Acknowledgement to Traditional Custodians

We acknowledge the Traditional Custodians who have walked upon and cared for this land for thousands of years. We acknowledge the deep spiritual connection and relationship of the Tasmanian Aboriginal people to this country and commit ourselves to the ongoing journey of Reconciliation.

Our Vision

Our community is at the heart of everything we do

Our Purpose

To make Kingborough a great place to live

Our Values

Accountability, respect, excellence and inclusiveness
# Table of Contents

## PART 1  1

- Council  1
  - Mayor’s Message  2
  - Your Elected Members  3
  - Organisational Structure  4
- Legislative Requirement  4
- Linking the Annual Plan to the Strategic Plan  6

## PART 2  7

- Goals and Objectives of the Strategic Plan 2015 – 2025  7

## PART 3  16

- Estimates  16
- Process  17
- Summary  18

## PART 4  21

- Public Health Goals and Objectives  21
PART 1
Council
Mayor’s Message

The Annual Plan sets out the projects Council will be focusing on in the coming year.

Following community, staff and Councillor workshops, a new Strategic Plan has been developed to make sure Council’s focus is clear and achievable. The Councillors agree we need to be focused on our objectives and transparently measure our performance. We hope that the new Strategic Plan will provide that guidance and clear direction for the future. This Annual Plan highlights projects developed in line with the previous Strategic Plan, however we have also made sure it is reflective of the new priorities, which are outlined below.

Our commitment is to focus on what really matters to our community and to deliver our vision to put the community at the heart of everything we do.

Kingborough faces many challenges including high population growth, congestion, climate change, coastal erosion and the loss of vegetation. Projects to identify and plan for these challenges are being developed, alongside Council’s commitment to keep focussed on essential infrastructure upgrades and maintenance. Our commitment to improving the quality and capacity of our stormwater network also remains a high priority.

I would like to take this opportunity to thank the community associations who have participated in workshops to assist us in developing our new strategic priorities. I also thank and acknowledge those who attend the community association forums and council meetings throughout the year, to provide advice and ask questions on our projects and programs.

We have been identified as the most efficient, effective and innovative council in Tasmania and we will continue to strive to make Kingborough a great place to live.

Strategic Plan Review

Following community, staff and Councillor workshops, the following vision, purpose, values and priorities have been developed.

Our Vision

Our community is at the heart of everything we do

Our Purpose

To make Kingborough a great place to live

Our Values

Accountability, respect, excellence and inclusiveness

Our Priorities

The Strategic Plan is based upon three roles for Council that have been identified as key priorities to achieve the vision for the organisation:

1. Encourage and support a safe, healthy and connected community
2. Deliver quality infrastructure and services
3. A healthy, natural environment

DEAN WINTER
MAYOR
Your Elected Members

Mayor Dean Winter
6211 8274
cr.deanwinter@kingborough.tas.gov.au

Deputy Mayor Jo Westwood
0410 693 823
cr.jowestwood@kingborough.tas.gov.au

Councillor Sue Bastone
0407 099 747
cr.suebastone@kingborough.tas.gov.au

Councillor Gideon Cordover
0438 509 091
cr.gideoncordover@kingborough.tas.gov.au

Councillor Flora Fox
6267 2851
cr.florafox@kingborough.tas.gov.au

Councillor David Grace
0438 679 200
cr.davidgrace@kingborough.tas.gov.au

Councillor Amanda Midgley
0410 695 728
cr.amandamidgley@kingborough.tas.gov.au

Councillor Christian Street
0438 296 232
cr.christianstreet@kingborough.tas.gov.au

Councillor Steve Wass
0412 634 647
cr.stevewass@kingborough.tas.gov.au

Councillor Paula Wriedt
6229 4045
cr.paulawriedt@kingborough.tas.gov.au
Organisational Structure

Council is divided into nine departments:

**Corporate Governance**
- Executive Management
- Communications and Engagement
- Civic Affairs
- General Management

**Organisational Development**
- Human Resources
- Work, Health and Safety

**Finance**
- Financial Services
- Rates
- Payroll
- Contracts & Procurement
- Bruny Island Service Centre
- Financial Reporting
- Audit Panel
- Risk Management & Insurances

**Information Services**
- Information Technology
- Record Management
- Customer Services
- Telecommunications

**Environmental Services**
- Environmental Health
- Natural Resource Management
- Climate Change
- Weed Management

**Governance and Community Services**
- Compliance
- By-Laws
- Governance Services
- Recreational Planning
- Emergency Management
- Property Management
- Building Maintenance
- Sporting Oval
- Kingborough Sports Centre
- Community Services
- Kingborough Community Hub

**Development Services**
- Planning
- Development Engineering
- Building
- Plumbing

**Engineering Services**
- Operations
- Roads & stormwater
- Works Department
- Asset Management
- Project Management
- Design
- Waste Management

**Kingston Park**
- Project Management
Legislative Requirement

In accordance with the provisions of Section 71 of the *Local Government Act 1993*, Council is required to produce an Annual Plan.

“71. Annual plan

(1) A council is to prepare an annual plan for the municipal area for each financial year.

(2) An annual plan is to –

(a) be consistent with the strategic plan; and

(b) include a statement of the manner in which the council is to meet the goals and objectives of the strategic plan; and

(c) include a summary of the estimates adopted under section 82; and

(d) include a summary of the major strategies to be used in relation to the council’s public health goals and objectives.

.....”

The Annual Plan provides specific information about the services and projects Council will undertake during the financial year. The Annual Plan should be read in conjunction with Council’s Strategic Delivery Plan 2015 – 2025, found on Council’s website at www.kingborough.tas.gov.au/strategic-plan

The Budget Estimates, in accordance with Section 82 of the *Local Government Act 1993*, provide information about how Council will fund those services and projects during the financial year and this document details this information. Performance indicators are provided as a means of measuring whether Council achieves the tasks it has set itself for the forthcoming year. A report on Council’s success in meeting these outcomes will be provided in the Annual Report that is likewise produced each year.

“82. Estimates

(1) The general manager must prepare estimates of the council’s revenue and expenditure for each financial year.

(2) Estimates are to contain details of the following:

(a) the estimated revenue of the council;

(b) the estimated expenditure of the council;

(c) the estimated borrowings by the council;

(d) the estimated capital works of the council;

(e) any other detail required by the Minister.

.....”
Linking the Annual Plan to the Strategic Plan

The Strategic Plan summarises the financial and non-financial objectives and strategies. The Annual Estimates are framed taking into consideration the Strategic Plan and the activities and initiatives included in the Strategic Delivery Plan.

The diagram below depicts the strategic planning framework of Council.

![Strategic Planning Framework Diagram]
PART 2

Goals and Objectives of the Strategic Plan 2015 – 2025
Encourage and support a safe, healthy and connected community

A Council that engages with and enables its community

**Community Engagement Framework**

Training on how to implement the Framework will be provided to staff. This will also include what the various engagement methods and associated project designs are for the most effective outcomes for different project types. The Engagement Framework provides a best practice tool for Council to adhere to for all engagement projects. Council has the responsibility to engage the community on strategic, high-level issues, as well as acting as a conduit and advocate for the community to Council staff and other levels of government. Community engagement is the responsibility of all Council service areas, teams and employees.

*Responsible: Corporate Governance*

An inclusive community that has a strong sense of pride and local identity

**Community programs**

Community programs will continue to develop throughout the year, which will include youth training and skills development opportunities, activity programs, positive ageing information sessions and events, along with special events and festivals to celebrate the diversity of the Kingborough community. The Kingborough Volunteer Program will continue to provide support to clients for transport to medical and personal appointments, as well as support with shopping, gardening, pet support and also many valued social interactions. The Program is a whole of community health and well-being program to assist older people to remain in their own homes for longer than might be otherwise possible.

*Responsible: Community Services*

**Arts and Culture Strategy 2019-2023**

Council will aim to support on-going arts programs and develop opportunities for young people as identified in the Arts and Culture Strategy. We will also seek to facilitate connections between individual artists, local arts and cultural groups, schools, local businesses and Aboriginal and multi-cultural groups. The strategy will be a key driver in the on-going activation of the new Kingborough Community Hub.

*Responsible: Community Services*
A resilient community with the capacity to flourish

**Emergency Management**

Develop Standard Operating Procedures for evacuation process on Bruny Island. Recruit volunteers to support any evacuation centre required to be activated on the Island from community members.

*Responsible: Governance and Community Services*

A Council that acknowledges the existence of climate change and biodiversity emergency and has strategies in place to respond

**Climate Change**

Coastal erosion mitigation works will be completed at Browns River mouth, which will include foreshore stabilisation through revegetation.

An Energy and Greenhouse plan and policy will be developed for Council operations. This will contribute our progressions to zero net emissions by 2050.

Kingston Beach climate change risk reduction options investigation. Progression of the flood reduction options. We will be investigation the feasibility of various options for inundation mitigations.

*Responsible: Environmental Services*

An active and healthy community, with vibrant, clean local areas that provide social, recreational and economic opportunities

**Kingborough Sports Precinct**

We aspire to be the premier community, social inclusion and well-being precinct, with sport being the primary driver. The long term-vision will be developed over the coming year. We will do this in partnership with our community, current users, and future users of the precinct.

*Responsible: Governance and Community Services*

**Food Safety**

Carry out routine inspections to make sure that registered food premises are operating in line with food safety legislation and increase food business’s awareness and understanding of their responsibilities. Comprehensive community immunisation program that includes special programs as the need arises.

*Responsible: Environmental Services*
2 DELIVER QUALITY INFRASTRUCTURE AND SERVICES

Service provision meets the current and future requirements of residents and visitors

Promote awareness in regulatory building and plumbing processes

Council will make sure the community is informed of the status of building and plumbing approvals and legislative changes in regulatory building and plumbing controls. We will establish a building and plumbing permit renewals program, where permit holders are adequately informed of the upcoming permit expiries and provided with information on the permit renewals process. Statutory changes in regulatory building and plumbing control will be communicated to make sure residents are aware of their responsibilities regarding the use and development of land within Kingborough.

Safe and sustainable development

Identify resourcing requirements within the areas of statutory building, plumbing and planning to ensure Council meets its obligations under the Building Act 2016 and Land Use Planning and Approvals Act 1993.

Responsible: Development Services
Infrastructure development and service delivery are underpinned by strategic planning to cater for the needs of a growing population

**Major projects**

Projects are identified through various internal and external inspections and auditing processes, risk management analysis and prioritisation processes. Other projects may be developed through community need or identification of infrastructure deficiencies.

The works area carries out regular inspections and condition based assessments to be proactive and efficient in identifying maintenance works through the year.

Highlights of new works, maintenance and stormwater solutions include:

- Stormwater upgrades for Algona Road, Burwood Drive and Taroona Crescent
- Central Kingston catchment investigation
- John Street and Channel Highway upgrade
- Adventure Bay Road upgrade
- Talone Road reconstruction

More information on works and projects can be found on our website www.kingborough.tas.gov.au/works

*Responsible: Engineering Services*

**Stormwater solutions**

Catchment investigations are being conducted in six priority areas: Hillside and Suncoast Drives in Blackmans Bay; the Central business district, Willowbend and Mona Roads in Kingston; and Bundalla Road in Margate. The investigations seek to find any stormwater deficiencies and identify where improvements can be made to increase capacity in the stormwater network.

Recommendations will then be presented for funding consideration within future Capital Works Programs.

*Responsible: Engineering Services*

---

**Community facilities are safe, accessible and meet contemporary standards**

**Public Toilets**

Council plays a key role in providing toilets that are safe, accessible, clean and environmentally sustainable. The Public Toilet Strategy provides a framework for the provision and refurbishment of public toilets in Kingborough. During the coming year a significant upgrade will be carried out on the Lunawanna toilets and a new toilet block at Coningham beach will be installed. New septic tanks for Middleton Hall and the Trial Bay toilets will also be upgraded.

*Responsible: Governance and Engineering Services*
Strategic Outcome 2.4

The organisation has a corporate culture that embraces quality customer service, encourages innovation and has high standards of accountability

Customer Service Strategy
Council will be monitoring and evaluating customer service standards and recommendations will be developed if required, to improve performance. A Customer Service Strategy will be also be developed.

*Responsible: Information Services*

Information Technology
An investigation into transferring information technology and services to mobile devices will be rolling through the year. This will greatly enhance service and provide efficiencies for staff in the field in relation to inspections, mapping and reporting on assets and infrastructure.

*Responsible: Information Services*

Long Term Financial Plan
Council will be implementing the Long Term Financial Plan adopted in February 2019, which includes a mid-year review, to ensure the financial sustainability of Council while delivering appropriate infrastructure and services. Financial accountability will be demonstrated through public reporting, independent auditing and strong internal financial management and controls.

*Responsible Department: Finance*

Strategic Outcome 2.5

Council is a desirable place to work, attracting committed and engaged staff through progressive human resource practices and a positive work environment

Developing Staff
Council monitors staff development and training opportunities through a number of processes including staff surveys, performance reviews, management reviews and the staff Joint Consultative Committee, which has representatives from various departments and meets each month. Projects and opportunities for the coming year are being provided within Council’s Working Well Program, plus developing a Leadership Framework, implementing a Mental Health Community Action Plan and installing online WHS. Online WHS is an Occupational Health and Safety tool, which offers a safe and secure working environment for staff across all locations.

*Responsible: Organisational Development*
A HEALTHY, NATURAL ENVIRONMENT

A Council that values and prioritises its natural environment, whilst encouraging investment and economic growth

Water Quality Investigations

A high priority for Council is the continued investigations into the marine water quality at Kingston Beach and Blackmans Bay Beach. Water monitoring will continue alongside stormwater catchment investigations. Low flow diversion solutions will be designed and implemented starting with the Illawarra Road catchment.

Responsible: Environmental and Engineering Services.

Promote community gardens and home composting

The promotion of community gardens and home composting is part of the Kingborough Waste Management Strategy. An action plan will be developed to focus on education and supporting the development of community gardens. These will include workshops, resources, tools and connections for community members to develop and maintain community gardens and composting initiatives.

Responsible: Engineering Services

A community that has a well-developed sense of natural and cultural heritage

Landcare Partnership Agreements

Council values and supports volunteers who commit their time to protecting our natural areas by providing resourcing, funding, training and technical advice. We will enhance these relationships by delivering new partnership agreements with the community to manage, preserve and protect our natural environment, foster community awareness and promote participation in sustainable natural resource management.

Responsible: Environmental Services

Natural areas adventures program

To better manage and protect our reserves and biodiversity, we will develop a rolling program of natural areas adventures and interpretation events. This program will provide purposeful and meaningful interactions between the community and our environment. Through direct experiences we will not only promote a sense of natural and cultural heritage, but through an engaged community, contribute to the preservation of our biological diversity through on ground actions and citizen science projects.

Responsible: Environmental Services
Council is able to demonstrate strong environmental stewardship and leadership

Investigate Solar Initiative
Council has identified an opportunity for both commercial and private generation of renewable energy, and will seek to further develop the initiative during the year. Council will also develop and carry out a program to improve energy efficiency and renewable energy technology on Council properties.

Responsible: Environmental Services

Implementation of the Kingborough Environmental Fund
The Kingborough Environmental Fund, which over the past 15 years has been receiving financial offsets for the loss of native vegetation, is an important way for Council to balance development needs with the conservation of biodiversity values. The second year of implementation will see the continuation of a partnership aimed at delivering targeted private land reserves. Council will also coordinate a number of revegetation and weed management projects in strategic locations, and a seagrass education and awareness raising project will be commenced in North West Bay.

Responsible: Environmental Services

Best practice land use planning systems are in place to manage the current and future impacts of development

Kingston Park
The Kingston Park project will be rolling out the installation of the playground adjacent to the Kingborough Community Hub. Pardalote Parade will also be developed, which provides the key connection with central Kingston. The Kingston Park precinct will offer a more vibrant central district for Kingston supporting local economic development, with improved community amenities.

Responsible: Kingston Park Project Team

Planning Scheme
Council will progress the local provision schedule to enable the establishment of a new Kingborough Planning Scheme in accordance with the State Government’s State Planning Framework.

Responsible: Development Services
Management of environmental assets is based on professional advice and strategic planning

Weed management strategy

The current municipal weed management strategy delivers an approach to weed control which includes accepted strategic objectives as well as novel concepts, both with roots based in science, data modelling and best practice weed control. The approach will protect key environmental assets from invasive weeds and enhance co-operation of all land owners across all land tenures. During the period of annual plan, Council will have addressed all high priority actions contained within the strategy.

Responsible: Environmental Services

Natural Areas and Biodiversity Strategy

Develop a new natural areas and biodiversity strategy to underpin the management of Council’s natural area reserves network and approach to threatened species recovery and wildlife management.

Responsible: Environmental Services

Mitigating Bushfire Risk on Council Land

Council’s Bushfire Risk Reduction Strategy provides a strategic assessment of bushfire risk on Council land. We will continue to implement the strategy by developing bushfire mitigation plans for high-risk reserves and progressing the bushfire hazard reduction program, including the improvement and maintenance of fuel breaks, fire trails, hazard management areas and a fuel reduction burning program.

Responsible: Environmental Services
PART 3
Estimates
Process

The preparation of the estimates begins with officers preparing the operating and capital components of the budget during the period January – March. Draft consolidated estimates are then prepared and various iterations are considered by Council at informal briefings (workshops) during March - May. Proposed estimates are prepared in accordance with the Act and submitted to Council in June for approval and adoption of rating resolutions.

The estimates must be adopted by an absolute majority. They must be adopted before 31 August but not more than one month before the start of the financial year. The related Annual Plan must be provided to the Director of Local Government and the Director of Public Health. The key dates for the estimates process are summarised below:

- **January / March**
  - Commence Drafting Estimates

- **March / May**
  - Workshops with Council

- **June**
  - Estimates Adopted by Council

- **June / July**
  - Advertise new rates and charges within 21 days
  - Provide the Director of Local Government with a copy of the rating resolution
  - Provide the Director of Local Government and Director of Public Health with a copy of the Annual Plan including estimates
## OPERATING STATEMENT

<table>
<thead>
<tr>
<th></th>
<th>Budget 2019/20 $’000</th>
<th>Forecast 2018/19 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rates</td>
<td>28,252,000</td>
<td>27,035,000</td>
</tr>
<tr>
<td>Income Levies</td>
<td>1,630,000</td>
<td>1,605,000</td>
</tr>
<tr>
<td>Statutory Fees &amp; Fines</td>
<td>2,021,400</td>
<td>1,768,500</td>
</tr>
<tr>
<td>User Fees</td>
<td>1,569,800</td>
<td>1,397,400</td>
</tr>
<tr>
<td>Grants Recurrent</td>
<td>2,547,184</td>
<td>2,647,020</td>
</tr>
<tr>
<td>Contributions - Cash</td>
<td>432,000</td>
<td>460,000</td>
</tr>
<tr>
<td>Reimbursements</td>
<td>1,130,000</td>
<td>1,120,000</td>
</tr>
<tr>
<td>Other Income</td>
<td>1,290,970</td>
<td>1,613,700</td>
</tr>
<tr>
<td>Internal Charges Income</td>
<td>291,600</td>
<td>298,000</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>39,164,954</strong></td>
<td><strong>37,944,620</strong></td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Costs</td>
<td>14,974,010</td>
<td>14,274,969</td>
</tr>
<tr>
<td>Expenses Levies</td>
<td>1,630,000</td>
<td>1,605,000</td>
</tr>
<tr>
<td>Loan Interest</td>
<td>245,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Materials and Services</td>
<td>9,387,169</td>
<td>9,408,154</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>3,765,380</td>
<td>3,745,880</td>
</tr>
<tr>
<td>Internal Charges Expense</td>
<td>220,000</td>
<td>220,000</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>30,221,559</strong></td>
<td><strong>29,354,003</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Operating Surplus/(Deficit) before:</th>
<th>Budget 2019/20 $’000</th>
<th>Forecast 2018/19 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation</td>
<td>10,353,500</td>
<td>10,016,240</td>
</tr>
<tr>
<td>Loss/(Profit) on Disposal of Assets</td>
<td>500,000</td>
<td>1,500,000</td>
</tr>
<tr>
<td><strong>Net Operating Surplus/(Deficit) before:</strong></td>
<td>(1,910,105)</td>
<td>(2,925,623)</td>
</tr>
<tr>
<td>Interest</td>
<td>195,000</td>
<td>168,000</td>
</tr>
<tr>
<td>Dividends</td>
<td>1,240,000</td>
<td>1,240,000</td>
</tr>
<tr>
<td>Share of Profits/(Losses) of Invest. In Assoc</td>
<td>250,000</td>
<td>200,000</td>
</tr>
<tr>
<td><strong>NET OPERATING SURPLUS/(DEFICIT)</strong></td>
<td>(225,105)</td>
<td>(1,317,623)</td>
</tr>
<tr>
<td>Grants Capital</td>
<td>476,000</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Contributions - Non Monetary Assets</td>
<td>1,000,000</td>
<td>200,000</td>
</tr>
<tr>
<td>Initial Recognition of Infrastructure Assets</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>NET SUPRPLUS/(DEFICIT)</strong></td>
<td><strong>1,250,895</strong></td>
<td><strong>1,382,377</strong></td>
</tr>
<tr>
<td>Grant Paid in 2017/18 relating to 2018/19</td>
<td>0</td>
<td>1,109,000</td>
</tr>
<tr>
<td><strong>UNDERLYING RESULT</strong></td>
<td><strong>(225,105)</strong></td>
<td><strong>(1,317,623)</strong></td>
</tr>
</tbody>
</table>
### STATEMENT OF CASH FLOWS

**Year ended 30 June 2020**

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget 2019/20 $'000</th>
<th>Forecast 2018/19 $'000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rates &amp; Fire Levies</td>
<td>30,177</td>
<td>28,640</td>
</tr>
<tr>
<td>User Fees</td>
<td>3,237</td>
<td>3,382</td>
</tr>
<tr>
<td>Grants</td>
<td>2,547</td>
<td>1,538</td>
</tr>
<tr>
<td>Other Cash Inflows (Incl. Reimbursements)</td>
<td>2,771</td>
<td>2,595</td>
</tr>
<tr>
<td>Dividend Revenue</td>
<td>1,240</td>
<td>1,240</td>
</tr>
<tr>
<td>Interest</td>
<td>195</td>
<td>168</td>
</tr>
<tr>
<td>Payment to Suppliers</td>
<td>(13,284)</td>
<td>(12,976)</td>
</tr>
<tr>
<td>Payment to Employees</td>
<td>(15,064)</td>
<td>(14,455)</td>
</tr>
<tr>
<td>Finance Costs</td>
<td>(245)</td>
<td>(150)</td>
</tr>
<tr>
<td>Payment of Fire Levy</td>
<td>(1,630)</td>
<td>(1,605)</td>
</tr>
<tr>
<td><strong>Net Cash Flow from Operating Activities</strong></td>
<td><strong>9,945</strong></td>
<td><strong>8,378</strong></td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from Sale of Property, Infrastructure, Plant &amp; Equipment</td>
<td>250</td>
<td>250</td>
</tr>
<tr>
<td>Developers Contribution</td>
<td>432</td>
<td>460</td>
</tr>
<tr>
<td>Payment for Property, Infrastructure, Plant &amp; Equipment</td>
<td>(16,900)</td>
<td>(18,100)</td>
</tr>
<tr>
<td><strong>Net Cash Flow used in Investing Activities</strong></td>
<td><strong>(16,218)</strong></td>
<td><strong>(17,390)</strong></td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM FINANCING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Grants</td>
<td>476</td>
<td>2,500</td>
</tr>
<tr>
<td>Receipt/Payment of Interest Bearing Loans and Borrowings</td>
<td>6,000</td>
<td>7,600</td>
</tr>
<tr>
<td><strong>Net Cash Flow from Financing Activities</strong></td>
<td><strong>6,476</strong></td>
<td><strong>10,100</strong></td>
</tr>
<tr>
<td><strong>NET (DECREASE)/INCcrease IN CASH HELD</strong></td>
<td><strong>203</strong></td>
<td><strong>1,088</strong></td>
</tr>
<tr>
<td>Cash at the Beginning of the Year</td>
<td>11,278</td>
<td>10,190</td>
</tr>
<tr>
<td><strong>CASH AT THE END OF THE YEAR</strong></td>
<td><strong>11,481</strong></td>
<td><strong>11,278</strong></td>
</tr>
</tbody>
</table>
STATEMENT OF CASH FLOWS  
Year ended 30 June 2020

<table>
<thead>
<tr>
<th></th>
<th>Budget 2019/20 $’000</th>
<th>Forecast 2018/19 $’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>2,500</td>
<td>2,500</td>
</tr>
<tr>
<td>Investments</td>
<td>8,981</td>
<td>8,778</td>
</tr>
<tr>
<td>Receivables</td>
<td>1,400</td>
<td>1,400</td>
</tr>
<tr>
<td>Other</td>
<td>100</td>
<td>100</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>12,981</td>
<td>12,778</td>
</tr>
<tr>
<td><strong>Non-Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land and Buildings</td>
<td>177,100</td>
<td>173,400</td>
</tr>
<tr>
<td>Plant and Vehicles</td>
<td>5,700</td>
<td>5,500</td>
</tr>
<tr>
<td>Furniture and Equipment</td>
<td>320</td>
<td>270</td>
</tr>
<tr>
<td>Infrastructure Assets</td>
<td>388,500</td>
<td>370,100</td>
</tr>
<tr>
<td>Intangible Assets</td>
<td>164</td>
<td>164</td>
</tr>
<tr>
<td>Investment - Copping Waste Authority</td>
<td>1,220</td>
<td>1,220</td>
</tr>
<tr>
<td>Investment - Taswater</td>
<td>93,700</td>
<td>93,700</td>
</tr>
<tr>
<td><strong>Total Non-Current Assets</strong></td>
<td>666,704</td>
<td>644,354</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>679,685</td>
<td>657,132</td>
</tr>
<tr>
<td><strong>Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Creditors</td>
<td>3,220</td>
<td>3,220</td>
</tr>
<tr>
<td>Provisions</td>
<td>2,332</td>
<td>2,275</td>
</tr>
<tr>
<td>Other</td>
<td>1,400</td>
<td>1,400</td>
</tr>
<tr>
<td><strong>Total Current Liabilities</strong></td>
<td>6,952</td>
<td>6,895</td>
</tr>
<tr>
<td><strong>Non-Current Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loan Borrowings</td>
<td>13,600</td>
<td>7,600</td>
</tr>
<tr>
<td>Provisions</td>
<td>805</td>
<td>785</td>
</tr>
<tr>
<td><strong>Total Non-Current Liabilities</strong></td>
<td>14,405</td>
<td>8,385</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>21,357</td>
<td>15,280</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td>658,328</td>
<td>641,852</td>
</tr>
<tr>
<td><strong>Community Equity</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reserves</td>
<td>395,100</td>
<td>380,700</td>
</tr>
<tr>
<td>Accumulated Surplus</td>
<td>263,228</td>
<td>261,152</td>
</tr>
<tr>
<td><strong>TOTAL COMMUNITY EQUITY</strong></td>
<td>658,328</td>
<td>641,852</td>
</tr>
</tbody>
</table>
PART 4
Public Health Goals and Objectives
The Environmental Services Department covers a wide range of public and environmental health aspects of the natural and built environment that may affect the health and well-being of the community. The Department is responsible for ensuring the statutory obligations under the Public Health Act 1997, the Environmental Management and Pollution Control Act 1994, the Food Act 2003, the Dog Control Act 2000 and the Local Government Act 1993 are met.

Public health is about the wellbeing of the community. It is about protecting and improving health through education, promotion and monitoring of hazards.

Our public health programs include immunisation programs, food safety, on-going water monitoring (recreational waterways/public pools/spas), tobacco control, public health risk activities, safety of public buildings and the regulatory management of these issues.

Council’s Environmental Health Officers also manage the registration of businesses engaging in skin piercing activities such as tattooing, piercing and acupuncture.

**Food Safety**

Our EHOs routinely inspect all registered food premises within the municipality and check to make sure that these businesses are operating in line with the requirements of the Food Act 2003 and the Food Safety Standards.

- There are a lot of things that EHOs look for when doing inspections and these include:
  - Cleanliness
  - Safe food handling practices
  - Appropriate temperature control of potentially hazardous food
  - Food labelling
  - Whether the premises and equipment are being maintained to an acceptable level

An online food safety training package is available for free via Council’s website. The I’m Alert food safety training program gives food handlers online training in food education and hygiene.

Our Environmental Health Officers also run free training sessions every 3 or 4 months at a 6pm time slot at the Kingborough Civic Centre, 15 Channel Highway Kingston.

The sessions cover a broad range of basic food safety and hygiene issues and run for around 1.5 hours. The sessions conclude with a short multiple choice quiz and successful attendees are issued with a certificate upon completion.

**Immunisation**

Council continues to coordinate and implement a range of immunisation programs, including school-based immunisations, infant clinics and after-hours catch up clinics. The school immunisation program is conducted over several visits throughout the school year.

**Water Quality**

Council monitors recreational water quality at twenty beach locations from Taroona to Middleton and Bruny Island, and also monitors water quality at three public pools. Water quality monitoring at beach locations is conducted between December to March, reflecting seasonal use.

Kingborough’s public pools are monitored year-round and Council staff were able to work closely with pool operators to make sure non-compliant results were acted upon and remedied swiftly to protect pool users.