

# Annual Report 2020/21

Kingborough



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*Front Cover: Kingston Beach by Joshua Brown @joshbrown\_photos*

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## Acknowledgement to Traditional Custodians

We acknowledge the Traditional Custodians who have walked upon and cared for this land for thousands of years.

We pay our respects to the elders, past and present, and acknowledge today's Tasmanian Aboriginal people who follow in their ancestors' footsteps.

# Our Municipality

The Kingborough Council was established on 20 August 1907 and is one of the fastest growing municipalities in Tasmania.

**720km<sup>2</sup>**

Total municipal area

**41.8**

Median age - persons (years)

(ABS 2019)

**\$935**

Weekly median household income

(ABS 2018)

**38,628**

Estimated resident population

7,387 under 14 years  
8,626 15 - 34 years  
14,796 35 - 64 years  
7,501 65 years and over

(ABS 2020)

**5,937**

Total number of persons born overseas

(ABS 2016)

**61.1%**

Working age population (15-64 years)

(ABS 2019)

**\$50,275**

Median employee income

(ABS 2018)

**2,686**

Total number of businesses

(ABS 2020)

## Major Industries

- Construction
- Real estate services
- Professional, scientific & technical services
- Transport, postal & warehousing
- Financial & insurance services
- Health care & social assistance

(ABS 2020)

## Occupation of employed persons

Professionals	26%
Clerical & administrative workers	14.7%
Technicians & trades workers	13.3%
Managers	13%
Community & personal service workers	11.6%
Sales Workers	8.9%

(ABS 2016)



# COUNCIL

Mayor's Message

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Elected Members

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Attendance Register

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The Role of Council

Organisational Structure

Our Workforce

# Mayor's Message

Welcome to Kingborough Council's 2020/21 Annual Report.

I was honoured to be elected Mayor in July this year following Dean Winter's election to the House of Assembly. I am exceptionally proud to be the first female Mayor in Kingborough's 114-year history. On behalf of all Councillors, staff and residents I would like to thank former Mayor, Dean Winter, for the work he did for much of this year. My thanks also to Deputy Mayor, Cr Jo Westwood, for being Acting Mayor for several months.

There is no doubt that the past year has been challenging, not just locally but globally, as we faced the reality of COVID-19. However, it showed me that our community could work together to ensure that no one is left behind at times like these. Our highly valued staff worked hard to ensure that, despite the challenges, the services we deliver to residents continued.

Significantly, the Kingborough community rallied together to ensure that no one was left behind. Many community groups reached out to residents who may need assistance due to social or geographic isolation. Telephone trees were established, and letterbox drops were done to neighbours offering a hand. This is the true spirit of community connectedness, and I thank all

those individuals and groups who made this happen.

April 2021 saw the opening of the new Kingston Park playground. It seems that since then, residents and visitors to Kingborough have been voting with their feet in declaring this the best playground in the State - if the high numbers seen there, especially on sunny days, are anything to be guided by. We certainly look forward to the second stage of this project being completed in 2022/23. These plans that include significant public open space, more bbq areas, connected paths, exercise equipment and a bike pump track will be a great addition to this popular spot.

The 2020/21 Budget passed by Council had a record level of funding for capital works with just over \$20Million available for a range of projects. Within our municipality, Council owns infrastructure assets worth approximately \$726Million, so it is vitally important that we continue to invest in maintenance and upgrades.

One of the challenges in recent years for our capital works program has been the availability of contractors to undertake the work, along with significantly higher tender prices than anticipated. Kingborough Council is not alone in facing this challenge as Tasmania's economy continues to perform strongly.

My sincere thanks to Council's hard-working staff for all that they do throughout the year. Some of them are the public face of the organisation, whilst others toil behind the scenes. Regardless of where they work, I know that collectively our staff are committed to the vision we established in our 2020-2025 Strategic Plan – that our community is at the heart of everything we do.

Finally, I thank all of my Council colleagues for their commitment to making Kingborough a great place to live. I feel fortunate to be Mayor when the members around the Council table contribute their thoughts, ideas and passions in a well-considered and thoughtful way. It is important that the Kingborough community knows that while we may not always agree with one another (and that is a sign of a strong democracy), we all strive to represent our residents as best we can.



PAULA WRIEDT  
MAYOR

# General Manager's Message

Once again Council's Annual Report provides an informative overview of our diversified operations and performance over the past year.

This Annual Report demonstrates that the challenges of addressing unprecedented building activity and associated new infrastructure requirements have not stopped our community and Council achieving great things during a lingering global pandemic over the past 12 months.

Highlights during the year included:

- Completed the new playground at Kingston Park;
- Approved the smoke-free declaration for Kingston Park playground;
- Established a declared greyhound exercise area;
- Resolved to transition to a kerbside FOGO collection service in 2021;
- Received and determined a record number of planning applications;
- Endorsed the Kingborough Halls Strategy 2021-2026;

- Undertook over a thousand recreational water quality samples at our beaches throughout the year.

Council has been particularly proud to partner with a host of dedicated community groups, sporting clubs and organisations over the past year as part of our community grants program. We know that working together and supporting those terrific organisations achieves positive outcomes for our community.

We continued to put significant emphasis on capital works delivery during the year. Council has many assets that it holds on behalf of the community, everything from roads to stormwater pipes, footpaths to community buildings. We are focussing on the maintenance of these assets to make sure they continue to provide benefit to the community now and into the future.

I would like to take this opportunity to acknowledge the leadership of Councillors, and ongoing support of local business, community groups and volunteers.

Everyone plays a role in delivering the numerous successful projects, plans, strategies and events over the year.

Finally, I would like to acknowledge and pay tribute to the resilience and dedication of the Council staff whose efforts have ensured that, above all else, we continue to deliver the services that our community needs, expects and deserves.



Gary Arnold  
GENERAL MANAGER

## Elected Members



**Councillor Paula Wriedt  
MAYOR**



**Councillor Jo Westwood  
DEPUTY MAYOR**



**Sue Bastone  
COUNCILLOR**



**Gideon Cordover  
COUNCILLOR**



**Flora Fox  
COUNCILLOR**



**Clare Glade-Wright  
COUNCILLOR**



**David Grace  
COUNCILLOR**



**Amanda Midgley  
COUNCILLOR**



**Christian Street  
COUNCILLOR**



**Steve Wass  
COUNCILLOR**

# Elected Members' Remuneration

Councillor allowances are set by the State Government under the *Local Government (General) Regulations 2015*.

Council has resolved that the following information relating to the payment of allowances and reimbursement of expenses is included in Council meeting Agendas on a quarterly basis and also provided in the Annual Report:

- 1

Allowances paid during the financial year.
- 2

Reimbursements paid under the Payment of Councillors Expenses and Provision of Facilities Policy broken down into:

i. mileage claims;

ii. telephone and internet costs;

iii. conference and meeting expenses paid / claimed;

iv. child care; and

v. other reimbursements claimed.
- 3

Code of Conduct costs incurred are attributed to individual Councillors when complaints which have been lodged are substantiated and upheld.

Councillor	Mayoral Allowance	Deputy Mayoral Allowance	Councillor Allowance	Mileage Claimed	Mayor's Vehicle Mileage	Bruny Ferry Tickets	Internet & Telephone	Conference & Meeting Attendance	Code of Conduct	Total
Mayor, Cr Dean Winter <i>(resigned wef 15/5/2021)</i>	58,979	-	25,803	-	5,127	54	-	1,578	-	\$ 91,541
Deputy Mayor, Cr Jo Westwood	-	20,925	30,115	-	-	-	433	638	-	\$ 52,111
Cr Sue Bastone	-	-	30,115	-	-	-	-	-	-	\$ 30,115
Cr Gideon Cordover	-	-	30,115	-	-	-	-	-	-	\$ 30,115
Cr Flora Fox	-	-	30,601	1,720	-	-	992	709	-	\$ 34,021
Cr David Grace	-	-	30,601	3,452	-	184	880	709	5,274	\$ 41,099
Cr Amanda Midgley	-	-	30,115	-	-	-	-	642	-	\$ 30,757
Cr Christian Street	-	-	30,115	-	-	-	-	-	-	\$ 30,115
Cr Steve Wass	-	-	30,297	-	-	38	-	-	-	\$ 30,335
Cr Paula Wriedt	-	-	30,601	-	-	-	74	-	-	\$ 30,675
Code of Conduct Complaints	-	-	-	-	-	-	-	-	362	\$ 362
Total	\$ 58,979	\$ 20,925	\$ 298,478	\$ 5,172	\$ 5,127	\$ 276	\$ 2,379	\$ 4,275	\$ 5,636	\$ 401,246

The following Councillors declined to take the 2020 Allowance increase for the following periods:	
November 2020 - June 2021	Cr Winter Cr Westwood Cr Bastone Cr Cordover Cr Midgley Cr Street
February 2021 - June 2021	Cr Wass

**Notes:**  
 Bruny Ferry = cost of fares at \$38 per trip from 01/11/2018  
 Council Minute C390/14-12 determined that Councillor Allowances and Expenses paid under the "Payment of Councillors Expenses and Provision of Facilities" Policy be reported. Bruny Ferry costs are also included as required in Minute GF101/6-12

Code of Conduct	
Number of Complaints	2
Complaints Upheld	1
Complaints Dismissed	1

# Attendance Register

Council meetings are an important part of the Council's decision-making structure. The decisions made by Elected Members at formal Council meetings, provide the direction and authority for the ongoing operations of Council.

One of the primary means for nurturing an engaged and participatory culture within our community is the ongoing opportunity for members of the public to attend Council meetings.

Council meetings are held on the first and third Monday of each month (and when required due to public holidays, on the next available business day) commencing at 5.30pm. These meetings are held in the Council Chambers at the Civic Centre.

Due to the requirement of the State Government to comply with social distancing as a result of COVID-19, the public are still able to attend Council meetings in person with a capacity of 16 people by registering their interest through an Eventbrite link. Council meetings are also live-streamed via YouTube.

**1 July 2020 to 30 June 2021** (including Special Meetings and Annual General Meeting)

Councillors	Meetings attended	Workshops attended
Former Mayor, Cr Dean Winter (resigned wef 15/5/2021)	19/20	18/21
Mayor, Cr Paula Wriedt	21/24	18/23
Deputy Mayor, Cr Jo Westwood	23/24	21/23
Cr Sue Bastone	23/24	20/23
Cr Gideon Cordover	22/24	23/23
Cr Flora Fox	23/24	23/23
Cr David Grace	17/24	8/23
Cr Amanda Midgley	22/24	22/23
Cr Christian Street	22/24	21/23
Cr Steve Wass	21/24	19/23

# Audit Panel

The Audit Panel consists of an independent chairman, two elected representatives and two independent members, who collectively have a broad range of skills and experience relevant to the operations of the Council, in line with the *Local Government Act 1993*.

The panel's objective is to provide assurance and advice to the Council about the assessment, management and review of risk across all activities and services of Council. The panel undertakes reviews of performance in areas including:

- Council's financial system, financial governance arrangements and financial management arrangements
- strategic planning arrangements, including strategic and annual plans, long-term financial management plan and asset management plans
- policies, systems and controls the City has in place to safeguard its long-term future.

# Committee Representations

## Former Mayor Dean Winter:

- Local Government Association of Tasmania
- TasWater
- Copping Refuse Site Joint Disposal Authority & Copping C Cell
- Kingborough Municipal Emergency Planning

## Mayor Paula Wriedt

- Kingborough Disability Inclusion and Access Advisory Committee (Chair)

## Deputy Mayor Jo Westwood

- Kingborough Community Safety Committee (Chair)
- Local Government Association of Tasmania (Proxy)

## Cr Sue Bastone

- Channel Heritage Museum (wef December 2020)
- Kingborough Community Enterprise Centre
- Southern Waste Strategy Authority (Proxy)

## Cr Cordover

- Tasmanian Polar Network

## Cr Flora Fox

- Audit Panel
- Channel Heritage Museum (to December 2020)
- Kingborough Bicycle Advisory Committee (Chair to December 2020)

## Cr Amanda Midgley

- Copping Refuse Site Joint Disposal Authority & Copping C Cell (Proxy)
- Kingborough Bicycle Advisory Committee (Chair) (wef December 2020)
- Cycling South

## Cr Christian Street

- Audit Panel

## Cr Wass

- Huon Valley Kingborough Tourism Reference Group

# Response to Covid-19

As part of its response to the COVID-19 pandemic, Council established an Incident Management Team to develop strategies and actions to ensure the continuity of service provision, relay information to the community and minimise the risk of transmission in the workplace. The team provided a centralised point for all

questions relating to COVID-19 internally and supported the State Department of Health in its dissemination of COVID-19 information to the public. An Incident Action Plan was prepared, along with policies to provide guidance to staff in relation to precautions, support and business continuity.

# The Role of Council

(as per Section 20 of the Local Government Act 1993)

The role of Council is to govern its affairs, be responsible for the performance of its functions, oversee the allocation of its finances and resources and determine its policies.

## The Mayor's Role

The Mayor is to:

- Preside at meetings in accordance with the *Local Government (Meeting Procedures) Regulations 2015* and the *Local Government Act 1993*;
- Provide leadership and guidance to the community;
- Carry out civic and ceremonial duties;
- Speak on behalf of the Council;
- Liaise with the General Manager on the local government's affairs and the performance of its functions.

## The Councillors' Role

Councillors are to individually:

- Represent the interests of electors, ratepayers and residents of the municipality;
- Provide leadership and guidance to the community;
- Facilitate communication between the community and Council;
- Participate in the local government's decision making processes at Council meetings in accordance with the *Local Government (Meeting Procedures) Regulations 2015*.

and collectively to:

- Develop and monitor budgets and strategic plans;
- Appoint the General Manager;
- Facilitate planning and development in the best interests of the community.



## Councillor Conduct

Kingborough Council's Councillor Code of Conduct outlines the role of the Council and provides an overview of councillor responsibilities in accordance with the *Local Government Act 1993* (the Act).

The code includes guidelines for rules of conduct, decision-making and use of Council resources.

It also includes procedures for disclosure of interests and conflicts of interest that go beyond legislative requirements.

## The General Manager's Role

The General Manager is to:

- Advise the Council in relation to the functions of local government;
- Ensure advice and information is available to Council for informed decision making;
- Implement Council decisions;
- Liaise with the Mayor on the Council's performance
- Manage day to day administration of the Council.

## Delegations

Kingborough Council's powers under the Act or any other Act may be delegated to the General Manager or an officer. Officers are accountable to the General Manager. The Council approves the policy and Council officers make decisions in accordance with that policy. The exercise of delegation is subject to Council's Delegated Authority Policy 1.1.

## Participating in Council

Kingborough Council welcomes community and stakeholder attendance and participation at Council meetings.

Members of the public may ask questions at ordinary Council meetings. A 15-minute period is provided for questions at the beginning of each meeting.

Records of meetings, meeting dates, times and information on how to interact with Council are available on Council's website.

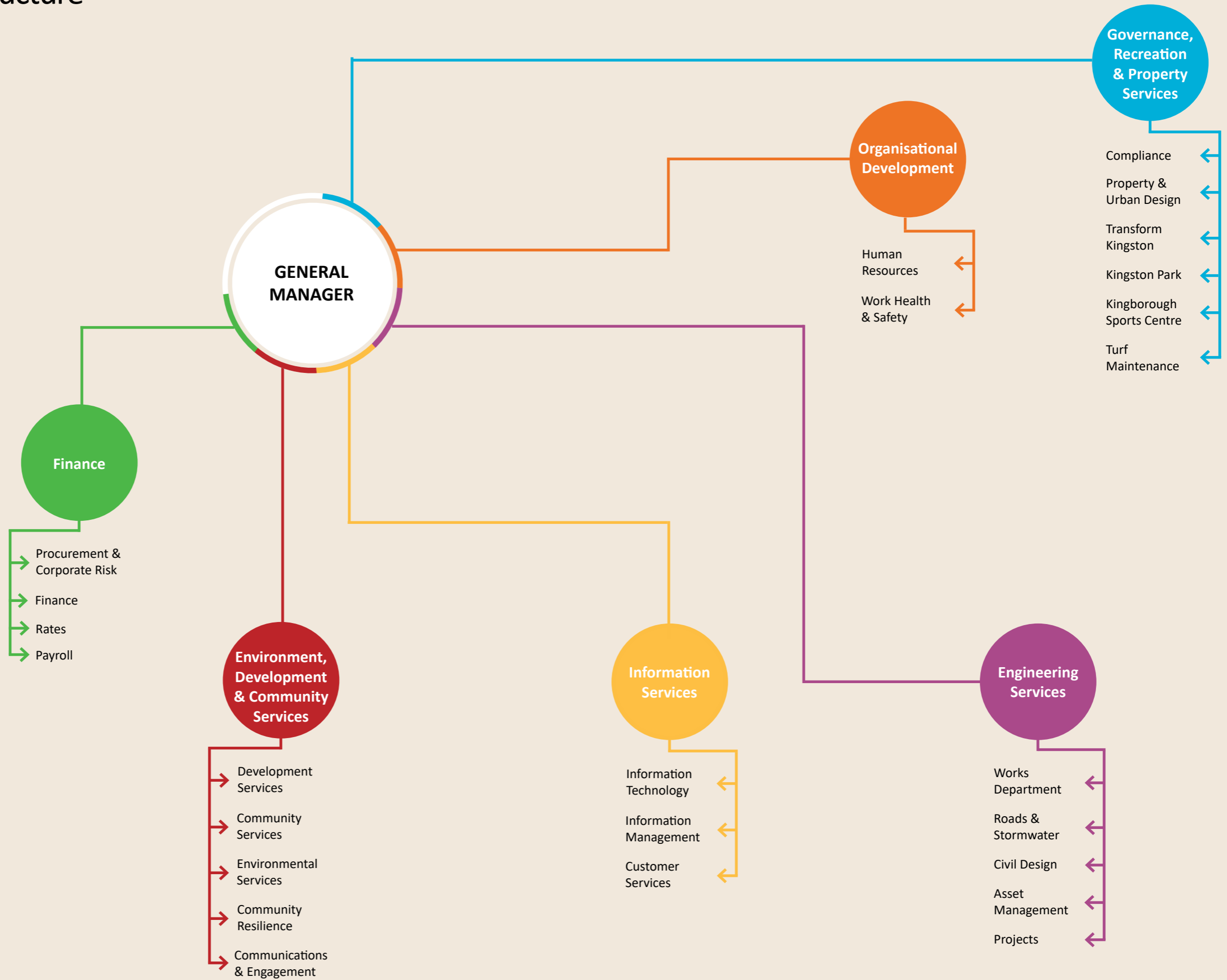
# Organisational Structure

Kingborough Council is structured as six departments:

- Environment, Development & Community Services
- Governance, Recreation & Property Services
- Information Services
- Engineering Services
- Organisational Development
- Finance

Council is headed by the General Manager and led by the Executive Management Team.

Units within each department perform specific functions, collaborate on projects and share their particular knowledge and expertise across the organisation



# Our Workforce

Kingborough Council's workforce is comprised of a diverse, multicultural demographic and is representative of the cultural diversity of our community.

During the 2020/21 financial year, Council employed 146.00 full time equivalent staff, 40.80 part time staff and 1.96 casual staff.

## Age Demographic

8%	under 30 years
36%	31 - 45 years
29%	46 - 54 years
27%	55 years and over

## Gender Demographic

56%	male
44%	female

## Management

9	male
3	female





# PERFORMANCE REPORTING

Planning Framework

Key Priority 1

Key Priority 2

Key Priority 3

# Planning Framework

Council’s Strategic Plan 2020-2025 (the Plan) updates and replaces the Kingborough Strategic Plan 2015- 2025 following a review by Councillors, community members and staff. It provides the direction for the future delivery of services by Council, which influences the quality of life for residents and businesses. Council’s commitment is to put the community at the heart of its priorities and decisions.

The Plan is based on three key priorities, each supported by five strategic outcomes that describe what Council aims to achieve in alignment with its vision. Actions to achieve these outcomes have been developed and included in a Service Delivery Plan. Performance measures are included in the Service Delivery Plan to enable Council to track its progress against each of the strategic outcomes.

The Annual Report provides an update as to how the strategic outcomes have been achieved throughout the year.

**Key Priority 1**  
Encourage and Support a Safe, Healthy and Connected Community

**Key Priority 2**  
Deliver Quality Infrastructure and Services

**Key Priority 3**  
Sustaining the natural environment whilst facilitating development for our future

*Our Vision*

Our community is at the heart of everything we do

*Our Purpose*

To make Kingborough a great place to live

*Our Values*

Accountability, respect, excellence and inclusiveness



# KEY PRIORITY 1

*Encourage and support a safe, healthy and connected community*

## 1.1 A Council that Engages With and Enables its Community

- |       |   |  |           |
|-------|---|--|-----------|
| 1.1.1 | Implement the <i>Corporate Engagement Framework</i> to provide a consistent approach to community engagement across the organisation.   | →  | Ongoing   |
| 1.1.2 | Implement the <i>Kingborough Youth Strategy 2019-2024</i> to ensure the needs, issues and aspirations of young people in our community are embedded into program delivery by Council. | ○  | On Target |
| 1.1.3 | Implement the <i>Kingborough Positive Ageing Strategy 2018</i> to provide services and programs that meet the needs of older people in our community.                                 | ○  | On Target |
| 1.1.4 | Collaborate with Destination Southern Tasmania, the Huon Valley Council and the tourism industry to develop a tourism marketing strategy for the region south of Hobart.              | <i>Not applicable for the 2020/21 financial year</i> |           |
| 1.1.5 | Support the operations of the Kingborough Community Consultative Committee as a means of receiving feedback on Council's policies, strategies and projects.                           | →  | Ongoing   |

## 1.2 An Inclusive Community that has a Strong Sense of Pride and Local Identity

- |       |   |   |           |
|-------|---|---|-----------|
| 1.2.1 | Deliver a range of civic, cultural and community events that celebrate local attributes.  | → | Ongoing   |
| 1.2.2 | Implement the <i>Kingborough Arts and Events Strategy 2019-2023</i> as a framework for planning service delivery, advocacy and leadership for arts and culture. | ○ | On Target |
| 1.2.3 | Maximise the usage of the Kingborough Community Hub as a focal point for community activities.  | → | Ongoing   |
| 1.2.4 | Prepare a Local Historic Heritage Code to protect the historic cultural heritage significance of places, precincts and landscapes.                              | ○ | On Target |
| 1.2.5 | In partnership with local community groups, develop heritage trails and interpretative signage for areas of historical and cultural significance.               | → | Ongoing   |

## 1.3 A Resilient Community With the Capacity to Flourish

- |       |  |   |              |
|-------|--|---|--------------|
| 1.3.1 | Support the operations of the Kingborough Community Resilience Working Group to promote a safe, sustainable and resilient community through practical planning for risk mitigation, preparedness and recovery. | X | Not achieved |
| 1.3.2 | Continue to develop and implement Council's Public Health Emergency Management Sub-Plan to guide the management of risks to the community.   | → | Ongoing      |
| 1.3.3 | Operate the Kingborough Volunteer Program to assist older residents to continue to live in the community with dignity.   | → | Ongoing      |
| 1.3.4 | Enhance organisational support for volunteering opportunities and recognise and celebrate volunteers in the community.   | → | Ongoing      |
| 1.3.5 | Provide support to community groups through a transparent and targeted provision of grants for community based projects.   | → | Ongoing      |

## 1.4 A Council that Acknowledges the Existence of a Climate Change and Biodiversity Emergency and has in Place Strategies to Respond

- |       |   |   |           |
|-------|---|---|-----------|
| 1.4.1 | Implement the <i>Kingborough Climate Change Action Plan 2019-2024</i> to reinforce Council's commitment to understanding climate change, the risk it poses and response strategies. | ○ | On Target |
| 1.4.2 | Progress the development of an alternative energy precinct at the Barretta Waste Disposal Site.   | ○ | On Target |
| 1.4.3 | Develop and Implement a Stormwater System Management Plan to address the management of the flood risk and within Council's urban drainage catchments.                               | ✓ | Complete  |
| 1.4.4 | Develop and implement a strategy for reducing Council's carbon footprint  | → | Ongoing   |
| 1.4.5 | Implement Council's Waste Wise Policy to encourage waste minimisation for events run by Council or conducted on Council premises.   | → | Ongoing   |

## 1.5 An Active and Healthy Community, with Vibrant, Clean Local Areas that Provide Social, Recreational and Economic Opportunities

- |       |  |   |           |
|-------|--|---|-----------|
| 1.5.1 | Complete the construction of the children's playspace within Kingston Park to provide recreational opportunities for children of all ages and abilities.   | ✓ | Complete  |
| 1.5.2 | Implement the <i>Kingborough Open Space Strategy 2019</i> which provides direction on the planning, provision, development and management of public open space and recreational facilities in Kingborough. | → | Ongoing   |
| 1.5.3 | Subdivide and sell the designated land parcels in accordance with the Kingston Park project delivery agreement and in partnership with the developer, Traders in Purple.                                   | ○ | On Target |
| 1.5.4 | Implement the recommendations and strategies in the <i>Bruny Island Destination Action Plan</i> and <i>Bruny Island Tourism Strategy</i> .   | ○ | On Target |
| 1.5.5 | Review and implement the <i>Recreational Water Quality Management Strategy</i> to improve the water quality of Council's beaches used for recreational activities.   | ✓ | Complete  |



## KEY PRIORITY 2

### *Deliver quality infrastructure and services*

#### 2.1 Service Provision Meets the Current and Future Requirements of Residents and Visitors

- |       |  |   |           |
|-------|--|---|-----------|
| 2.1.1 | Complete the public road and stormwater infrastructure required for completion of the Kingston Park development.                                     | 🟡 | On Target |
| 2.1.2 | Continue to lobby the State Government to improve public transport services within Kingborough.  | ➔ | Ongoing   |
| 2.1.3 | Review and update Council's By-Laws to provide strong governance, transparency and accountability in the provision of Council's regulatory services. | ✅ | Complete  |
| 2.1.4 | Develop service level standards for infrastructure assets  | ✅ | Complete  |
| 2.1.5 | Develop a process to measure community satisfaction with the delivery of infrastructure and services.  | ✅ | Complete  |

#### 2.2 Infrastructure Development and Service Delivery are Underpinned by Strategic Planning to Cater for the Needs of a Growing Population

- |       |  |   |  |
|-------|--|---|--|
| 2.2.1 | Implement the Kingston Congestion Package as outlined in the Greater Hobart City Deal Implementation Plan.   | 🟡 | On Target  |
| 2.2.2 | Develop and implement a CBD Masterplan and associated <i>Central Kingston Parking Strategy</i> .   | 🟡 | On Target  |
| 2.2.3 | Review and update the <i>Kingborough Sport and Recreation Strategy</i> to provide a coordinated and strategic approach to the development and management of Council's recreational facilities. |   | <i>Not applicable for the 2020/21 financial year</i> |
| 2.2.4 | Deliver the annual infrastructure Capital Works program.   | ✅ | Complete   |
| 2.2.5 | Review Asset Management Strategy.  |   | <i>Not applicable for the 2020/21 financial year</i> |

#### 2.3 Community Facilities are Safe, Accessible and Meet Contemporary Standards

- |       |  |   |           |
|-------|--|---|-----------|
| 2.3.1 | Prepare a Disability Access Toolkit to ensure Council's services, buildings and information is accessible to people with disability.   | ✅ | Complete  |
| 2.3.2 | Implement the <i>Kingborough Public Toilet Strategy</i> and ensure effective provision, upgrading and maintenance of Council owned public toilets throughout the Municipal Area. | 🟡 | On Target |
| 2.3.3 | Develop a Playground Strategy to provide a comprehensive network of quality, accessible and well maintained playgrounds throughout Kingborough.                                  | ✅ | Complete  |
| 2.3.4 | Develop a Building Maintenance Schedule and inspection regime to provide proactive maintenance of Council's buildings and community facilities.                                  | ✅ | Complete  |
| 2.3.5 | Implement schedule of inspections of community facilities.   | ✅ | Complete  |

#### 2.4 The Organisation has a Corporate Culture that Delivers Quality Customer Service, Encourages Innovation and has High Standards of Accountability

- |       |  |   |          |
|-------|--|---|----------|
| 2.4.1 | Develop a business improvement strategy using methodologies, such as Lean 6 Sigma, to deliver continuous improvement culture.  | ➔ | Ongoing  |
| 2.4.2 | Develop and deliver a Customer Service Strategy for the organisation.  | ➔ | Ongoing  |
| 2.4.3 | Develop an operational plan which clearly articulates the values, key results areas, performance measures and deliverables for the organisation and that this plan is clearly conveyed to all employees. | ✅ | Complete |
| 2.4.4 | Implement the Kingborough Council Leadership Framework for managers and supervisors as a key driver of continuous improvement and accountability.  | ✅ | Complete |
| 2.4.5 | Review the Long Term Financial Plan to ensure the strategic actions identified in the Plan are delivered and implement strategies to improve the financial performance of the organisation.              | ✅ | Complete |

#### 2.4 Council is a Desirable Place to Work, Attracting Committed and Engaged Staff Through Progressive Human Resource Practices and a Positive Work Environment

- |       |   |   |           |
|-------|---|---|-----------|
| 2.5.1 | Undertake negotiations for the 2020 Kingborough Council Enterprise Agreement.   | ➔ | Ongoing   |
| 2.5.2 | Develop and implement the annual Workforce Plan which sets the priorities for workforce strategies, learning and development programs and resourcing capacity.  | 🟡 | On Target |
| 2.5.3 | Undertake the biennial employee engagement survey and link the results into the Workforce Plan.   | ✅ | Complete  |
| 2.5.4 | Review the Council's Work Health and Safety Management Plan and System and deliver the identified WHS strategies to meet Council's obligations under the <i>Work Health and Safety Act 2012 (Tas)</i> . | ✅ | Complete  |
| 2.5.5 | Implement and deliver an annual employee health and well-being program with a key focus delivering the community action plan for mental health.   | ➔ | Ongoing   |



# KEY PRIORITY 3

## Sustaining the natural environment whilst facilitating development for our future

### 3.1 A Council that Values and Prioritises its Natural Environment, Whilst Encouraging Investment and Economic Growth

- |       |  |   |
|-------|--|---|
| 3.1.1 | Improve the process for compliance of illegal vegetation removal based on recommendations from the compliance audit.                           | Not applicable for the 2020/21 financial year |
| 3.1.2 | Review the Health and Environmental Services By-law to ensure that the regulations provide appropriate protection for the natural environment. | ✓ Complete                                    |
| 3.1.3 | Deliver biodiversity offset projects under the <i>Kingborough Environmental Fund Implementation Plan 2019-2023</i>                             | ➔ Ongoing                                     |
| 3.1.4 | Manage the natural area reserve network through the development and implementation of both new and existing reserve management plans.          | ➔ Ongoing                                     |
| 3.1.5 | Continue to implement solutions to improve water quality and quantity impacts from stormwater in urban waterways.                              | ➔ Ongoing                                     |

### 3.2 A Community that has a Well-Developed Sense of Natural and Cultural Heritage

- |       |   |   |
|-------|---|---|
| 3.2.1 | Develop a natural areas interpretation plan that provides a framework of activities for community education.  | Not applicable for the 2020/21 financial year |
| 3.2.2 | Provide a variety of opportunities for the community to actively participate in the conservation and management of our natural areas, flora and fauna through on ground activities, contribution to citizen science initiatives, wildlife management and surveys. | ➔ Ongoing                                     |
| 3.2.3 | Foster positive working relationships with Landcare groups across the municipality, coordinating the network of volunteers to achieve good environmental outcomes.  | ➔ Ongoing                                     |
| 3.2.4 | Foster community interest and involvement in the management of invasive weeds through actions contained in the <i>Weed Management Strategy 2017-2027</i> .  | 🟡 On Target                                   |
| 3.2.5 | Implement the North West Bay River Catchment Management Plan in partnership with the community and key land managers in the catchment.  | 🟡 On Target                                   |

### 3.3 Council is Able to Demonstrate Strong Environmental Stewardship and Leadership

- |       |  |             |
|-------|--|-------------|
| 3.3.1 | Implement the <i>Kingborough Waste Management Strategy 2018</i> to deliver cost effective and efficient waste and recycling services to residents, improve recycling rates, reduce emissions and energy usage and reduce the impacts of illegal dumping and littering. | 🟡 On Target |
| 3.3.2 | Implement the <i>Kingborough Dog Management Policy 2018</i> and provide education and enforcement of restrictions in areas with environmental values.  | 🟡 On Target |

- |       |   |             |
|-------|---|-------------|
| 3.3.3 | Support and lead environmental projects through the provision of technical advice and the provision of plants from Council's native nursery.                                      | ➔ Ongoing   |
| 3.3.4 | Manage the natural area reserve through the development and implementation of both new and existing reserve management plans.   | ➔ Ongoing   |
| 3.3.5 | Continue to provide leadership in responsible cat management by participating in Stage 2 of the Bruny Island Cat Management Project and implementing the Bruny Island Cat By-law. | 🟡 On Target |

### 3.4 Best Practice Land Use Planning Systems are in Place to Manage the Current and Future Impacts of Development

- |       |   |   |
|-------|---|---|
| 3.4.1 | Review the Kingborough Land Use Strategy.   | ✓ Complete                                    |
| 3.4.2 | Participate in a review of the Southern Regional Land Use Strategy.   | Not applicable for the 2020/21 financial year |
| 3.4.3 | Finalise the Local Provisions Schedule in order to enable the declaration of the new Kingborough Planning Scheme. | 🟡 On Target                                   |
| 3.4.4 | Progress implementation of the Barretta Environmental Management Plan.  | ➔ Ongoing                                     |
| 3.4.5 | Implement the <i>Kingborough Weed Management Strategy 2017-2027</i> .   | 🟡 On Target                                   |

### 3.5 Management of Environmental Assets is Based on Professional Advice and Strategic Planning

- |       |  |   |
|-------|--|---|
| 3.5.1 | Develop and implement a natural areas and biodiversity strategy to underpin the management of Council's natural area reserves network and approach to threatened species recovery and wildlife management. | Not applicable for the 2020/21 financial year |
| 3.5.2 | Implement recommendations from the <i>Coastal Hazards Prioritisation Project</i> and <i>Bushfire Risk Reduction Strategy</i> for Council land.   | 🟡 On Target                                   |
| 3.5.3 | Contribute to projects that improve the health of local waterways and coastal areas through the D'Entrecasteaux and Huon Collaboration and the Derwent Estuary Program.                                    | ➔ Ongoing                                     |
| 3.5.4 | Collaborate with key stakeholders to contribute to the recovery of threatened species and threatened vegetation communities using innovative methods and the latest research.                              | ➔ Ongoing                                     |
| 3.5.5 | Develop and implement a biodiversity monitoring program for natural area reserves to improve knowledge of the values present and facilitate adaptive management programs                                   | ➔ Ongoing                                     |





## YEAR IN REVIEW

Environment, Development & Community Services

Governance, Recreation and Property Services

Information Services

Engineering Services

Organisational Development

Finance

# Environment, Development and Community Services

The Environment, Development and Community (EDC) Directorate supports many of the outward facing functions of Council. Staff within the Directorate are connected to the community and well positioned to understand issues that arise and advocate for these going forward. The key services delivered by EDC are Statutory Planning, Building and Plumbing, Community Resilience and Disaster Response, Natural Areas and Biodiversity, management and activation of the Kingborough Community Hub, Community Services, Environmental Health, Communication and Engagement.

## Environmental Health

### Water Quality

Recreational water quality continued to be a priority with considerable time and investment in this area ongoing. On a very positive note, the public health advisory signs at the southern end of Blackmans Bay Beach were removed in August 2020 and all beaches again suitable for swimming. Council continues to collaborate with the Derwent Estuary Program, the Department of Health and TasWater and prioritises stormwater and catchment investigations to ensure the high community value placed on recreational use is maintained.

### Smoke-Free Areas

Kingston Park was declared the second smoke-free area, with further Council owned areas to follow as construction continues.

### Immunisation

Council continued to coordinate a range of immunisation services for the community including monthly infant clinics and the School Based Immunisation Program. The school program is conducted over several visits throughout the school year.

A new booking system has been implemented and clinic times extended to increase numbers. Council’s clinical team have assisted with Nurse Immuniser training for several nurses.

The School Based Immunisation Program involves immunising Grade 7 and Grade 10 students with the Human Papillomavirus (HPV - two-dose course) and Diphtheria, Tetanus and Pertussis (single dose) vaccines. Grade 10 students are also offered the Meningococcal ACWY vaccine. School numbers and COVID related requirements have increased the complexity of the program.

### Coronavirus (COVID-19)

Environmental Health continued to manage Council’s infection control measures and be involved with the ongoing COVID-19 response. This has included the development of procedures and continuity planning, training for evacuation centres, liaison with Public Health Services and support for staff at the Vaccination Centre at the Kingborough Community Hub.





### Public Health Statement

Section 72(1)(ab) of the *Local Government Act 1993* requires a statement of the Council’s goals and objectives in relation to public health activities to be included in the Annual Report.

Council’s public and environmental health functions are carried out by the Environmental Health Unit; part of the Environmental Services Department. The Unit’s organisational structure consists of a Manager Environmental Services, Senior Environmental Health Officer, three Environmental Health Officers, and an Administration and Immunisation Officer. A Medical Officer of Health and two Nurse Immunisers are employed on a casual basis.

Functions administered by the Unit in accordance with the provisions of the *Local Government Act 1993*, *Public Health Act 1997*, *Food Act 2003*, *Building Act 2016*, *Environmental Management and Pollution Control Act 1994*, *Burial and*

*Cremation Act 2019* and other identified programs include:

- Food safety.
- Notifiable diseases.
- Immunisations.
- Public health risk activities.
- Unhealthy premises.
- Water quality including recreational, bathing and private water suppliers.
- Public health and environmental nuisances.
- Public health education and promotion.
- Emergency management.
- Climate change.
- Onsite wastewater management.
- Private burials.
- Pollution (air, land and water).

### Snapshot

**4**  
Registered public health risk activities

**86**  
Registered mobile food businesses

**122**  
Registered temporary food businesses

**6**  
Registered water carters

**176**  
Recreational water samples

**125**  
Plumbing permits (on-site wastewater)

**18**  
Notifiable disease notifications / investigations

**218**  
Registered food businesses

**2728**  
Vaccines administered (including the School Immunisation Program)

# Natural Areas and Biodiversity

## New Reserve Management Plans

To ensure Council’s reserves are managed to a shared vision with reserve management plans ongoing for key sites. Natural values surveys have been conducted at various reserves to provide a basis for setting priorities and developing actions for the plans.

## Progress on Kingborough Environmental Fund

The aim of the Kingborough Environmental Fund (KEF) is to balance the loss of local biodiversity due to the clearance of native vegetation for development and tree removal on private land by using financial offsets to fund conservation projects. This year the Fund reached the major milestone of accumulating over one million dollars of biodiversity offset contributions to be invested in local projects to restore and protect natural values.

Expenditure from the Fund is guided by an Implementation Plan and overseen by a Steering Committee. Approximately \$350,000 has been spent from the KEF since its inception in 2019.

Council has been working with the landowners of seven properties to create new private conservation reserves under the *Nature Conservation Act 2002*. Four of these reserves were secured this year with three to be completed in 2021-22. These new reserves will allow the Fund targets to be met through the protection of over 500 hectares of priority biodiversity values.

Revegetation projects to replace trees removed for development were established in Kingston and Margate and have focussed on the creation of swift parrot habitat and the establishment of a population of *Eucalyptus rubida*, or Candlebark, which has been found to be locally very rare.

## Browns River Saltmarsh Restoration and Discovery Trail

With the assistance of a grant from the Australian Government’s Communities Environment Program, Council and the Kingston Beach Coastcare group completed a restoration and engagement project at Browns River Saltmarsh. The saltmarsh, which fringes Browns River at Kingston Beach is a threatened vegetation community, home to a variety of birds and plants and a great spot to enjoy the river. The project improved the physical health of the system and created a community connection to the area.



Six events were held at the saltmarsh to encourage locals and school children to learn more about the site and assist with the restoration work. Consultation involved river users, fishers, walking groups, local community and scientists. 252 people were involved in marine debris clean ups, weed control, planting events and citizen science. 950 plants were planted around the saltmarsh fringe. The project will continue 21/22 with the construction of the discovery walk and interpretation panels.

## Landcare Activities

Landcare working bees that were put on hold by Covid-19 restrictions, slowly returned to normal with new Covid-19 safety plans in place. Many groups were keen to return to their local reserves and continue to plant, weed, monitor and remove litter. Council’s bushland nursery grew plants for four Landcare groups and supported the groups by providing insurance, training, equipment, protective equipment, additional weed control and technical advice.

## North West Bay River Catchment Plan

During the update of the 1999 North West Bay River Catchment Plan, a film was developed to celebrate and communicate the values of the catchment and the people who call it home. The renewed focus on the catchment saw a new community group form in the Longley area, along with several revegetation and weed control projects.

**Weed Management Program**

A targeted weed control program has been implemented across Council’s parks, reserves and roadsides. New infestations of high priority weeds including African feather grass, bridal creeper, heather, karamu, and tree heath were found. Previously unknown infestations of high priority weeds including serrated tussock, amsinckia, horehound and nodding thistle were also identified and treated.

Contractors continue to support Council in managing roadside infestations of Spanish heath, gorse, holly, and English broom. Huon Road was treated for declared weeds. The entire length of Adventure Bay Road, Cloudy Bay Road and Lighthouse Road were treated for Spanish heath and gorse.

Council secured a \$10,000 grant through the Tasmanian Government’s Weed Action Fund to map and remove karamu from Browns River. Karamu pose a threat to a range of vegetation types by outcompeting all other plants. The weed was mapped along the length of the river on all tenures from Ferntree to the river mouth in Kingston. Landowners were offered free control of the weed where it was located on their property.

**Bushland Nursery**

The Bushland Nursery continues to grow and propagate plants, with the support from two volunteers. The plants are used in revegetation projects in Council parks and reserves, community planting events, Landcare sites and for landscaping infrastructure projects.

**Revegetation**

Thirty revegetation sites were actively maintained during the period to monitor plant health and ensure plants have every chance of reaching maturity.

**Tree Management at Taroona Park**

The highly valued group of blue gums at Taroona Park beachside reserve were showing signs of stress, due to their age and environmental changes over the last few years. To enable the retention of the trees in the park for as long as possible and still ensure public safety, gardens of native grasses were planted underneath the trees to deter people from spending time under the canopy. The new plantings aim to keep people away from the highest risk zone directly under the tree. If successful, this strategy will be implemented in other parks and reserves.

**Wildlife Management**

The little penguin conservation program continues to maintain the four main breeding areas in Kingborough and supports the monitoring program and scientific research that assists in our knowledge of the species.

This year we surveyed three sites that had not been visited for more than five years due to access difficulties. Unfortunately, the sites were not active and reasons for this are being investigated. The remaining breeding colonies remain increasingly important with a major working-bee held in one of the colonies that had suffered two major landslides. New nest boxes have been installed to increase breeding habitat.

**Climate Change**

A number of projects were undertaken in accordance with actions highlighted in the Kingborough Council Climate Change Plan.

An energy and greenhouse gas audit was completed for council activities and buildings to ascertain trends and projections. This informed a report on net zero emissions target and milestones.

Business cases were developed for the installation of a solar and battery system at the Kingborough Sports Centre as well as purchasing a full electric vehicle for council’s light fleet.

**Coastal Hazards**

Risk and climate change evaluations continued at the three key coastal case sites of Kingston Beach, Snug and Adventure Bay.

The project aims to advance understanding of coastal erosion risk at Nebraska Beach on Bruny Island. Site evaluations and interviews with property owners continue. It is hoped that this work will inform a community based masterplan for this section of coast.

**Bushfire Risk Reduction on Council Land**

Fuel breaks were upgraded in several reserves including Boronia Hill Reserve and Algona Bushland Reserve in Kingston as part of the ongoing program to strengthen breaks in strategic locations.

The establishment of Bushfire Hazard Management Areas on Council land policy was reviewed and approved. The policy provides a framework for managing requests to incorporate Council land into new bushfire Hazard Management Areas for adjacent developments.

Council’s Geographic Information Systems (GIS) officer developed a spatial dataset for bushfire mitigation activities and assets which has been shared with the Tasmania Fire Service. The data set identifies the location of all Council managed fuel breaks, fire trails and fire assets (such as locked gates and water points).

As well as being important for in-house Council operations, the data set will also be used by the Tasmania Fire Service in the development of a state-wide Fire Management Infrastructure Dataset. The data will be used in bushfire risk mitigation planning as well as potentially during emergency bushfire incidents.

An application was developed to seek funding under the Natural Disaster Risk Reduction Grants Program to conduct a road bushfire risk assessment of Council managed roads across the municipality. This assessment will be used to prioritise Council’s roadside vegetation management program based on bushfire risk. The risk assessment results will also be used to build community resilience through identifying bushfire risk on community roads.

**Tasmanian Regional Cat Management Program**

Kingborough hosted the Regional Cat Management Coordinator for the south. Their role included providing communication through channels such as a facebook page, website as well producing community information brochures.

The final drafting of the Southern Region Cat Management Strategy was achieved with presentations held with most Southern Councils to facilitate adoption. The Strategy was adopted by Kingborough.

63

Weed Notifications to private property landholders with accompanying control guides to encourage management of weeds on private land

11,701

Native plants propagated and grown by two volunteers with support from staff in Council’s bushland nursery

121kw

Solar on Council buildings with \$81,536 in cost savings since 2016/17

-50%

Less electricity use as a result of streetlighting changes

11,559

Tonnes of CO2-e emissions reduced from methane flaring

### Kingborough Cat Management Program

Significant progress was made on the declaration of several cat prohibited areas under the *Cat Management Act 2009* as well as the trapping and relocation of a number of stray cats in the Blackmans Bay Beach area, Allen's Rivulet and Browns Road areas.

### Bruny Island Cat Management

Council's program focused on practical implementation of the Cat Management By-law, targeting community engagement towards responsible cat ownership, cat containment, feeding of unowned cats and registration. The Bruny Island Cat Facility was

officially opened in March 2021 and 86% of households known to own cats have registered their cats with Council and 77% of these are fully compliant with the Bruny Island Cat By-law.

The cat management facility on Bruny Island at Alonnah was completed, launched and commenced operations.

Image: Kingston Beach by Joshua Brown @joshbrown\_photos



## Development Services

Development Services performs statutory functions for both public and private development within the municipality.

### Planning Services

Planning Services is responsible for the assessment of development applications, issuing planning permits and monitoring compliance in accordance with the *Land Use Planning and Approvals Act 1993* and the Kingborough Interim Planning Scheme 2015. This includes consultation, referral and assessment of planning applications, preparation of planning reports, recommendations and, where appropriate, delegated approvals. Officers are also responsible for the subsequent enforcement of planning permit conditions. Planning staff conduct strategic reviews of the planning scheme and process any amendment applications, as well as represent Council at hearings of the Resource Management and Planning Appeals Tribunal and the Tasmanian Planning Commission.

2020/21 saw a record number of planning applications received by Council, even in the face of Covid-19.

### Building Services

Building Services administers the Building Permit Authority function of Council. Officers are responsible for the implementation of legislation controlling building and construction within the municipality, ensuring compliance with the *Building Act 2016*, *Building Regulations 2016* and the National Construction Code.

### Plumbing Services

Plumbing Services works closely with Building Services and is responsible for the legislated Plumbing Permit Authority function of Council. Plumbing staff are responsible for the implementation of plumbing related aspects within the *Building Act 2016*, including the role of Plumbing Surveyors who inspect plumbing works during construction.

### Development Engineering

Development Engineering staff assess the infrastructure requirements of development

applications and monitor the requirements of conditions in approved planning permits, particularly in regard to works associated with subdivision developments and road works. These officers provide a link between the regulatory planning area of Council and Engineering Services, as well as external referral agencies such as TasWater and the Department of State Growth.

### Meeting Statutory Requirements

Council continued to implement quality assurance safeguards that ensure statutory planning and building requirements were met and that the Kingborough community was provided with an efficient development approval service. The Pathway process management system ensured that all timeframes and mandatory referrals were observed and assessment protocols followed. Routine audits were carried out by senior staff and all assessments and permits issued were independently vetted and endorsed by senior staff prior to issue.

# Emergency and Community Resilience

## Local Planning Schedule

This year Development Services has continued to work on a number of key strategic projects for land use planning within the municipality. One of the key projects is working on the Local Planning Schedule (LPS) which will form part of the incoming Tasmanian Planning Scheme, which has been introduced by the State Government. The draft LPS and supporting documents have been forwarded to the Planning Commission for consideration. Public consultation will be

undertaken for the LPS when directed by the TPC in the first half of the next financial year. It is hoped that the Tasmanian Planning Scheme will come into effect in Kingborough within the next financial year.

## Development Services Enforcement

Development Services has continued to develop the compliance framework for both Land Use Planning and Building to ensure compliance with the relevant Acts and to ensure that development is fair and

equitable, as well as protecting the safety of our community.

Development Services, in conjunction with Council's Compliance team, has been successful in achieving compliance with the legislation through a number of means including obtainment of approvals, compliance with conditions, education or penalty to encourage change of behaviour in addition to a number of successful matters at the Magistrates Court where prosecution has been required.

## Preparing for COVID 19

There was a continued focus over 2020-21 ensuring that Council activities happened safely in a COVID environment. This included extensive planning and preparation work for an Evacuation Centre should it be needed as well as staff training around Personal Protective Equipment (PPE).

## Community Resilience Program

Council continued to build upon existing work and developed a multi hazard community resilience program working with various communities to trial different scenarios and deliver programs. Community engagement continued with emergency preparation information and resources rolled out to the community.

## Margate Bushfire Ready Neighbourhoods (BFRN)

The Community Resilience Team continued to work closely with the Tasmania Fire Service and focused on building a shared responsibility approach with community to bushfire preparedness. Activities included information sessions, attendance at the Mega Market and the development, with the local Brigade, of a fire wise garden at the Fire Station. The garden was planted out with fire wise plants. Signage will be installed, and the area will be used for education and information events.

## Review of Kingborough Municipal Emergency Management Plan

A major review of the Kingborough Municipal Emergency Management Plan was undertaken. The plan describes all-hazard arrangements including prevention and mitigation, preparedness, response and recovery (PPRR) phases to support the management of possible emergencies in Kingborough. The review brought the plan into line with those in other municipalities in the Southern region to ensure a consistent approach to emergency management.

## Bruny Island Economic Development

Council continued to deliver, the Tasmanian Government Visitor Economy Roads Package to Bruny Island. With \$1.5M allocated to Kingborough Council for the purposes of visitor infrastructure investment projects.

These projects addressed issues identified within the *Bruny Island Destination Action Plan* (DAP) and the *Bruny Island Liveability Study*. Projects included footpaths, pedestrian safety measures and visitor information package.

The first phase of the Bruny Island Visitor Education Program was delivered by consultants (For The People) via extensive community consultation.

A presentation on the outcomes of this work and a strategy document was provided to the DAP group who determined the next phase projects to be delivered in 2021-22 by Bruny Tourism. Projects will include a new website, short film, leaflets, map and signage.

## Strategic Economic Planning

Council commenced a range of activities to build stronger evidence base reform in the municipality looking at economic and strategic land use planning.

This has included applying for grant funding, securing spending data for the municipality and looking at land supply and constraints as part of the City Deal and Kingston CBD planning.

<b>25</b> Permit of Substantial Compliance	<b>28</b> Building Certificates issued by Council	<b>31</b> Low Risk Plumbing Work notifications received by Council
<b>55</b> Low Risk Building Work notifications received by Council	<b>134</b> Plumbing Permit approvals issued by Council's Permit Authority	<b>238</b> Notifiable Building Work approvals received by Council
<b>323</b> Building Permit approvals issued by Council's Permit Authority	<b>357</b> Notifiable Plumbing Work approvals issued by Council's Permit Authority	<b>836</b> planning permit applications

# Community Services

## Kingborough Awards

The annual Kingborough Awards were held on 9 January 2021. Nominations were of a high quality and the following were awarded:

### Citizen of the Year:

- David Vickery
- Else Phillips

### Young Citizen of the Year:

- Bella Oakley

### Community Group of the Year:

- Taroon Community Association

### Certificate of Appreciation:

- Phil & Jill Long
- Kingborough Community Missions

## Community Grants

There were 17 applications received for Community Grants with 12 successful applications.

Some of the grants supported were:

- Bird Festival on Bruny Island;
- Taroon Neighbourhood Garden to repair and replace garden beds;
- implementation of a junior golf program at North West Bay Golf Club;
- microplastics collection on Bruny Island;
- self-care workshops for older people living with dementia in the more isolated areas of our municipality.

## International Women’s Day Event

Over 60 people attended an International Women’s Day event at West Winds Community Centre. Three inspirational Kingborough women told their stories and a Q&A session followed. Local business Kettering Vintage Teas and Woodbridge Village Store provided refreshments. The event was made possible by a Tasmanian Government Department of Communities grant.

## Citizenship Ceremonies

Council hosted 5 Citizenship Ceremonies across the year welcoming 151 new citizens into our community.



## Kids Allowed – Nature Play

A regular program of children’s art, music and nature play activities was held at the Kingborough Community Hub and Kingston Park playground. The focus of these sessions was the application of ‘imaginative play’ and each session run by an educator.

Special events were also held to celebrate Children’s Week and the opening of the Kingston Park playground.

## Plant a Tree Day

As National Tree Day was cancelled by the umbrella organisation Planet Ark due to national Covid lockdowns, Kingborough ran a “Plant a Tree Day” at Kettering.

Despite the torrential rain, over 130 people still came to participate in the popular event which saw over 600 native plants planted.



## Seasonal Walks

In partnership with Council’s Natural Areas Network, guided seniors’ walks have been run each season to encourage walkers to explore the diversity of Council reserves. Places visited this year include, Dave Burrows walk at Margate, Kettering Point track and Boronia Beach track.

Our summer walk was run twice to cater for the demand. More than 60 people participated in this initiative. The walks are designed to encourage social connection, improved health and wellbeing and promote the enjoyment of Kingborough’s tracks and trails.

## Bat Walk

A night-time bat walk was delivered as part of Council’s school holiday program, to show new technologies in wildlife monitoring and inspire young people get connected to nature.

## Exploring Nature with Schools

Council staff continue to support Margate Primary School’s outdoor learning in the nearby Margate Rivulet Reserve. Four classes are now involved in the education program, comprising around 100 students.

Council staff also worked with Kingston Primary and Illawarra Primary Schools to compliment education around coastal processes and seed dispersal in the landscape. Presentations were held at our reserves and beaches with around 100 students and teachers, learning support people and parents.

## Composting Video Campaign

Series of videos created to raise awareness about composting and food waste with TV personality Hannah Maloney.

### Stormwater to Sea Project

Council established an ongoing project aimed at reducing pollutants entering the stormwater system and fostering sustainable community behaviour. The first stage of the project involved creating stencils in a school holiday program workshop. The project engaged with the community at local events through displays and presentations with over 110 people attending



### The Really Really Free Market

The quarterly Really Really Free Market has given the local community an opportunity to prevent reusable items going to landfill by choosing to reuse, recycle, repurpose and regift. The markets have been very popular and have shown that the people of Kingborough are incredibly generous.



### Learning for Life

Learning for Life is a monthly program of health, wellbeing, arts and learning opportunities provided at a subsidised rate to ensure that members of the community have access to lifelong learning, activity and social connectedness.

Activities involving yoga, community picnics, crafts and singing with many of the activities held at the Kingborough Community Hub to activate the space.



### Live Well Live Long

In partnership with Tasmania Health Services Health Promotion Unit, Community Services hosted the Live Well Live Long awareness program for older residents. The program ran over 10 weeks and was fully booked.

### Kingborough Volunteer Program

The program assists people aged 65 and over with transport, gardening and pet support. This year community volunteers provided over 4048 hours of support, assisting many of Kingborough's senior community to live in their own homes. During the year the partnership with the Department of Health continued to provide volunteer support to Bruny Island residents.

### Mamma Rosa "No Waste Nothing"

Four short videos were created with Tasmanian Comedian, Rose Ottavi-Kokkoris in her character role Mamma Rosa. The videos promoted the reduction of waste in the community. Intergenerational events



### Intergenerational events

In collaboration with Council's Youth Services and Positive Aging program a Christmas in July afternoon tea event was held at the Twin Ovals facility. The event provided an occasion for seniors to socialise with some of Kingborough's young volunteers.

## Access Advisory Committee

Community Services provide executive support to the Disability Inclusion and Access Advisory Committee. A submission was prepared for the consultation into the Review of Premises Standards undertaken by the Australian Government's Department of Industry, Science, Energy and Resources. Work is being undertaken to assess the feasibility of the provision of beach matting to allow wheelchair access to Kingston Beach. Input has provided into the Department State Growth's *Disability Discrimination Act* Bus Stop Project.

## Service Providers Meetings

Kingborough Service Providers Meetings are hosted by Council's Community Services team. New, existing and emerging service providers are encouraged to attend and promote their work and programs. This networking and information sharing opportunity is a valuable to those in the community sector.

## CARE: Connect and Re-engage Easily Program

A post-lockdown reintroduction to community activities in COVID safe, small groups. Arts ran introductory crochet, clay therapy, beeswax wraps, winter wreathes and fabric mache bowl workshops.

## NAIDOC at Westwinds

Council supported Westwinds by attending planning meetings and loaning our suite of Indigenous films for their NAIDOC day event.

## Support for Kingborough Multicultural Communities

In response to consultation with representatives from multicultural community members in December 2020, a monthly program providing English speaking opportunities was offered. Community Services remains committed to exploring ways in which engagement with, and support for, culturally and linguistically diverse (CALD) communities can continue.

## Hub Management and Activation

The number of external hirers for every space in the Hub has continued to grow, comprising corporate, commercial and community forums, workshops, functions, exhibitions, markets and other events.

The COVID vaccination clinic commenced in the Kingborough Community Hub Auditorium, running for 3 days each week from March 2021.

A building maintenance program with service agreements has been set up as well as a security arrangement with Golden Electronics. Two casual members of staff have been employed to assist with bookings, inductions, and activating the space.

## Crocheted Bollards & Yarn Bombing

Crocheted bollard covers were installed at KIN Creative Space and at the Kingborough Community Hub as a pop of colour during difficult times.

## Ignite: tiny art, BIG IDEAS

A match-box exhibition exploring big ideas of importance to the community. This exhibition attracted a great range of artists across a broad spectrum of age and experience.



## ARTS AND EVENTS PROGRAMS

A variety of exhibitions and workshops were organised across the year, with the majority being hosted at the Kingborough Community Hub in Kingston, as well as the KIN Creative Space, which is located at the rear of the Kingston Beach Hall.



## KIN Bee Garden & Hive Creation

Murals were painted in the KIN courtyard, and the KIN bee garden volunteers got together to construct and paint the bee garden. Natural Beekeeping Tasmania hosted the group and led the construction. The hive is now awaiting a swarm.



## Art Farm Birches Bay

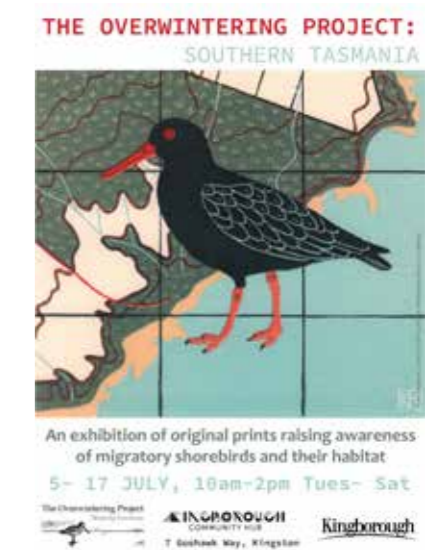
Postponed due to COVID restrictions, the annual sculpture prize ran in October 2020. Council acquired a high caliber piece, 'Squall' for the community.

## Public Art Policy & Installations

Council's art acquisition policy was reviewed and amended and a stronger focus on Public Art was endorsed. Some public art installations have commenced across the municipality, including 'Seed' at Blackmans Bay and 'Join Me for a Drink' at the Civic Centre.

## Overwintering Project

The traveling exhibition 'The Overwintering Project' was exhibited in the Whitewater Room at the Hub. The exhibition included the work of over 300 Australian and New Zealand artists raising awareness for migratory shorebirds. The exhibition was very well attended with great engagement and positivity from the local community.





### School Holiday Program

A variety of on-site and off-site activities/ workshops were run during each school holiday period. Workshops included drama, ceramics, stencil art, coding and robotics. Off-site activities included surfing, stand-up paddle boarding and rock climbing. All activities were well attended with returning and new participants.

### Get Ready for Work

A group of 14 young people participated in this intensive 4 day program in January 2021. They completed workshops in advanced barista skills, Responsible Service of Alcohol, Senior First Aid, interview techniques and CV writing. The program aimed to improve the employability skills of young people and allow them to access full time or part time employment in the hospitality industry.

### Youth Art Wall

Local artist, Rhi Headley was engaged to install the inaugural youth art wall mural in Kingston Park, designed to provide a welcome to the space.



### Youth Action Kingborough (YAK)

Once able to resume, Kingborough's Youth representative group, Youth Action Kingborough (YAK) met monthly to discuss youth related issues and topics in Kingborough. New members were recruited in January 2021 and developed a Youth Survey for 2021/22.

### Youth Outreach

The after-school Youth Activities Program at Kingston Neighbourhood House continued during term 3 and 4. After a review of the program at the beginning of 2021 it was decided to pilot the program at West Winds Community Centre to reach and connect with young people living the Southern Channel area. The program at West Winds was very well attended by attendees, parents. The program created an opportunity for young people to connect socially in a safe and creative environment.



### Young Men's Program / Young Women's Program

In partnership with Kingston High School, Council ran a health and wellbeing program for students identified as at risk and/or needing support with physical, social and mental health. The 6-week program utilised Council's Youth Officer and support workers from Pulse Youth Health Services, Drug Education Network (DEN), Legal Aid and Colony 47.

Students engaged in educational presentations and activities including mental health and wellbeing, respectful relationships, healthy relationships, self-defence, cyber safety, drugs and alcohol and accessing support services. Feedback from students and staff was very positive.



# Communication and Engagement

There has been a focus on upgrading the communication services provided by Council to the community. The emphasis has been on improving the readability of Council’s website, increasing video engagement through social media platforms and promoting key messaging of Council activities through the media. This work will continue over 2021/22.

## COMMUNICATION

### Video Campaigns

A series of videos were created to highlight some of the Council’s amazing volunteers and how they help Kingborough’s senior community members. The video campaign had a positive effect with 26 new referrals signing up for the service.

### Council Meetings

On 7 June 2021, the Council transferred its live streaming of Council meetings from Facebook to Youtube. This has allowed Council Meetings to be more accessible opening up viewing to those without a Facebook account. This also created a more reliable streaming platform.

### Interactive Maps

A focus was put on developing a range of digital interactive maps to enhance access to the Council’s service delivery and improve information sharing through the website. This will continue into next year with a range of maps improving the community’s access to information.

### News Story Production

There has been a 33% increase in news content produced for the community.

### Social Media

The largest reaching post with a total of 60 shares and over 30,000 people reached was the announcement of the Greyhound Exercising Area.

## ENGAGEMENT

During the year, Council made the decision to invest in a dedicated community engagement officer, with that position to commence 2021-22. Despite not yet having that specific resource, Council officers undertook numerous engagement activities including:

### Silverwater Park Upgrades

Consultation was finalised in 2020. 229 Community members provided their feedback through consultation at the Middleton Country Fair, Woodbridge Market, the annual Market in the Meadow and at Love Living Locally.

This project also provided a fantastic opportunity to build on relations between Council and the South East Tasmanian Aboriginal Corporation SETAC.

### Louisa Hinsby Park

Consultation complete. Engagement with key stakeholders (Taroon Community Association and Taroon Environment Network) to continue throughout project delivery. The park improvements developed by the Taroon Community Association were well received within the community with 93% responses in support for the Draft Plan.

### Taroon Community Hall

Consultation is ongoing (with the Hall Management Committee, the Taroon Community Association, and the Taroon Ex-Services Club) in relation to development of a master plan for the hall.

### Mount Royal Park

Consultation complete. Engagement to continue directly with the Friends of Mount Royal Park to implement improvements to Mount Royal Park in Nicholas Dr, Kingston Beach.

### Blackmans Bay Foreshore

Engagement complete. Information sharing with Blackmans Bay Community Association regarding replacement foreshore planting.



### Gordon Interpretive Signage Project

Engagement complete. Interpretation panels were developed in a collaboration between the South Channel Ratepayers and Residents Association (SCRRA) and Kingborough Council acknowledging the area’s Traditional Owners, telling the story of the township’s early days, and illustrating the devastating impact of the 1967 bushfires. Project contributions received from the Tasmanian Aboriginal Centre (TAC) and the South East Tasmanian Aboriginal Corporation (SETAC).

### Kingborough Community Forum

Council hosts meetings of and provides secretariat support to the Kingborough Community Forum. This forum, which comprises representatives of community associations from around the municipality, as well as Councillors and Council officers meets 5 times per year to share information, ideas and bring forward issues.

613

social Media Posts

33%

increase in news content produced for the community

91.8%

increase in video views

34

Council made videos

4,500

views of the Volunteer Program Engagement series

12,928

views of the Kingston Park video series

18,650

views for Mayor and Councillor videos

# Governance, Recreation and Property Services

The Governance, Recreation and Property Services Department is responsible for the oversight of corporate governance functions, along with management of Council’s recreational facilities and property portfolio.

## Governance

A number of policies were reviewed during the year, including the Councillors Gifts and Benefits Policy, the Fee Exemptions and Reductions Policy, the Sale of Council Land Policy, the Leasing and Licencing Policy and Sportsground User Policy.

A new policy was developed in relation to the establishment of memorials on Council owned or managed land. Governance models were investigated for the Kingborough Sports Centre Precinct and Committees were established to manage Council’s community halls.

A review of Council’s Delegated Authority framework was undertaken, and an update of Council’s By-Laws was progressed.

A new governance model was established to provide oversight of the Kingston Park and Transform Kingston developments, with these two projects to merge in the future.

## Property

Leases were renewed for a number of Council owned properties, including the Kingborough Gymnastics Centre.

New leases were also finalised for the Taroona Football Club’s new facilities at Kelvedon Park and for the boatsheds at Nebraska Beach on Bruny Island.

A number of parcels of land were sold with the proceeds to be invested in local recreational infrastructure.

A strategy was developed to guide the future development of Council’s Community Halls and the implementation of the Public Toilet Strategy continued, with the completion of a new facility at Coningham Beach.

## Kingborough Sports Centre and Precinct

A report into the feasibility of an aquatic facility located within the Kingborough Sports Precinct concluded it would cost \$45m to build with an annual operating cost estimated at \$750,000. Council acknowledged that the pool was not feasible without significant State and Federal government support.

The Sports Centre continues to grow its content, with Pickleball proving to be a popular activity. Basketball and netball remain the two main users of the facility with significant competition for court space.

That Tasmanian Jack Jumpers have negotiated to utilise the Centre as their training base for the next two years.

Membership of the Fitness Centre has rebounded strongly following the shutdown at the end of 2019/20 due to COVID-19.

## Turf Maintenance

An upgrade of the Lightwood Park 3 training ground was completed with new training lights installed.

Investigations were undertaken into the potential to upgrade the Leslie Vale Oval for social level cricket matches, whilst costings were developed for the proposed installation of a turf wicket in the AFL Ground at the Twin Ovals.

Twin Ovals continued to be used by the Tigers Football Club as their home ground for matches and training, whilst the Cricket Oval was utilised by the Kingborough District Cricket Club, with occasional bookings from Cricket Tasmania for Women’s Big Bash matches and Tasmanian Second 11 games.

## Urban Design

The Blackmans Bay foreshore playground and Hall playgrounds were upgraded in August 2020, and with further works completed for the all abilities playground at Dru Point as part of Council’s playground renewal program.

The development of masterplans for Silverwater Park, Louisa Hinsby Park, Mt Royal Park, Woodbridge Recreation Ground and the Taroona Hall was progressed in consultation with local communities.

Interpretation panels were developed for Three Hut Point and Abbots Point in Gordon as

part of a collaboration with the South Channel Ratepayers and Residents Association.

Support was given to the Bruny Island Community Association in relation to their plans to develop a community park on Council owned land in Alonnah, to be known as Mills Reef Park.

## Compliance

Four Council By-Laws were reviewed covering the use of marine facilities, public and environmental health, recreational facilities and roads and parking areas. The review involved internal and external stakeholder consultation, development of regulatory impact statements and a series of workshops with Councillors.

Council’s Enforcement Policy was also reviewed during the year and a new framework to guide the process of investigation and assessment of offences under the *Building Act 2016* was developed.

8	briefs of evidence lodged
35	open air fires extinguished
42	proactive fire hazard inspections conducted
48	dogs impounded
66	dog attacks investigated
90	nuisance complaints investigated
185	abandoned vehicle reports
2419	attendances to requests by the public
3522	infringement notices issued
± 6200	dog registrations

# Kingston Park

Concrete rectification works around the Community Hub were completed in October 2020, allowing this facility to recommence bookings to the public.

The Kingston Park playground was completed and opened in March 2021. Following the completion of the playground, the focus of the Kingston Park team shifted to the design of the next stage of public open space development, the completion of roadworks in Goshawk Way and the upgrade of the Kingston Wetlands to accommodate additional stormwater loads.

The commercial tenancy space adjoining the Hub was leased to Traders in Purple for a sales office and coffee bar. Traders in Purple commenced construction of the first stages of their residential development during the year. Plans were developed during the year for their next stage, which will be the construction of residential apartments on the block above the playground.



# Transform Kingston

The implementation of the Kingston Place Strategy commenced in November 2020, with the appointment of a Program Manager to oversee the transformation of Kingston's main street into an attractive, walkable place to stay.

# Recreational Planning

A report into the feasibility of a trail along the Northwest Bay River from Longley to Margate was completed during the year and was subsequently endorsed by Council. Planning for the implementation of this trail commenced, with the acquisition of an easement finalised to provide access from Riverdale Road.

A trail connection at McKenzies Road, Leslie Vale was developed and the acquisition of land at Mt Louis Road, Tinderbox negotiated to facilitate a walking track connection from Estuary Drive.

A licence was secured from the Crown in Wingara Road providing access to a popular local beach and planning was undertaken to connect the Whitewater Creek track with future trails through the Springfarm Estate and to the Kingborough Sports Precinct.

Grant funding was secured to resurface the tennis court at Middleton and to upgrade the cricket practice nets at Lightwood Park.

# Information Services

Information Services is responsible for the delivery of information technology; information management; media and communications; and customer service functions.

Key activities of the department include records management, provision and maintenance of Information Technology (IT) hardware and application software, website management, helpdesk support and telecommunications.

The Customer Services Unit provides a range of services for both external and internal customers, including the provision of general Council information, lodgement of service requests, preassessment of building and planning applications, facilities bookings, cashing and a range of internal administrative activities.

The following key achievements have been met:

- Migration to a number of cloud solutions including Office 365, improving accessibility and operational efficiency.
- Implementation of new integrated service request system, streamlining lodgement and reporting processes.
- Upgrade of networking and server infrastructure, improving access for remote sites, performance and security.
- Ongoing upgrades of various corporate systems.

- Ongoing development of interactive map gallery for our customers.
- Increased use of spatial data analysis across the organisation, improving efficiency and evidence based decision making.

Council received 27 written complaints during 2020/21 (in accordance with the definition contained within Council's Customer Service Charter) as categorised below:

<b>1</b> parking of council vehicle	<b>1</b> building approval process	<b>3</b> customer service experience	<b>3</b> stormwater	
<b>3</b> delayed reply to correspondence	<b>3</b> planning timeframes / advice	<b>4</b> roads and transport	<b>4</b> condition of halls	<b>5</b> condition of reserves

# Engineering Services

The Engineering Services Department is responsible for formulating and delivering the capital works and maintenance programs for Council’s infrastructure assets. This includes development of long term service goals, asset management planning and strategy development, hydraulic modelling, stormwater capacity and quality controls, engineering design and survey, project management of small to large projects, maintenance of existing Council assets including parks, playgrounds, reserves, roads, stormwater, buildings, management and maintenance of Council’s plant and fleet portfolio.

A few highlights of key achievements during 2020/21 were:

- Development and endorsement of an Asset Management Policy and Asset Management Strategy which provides high level guidance for managing Council’s infrastructure asset portfolio.
- Development of a Stormwater System Management Plan that provided a high level analysis of the urban drain age network and provided recommendation for future improvements.
- Hydraulic analysis of priority stormwater catchments, including Coffee Creek, Margate Rivulet and Kingston Beach.
- Completed work for a regional network across the Greater Hobart area for early identification of potential flood events. This involved a series of linked rain gauges and waterway flow gauges.
- Completion of an integrated work order system and associated service centric maintenance management system.
- Maintenance programs implemented for new infrastructure associated with significant infrastructure builds such as the Kingston Community Hub, the Spring Farm and Whitewater Creek developments.

<b>\$140,000</b>	<b>\$170,000</b>	<b>\$300,000</b>	<b>\$300,000</b>
jetty replacement	renewal/upgrade of sports lighting at the Twin Ovals	major toilet block upgrades	major hall upgrades
<b>\$1 M</b>	<b>\$1.5 M</b>	<b>\$1.3 M</b>	<b>\$1 M</b>
road safety projects completed	stormwater pipe replaced or newly constructed	road resealing	unsealed road resheeting

195 capital projects were commenced/completed in 2020/21. The projects varied in complexity and were impacted in terms of delivery times due to the ongoing issues associated with Covid-19. Some key projects included:

- Installation of a pump station at the Barretta Waste Transfer Station to allow better quality outcomes associated with leachate management.
- Replacement of the popular boat jetty at Barnes Bay.
- Completed major upgrades to Brightwater Road.
- Reconstruction of Talone Road improving amenity for residents and pedestrians using the road to access to Blackmans Bay Beach.
- \$1.2M of gravel resheeting projects.
- \$1.6M of resealing projects.
- Completion of stormwater upgrades and pavement rehabilitation near the Blackmans Bay Shopping centre. This will improve flood protection in the immediate area and amenity for road users.
- Taroona Crescent stormwater upgrades, involving new infrastructure to improve flood protection.
- Completion of the Lunawanna Public toilet upgrade.
- Improvements to infrastructure and maintenance along Blackmans Bay Beach, with toilet upgrades and playground improvements
- Delivery of grant funded projects including an additional \$171,000 spent on Community Facility maintenance
- Rural road safety improvements for Van Morey Road



Repairs to retaining wall, Nebraska Road



New revetment, Missionary Road, Barnes Bay



Re-alignment works, Adventure Bay Road



Road widening and sight distance, Van Morey Road

# Kingborough Waste Services

Kingborough Waste Services (KWS) is a company established in 2011 and wholly owned by the Kingborough Council to manage the waste recycling and recovery operations of the Barretta Waste Management Facility. KWS is managed by an independent Board comprising four Directors. Two from Council Management and two external Directors including an independent Chair. In 2015 KWS was contracted by Council to manage the Bruny Island Transfer Station operations and in 2019 entered into a Service Level Agreement with Council for an expanded role to deliver Council's waste management services and implement Council's Waste Management Strategy.

One of the main Waste Management Strategy goals during the 2020-21 financial year was diverting waste from landfill from by operating a number of programs from the waste facilities. Waste diversion initiatives were carried out during the year including home composting workshops, the printing and distribution of a waste service guide and the introduction of public place recycling to Bruny Island.



## Landfill Diversion Programs

KWS offers a number of free programs through its collection sites that divert waste from landfill and offer recycling options for material.

Paintback is program which collects waste paint and packaging. A not for profit program, Paintback is funded through a 15 cent plus GST per litre levy on eligible paint products. Paint containers are recycled, subject to contamination. The solvent paint is used as an alternative energy source. Water is separated from acrylic paint, with the by-product being used in a variety of industrial applications, significantly reducing landfill.

TechCollect is a program that takes computers, tablets, computer monitors and parts, computer accessories, printers and televisions. The program sends the equipment directly to recycling partners who ensure at least 90% of the materials recovered are used as raw materials in the manufacture of new products.

Mobilemuster is the product stewardship program of the telecommunications industry. The program accepts all brands and types of mobile phones, plus their batteries, chargers and accessories. The program transforms the components from mobile phone waste into valuable materials for reuse.

A few key achievements during 2020/21 were:

- An operating surplus for the 2020/21 financial year.
- Implementation of the kerbside green waste service.
- Public place recycling to Bruny Island and Kingston Beach.
- Home composting workshops and creation of short videos on home composting and worm farms.
- Creation of a waste minimisation page on the Council website.
- Expansion of the recycling area at Barretta to accommodate extra recycling opportunities.
- Creation and distribution of the 2020-21 Waste Services Guide.
- Recycling support for school and community run events.



# Organisational Development

The Organisational Development Department is responsible for employee development programs and work health and safety practices. This area develops and implements strategies, policies and procedures through the provision of human resources and industrial relations services.

## Staffing

Council employed a staff of 189 effective full-time equivalent employees as at 30 June 2021, including the employees of Council and Kingborough Waste Services Pty Ltd. Recruitment is undertaken in accordance with Council’s recruitment policies and selection procedures which are based on the merit principle.

Council has a Workforce Plan which includes a workforce analysis and identifies critical skills and roles for the future. The Plan guides the organisation in building capacity and planning for a changing workforce.

## Training and Development

Council is committed to supporting staff in furthering their careers and learning opportunities. Staff engaged in a wide range of training and vocational studies with a focus on operational requirements, compliance, work health and safety and professional development.

## Industrial Relations

Council complies with all industrial relations requirements. Negotiations for new enterprise agreement covering Council employees continued during the year.

## Work Health and Safety (WHS)

Council is committed to providing a safe and healthy work environment for employees. Incidents and work health and safety performance statistics are reviewed regularly by Council’s management team. All incidents are reported, investigated and preventative actions implemented to minimise the risk of recurrence. Safety worksite assessments are also regularly undertaken by Council’s WHS consultants. Council provides an Employee Assistance Program and rehabilitation support program to improve the wellbeing of employees.

Council regularly reviews the COVID-19 Safety Plans for all worksites to ensure the safety of our employees.

## Impacts of Covid-19 on Council’s Workforce

The COVID-19 pandemic continues to have a significant impact on Council operations and its workforce. Council has developed COVID-19 Safety Plans for all worksites.

# Finance

The Finance Department is responsible for the provision of financial reporting, ensuring the application of appropriate governance controls and the provision of support services for Council.

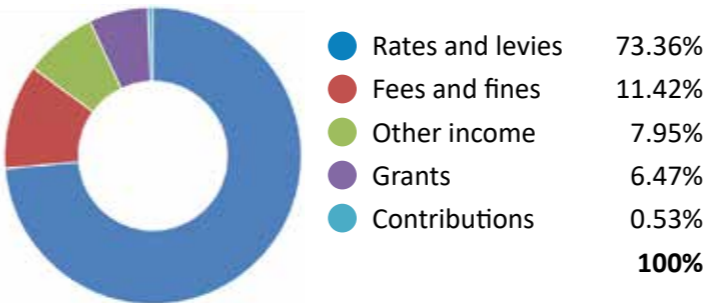
Finance is also responsible for the management of Council’s financial assets including the investment of surplus funds, placement and operation of all insurance policies, procurement practices across the Council and the operation of the Bruny Island Service Centre, which includes an Australia Post branch.

Council commenced the budget development process by reviewing its Long-Term Financial Plan (LTFP) that had been substantially impacted by the effects of the COVID-19 pandemic. The revised LTFP forecast, was predicated on rate increases of 2.8% per annum and the removal of the COVID-19 reemission that was provided in 2020/21. Council

approved the LTFP which delivered an underlying deficit in 2020/21 and 2021/22 and moved to an underlying surplus in 2022/23. Council undertook an extensive budget review process which included workshops with Councillors to determine an appropriate rating structure to minimise the underlying

deficit in 2020/21. Council also reviewed all expenditure items to ensure it balanced the need to provide services to the community while minimising increases in rates. The operational and capital budgets were approved by Council in June 2020.

- Upgrading and maintaining community facilities and assets (\$16,556,000 / 54.82%)
- Governance and administration (\$4,143,000 / 13.72%)
- Waste (\$3,491,000 / 11.56%)
- Recreation and public open space (\$2,794,000 / 9.25%)
- Community services (\$1,294,000 / 4.28%)
- Building and planning (\$981,000 / 3.25%)
- Natural area biodiversity (\$940,000 / 3.11%)



The spend figures relate to the net cost of an activity taking into account revenue from fees and charges, grants and other income

## Financial Assistance and Grants

Name	Description	Amount
Kingborough Community Enterprise Centre	Yearly funding installment	\$ 35,000.00
Dept Primary Industries, Parks, Water and Environment	Derwent Estuary Program Contribution	\$ 26,891.00
Conservation Covenants	2020/21 Rate Remissions	\$ 11,355.20
Channel Museum	2020/21 Grant	\$ 11,000.00
Kingborough Bowls Club	Financial assistance	\$ 4,229.00
Taroona Bowls Club	Financial assistance	\$ 2,168.00
Kingborough Tigers Football Club	Financial assistance	\$ 542.00
Bruny Island Library Committee	Contribution to Telephone Line 2020/21	\$ 350.00
Taroona Community Association	Contribution towards solar lights	\$ 200.00
Taroona High School	Contribution towards school scholarship program	\$ 200.00
Bruny Bowls & Community Club	Contribution towards community bus	\$ 200.00
Jireh House Association	Contribution towards Housing Expansion Project	\$ 500.00
Singers of Southern Tasmania	Contribution towards fundraiser for concert	\$ 100.00
Bicycle Network Incorporated	Contribution towards 2021 treasure hunt	\$ 150.00
S.H.E. Gynaecological Cancer Group	Ticket for Gala Dinner to raise funds for wellness centre	\$ 250.00
Bruny Island Community Association	Contribution towards Bruny Island Easter Carnival	\$ 400.00
Kingborough Community Missions	Food Aid Program Contribution	\$ 500.00
West Winds Community Association	Contribution towards Lantern Parade	\$ 250.00
Neve Hagan	Contribution - Attendance at Australian Athletics Championships	\$ 100.00
Ben Korotki	Contribution - Attendance at Australian Athletics Championships	\$ 100.00
Niamh Bawle	Contribution - Attendance at U18 Australian Basketball Championships	\$ 100.00
Riley Fenn	Contribution- Attendance at National Gymnastics Championship	\$ 100.00
Hollie Nash	Contribution - Attendance at Australian U18 Jnr Basketball Championships	\$ 100.00
Rebecca Direen	Contribution - Attendance at National Champs/Olympic Trials - Shotput	\$ 100.00
Oscar Newbury	Contribution - Attendance at Rowing and Rugby Championship	\$ 200.00
Marno Van Doller	Contribution - Attendance U16 Rugby State Team	\$ 100.00
Emma Morton	Contribution - Pony Club National Championships	\$ 100.00
Blackmans Bay Primary School	School Citizenship Award 2020	\$ 100.00
Bruny Island District School	School Citizenship Award 2020	\$ 100.00

Name	Description	Amount
Calvin Christin Primary School	School Citizenship Award 2020	\$ 100.00
Calvin Christin Secondary School	School Citizenship Award 2020	\$ 100.00
Illawarra Primary School	School Citizenship Award 2020	\$ 100.00
Kingston High School	School Citizenship Award 2020	\$ 100.00
Kingston Primary School	School Citizenship Award 2020	\$ 100.00
Margate Primary School	School Citizenship Award 2020	\$ 100.00
Snug Primary School	School Citizenship Award 2020	\$ 100.00
Southern Christian College	School Citizenship Award 2020	\$ 100.00
St Aloysius Catholic College	School Citizenship Award 2020	\$ 100.00
St Aloysius Catholic College	School Citizenship Award 2020	\$ 100.00
Taroona High School	School Citizenship Award 2020	\$ 100.00
Taroona Primary School	School Citizenship Award 2020	\$ 100.00
Woodbridge School	School Citizenship Award 2020	\$ 100.00
Channel Christian School	School Citizenship Award 2020	\$ 100.00
Tarremah Steiner School	School Citizenship Award 2020	\$ 100.00
		\$ 96,985.20



## Tenders and Contracts

During the year the public tender process was applied in all instances where the value of the works, services or goods was in excess of \$250,000 (excluding GST), which is the amount prescribed in the *Local Government (General) Regulations 2015*. Contracts awarded with a value above \$100,000 are listed below.

Contract	Start Date	Forecast End Date	Value of Tender	Contractor
Precast Concrete Modular Pump Track - Kingston Park	01-Jan-22	31-Mar-22	\$ 121,200	Parkitect Australia Pty Ltd
Kerbside Recycling Processing Gate Fee	01-Nov-20	30-Nov-21	\$ 333,600	Cleanaway
Barretta Environmental Monitoring	01-Jul-21	30-Nov-21	\$ 235,000	Elgin Associates Pty Ltd
Kerbside Green Waste Processing	06-Jul-21	30-Jun-21	\$ 191,000	Pure Soil Living Pty Ltd
Cardio Equipment at Kingborough Sports Centre	08-Dec-20	07-Dec-24	\$ 125,563	Life Fitness Australia Pty Ltd
Missionary Road Coastal Armouring	01-Jun-21	31-Aug-21	\$ 227,551	De Klein Constructions
Lightwood Park Oval Lighting Upgrade	01-Feb-21	31-May-21	\$ 139,598	RBD Electrical & Instrumentation
Woodbridge Hall Toilets	01-Jun-21	31-Jul-21	\$ 118,182	Stewart Ims Builder
Groombridge Road Reconstruction	01-Jun-21	30-Sep-21	\$ 843,635	Duggans Pty Ltd
Alonnah Footpath	01-May-21	31-Aug-21	\$ 409,648	JRV Civil Construction
Beach Road Footpath Construction - Church St to Roslyn Ave	15-Jun-21	27-Sep-21	\$ 369,430	Statewide Earthworks Pty Ltd
Kingston Beach Sailing Club	01-Feb-21	30-Jun-21	\$ 287,350	De Klein Constructions
Osborne Esplanade DDA Ramp	01-May-21	30-Sep-21	\$ 253,961	MS Tas Civil Pty Ltd
Tower Court Reconstruction	01-Apr-21	31-Jul-21	\$ 195,712	Statewide Earthworks Pty Ltd
Beach Road Footpath Construction	01-May-21	31-Jul-21	\$ 137,000	De Klein Constructions
Algona Road Stormwater Relining	01-Oct-21	31-Dec-21	\$ 244,541	Nu-Jet
Flinders Esplanade Stormwater Upgrades	01-Feb-21	30-Jun-21	\$ 120,352	Bullock Civil Contracting
Harpers Road Stormwater	01-Aug-21	31-Oct-21	\$ 119,444	Duggans Pty Ltd

## Public Interest Disclosures

The *Public Interest Disclosures Act 2002* provides a mechanism to manage and regulate disclosures made to and against a public body in the public interest. It also protects those who make bona fide disclosures.

In compliance with the Act, Council has a policy and procedures to deal with such disclosures which may be obtained from Council's website [www.kingborough.tas.gov.au](http://www.kingborough.tas.gov.au) or at the Civic Centre. Pursuant to the requirements of Section 86 of the *Public Interest Disclosures Act 2002*, Council provides the following information relating to actions taken under the Act during the 2019/20 financial year.

Section of PID Act	Disclosure Requirement	Reportable matters
86(b)	Number and types of disclosures made to the public body during the year and the number of those disclosures that the public body determines to be public interest disclosures.	Nil
86(c)	Number of disclosures determined by the public body to be public interest disclosures that it investigated during the year.	Nil
86(d)	Number and types of disclosed matters referred to the public body during the year by the Ombudsman.	Nil
86(e)	Number and types of disclosed matters referred during the year by the public body to the Ombudsman to investigate.	Nil
86(f)	Number and types of investigations of disclosed matters taken over by the Ombudsman from the public body during the year.	Nil
86(g)	Number and types of disclosed matters that the public body has decided not to investigate during the year.	Nil
86(h)	Number and types of disclosed matters that were substantiated on investigation and the action taken on completion of the investigations.	Nil
86(i)	Any recommendations of the Ombudsman under this Act that relate to the public body.	Nil



# FINANCIAL REPORT

- Analysis of the Annual Financial Report
- Audit Panel Chairman's Report
- Annual Financial Report

# Audit Panel Chairman's Report

## Kingborough Council Audit Panel Report August 2021

### Composition and Attendance:

During the financial year ended 30th June 2022, the members of the Panel were:

Panel Member	Period	Capacity
Paul McTaggart	Full Year	Independent Chairman
John Hills	Full Year	Independent Member
Colette Millar	Full Year	Independent Member
Councillor Flora Fox	Full Year	Councillor Member
Councillor Christian Street	Full Year	Councillor Member

The Panel met five times in the financial year ended 30th June 2022 (FY2021: Met five times) with attendance by management, including the General Manager, Chief Financial Officer, Finance Manager, Executive Manager – Information Services and various other Council employees as required.

External Auditors from the Tasmania Audit Office (“TAO”) and representatives of our Internal Auditors (WLF Accounting & Advisory – “WLF”) attended the Audit Panel’s meetings on an “as required” basis.

Panel Member Meeting Attendance	7th Aug 2020	16th Oct 2020	4th Dec 2020	12th Feb 2021	14th Feb 2021	Total Attended
Paul McTaggart	✓	✓	✓	✓	✓	5 from 5
John Hills	✓		✓	✓	✓	4 from 5
Colette Millar	✓	✓	✓	✓	✓	5 from 5
Councillor Flora Fox	✓	✓	✓	✓	✓	5 from 5
Councillor Christian Street	✓	✓		✓	✓	4 from 5

### Key Activities as per the Charter

#### Risk Management

The Risk Framework and associated Policy was reviewed by the Panel during the year. The key changes included the addition of a section for the rating of control effectiveness and a change in title from a Risk Strategy to Framework.

With the Council a risk workshop was performed on 2 November 2020 facilitated by WLF.

Management is currently conducting a review of the operational risk register with a view that it will be reviewed by the Panel at a future meeting.

The Panel conducted “deep dives” into strategic risks. At the last meeting the focus was on climate change and community resilience and emergency management.

Emerging risks are also reviewed regularly by the Panel to identify any new risks and any impacts on the strategic risks.

#### Business Continuity Management

The Business Continuity Management plans were reviewed by the panel. It is also planned to get KPMG to revisit the plans soon following their updating of the plans before the pandemic.

#### Insurance

The panel reviewed the current insurance arrangements with the brokers JLT.

#### Fraud Control

The Panel at their December 2020 meeting reviewed the fraud control plans and associated policies. These then went to Council for approval.

#### Compliance

There was review of the legislative compliance by the panel. This is done via the compliance checklists that management complete.

In addition the Panel completed several “deep dives” of key compliance areas as a regular part of panel meetings.

A legal claims list was reviewed by the Panel.

#### Internal Audit

There were a number of internal audits performed by WLF from the approved Strategic Internal audit Plan. These included;

- Kingston Park Project (October 2020);
- Risk Management Audit (February 2021); and
- Internal Audit Recommendations Report (February 2021)

#### Internal Audit Plan

A new three year Internal Audit Plan was presented and approved at the May 2021 meeting.

#### Other Internal Audit Areas

The Panel continues to review the performance of Internal Audit with an Effectiveness Form received after each report. These showed the audits met or exceeded the expectations of management.

In accordance with good governance the Panel met separately with the Internal Auditors (WLF) without management present.

#### External Audit and Financial Statements

The Tasmanian Audit Office (TAO) is Council’s External Auditor. The TAO attended two Audit Panel meetings during the year. The Audit Panel also met separately with members of the TAO audit team during the year.

#### FY2020 External Audit

The Audit Panel reviewed and endorsed the signing of the financial statements (and accompanying Management Representation Letters) for the financial year ending June 2020 by the General Manager and Chief Financial Officer at its meetings in August 2020 and October 2020.

The 2020/21 Financial Audit Services Strategy was outlined by the Assistant Auditor General Financial Services of the at the May 2021 meeting. He highlighted it will be another challenging year due to the ongoing Covid 19 situation and subsequent difficulty in finding staff. This will impact on the timing of the final external audit.

The Panel considered all reports received from the TAO on their activities undertaken in reviewing and auditing the control environment in order to assess the quality and effectiveness of the internal control systems. All matters raised are being monitored to ensure they are being addressed by management.

**Other Activities in 2020/21**

*Audit Panel Performance*

In line with the Charter the panel reviewed its performance to determine whether it is functioning effectively by reference to current best practice. This like in previous years was completed via a survey.

*Review of Audit Panel Charter*

The Audit Panel Charter was reviewed at the May 2021 meeting. There were only minor changes suggested given extensive reviews in previous years.

*Asset Infrastructure Reconciliation and Depreciation Protocols*

As per previous years the above protocols were reviewed.

*Gift Registers*

Gift registers were reviewed to ensure items are being disclosed by management.

*Presentations from Management*

There were a number of presentations by management.

# Analysis of the Annual Financial Report

The Annual Financial Report for 30 June 2021 is attached as an Appendix to the Annual Report.

The Financial Report meets the requirements of the *Local Government Act 1993* and Australian Accounting Standards and has been audited by the Tasmanian Audit Office.

The 2020/21 financial result for Council was affected by the continuing impact of COVID-19 resulting in TasWater only paying 50% of its normal dividend resulting in a loss of \$0.6 million in revenue.

When evaluating the financial performance of the Council, it is important to distinguish between recurring income and expenditure versus capital income and expenditure, to get a true picture of the underlying financial performance.

The Statement of Comprehensive Income shows a net surplus for 2020/21 of \$7.4 million, before other comprehensive income adjustments. If capital and non-recurring income and expenses of \$7.2 million are eliminated, the underlying financial performance is a small surplus of \$0.2 million.

The results for the previous year 2019/20 was a deficit of \$0.6 million based on the underlying financial performance.

The result was a lot better than the budget due to the unexpected dividend payments from TasWater, and the additional revenue share from Council’s investment in the Copping Refuse Disposal Joint Authority. Fees and charges were higher than expected due to increased volumes as a result of Government stimulation in the economy.

Council’s Long Term Financial Plan (LTFP) was adopted by Council in early 2021. It is the key financial strategy document and was updated to consider the impacts of the pandemic. The LTFP covers a 10-year planning horizon and is an important part of Council’s overall financial management framework.

The key principles underpinning the LTFP are:

- Council’s finances are managed responsibly on behalf of the residents and ratepayers of Kingborough.
- Resources are allocated to activities and services which generate maximum community benefit.
- Future population growth is supported by an infrastructure renewal program and development of new infrastructure.

- A strong municipal economy supports business activity and facilitates higher commercial rate revenue.
- Unexpected events are mitigated by risk management practices and by maintaining a robust financial position.
- Accountability, transparency and good governance underpin the development, implementation and reporting on fiscal objectives.

The Statement of Financial Position at 30 June 2021 shows an increase in total assets from \$658.7 million to \$667.1 million. This increase was primarily due to an increase in cash and cash equivalents as well as the investment in the Water Corporation.

The Statement of Cash Flows shows a cash increase of \$15.5 million during 2020/21 resulting in cash of \$23.6 million at 30 June 2021.

The cash from operating activities was \$3.6 million greater than the previous year, while cash outflows from investment activities was \$7.7 million less than 2019/20 and the level of capital grants was \$2.8 million higher than last year. Loan funds of \$9.4 million were received during the year.

# Independent Auditor’s Report



## Independent Auditor’s Report

To the Councillors of Kingborough Council

Report on the Audit of the Financial Report

### Opinion

I have audited the financial report of Kingborough Council (Council), and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2021 and consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, other explanatory notes and the statement of certification by the General Manager.

In my opinion, the accompanying financial report:

- (a) presents fairly, in all material respects, the Group’s financial position as at 30 June 2021 and its financial performance and its cash flows for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

### Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the Group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board’s APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General’s opinion are significant.

My audit responsibility does not extend to the budget figures included in financial report, the asset renewal funding ratio disclosed in note 43(f), nor the Significant Business Activities disclosed in note 42 to the financial report and accordingly, I express no opinion on them.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the most significant matters in the audit	Audit procedures to address the matter included
<b>Valuation of Property and infrastructure</b> <i>Refer to notes 22 and 44</i>	
At 30 June 2021, Council’s assets included land, land under roads, buildings and infrastructure assets, such as roads and bridges, stormwater and minor infrastructure assets valued at fair value totalling \$503.88m. The fair values of these assets are based on market values and current replacement cost.  Council undertakes formal revaluations on a regular basis to ensure valuations represent fair value. In between valuations Council considers the application of indexation to ensure that carrying values reflect fair values.  During 2020-21, Council undertook a full revaluation of land under roads. Indexation was applied to buildings, roads and bridges, stormwater and minor infrastructure assets. Valuations determined by experts, are highly dependent upon a range of assumptions and estimated unit rates.	<ul style="list-style-type: none"><li>Assessing the scope, expertise and independence of experts engaged to assist in the valuations.</li><li>Evaluating the appropriateness of the valuation methodology applied to determine fair values.</li><li>Critically assessed assumptions and other key inputs into the valuation model.</li><li>Testing the mathematical accuracy of valuation model calculations.</li><li>Evaluating indexation applied to assets between formal valuations.</li><li>Evaluating the adequacy of relevant disclosures in the financial report, including those regarding key assumptions used.</li></ul>

### Responsibilities of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as determined necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council is to be

dissolved by an Act of Parliament or the Councillors intend to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager.
- Conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. I am responsible for the direction, supervision and performance of the Group audit. I remain solely responsible for my audit opinion.

I communicate with the General Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

From the matters communicated with the General Manager, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



David Bond  
**Assistant Auditor – General, Financial Audit Services**  
**Delegate of the Auditor-General**  
Tasmanian Audit Office

9 November 2021  
Hobart

# Annual Financial Report

## Certification of the Consolidated Financial Report For the Year Ended 30 June 2021

The consolidated financial report presents fairly the financial position of the Kingborough Council as at 30 June 2021, the results of its operations for the year then ended and the cash flows of the Council, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards (including interpretations) and other authoritative pronouncements issued by the Australian Accounting Standards Board.



Dr Katrena Stephenson  
**Acting General Manager**

9-Nov-21

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**Consolidated Statement of Comprehensive Income  
For the Year Ended 30 June 2021**

	Note	Budget 2021 \$'000	Actual 2021 \$'000	Actual 2020 \$'000
<b>Income from continuing operations</b>				
<b>Recurrent Income</b>				
Rates and fire levies	3	31,193	31,898	30,238
Statutory fees and fines	4	2,114	2,616	2,393
User fees	5	2,348	2,914	2,296
Grants - operating	6(a)	2,553	2,908	2,659
Contributions - cash	7(a)	177	190	1,219
Interest	8	94	39	108
Other income	9	2,226	2,377	2,539
Investment revenue from Water Corporation	10	-	616	616
		<b>40,705</b>	<b>43,558</b>	<b>42,069</b>
<b>Capital Income</b>				
Capital grants received specifically for new or upgraded assets	6(b)	476	4,192	1,412
Contributions - non-monetary assets	7(b)	1,000	2,093	10,243
Initial recognition of infrastructure assets	7(c)	-	62	476
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	11(a)	-	1,163	26
Carrying amount of assets retired	11(b)	(400)	(496)	(734)
Share of net profits/(losses) of investment in associate	17	250	490	867
<b>Total income from continuing operations</b>		<b>42,031</b>	<b>51,061</b>	<b>54,359</b>
<b>Expenses from continuing operations</b>				
Employee benefits	12	(16,051)	(16,235)	(15,707)
Materials and services	13	(9,711)	(9,886)	(9,513)
Depreciation and amortisation	14(a)	(11,373)	(11,493)	(10,916)
Finance costs	14(b)	(98)	(94)	(101)
Impairment of receivables	14(c)	-	6	(6)
Other expenses	15(a)	(4,009)	(4,303)	(4,018)
Fire levies	15(b)	(1,663)	(1,666)	(1,666)
<b>Total expenses from continuing operations</b>		<b>(42,905)</b>	<b>(43,671)</b>	<b>(41,927)</b>
<b>Net surplus / (deficit)</b>	16	<b>(874)</b>	<b>7,390</b>	<b>12,432</b>
<b>Other comprehensive income</b>				
<b>Items that will not be reclassified to surplus or deficit</b>				
Fair value adjustment on equity investment assets	18	-	6,745	(25,171)
Net asset revaluation increment (decrement)	28	-	(16,451)	(5,255)
<b>Comprehensive result</b>		<b>(874)</b>	<b>(2,315)</b>	<b>(17,994)</b>

The above statement should be read in conjunction with the accompanying notes.

**Consolidated Statement of Financial Position  
As at 30 June 2021**

	Note	2021 \$'000	2020 \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	19	23,595	8,060
Trade and other receivables	20	971	2,190
Other assets	21	54	42
<b>Total current assets</b>		<b>24,620</b>	<b>10,292</b>
<b>Non-current assets</b>			
Investment in associates	17	3,447	2,958
Investment in Water Corporation	18	90,155	83,410
Trade and other receivables	20	356	399
Property, infrastructure, plant and equipment	22	547,967	561,078
Intangible assets	23(a)	373	457
Right-of-use assets	23(b)	230	129
<b>Total non-current assets</b>		<b>642,528</b>	<b>648,430</b>
<b>Total assets</b>		<b>667,149</b>	<b>658,722</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and other payables	24	2,666	2,623
Trust funds and deposits	25	1,718	1,737
Provisions	26(a)	2,755	2,651
Lease Liabilities	26(b)	96	58
Contract Liabilities	26(c)	1,783	781
<b>Total current liabilities</b>		<b>9,018</b>	<b>7,849</b>
<b>Non-current liabilities</b>			
Provisions	26(a)	757	669
Lease Liabilities	26(b)	134	71
Interest-bearing loans and borrowings	27	22,323	12,900
<b>Total non-current liabilities</b>		<b>23,214</b>	<b>13,640</b>
<b>Total liabilities</b>		<b>32,231</b>	<b>21,489</b>
<b>Net Assets</b>		<b>634,918</b>	<b>637,233</b>
<b>Equity</b>			
Accumulated surplus		285,741	277,806
Reserves	28	349,177	359,427
<b>Total Equity</b>		<b>634,918</b>	<b>637,233</b>

The above statement should be read in conjunction with the accompanying notes.

**Consolidated Statement of Cash Flows**  
**For the Year Ended 30 June 2021**

	Note	2021 Inflows/ (Outflows) \$'000	2020 Inflows/ (Outflows) \$'000
<b>Cash flows from operating activities</b>			
Rates and fire levies		32,202	30,329
Statutory fees and fines		2,616	2,393
User fees		2,914	2,296
Grants		3,910	3,440
Developer contributions		190	1,219
Other cash inflows, incl. reimbursements		3,298	2,090
Investment revenue from Water Corporation		616	616
Interest received		39	108
Payments to suppliers		(14,238)	(15,402)
Payments to employees		(15,985)	(15,163)
Finance costs		(92)	(101)
Payments of fire levies		(1,666)	(1,666)
<b>Net cash provided by operating activities</b>	29	<b>13,806</b>	<b>10,160</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of property, infrastructure, plant and equipment		3,200	391
Capital grants		4,192	1,412
Payments for property, infrastructure, plant and equipment		(15,045)	(17,078)
<b>Net cash used in investing activities</b>		<b>(7,654)</b>	<b>(15,275)</b>
<b>Cash flows from financing activities</b>			
(Advances) repayments for community organisation loans		43	(30)
Repayment of lease liabilities (principal repayments)		(83)	(69)
Proceeds from interest bearing loans and borrowings		9,424	4,988
<b>Net cash provided by financing activities</b>		<b>9,383</b>	<b>4,889</b>
Net increase (decrease) in cash and cash equivalents		15,535	(227)
Cash and cash equivalents at the beginning of the financial year		8,060	8,287
<b>Cash and cash equivalents at the end of the financial year</b>	19	<b>23,595</b>	<b>8,060</b>
<b>Financing arrangements</b>	31		
<b>Restrictions on cash assets</b>	19		

The above statement should be read in conjunction with the accompanying notes.

**Consolidated Statement of Changes in Equity**  
**For the Year Ended 30 June 2021**

	Note	Total 2021 \$'000	Accumulated Surplus 2021 \$'000	Asset Revaluation Reserve 2021 \$'000	Fair Value Reserve 2021 \$'000	Other Reserves 2021 \$'000
<b>2021</b>						
Balance at beginning of the financial year		637,233	277,806	371,209	(28,322)	16,541
Surplus / (deficit) for the year		7,390	7,390	-	-	-
Other Comprehensive Income:						
Net asset revaluation increment(decrement)	28	(16,451)	-	(16,451)	-	-
Fair value adjustment on equity investment assets	18	6,745	-	-	6,745	-
Transfers between reserves and accumulated surplus		-	545	-	-	(545)
<b>Balance at the end of the financial year</b>		<b>634,918</b>	<b>285,741</b>	<b>354,758</b>	<b>(21,577)</b>	<b>15,996</b>
	Note					
<b>2020</b>						
Balance at beginning of the financial year		655,531	271,500	376,443	(3,151)	10,739
Adjustment due to AASB 15 adoption		(360)	(360)	-	-	-
Restated opening balance		655,171	271,140	376,443	(3,151)	10,739
Surplus / (deficit) for the year		12,432	12,432	-	-	-
Other Comprehensive Income:						
Net asset revaluation increment(decrement)	28	(5,255)	-	(5,255)	-	-
Fair value adjustment on equity investment assets	18	(25,171)	-	-	(25,171)	-
Transfers between reserves and accumulated surplus		21	(5,802)	21	-	5,802
Retained equity in subsidiary	32	36	35	-	-	-
<b>Balance at the end of the financial year</b>		<b>637,233</b>	<b>277,806</b>	<b>371,209</b>	<b>(28,322)</b>	<b>16,541</b>

The above statement should be read in conjunction with the accompanying notes.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

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**Note 1    Overview**

**(a)   Reporting Entity**

- (i) The Kingborough Council was established in 1908 by an Order of the Governor in Council and is a body corporate with perpetual succession and a common seal. Council's main office is located at 15 Channel Highway, Kingston.
- (ii) The functions of Council in accordance with the *Local Government Act 1993* are to:
- provide for the health, safety and welfare of the community;
  - to represent and promote the interests of the community;
  - provide for the peace, order and good governance in the municipal area.

**(b)   Basis of accounting**

This financial report is a general purpose financial report that consists of a Consolidated Statement of Comprehensive Income, Consolidated Statement of Financial Position, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and the *Local Government Act 1993 (LGA1993)* (as amended). Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities.

This financial report has been prepared on the accrual and going concern basis.

All amounts are presented in Australian dollars and unless stated, have been rounded to the nearest thousand dollars.

This financial report has been prepared under the historical cost convention, except where specifically stated.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives (Note 46).

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management and material subsidiaries and joint ventures, have been included in this financial report. All transactions between these entities and Council have been eliminated in full. Details of entities not included in this financial report based on their materiality are detailed in note 40.

*Consolidation*

The financial report has been prepared as a consolidated report to include all the external transactions for Kingborough Waste Services Pty Ltd. Full provision to accommodate AASB 10 Consolidated Financial Statements has not been applied due to immateriality.

*Judgements and Assumptions*

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the Financial Report are disclosed in the relevant notes as follows:

*Employee entitlements*

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 12 and note 26.

*Defined benefit superannuation fund obligations*

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation fund obligations. These assumptions are discussed in note 33.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

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**Note 1    Overview**

**(b)   Basis of accounting (cont.)**

*Fair value of property, infrastructure, plant & equipment*

Assumptions and judgements are utilised in determining the fair value of Council's property, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in notes 14 (a) and in note 22.

*Investment in water corporation*

Assumptions utilised in the determination of Council's valuation of its investment in TasWater are discussed in note 10 and in note 18.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 2 Functions/Activities of the Council**

(a) Revenues, expenses and assets have been attributed to the following functions. Details of those functions are set out in Note 2(c).

	Grants	Other	Total Revenue	Total Expenditure	Surplus/ (Deficit)	Assets
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Government and administration						
2020-2021	6,606	31,816	38,422	10,961	27,461	5,681
2019-2020	4,095	40,810	44,905	10,714	34,191	5,917
Roads, streets and bridges						
2020-2021	-	818	818	10,639	(9,821)	280,511
2019-2020	-	21	21	10,471	(10,450)	271,173
Drainage						
2020-2021	-	1,358	1,358	1,525	(167)	89,938
2019-2020	-	1,300	1,300	1,598	(298)	86,161
Waste management						
2020-2021	-	3,805	3,805	3,763	42	-
2019-2020	-	4,171	4,171	4,239	(68)	-
Environmental health						
2020-2021	184	232	416	1,735	(1,319)	-
2019-2020	21	294	315	1,899	(1,584)	-
Planning services						
2020-2021	-	982	982	2,077	(1,095)	-
2019-2020	-	791	791	1,918	(1,127)	-
Building control						
2020-2021	-	744	744	710	34	-
2019-2020	-	773	773	763	10	-
Community amenities						
2020-2021	-	418	418	2,176	(1,759)	144,435
2019-2020	-	141	141	1,974	(1,833)	172,407
Community services						
2020-2021	12	509	520	1,900	(1,380)	-
2019-2020	3	481	484	2,010	(1,526)	-
Recreation facilities						
2020-2021	-	1,160	1,160	5,947	(4,787)	27,402
2019-2020	-	868	868	5,382	(4,514)	25,420
Other - not attributable						
2020-2021	316	2,103	2,419	2,239	180	119,182
2019-2020	-	590	590	959	(369)	97,644
<b>Total</b>						
<b>2020-2021</b>	<b>7,117</b>	<b>43,944</b>	<b>51,061</b>	<b>43,671</b>	<b>7,391</b>	<b>667,149</b>
<b>2019-2020</b>	<b>4,119</b>	<b>50,240</b>	<b>54,359</b>	<b>41,927</b>	<b>12,432</b>	<b>658,722</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 2 Functions/Activities of Council (cont.)**

(b) Reconciliation of Assets above with the Consolidated Statement of Financial Position at 30 June:

	2021 \$'000	2020 \$'000
Current assets	24,620	10,292
Non-current assets	642,528	648,430
	<b>667,149</b>	<b>658,722</b>

(c) The activities of Council are categorised into the following broad functions:

*Governance and administration*

Operation and maintenance of council chambers, administration offices, and councillors.

*Roads, streets and bridges*

Construction, maintenance and cleaning of road, streets, footpaths, bridges, parking facilities and street lighting.

*Drainage*

Operation and maintenance of open or deep drainage systems in urban areas, including the lining of piping of creeks but excludes drainage associated with road works, flood mitigation and agriculture.

*Waste Management*

Collection, handling, processing and disposal of all waste materials.

*Environmental Health/Environmental Management*

Environmental Health includes disease control, food surveillance, public-use building standards, health education and promotion, water quality, workplace safety and cemeteries.

Environmental management includes strategies and programs for the protection of the environment and regulations of activities affecting the environment.

*Planning Services*

Administration of the town planning scheme, subdivisions and urban and rural renewal programs.

*Building control*

The development and maintenance of building constructions standards.

*Community amenities*

Operation and maintenance of housing for aged persons and persons of limited means, Civic Centre, Council halls (excluding indoor sports complexes).

*Community services*

Administration and operation of dog registration, operation of pounds, control of straying stock, and noxious weeds. Operation of the Child Care Centre, operation and support of the performing arts, museum and the presentation of festivals. Community Development which provides for the implementation of a process by which strategies and plans can be developed so that the Council can fulfil their general responsibility for enhancing the quality of life of the whole community.

*Recreation facilities*

Operation and maintenance of sporting facilities (includes swimming pools, active and passive recreation and recreation centres).

*Economic development*

Maintenance and marketing of tourist facilities, property development and operation of caravan parks.

*Other - not attributable*

Rates and charges and work not attributed elsewhere.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 3 Rates and fire levies</b>		
Council uses Capital Value (CV) as the basis of valuation of all properties in the municipality.		
An assessed capital valuation is an assessment of the property value, at a specific date and in accordance with legislation. The Valuer-General determines the CV under the <i>Valuation of Land Act 2001</i> .		
General rate	25,082	24,247
Stormwater rate	1,358	1,300
Garbage charge	3,758	3,021
<b>Total rates</b>	<b>30,198</b>	<b>28,569</b>
Volunteer brigade fire district service levy	948	924
Permanent brigade fire district service levy	414	410
General land fire service levy	339	336
<b>Total fire levies</b>	<b>1,700</b>	<b>1,670</b>
<b>Total rates and fire levies</b>	<b>31,898</b>	<b>30,238</b>

The date of the latest general revaluation of land for rating purposes within the municipality was 1 July 2014, and the valuation was first applied in the rating year commencing 1 July 2015. Since that date, the Valuer-General has advised biennial adjustment factors, which have been applied as at 1 July each year of issue. The scheduled general revaluation for 1 July 2021 was deferred for twelve months due to the COVID-19 impacts.

**Accounting policy**

Council recognises revenue from rates and annual charges for the amount it is expected to be entitled to at the beginning of the rating period to which they relate, or when the charge has been applied. Rates and charges in advance are recognised as a financial liability until the beginning of the rating period to which they relate.

**Note 4 Statutory fees and fines**

Dog registration fees & fines	388	342
Building & plumbing fees	736	768
Property & rating certificates	287	295
Planning & subdivision fees	982	790
Health fees & licenses	127	68
Recovered legal & collection costs	95	131
<b>Total statutory fees and fines</b>	<b>2,616</b>	<b>2,393</b>

**Accounting policy**

Fees and fines (including parking fees and fines) are recognised when or as the performance obligation is completed, or when the taxable event has been applied and Council has an unconditional right to receive payment.

**Note 5 User fees**

Revenues from Kingborough Sports Centre	951	648
Waste disposal charges	1,550	1,308
Rentals & leasing fees	183	192
Other charges	230	148
<b>Total user fees</b>	<b>2,914</b>	<b>2,296</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 5 User fees (continued)</b>		

**Accounting policy**

Council recognises revenue from user fees and charges when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

Where an upfront fee is charged such as membership fees for the leisure centre, the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue is recognised at the time that the licence is granted rather than the term of the licence.

**Operating leases as lessor**

Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting, organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community support. In these situations, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

**Note 6 Grants**

Grants were received in respect of the following:

**Summary of grants**

Federally funded grants	4,230	3,120
State funded grants	4,535	334
Others	147	617
<b>Total</b>	<b>8,912</b>	<b>4,071</b>

**(a) Operational Grants**

Commonwealth Government Financial Assistance Grants	2,344	2,395
Bruny Island Destinations Action Plan	50	-
Bruny Island Cat Management	-	8
Regional Cat Management	121	97
City Deal Funds	71	-
Community Recovery Grants	100	150
Kingborough Sports Precinct Future Directions Plan	30	-
Community Road Safety Grant	3	-
National Disaster Resilience Grant	3	9
Local Roads and Community Infrastructure	125	-
Other	61	-
<b>Total operational grants</b>	<b>2,908</b>	<b>2,659</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>(b) Capital grants received specifically for new or upgraded assets</b>		
Commonwealth 'Roads to Recovery' Fund	596	596
KSC LED Light Upgrade	202	55
Snug to Margate Trail	-	70
Community Hub	-	280
Kingborough Evacuation Centre Power Resilience	-	15
Local Roads and Community Infrastructure	1,075	-
City Deal Funds	1,889	-
Lighthouse Road Bruny Island	200	-
Safer Communities Funding - CCTV	-	96
Other	230	300
<b>Total capital grants</b>	<b>4,192</b>	<b>1,412</b>
<b>(c) Unspent grants and contributions</b>		
Grants and contributions which were obtained on the condition that they be spent for specified purposes or in a future period, but which are not yet spent in accordance with those conditions, are as follows:		
<b>Operating</b>		
Balance of unspent funds at 1 July	219	-
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-
Add: Funds received and not recognised as revenue in the current year	189	219
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(210)	-
Balance of unspent funds at 30 June	<b>198</b>	<b>219</b>
<b>Capital</b>		
Balance of unspent funds at 1 July	562	-
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-
Add: Funds received and not recognised as revenue in the current year	1,245	562
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(222)	-
Balance of unspent funds at 30 June	<b>1,585</b>	<b>562</b>
<b>Total unspent funds</b>	<b>1,783</b>	<b>781</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 6 Grants (continued)</b>		
<b>Accounting policy</b> Council recognises untied grant revenue and those without performance obligations when received. In cases where there is an enforceable agreement which contains sufficiently specific performance obligations, revenue is recognised as or when control of each performance obligations is satisfied. (i.e. when it transfers control of a product or provides a service.) A contract liability is recognised for unspent funds received in advance and then recognised as income as obligations are fulfilled.  The performance obligations are varied based on the agreement, but include projects, events and asset construction.  Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract. Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.  If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), a contract liability is recognised for the excess of the fair value of the transfer over any related amounts recognised and revenue as the unspent funds are expended at the point in time at which required performance obligations are completed.  For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin. For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.		
In both years the Commonwealth has made early payment of the first two quarterly instalments for the following year. The early receipt of instalments resulted in Commonwealth Government Financial Assistance Grants being above that originally budgeted in 2020-21 by \$1.21m, (2019-20, \$1.23m). This has impacted the Consolidated Statement of Comprehensive Income resulting in the Surplus/(deficit) being higher by the same amount.		
<b>Note 7 Contributions</b>		
<b>(a) Cash</b>		
Capital works projects	8	1,072
Payments in lieu of Public Open Space	90	91
Tree Preservation	89	49
Manor Gardens Club	3	3
Natural resource management	-	2
Engineering	-	3
<b>Total</b>	<b>190</b>	<b>1,219</b>
<b>(b) Non-monetary assets - gifted</b>		
Roads & footpaths	2,093	10,243
<b>Total</b>	<b>2,093</b>	<b>10,243</b>
<b>(c) Non-monetary assets - other</b>		
Initial recognition of infrastructure assets	62	476
<b>Total Contributions</b>	<b>2,345</b>	<b>11,938</b>
<b>Accounting policy</b> Council recognises contributions without performance obligations when received. In cases where the contributions is for a specific purpose to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and income recognised as obligations are fulfilled.		

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 8 Interest</b>		
Interest on financial assets	39	108
<b>Total</b>	<b>39</b>	<b>108</b>
<b>Accounting policy</b>		
<b>Interest income</b>		
Interest is recognised progressively as it is earned.		
<b>Note 9 Other income</b>		
Charges for external works	620	537
Refund of motor tax	232	226
Other revenues	325	632
Pensioner Rate Remissions (State Government)	1,200	1,144
<b>Total other income</b>	<b>2,377</b>	<b>2,539</b>
<b>Accounting policy</b>		
<b>Charges for external works</b>		
Income from external works is recorded as revenue once the external works have been completed and payment is due or received.		
<b>Other income</b>		
Income from other revenue sources is recorded as revenue on the receipt of funds.		
<b>Note 10 Investment revenue from water corporation*</b>		
Dividend revenue	616	516
Taxation equivalent	-	100
<b>Total investment revenue from water corporation</b>	<b>616</b>	<b>616</b>
*Due to the impacts of COVID-19, the water corporation only paid 50% of the annual dividend during the year resulting in a \$616k loss of revenue.		
<b>Accounting policy</b>		
<b>Investment revenue</b>		
Dividends and other investment revenue is recognised when Council's right to receive payment is established.		
<b>Note 11 Net gain/(loss) on disposal of property, infrastructure, plant and equipment</b>		
<b>(a) Proceeds of sale:</b>		
Plant & vehicles	271	391
Land & Buildings	2,928	-
<b>Total</b>	<b>3,200</b>	<b>391</b>
<b>Written down value of assets disposed</b>		
Plant & vehicles	163	365
Land & Building	1,874	-
<b>Total</b>	<b>2,037</b>	<b>365</b>
<b>Net Gain (Loss)</b>	<b>1,163</b>	<b>26</b>
<b>(b) Carrying amount of assets retired</b>		
Buildings	(52)	-
Road pavements	(339)	(734)
Stormwater drainage	(105)	-
<b>Total</b>	<b>(496)</b>	<b>(734)</b>
<b>Accounting policy</b>		
<b>Gains and losses on asset disposals</b>		
The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.		

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 12 Employee benefits</b>		
Wages and salaries	13,783	13,176
Workers compensation	221	256
Annual leave and long service leave	556	617
Superannuation	1,698	1,665
Payroll Tax	919	902
Other	11	15
<b>Total</b>	<b>17,188</b>	<b>16,630</b>
Less: Capitalised amounts	(953)	(923)
<b>Total employee benefits</b>	<b>16,235</b>	<b>15,707</b>
<b>Accounting policy</b>		
<b>Employee benefits</b>		
Expenses are recognised in the Consolidated Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.		
Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits.		
The Employee benefits capitalised shows the amount of salary and wages included in capital projects.		
<b>Note 13 Materials and services</b>		
Building maintenance	25	27
Consultants	347	493
Contract and materials	7,718	6,913
Fuel and oil	294	340
IT consumables	259	305
Plant and vehicles maintenance	193	273
Utilities	1,050	1,162
<b>Total materials and services</b>	<b>9,886</b>	<b>9,513</b>
<b>Accounting policy</b>		
<b>Materials and services expense</b>		
Expenses are recognised in the Consolidated Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.		
Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.		

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021	2020
	\$'000	\$'000
<b>Note 14(a) Depreciation and amortisation</b>		
Roads and Bridges	7,156	7,007
Stormwater	1,201	1,145
Buildings	1,367	1,173
Plant, Machinery and Equipment	888	858
Minor Infrastructure	539	440
Fixtures, Fittings, Furniture, and Computers	59	53
Computers and telecommunications	112	86
<b>Total depreciation</b>	<b>11,322</b>	<b>10,762</b>
<b>Intangible assets</b>		
Intangible assets	90	86
Right-of-use of assets	81	68
<b>Total depreciation and amortisation</b>	<b>11,493</b>	<b>10,916</b>

**Accounting policy**

**Depreciation and amortisation expense**

Expenses are recognised in the Consolidated Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Buildings, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the service potential embodied in those assets. Right-of-use of assets are amortised over the lease term. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and remaining values and a separate depreciation rate is determined for each component.

Land assets are not depreciated on the basis that they are assessed as not having a limited useful life.

Straight line depreciation is charged based on the residual useful life as determined each year.

Major depreciation periods used are listed below and are consistent with prior years:

	Period
Buildings	
buildings	10 - 120 years
building improvements	10 - 120 years
Plant and Equipment	
plant, machinery and equipment	7 - 10 years
fixtures, fittings and furniture	5 - 15 years
computers and telecommunications	4 - 5 years
Roads	
road pavements and seals	10 - 80 years
road substructure	50 - 100 years
road formation and earthworks	200 years
road kerb, channel and minor culverts	80 years
Bridges	
timber	30 years
bridges concrete and steel	100 years
Stormwater	
pits	100 years
pipes	100 years

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021	2020
	\$'000	\$'000
<b>Note 14(a) Depreciation and amortisation (continued)</b>		

Other Infrastructure	
paths	15 - 80 years
recreational, leisure and community facilities	10 - 60 years
parks, open space and streetscapes	5 - 60 years
off street car parks	40 - 100 years
Intangible assets	
intangible assets	5 - 10 years
Right-of-use of assets	
Right-of-use of assets	4 - 10 years

**Note 14(b) Finance Costs**

Interest - Borrowings	92	99
Interest - Lease Liability	2	1
<b>Total</b>	<b>94</b>	<b>101</b>
Less capitalised borrowings on qualifying assets	-	-
<b>Total finance costs</b>	<b>94</b>	<b>101</b>

Rate used to capitalise finance costs

**Accounting policy**

**Finance expense**

Expenses are recognised in the Consolidated Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Finance costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date, excluding borrowings associated with superannuation, is used to determine the borrowing costs to be capitalised. No borrowing costs were capitalised during the year.

Borrowing costs include interest on bank overdrafts, interest on borrowings, unwinding of discounts, and finance lease charges.

**Note 14(c) Impairment of receivables**

Other Debtors	(6)	6
<b>Total impairment of receivables</b>	<b>(6)</b>	<b>6</b>

**Accounting policy**

**Impairment expense**

Expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Council's policy and events giving rise to impairment losses are disclosed in note 20.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021	2020
	\$'000	\$'000
<b>Note 15 Other expenses and Levies to State Government</b>		
<b>(a) Other expenses</b>		
External Audit Remuneration (Tasmanian Audit Office)	47	46
Councillors Allowances & Expenses (refer Note 39)	468	453
Land Tax	330	270
Liability and Property Insurance	525	445
Rate Remissions	13	11
Government funded rate remissions	1,135	1,213
Legal Fees	112	192
Tourism	19	31
Valuation Fees	104	97
Advertising & Marketing	146	138
Bank Charges	91	90
Printing	19	24
Refunds	43	66
Subscriptions	107	92
Short term leases for 12 months or less	5	(8)
Postage	103	91
Other expenses	1,037	769
<b>Total other expenses</b>	<b>4,303</b>	<b>4,018</b>
<b>(b) Levies to State Government</b>		
Tasmanian Fire Service Contribution	1,666	1,666

**Accounting policy**

**Other expenses**

Expenses are recognised in the Consolidated Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

**Note 16 Underlying result**

Council's underlying result for the period is calculated by excluding items included in the operating surplus (deficit) which are either capital in nature, non-recurring, or the result of contributions received in advance.

Surplus / (Deficit)	7,390	12,432
<i>exclude</i>		
Capital grants	(4,192)	(1,412)
Contributions - non-monetary assets	(2,093)	(10,243)
Contributions - capital projects	(8)	(350)
Initial recognition of infrastructure assets	(62)	(476)
Profit on sale of land	(815)	-
Storm Damage	-	(526)
<i>Grant received in advance</i>		
Grants paid in 2019/20 relating to 2020/21	1,232	1,158
Grants paid in 2020/21 relating to 2021/22	(1,213)	(1,232)
<b>Underlying Surplus (Deficit)</b>	<b>240</b>	<b>(649)</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021	2020
	\$'000	\$'000
<b>Note 17 Investment in associates</b>		
Investments in associates accounted for by the equity method are:		
Copping Refuse Disposal Site Joint Authority (CRDSJA) - 20%	3,076	2,606
Investment in Copping C-Cell Pty Ltd as Trustee (Trust) - 8%	371	351
<b>Total</b>	<b>3,447</b>	<b>2,958</b>

*Background*

Council has a 20% (2019/20: 20%) ownership interest in the Authority, being a landfill refuse disposal facility.

Council has a 8% (2019/20: 8%) ownership in Copping C-Cell Pty Ltd.

Council uses the equity method to account for its interest.

**Note 17 Investment in associates (Continued)**

**Summarised financial information on CRDSJA:**

Current assets	10,617	9,756
Non-current assets	27,960	25,196
<b>Total assets</b>	<b>38,577</b>	<b>34,952</b>
Current liabilities	(4,963)	(3,938)
Non-current liabilities	(16,179)	(16,224)
<b>Total liabilities</b>	<b>(21,142)</b>	<b>(20,162)</b>
Net Assets	17,435	14,790
Minority Interests	(1,859)	(1,758)
Equity Attributable to Owners	15,576	13,032
<b>Share of associates' net assets</b>	<b>3,115</b>	<b>2,606</b>
Total Income	11,294	13,854
Net result	1,199	3,368
Share of associates' result after tax	240	674
Additional equity injection	230	171
Tax Rate Adjustment	-	(10)
<b>Total adjustment in Statement of Comprehensive Income</b>	<b>470</b>	<b>834</b>

**Summarised financial information on the Trust:**

Current assets	1,244	1,021
Non-current assets	10,533	6,633
<b>Total assets</b>	<b>11,777</b>	<b>7,654</b>
Current liabilities	(530)	(49)
Non-current liabilities	(6,571)	(3,208)
<b>Total liabilities</b>	<b>(7,101)</b>	<b>(3,257)</b>
Net Assets	4,676	4,397
<b>Share of associates' net assets</b>	<b>374</b>	<b>352</b>
Total Income	886	1,013
Net result	251	406
Share of associates' result after tax	20	32
<b>Total adjustment in Statement of Comprehensive Income</b>	<b>20</b>	<b>32</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**2021  
\$'000**

**2020  
\$'000**

**Note 17 Investment in associates (continued)**

**Accounting policy**

**Accounting for investments in associates**

Council's investment in associates is accounted for by the equity method as Council has the ability to influence rather than control the operations of the entities. The investment is initially recorded at the cost of acquisition and adjusted thereafter for post-acquisition changes in Council's share of the net assets of the entities. Council's share of the financial result of the entities is recognised in the Consolidated Statement of Comprehensive Income.

**Note 18 Investment in water corporation**

Opening Balance	83,410	108,581
Change in fair value of investment	6,745	(25,171)
<b>Total investment in water corporation</b>	<b>90,155</b>	<b>83,410</b>

Council has derived returns from the water corporation as disclosed at note 10.

Council does not have significant influence to allow it to use the equity method to account for this interest.

**Accounting policy**

**Equity Investment**

As Council's investment in TasWater is held for long-term strategic purposes, Council has elected under AASB 9: Financial Instruments to irrevocably classify this equity investment as designated as fair value through other comprehensive income. Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 28) and not reclassified through the profit or loss when derecognised. Dividends associated with the equity investments are recognised in profit and loss when the right of payment has been established and it can be reliably measured.

Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2021, Council holds a 5.72% (2020: 5.78%) ownership interest in TasWater which is based on Schedule 2 of the Corporation's Constitution which reflects the Council's voting rights.

**Note 19 Cash and cash equivalents**

Cash on hand	9	9
Cash at bank	9,352	4,833
Money market call account	14,234	3,218
<b>Total cash and cash equivalents</b>	<b>23,595</b>	<b>8,060</b>

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

- Reserve funds allocated for specific future purposes (Note 28c)	15,994	16,539
- Grants received in advance (Note 26c)	1,783	781
- Trust funds and deposits (Note 25)	1,718	1,737
Restricted Funds	<b>19,495</b>	<b>19,057</b>
Total unrestricted cash and cash equivalents	<b>4,100</b>	<b>(10,997)</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**2021  
\$'000**

**2020  
\$'000**

**Note 19 Cash and cash equivalents (continued)**

**Accounting policy**

**Cash and cash equivalents**

For the purposes of the consolidated statement of cash flows, cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts.

**Restricted funds**

- i) Includes refundable building, contract and other refundable amounts held in trust by Council for completion of specific purposes.
- ii) Represents grant funding received in advance until specific performance obligations required under funding arrangements are completed.
- iii) Contributions received for tree preservation and public open space reserves to support Council activities in those areas.

**Note 20 Trade and other receivables**

**Current**

Rates debtors	193	507
Loans and advances to community organisations	9	9
Other debtors	574	1,496
Provision for expected credit losses - other debtors	(6)	(22)
GST receivable	202	200
<b>Total</b>	<b>971</b>	<b>2,190</b>

**Non-Current**

Loans and advances to community organisations	356	399
<b>Total</b>	<b>356</b>	<b>399</b>

**Total trade and other receivables**

**1,327**      **2,588**

**Reconciliation of movement in expected credit loss**

<b>Carrying amount at 1 July</b>	22	16
Amounts written off during the year	(16)	-
Amounts recovered during the year	-	-
Increase / (decrease) in provision recognised in profit or loss	-	6
<b>Carrying amount at 30 June</b>	<b>6</b>	<b>22</b>

For ageing analysis of the financial assets, refer to note 36

**Accounting policy**

**Trade and other receivables**

Trade receivables that do not contain a significant financing component are measured at amortised cost, which represents their transaction value. Impairment is recognised on an expected credit loss (ECL) basis. When determining whether the credit risk has increased significantly since initial recognition, and when estimating the ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience, an informed credit assessment and forward-looking information. Due to the low number of trade receivables with extended past due payments, Council reviews each debt to determine an appropriate impairment assessment.

For rate debtors, Council takes the view that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rate debtors, Council uses the presumptions that assets more than 30 days past due have an increase in credit risk and require review to determine whether a provision is required against the asset. Council writes off receivables when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021	2020
	\$'000	\$'000
<b>Note 21 Other assets</b>		
<i>Current</i>		
Inventories held for distribution	54	42
<b>Total</b>	<b>54</b>	<b>42</b>

**Accounting policy**

**Inventories**

Inventories held for distribution are measured at cost adjusted when applicable for any loss of service potential. Other inventories are measured at the lower of cost and net realisable value.

Where inventories are acquired at no cost, or for nominal consideration, the cost shall be the current replacement cost as at the date of acquisition.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 22 Property, infrastructure, plant and equipment**

	2021	2020
	\$'000	\$'000
<b>Summary</b>		
at cost	58,245	64,650
Less accumulated depreciation	14,156	13,353
	<b>44,089</b>	<b>51,297</b>
at fair value	830,077	824,223
Less accumulated depreciation	326,199	314,442
	<b>503,878</b>	<b>509,781</b>
<b>Total</b>	<b>547,967</b>	<b>561,078</b>
<b>Property</b>		
<b>Land</b>		
at fair value at 30 June	53,831	54,760
	<b>53,831</b>	<b>54,760</b>
<b>Land under roads*</b>		
at fair value at 30 June	36,514	60,848
	<b>36,514</b>	<b>60,848</b>
<b>Total Land</b>	<b>90,345</b>	<b>115,608</b>
<b>Buildings</b>		
at fair value	79,353	66,253
Less accumulated depreciation	27,667	25,237
	<b>51,686</b>	<b>41,016</b>
<b>Total Property</b>	<b>142,031</b>	<b>156,625</b>

\* Change of Accounting Estimates - Refer to Note 44

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 22 (a) Property, infrastructure, plant and equipment (cont.)**

	2021 \$'000	2020 \$'000
<b>Plant and Equipment</b>		
<b>Plant, machinery and equipment</b>		
at cost	9,387	9,080
Less accumulated depreciation	4,263	3,759
	<b>5,124</b>	<b>5,321</b>
<b>Fixtures, fittings and furniture</b>		
at cost	1,054	1,457
Less accumulated depreciation	762	1,181
	<b>292</b>	<b>276</b>
<b>Computers and telecommunications</b>		
at cost	1,382	1,325
Less accumulated depreciation	1,117	1,005
	<b>265</b>	<b>320</b>
<b>Total Plant and Equipment</b>	<b>5,681</b>	<b>5,917</b>
<b>Infrastructure</b>		
<b>Roads and Bridges</b>		
at fair value	538,621	525,569
Less accumulated depreciation	264,059	256,346
	<b>274,562</b>	<b>269,223</b>
<b>Stormwater</b>		
at fair value	121,758	116,793
Less accumulated depreciation	34,473	32,859
	<b>87,285</b>	<b>83,934</b>
<b>Minor infrastructure</b>		
at fair value	23,620	22,731
Less accumulated depreciation	8,014	7,408
	<b>15,606</b>	<b>15,323</b>
<b>Total Infrastructure</b>	<b>377,453</b>	<b>368,480</b>
<b>Work in Progress</b>		
Buildings, at cost	2,404	11,160
Other Infrastructure, at cost	11,796	9,364
Roads and Bridges, at cost	5,949	7,402
Stormwater, at cost	2,653	2,131
	<b>22,802</b>	<b>30,057</b>
<b>Total Property, Infrastructure, Plant and Equipment</b>	<b>547,967</b>	<b>561,078</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 22 Property, infrastructure, plant and equipment (cont.)**

	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements) (note 28)	Depreciation and amortisation (note 14)	Written down value of disposals	Impairment losses recognised in profit or loss	Transfers	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>								
Land	54,760	57	-	-	(986)	-	-	53,831
Land under roads	60,848	-	(24,334)	-	-	-	-	36,514
<b>Total land</b>	<b>115,608</b>	<b>57</b>	<b>(24,334)</b>	<b>-</b>	<b>(986)</b>	<b>-</b>	<b>-</b>	<b>90,345</b>
Buildings	41,017	-	2,273	(1,367)	(53)	-	9,816	51,686
<b>Total buildings</b>	<b>41,017</b>	<b>-</b>	<b>2,273</b>	<b>(1,367)</b>	<b>(53)</b>	<b>-</b>	<b>9,816</b>	<b>51,686</b>
<b>Total property</b>	<b>156,625</b>	<b>57</b>	<b>(22,061)</b>	<b>(1,367)</b>	<b>(1,039)</b>	<b>-</b>	<b>9,816</b>	<b>142,031</b>
<b>Plant and Equipment</b>								
Plant, machinery and equipment	5,321	854	-	(888)	(163)	-	-	5,124
Fixtures, fittings and furniture	276	75	-	(59)	-	-	-	292
Computers and telecommunications	320	57	-	(112)	-	-	-	265
<b>Total plant and equipment</b>	<b>5,917</b>	<b>986</b>	<b>-</b>	<b>(1,059)</b>	<b>(163)</b>	<b>-</b>	<b>-</b>	<b>5,681</b>
<b>Infrastructure</b>								
Roads & Bridges	269,223	729	4,104	(7,156)	(339)	-	8,001	274,562
Stormwater	83,934	1,312	1,290	(1,201)	(105)	-	2,055	87,285
Minor infrastructure	15,323	-	216	(539)	-	-	606	15,606
<b>Total infrastructure</b>	<b>368,480</b>	<b>2,041</b>	<b>5,610</b>	<b>(8,896)</b>	<b>(444)</b>	<b>-</b>	<b>10,662</b>	<b>377,453</b>
<b>Works in progress</b>								
Buildings	11,159	1,132	-	-	-	-	(9,887)	2,404
Other Infrastructure	9,364	4,587	-	-	(887)	-	(1,268)	11,796
Roads and bridges	7,402	6,430	-	-	-	-	(7,883)	5,949
Stormwater	2,131	1,962	-	-	-	-	(1,440)	2,653
<b>Total works in progress</b>	<b>30,056</b>	<b>14,111</b>	<b>-</b>	<b>-</b>	<b>(887)</b>	<b>-</b>	<b>(20,478)</b>	<b>22,802</b>
<b>Total property, infrastructure, plant and equipment</b>	<b>561,078</b>	<b>17,195</b>	<b>(16,451)</b>	<b>(11,322)</b>	<b>(2,533)</b>	<b>-</b>	<b>-</b>	<b>547,967</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 22 Property, infrastructure, plant and equipment (cont.)**

2020	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements) (note 28)	Depreciation and amortisation (note 14)	Written down value of disposals	Impairment losses recognised in profit or loss	Transfers	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>								
Land	54,733	27	-	-	-	-	-	54,760
Land under roads	60,848	-	-	-	-	-	-	60,848
<b>Total land</b>	<b>115,581</b>	<b>27</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>115,608</b>
Buildings	53,650	45	(12,428)	(1,173)	(157)	-	1,080	41,017
<b>Total buildings</b>	<b>53,650</b>	<b>45</b>	<b>(12,428)</b>	<b>(1,173)</b>	<b>(157)</b>	<b>-</b>	<b>1,080</b>	<b>41,017</b>
<b>Total property</b>	<b>169,231</b>	<b>72</b>	<b>(12,428)</b>	<b>(1,173)</b>	<b>(157)</b>	<b>-</b>	<b>1,080</b>	<b>156,625</b>
<b>Plant and Equipment</b>								
Plant, machinery and equipment	5,301	1,243	-	(858)	(365)	-	-	5,321
Fixtures, fittings and furniture	126	203	-	(53)	-	-	-	276
Computers and telecommunications	130	-	-	(86)	-	-	276	320
<b>Total plant and equipment</b>	<b>5,557</b>	<b>1,446</b>	<b>-</b>	<b>(997)</b>	<b>(365)</b>	<b>-</b>	<b>276</b>	<b>5,917</b>
<b>Infrastructure</b>								
Roads & Bridges	257,903	7,335	5,498	(7,007)	65	-	5,430	269,223
Stormwater	79,549	3,252	1,346	(1,145)	(248)	-	1,180	83,934
Minor infrastructure	14,063	331	328	(440)	(394)	-	1,435	15,323
<b>Total infrastructure</b>	<b>351,515</b>	<b>10,918</b>	<b>7,172</b>	<b>(8,592)</b>	<b>(577)</b>	<b>-</b>	<b>8,045</b>	<b>368,480</b>
<b>Works in progress</b>								
Buildings	6,565	3,191	-	-	-	-	1,404	11,160
Other Infrastructure	8,631	3,239	-	-	-	-	(2,506)	9,364
Roads	6,967	7,554	-	-	-	-	(7,119)	7,402
Stormwater	2,035	1,276	-	-	-	-	(1,180)	2,131
<b>Total works in progress</b>	<b>24,198</b>	<b>15,260</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(9,401)</b>	<b>30,057</b>
<b>Total property, infrastructure, plant and equipment</b>	<b>550,500</b>	<b>27,696</b>	<b>(5,256)</b>	<b>(10,762)</b>	<b>(1,099)</b>	<b>-</b>	<b>-</b>	<b>561,078</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 22 Property, infrastructure, plant and equipment (continued)**

<b>Accounting policy</b>	
<b>Recognition and measurement of assets</b>	
Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.	
Property, infrastructure, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value is the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.	
Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.	
The following classes of assets have been recognised. In accordance with Council's policy, the threshold limits detailed below have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year:	
	<b>Threshold</b>
	<b>\$</b>
Land	<b>1</b>
Land under roads	<b>1</b>
Buildings	5,000
Plant, machinery and equipment	1,000
Roads and bridges	5,000
Stormwater	5,000
Minor Infrastructure (paths, recreation and community facilities)	5,000
Fixtures, fittings and furniture	1,000
Computers and telecommunications	2,000
Intangible assets	1,000
Right of use assets	1,000
<b>Revaluation</b>	
Council has adopted the following valuation bases for its non-current assets as noted in note 44.	
Land	fair value
Land under roads	fair value
Plant, machinery and equipment	cost
Furniture, fittings and furniture	cost
Computers and telecommunications	cost
Stormwater	fair value
Roads and bridges	fair value
Buildings	fair value
Minor Infrastructure (paths, recreation and community facilities)	fair value
Investment in water corporation	fair value
Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their fair value in accordance with AASB 116 Property, Plant & Equipment and AASB 13 Fair Value Measurement. At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date the class of asset was revalued.	
In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis to ensure valuations represent fair value. The valuation is performed either by experienced Council officers or independent experts.	
Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use on an asset result in changes to the permissible or practical highest and best use of the asset.	
Where the assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.	
<b>Impairment of assets</b>	
Impairment losses are recognised in the consolidated statement of comprehensive income under other expenses.	
Reversals of impairment losses are recognised in the consolidated statement of comprehensive income under other revenue.	
<b>Land under roads</b>	
Council recognised the value of land under roads it controls at fair value.	

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 23(a) Intangible assets</b>		
Software	702	697
Less: Accumulated amortisation	(330)	(240)
<b>Total</b>	<b>373</b>	<b>457</b>
<b>Total intangible assets</b>	<b>373</b>	<b>457</b>

**Reconciliation of intangible assets**

	Software	
	<b>\$'000</b>	<b>\$'000</b>
Gross carrying amount		
Balance 1 July	693	1,443
Additions	6	28
Written off	-	(778)
Balance 30 June	700	693
Accumulated amortisation		
Balance 1 July	(240)	(932)
Amortisation expense	(87)	(86)
Written off	-	778
Balance 30 June	(327)	(240)
Net book value 30 June	373	457

**Accounting policy**

**Intangible assets**

Intangible assets with finite lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

In accordance with Council's policy, the threshold limits applied when recognising intangible assets is \$1,000 and consistent with the prior year.

The estimated useful lives for current and comparative periods are as follows:

Software 5 years

**Note 23(b) Right-of-use assets**

Right-of-use assets and concessional leases

	Concessional Property Lease \$'000	Plant & Equipment \$'000	Total \$'000
<b>2021</b>			
<b>Opening Balance 1 July 2020</b>	4	125	129
Additions	3	179	182
Disposals / derecognition	-	(8)	(8)
Depreciation expense	(3)	(70)	(73)
<b>Balance at 30 June 2021</b>	<b>4</b>	<b>226</b>	<b>230</b>
<b>2020</b>			
<b>Opening Balance 1 July 2019</b>	-	38	38
Additions	6	153	159
Disposals / derecognition	-	-	-
Depreciation expense	(2)	(66)	(68)
<b>Balance at 30 June 2020</b>	<b>4</b>	<b>125</b>	<b>129</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Accounting policy**

**Leases - Council as Lessee**

In contracts where Council is a lessee, Council recognises a right-of-use asset and a lease liability at the commencement date of the lease, unless the short-term or low-value exemption is applied. Refer to note 26b for details on accounting policy of lease liability.

A right-of-use asset is initially measured at cost comprising the initial measurement of the lease liability adjusted for any lease payments made before the commencement date (reduced by lease incentives received), plus initial direct costs incurred in obtaining the lease and an estimate of costs to be incurred in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

All right-of-use assets are measured as described in the accounting policy for property, infrastructure, plant and equipment in Note 22. Also, Council applies AASB 136 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the aforesaid note.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

	2021 \$'000	2020 \$'000
<b>Note 24 Trade and other payables</b>		
Trade payables	1,310	1,126
GST payable	-	-
Accrued expenses	916	1,158
Rates and Charges in advance	371	324
Other	68	14
<b>Total trade and other payables</b>	<b>2,663</b>	<b>2,623</b>

**Accounting policy**

**Trade and other payables**

Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received. General creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.

Rates and charges in advance represents amounts received by Council prior to the commencement of the rating or charging period. Revenue is recognised by Council at the beginning of the rating or charge period to which the advance payment relates

**Note 25 Trust funds and deposits**

Refundable building deposits and contract retentions

	1,718	1,737
<b>Total trust funds and deposits</b>	<b>1,718</b>	<b>1,737</b>

**Accounting policy**

Amounts received as building deposits and retention amounts controlled by Council are recognised as Trust funds until they are returned or forfeited.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 26(a) Provisions**

	Annual leave	Long service leave	Other leave	Total
	\$ '000	\$ '000	\$ '000	\$ '000
<b>2021</b>				
Balance at beginning of the financial year	1,339	1,808	173	3,320
Additional provisions	1,196	421	-	1,617
Amounts used	(1,148)	(276)	(1)	(1,425)
Balance at the end of the financial year	<b>1,387</b>	<b>1,953</b>	<b>172</b>	<b>3,512</b>
<b>2020</b>				
Balance at beginning of the financial year	1,068	1,668	98	2,834
Additional provisions	1,255	374	494	2,123
Amounts used	(984)	(234)	(419)	(1,637)
Balance at the end of the financial year	<b>1,339</b>	<b>1,808</b>	<b>173</b>	<b>3,320</b>

**Employee Provisions**

**Current**

Annual leave	1,387	1,339
Long service leave	1,196	1,139
Other leave	172	173
	<b>2,755</b>	<b>2,651</b>

**Non-current**

Long service leave	757	669
	<b>757</b>	<b>669</b>

Employee provisions for 2019/20 have been impacted by the COVID-19 pandemic due to employees not taking leave as normal leading to a substantial increase in the provision amount.

The following assumptions were adopted in measuring the present value of employee benefits:

Weighted average increase in employee costs	0.00%	2.50%
Weighted average discount rates	0.30%	1.14%
Weighted average settlement period	12	12

<b>Employee numbers (Full Time Equivalents)</b>	189	191
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**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 26(a) Provisions (cont)**

**Accounting policy**

**Employee benefits**

*i) Short term obligations*

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and other leave is recognised in the provision for employee benefits.

*ii) Other long term employee benefit obligations*

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the consolidated statement of financial position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

*iii) Sick leave*

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

*iv) Defined benefit plans*

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the consolidated statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e as an expense when it becomes payable.

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund, which is a sub fund of the Tasplan Superannuation Fund (Tasplan). The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

*v) Defined contribution plans*

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 26(b) Lease Liability</b>		
Lease Liability	226	125
Concessional Leases	4	4
	<u>230</u>	<u>129</u>
Current	96	58
Non-Current	134	71
	<u>230</u>	<u>129</u>

Lease liabilities are secured by the related underlying assets. Future minimum lease payments were as follows:

	Minimum lease payments					Total
	Within 1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>As at 30 June 2021</b>						
Lease payments	98	65	48	18	-	230
Finance charges	(2)	(1)	-	-	-	(3)
Net present value	<u>96</u>	<u>64</u>	<u>48</u>	<u>18</u>	<u>-</u>	<u>226</u>
<b>As at 30 June 2020</b>						
Lease payments	57	52	17	-	-	126
Finance charges	(1)	-	-	-	-	(1)
Net present value	<u>56</u>	<u>52</u>	<u>17</u>	<u>-</u>	<u>-</u>	<u>125</u>

**Concessionary Lease**

Concessionary lease liabilities are secured by the related underlying assets. Future minimum lease payments were as follows:

	Minimum lease payments					Total
	Within 1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>As at 30 June 2021</b>						
Lease payments	3	1	-	-	-	4
Net present value	<u>3</u>	<u>1</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4</u>
<b>As at 30 June 2020</b>						
Lease payments	2	2	-	-	-	4
Net present value	<u>2</u>	<u>2</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4</u>

Council has a number of peppercorn leases that have an annual cost of between \$0 and \$18 and therefore are not material.

**Leases - Council as Lessee**

The lease liability is measured at the present value of outstanding payments that are not paid at balance date, discounted by using the rate implicit in the lease. Where this cannot be readily determined then Council's incremental borrowing rate for a similar term with similar security is used.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

**Short-term leases and leases of low-value assets**

Council has elected not to recognise right-of-use assets and lease liabilities for short-term leases i.e. leases with a lease term of 12 months or less and leases of low-value assets i.e., when the value of the leased asset when new is \$10,000 or less. Council recognises the lease payments associated with these leases as expense on a straight-line basis over the lease term.

**Exposure from residual value guarantees**

Council is committed to paying a residual value of \$10,572 in December 2022.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 26(c) Contract Liability</b>		
<b>Current</b>		
Funds received to acquire or construct an asset controlled by Council	1,585	562
Funds received prior to performance obligation being satisfied (Upfront payments)	198	219
	<u>1,783</u>	<u>781</u>

**Accounting policy under AASB 15 and AASB 1058 - applicable from 1 July 2019**

Council recognised the following contract liabilities with customers:

Grants received in advance includes funding for the construction of a new facility for the provision of community structures. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue.

Upfront payments of funds from contracts with customers are recognised as a contract liability until performance obligations are satisfied. Revenue is recognised as performance obligations are progressively fulfilled.

	2021 \$'000	2020 \$'000
<b>Note 27 Interest-bearing loans and borrowings</b>		
<b>Current</b>		
Borrowings	-	-
	<u>-</u>	<u>-</u>
<b>Non-current</b>		
Borrowings	22,323	12,900
	<u>22,323</u>	<u>12,900</u>

**Total**

**Borrowings**

Council's loan portfolio has been reviewed by Tascorp effective 30 June 2021 to determine the market value. Their advice is that having regard to the fixed rates of interest applicable for the remaining life of each loan, that the market value is \$22,757,215 compared to the actual value of \$22,322,500

Borrowings are secured by a Deed of Charge over the present and future receivables of the Council representing Council's general revenue from general rates, service rates, permit fees, rents and other charges imposed by Council.

The maturity profile for Council's borrowings is;

Not later than one year	-	-
Later than one year and not later than five years	22,323	12,900
Later than five years	-	-
<b>Total</b>	<u>22,323</u>	<u>12,900</u>

**Accounting policy**

**Interest bearing liabilities**

The borrowing capacity of Council is limited by the Local Government Act 1993. Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Consolidated Statement of Comprehensive Income over the period of the liability using the effective interest method.

Interest is expensed as it accrues and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan agreement during the period. Borrowings are secured by way of mortgages over the general rates of the Council.

Notes to the Financial Report  
For the Year Ended 30 June 2021

Note 28 Reserves

	2021 \$'000	2020 \$'000
Asset revaluation reserve	354,758	371,209
Fair value reserve	(21,576)	(28,321)
Other reserves	15,994	16,539
<b>Total</b>	<b>349,176</b>	<b>359,427</b>

	Balance at beginning of reporting year	Increment / (decrement)	Transfer to accumulated surplus	Balance at end of reporting year
<b>(a) Asset revaluation reserve</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>2021</b>				
<b>Property</b>				
Land and land under roads	98,635	(24,334)	-	74,301
Buildings	24,013	2,273	-	26,286
	<b>122,648</b>	<b>(22,061)</b>	<b>-</b>	<b>100,587</b>
<b>Infrastructure</b>				
Roads*	186,769	3,836	-	190,605
Bridges	12,848	268	-	13,116
Stormwater drainage	48,170	1,290	-	49,460
Minor infrastructure	773	216	-	989
	<b>248,561</b>	<b>5,610</b>	<b>-</b>	<b>254,171</b>
<b>Total asset revaluation reserve</b>	<b>371,210</b>	<b>(16,451)</b>	<b>-</b>	<b>354,758</b>
<b>2020</b>				
<b>Property</b>				
Land and land under roads	98,635	-	-	98,635
Buildings	36,441	(12,428)	-	24,013
	<b>135,076</b>	<b>(12,428)</b>	<b>-</b>	<b>122,648</b>
<b>Infrastructure</b>				
Roads	180,829	5,498	442	186,769
Bridges	13,269	-	(421)	12,848
Stormwater drainage	47,554	1,346	(730)	48,170
Minor infrastructure	(286)	329	730	773
	<b>241,367</b>	<b>7,173</b>	<b>21</b>	<b>248,561</b>
<b>Total asset revaluation reserve</b>	<b>376,444</b>	<b>(5,255)</b>	<b>21</b>	<b>371,209</b>

Notes to the Financial Report  
For the Year Ended 30 June 2021

Note 28 Reserves (Continued)

	Balance at beginning of reporting year	Increment / (decrement)	Transfer to accumulated surplus	Balance at end of reporting year
<b>(b) Fair Value reserve</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>2021</b>				
Change in fair value of investments				
- Water Corporation	(28,321)	6,745	-	(21,576)
<b>Total fair value reserve</b>	<b>(28,321)</b>	<b>6,745</b>	<b>-</b>	<b>(21,576)</b>

<b>2020</b>				
Change in fair value of investments				
- Water Corporation	(3,150)	(25,171)	-	(28,321)
<b>Total fair value reserves</b>	<b>(3,150)</b>	<b>(25,171)</b>	<b>-</b>	<b>(28,321)</b>

The fair value reserve was introduced to record the change in value of the investment in the water corporation

	Balance at beginning of reporting year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of reporting year
<b>(c) Other reserves</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>2021</b>				
Specific purpose reserves	2,513	139	-	2,652
Asset replacement reserves	736	1,035	(804)	967
Unexpended capital reserves	13,290	1,894	(2,809)	12,375
<b>Total other reserves</b>	<b>16,539</b>	<b>3,068</b>	<b>(3,613)</b>	<b>15,994</b>

<b>2020</b>				
Specific purpose reserves	2,118	395	-	2,513
Asset replacement reserves	739	1,659	(1,662)	736
Unexpended capital reserves	7,880	20,762	(15,352)	13,290
<b>Total other reserves</b>	<b>10,737</b>	<b>22,816</b>	<b>(17,014)</b>	<b>16,539</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 28 Reserves (Continued)**

	2021 \$'000	2020 \$'000
<b>Specific Purpose Reserves</b> comprise of amounts set aside for the following purposes:		
Unexpended specific purpose grants	781	781
Acquisition of Public Open Space	993	902
Tree Preservation	821	773
Acquisition of Public Car Parking	46	46
Sundry Purposes	11	11
<b>Balances at the end of the year</b>	<b>2,652</b>	<b>2,513</b>
<b>Movement in Specific Purpose Reserves:</b>		
Balances at the beginning of the year	2,513	2,118
Net changes during the year	139	395
<b>Balances at the end of the year</b>	<b>2,652</b>	<b>2,513</b>
<b>Asset Replacement Reserves</b> have been established to provide for the orderly replacement of plant, vehicles, furniture and equipment.		
Balances at the beginning of the year	736	739
Additions:		
Transfers from operational funds	1,035	1,659
Reductions:		
Purchase of Plant & Vehicles	(725)	(751)
Purchase of IT Equipment	(60)	(300)
Purchase of Furniture & Equipment	(19)	(611)
<b>Balances at the end of the year</b>	<b>967</b>	<b>736</b>
<b>Unexpended Capital Reserves</b> are those amounts that have been allocated to various capital works projects, but at the reporting date have not yet been expended.		
Balances at the beginning of the year	13,290	7,880
Additional funds allocated	1,894	20,762
Capital Projects completed	(2,809)	(15,352)
<b>Balances at the end of the year</b>	<b>12,375</b>	<b>13,290</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

	2021 \$'000	2020 \$'000
<b>Note 29 Reconciliation of cash flows from operating activities to surplus (deficit)</b>		
<b>Surplus/(Deficit)</b>	7,390	12,432
<b>Non cash items</b>		
Depreciation/amortisation	11,493	10,916
(Profit)/loss on disposal of property, infrastructure, plant and equipment	(1,163)	(26)
Contributions - non monetary assets	(2,093)	(10,243)
Carrying Amount of assets retired	496	734
Share of net (profit)/loss of investment in associate	(490)	(867)
Initial recognition of infrastructure assets	(62)	(476)
<b>Add (less) items classified as investing or financing included in Surplus/(Deficit)</b>		
Capital grants received specifically for new or upgraded assets	(4,192)	(1,412)
<b>Change in assets and liabilities:</b>		
Decrease/(increase) in trade and other receivables	1,219	(338)
Decrease/(increase) in inventories	(12)	3
Increase/(decrease) in trade and other payables	24	(1,915)
Increase/(decrease) in provisions	193	486
Increase/(decrease) in contract liabilities	1,002	865
<b>Net cash provided by/(used in) operating activities</b>	<b>13,806</b>	<b>10,160</b>
<b>Note 29a Reconciliation of liabilities arising from financing activities</b>		
Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Consolidated Statement of Cash Flows as cash flows from financing activities.		
	<b>Interest-bearing loans and borrowings \$'000</b>	<b>Lease liabilities \$'000</b>
<b>2021</b>		
Balance at 1 July 2020	12,900	126
Acquisitions / New Leases	-	182
Cash Received	9,424	-
Cash Repayments	-	(78)
<b>Balance as at 30 June 2021</b>	<b>22,324</b>	<b>230</b>
<b>2020</b>		
Balance at 1 July 2019	7,912	-
Acquisitions / New Leases	-	126
Changes from financing cash flows:		
Cash Received	4,988	-
Cash Repayments	-	-
<b>Balance as at 30 June 2020</b>	<b>12,900</b>	<b>126</b>
<b>Note 30 Reconciliation of cash and cash equivalents</b>		
Cash and cash equivalents (see note 19)	23,595	8,060
<b>Total reconciliation of cash and cash equivalents</b>	<b>23,595</b>	<b>8,060</b>
<b>Note 31 Financing arrangements</b>		
Business Card - Credit Limit	26	26
Total amount unused at reporting date	23	7

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 32 Subsidiaries**

**Kingborough Waste Services Pty Ltd**

Kingborough Waste Services Pty Ltd (KWS) is an incorporated entity that has been formed by Kingborough Council to operate the Barretta Waste Transfer Station. KWS has operated and managed the Barretta Waste Transfer Station from 1 July 2011.

The directors of KWS are:

- Ms Debra Mackeen (Independent Chairman)
- Mr Bob Calvert (Independent Director)
- Mr David Reeve (Council employee)
- Mr Tim Jones (Council employee)

Council has provided a financial guarantee to KWS to discharge any debt that KWS owes, where KWS is unable to pay the debt itself. The KWS Chairman is remunerated \$10,000 per annum, and the independent director, \$8,000 per annum.

	2021 \$'000	2020 \$'000
<b>Financial Performance</b>		
<b>Revenue</b>		
User Charges	1,059	1,001
Recycling Sales	524	407
Council Charges	1,074	1,008
Sundry Charges	4	12
<b>Total Revenue</b>	<b>2,661</b>	<b>2,428</b>
<b>Expenditure</b>		
Employee Costs	1,011	973
Disposal Costs	623	560
Hire & Maintenance	182	182
Other Expenses	620	548
<b>Total Expenses</b>	<b>2,436</b>	<b>2,263</b>
<b>Surplus / (Deficit)</b>	<b>225</b>	<b>165</b>
 <b>Financial Position</b>		
Assets	911	1,066
Liabilities	442	422
<b>Net Assets</b>	<b>469</b>	<b>644</b>

The financial performance includes any internal transfers with Kingborough Council. Council provides corporate support to KWS and Council remains the owner of the infrastructure and equipment at the site. KWS charge Council a fee based on tonnage for garbage collection waste, recycling collection waste, and green waste disposed of at the Barretta Waste Transfer Station. Internal transfers are eliminated on consolidation.

**Accounting Policy**

The consolidated financial statements include the financial position and performance of controlled entities from the date on which control was obtained until the date control is lost. Intragroup assets, liabilities, equity, income, expenses and cashflows relating to transactions between entities in the consolidated entity have been eliminated in full for the purpose of these financial statements.

**Subsidiaries**

Subsidiaries are all entities (including structured entities) over which the Council has control. Control is established when the Council is exposed to, or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 33 Superannuation**

	2021 \$'000	2020 \$'000
<b>Superannuation contributions paid:</b>		
Accumulated Benefits	1,698	1,598
Defined Benefits	-	-

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund (the Fund). The Fund was a sub fund of the Quadrant Superannuation Scheme (the Scheme) up to 30 November 2015. At this date the Quadrant Superannuation Scheme merged (via a Successor Fund Transfer) into the Tasplan Super and the Quadrant Defined Benefits Fund became a sub fund of Tasplan Super (Tasplan) from that date. The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 *Employee Benefits*, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2020 Council contributed 0.0% of employees' gross income to the Fund based on advice from the actuary. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, Council is required to meet its share of the deficiency.

Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2020. The review disclosed that at that time the net market value of assets available for funding member benefits was \$51,939,000, the value of vested benefits was \$43,411,000, the surplus over vested benefits was \$8,528,000, the value of total accrued benefits was \$43,562,000, and the number of members was 95. These amounts relate to all members of the fund at the date of valuation and no asset or liability is recorded in the Tasplan Super's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return	3.75% p.a.
Salary Inflation	2.750% pa
Price Inflation	n/a

The actuarial review concluded that:

1. The value of assets of the Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2020.
2. The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2020.
3. Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2020.

Given the strong financial position of the Fund, the Actuary recommended that the Council consider a contribution holiday and contribute 0% of salaries from 1 July 2021 to 30 June 2024.

The Actuary will continue to undertake a brief review of the financial position the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2023 and is expected to be completed late in 2023.

Council also contributes to other accumulation schemes on behalf of a number of employees; however Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes.

During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

As required in terms of paragraph 148 of AASB 119 Employee Benefits, Council discloses the following details:

The 2020 actuarial review used the "aggregate" funding method. This is a standard actuarial funding method. The results from this method were tested by projecting future fund assets and liabilities for a range of future assumed investment returns. The funding method used is different from the method used at the previous actuarial review in 2017.

Under the aggregate funding method of financing the benefits, the stability of the Councils' contributions over time depends on how closely the Fund's actual experience matches the expected experience. If the actual experience differs from that expected, the Councils' contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members' benefits.

In terms of Rule 27.4 of the Tasplan Trust Deed (Trust Deed), there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members' vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Rule 27.4 (b) (A). However, there is no provision in the Trust Deed requiring an employer to make contributions other than its regular contributions up to the date of cessation of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Rule 26.5 identifying a deficit and the Trustee determining in terms of Rule 26.3(c) that the particular employer should make the payment required to make good any shortfall before the cessation of participation is approved.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 33 Superannuation**

The application of Fund assets on Tasplan being wound-up is set out in Rule 41.4. This Rule provides that expenses and taxation liabilities should have first call on the available assets. Additional assets will initially be applied for the benefit of the then remaining members and/or their Dependants in such manner as the Trustee considers equitable and appropriate in accordance with the Applicable Requirements (broadly, superannuation and taxation legislative requirements and other requirements as determined by the regulators).

The Trust Deed does not contemplate the Fund withdrawing from Tasplan. However it is likely that Rule 27.4 would be applied in this case (as detailed above).

The Fund is a defined benefit Fund.

The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. Thus the Fund is not able to prepare standard AASB119 defined benefit reporting.

During the reporting period the amount of contributions paid to defined benefits schemes was \$0 (2019-20, \$0), and the amount paid to accumulation schemes was \$1,698,000 (2019-20, \$1,598,000).

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 34 Commitments**

The Council has entered into the following commitments which are due and payable in the next twelve months.

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Capital commitments</b>		
Road construction	2,171	1,169
Stormwater drainage	665	1,041
Other infrastructure	661	380
Kingston Park	794	1,952
Total	<u>4,291</u>	<u>4,542</u>

**Operating leases as lessor**

Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting, organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community support. In these situations, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

Where leases are commercial agreements, and properties leased are predominantly used for leasing to third parties, Council records lease revenue on an accruals basis and records the associated properties as investment property in accordance with AASB 140 *Investment Properties*. These properties are recognised at fair value. These leases may include incentives which have not been recognised in the consolidated statement of financial position, on the basis the amounts are unlikely to be material and could be reliably measured at balance date.

The future (undiscounted) lease payments to be received on an annual basis for all operating leases is at follows:

	<b>2021</b>	<b>2020</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Maturity analysis of operating lease payments to be received</b>		
Year 1	33	29
Year 2	13	2
Year 3	1	1
Year 4	1	1
Year 5	1	1
Later than 5 years	-	-
Total	<u>49</u>	<u>34</u>

**Contractual Commitments**

Contractual commitments for operational expenditure at end of financial year but not recognised in the financial report are as follows and are due and payable in accordance with the periods stated.

	<b>Period</b>	<b>Future Commitment</b>	<b>Future Commitment</b>
Public toilet, barbecue cleaning and hall cleaning	01/19 - 01/24	549	809
Kerbside Collection Service	10/18 - 10/23	2,443	3511
Public waste bin collection - Bruny Island	02/19 - 01/22	185	307
Public waste bin collection - Other	02/19 - 01/22	115	102
Internal Audit Services	07/18 - 06/22	31	76
Baretta Landfill Gas Monitoring	07/19 - 06/22	36	67
Kerbside Green Waste Collection	07/20-10/23	835	-
Haulage, Trailer Maintenance, Yard Truck - Baretta	06/21-05/26	1,210	-
Supply & Transport of Bins - Barretta & Bruny	06/21 - 05/26	819	-
Traffic Management Services	07/21 - 07/22	174	-
Roadside Slashing & Spraying Services	11/20 - 06/23	149	-
<b>Total</b>		<u>6,546</u>	<u>4,872</u>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 35 Contingent liabilities**

Council is presently involved in several confidential legal matters, which are being conducted through Council's solicitors.

As these matters are yet to be finalised, and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.

**Guarantees for Loans to other entities**

Council does not act as guarantor for loans raised by sporting clubs operating from Council's properties.

Council is not aware of any incident or action that may cause a future liability to be created. All existing claims against Council are covered by policies of insurance, and the maximum limits of the liability as set out in those policies, is believed to be adequate to meet all contingencies of those claims without further financial liability on Council.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial instruments (cont.)**

**(a) Interest Rate Risk**

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

**2021**

	Weighted average interest rate	Floating interest rate \$'000	Fixed interest maturing in:			Non-interest bearing \$'000	Total \$'000
			1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
<b>Financial assets</b>							
Cash and cash equivalents	0.30%	23,595	-	-	-	-	23,595
Trade and other receivables	6.81%	193	-	-	-	1,141	1,334
Investment in Water Corporation		-	-	-	-	90,155	90,155
<i>Total financial assets</i>		<u>23,787</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>91,296</u>	<u>115,084</u>
<b>Financial liabilities</b>							
Trade and other payables		-	-	-	-	2,666	2,666
Trust funds and deposits		-	-	-	-	1,718	1,718
Interest-bearing loans and borrowings*	1.90%	-	-	22,323	-	-	22,323
<i>Total financial liabilities</i>		<u>-</u>	<u>-</u>	<u>22,323</u>	<u>-</u>	<u>4,384</u>	<u>26,707</u>
Net financial assets (liabilities)		<u>23,787</u>	<u>-</u>	<u>(22,323)</u>	<u>-</u>	<u>86,912</u>	<u>88,377</u>

**2020**

	Weighted average interest rate	Floating interest rate \$'000	Fixed interest maturing in:			Non-interest bearing \$'000	Total \$'000
			1 year or less \$'000	Over 1 to 5 years \$'000	More than 5 years \$'000		
<b>Financial assets</b>							
Cash and cash equivalents	1.14%	8,060	-	-	-	-	8,060
Trade and other receivables	8.12%	507	-	-	-	2,105	2,612
Investment in Water Corporation		-	-	-	-	83,410	83,410
<i>Total financial assets</i>		<u>8,567</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>85,514</u>	<u>94,081</u>
<b>Financial liabilities</b>							
Trade and other payables		-	-	-	-	2,299	2,299
Trust funds and deposits		-	-	-	-	1,737	1,737
Interest-bearing loans and borrowings	2.49%	-	-	12,900	-	-	12,900
<i>Total financial liabilities</i>		<u>-</u>	<u>-</u>	<u>12,900</u>	<u>-</u>	<u>4,036</u>	<u>16,936</u>
Net financial assets (liabilities)		<u>8,567</u>	<u>-</u>	<u>(12,900)</u>	<u>-</u>	<u>81,478</u>	<u>77,145</u>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial Instruments (cont.)**

**(b) Fair Values**

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount as per Consolidated Statement of Financial Position		Aggregate net fair value	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
<i>Financial assets</i>				
Cash and cash equivalents	23,595	8,060	23,595	8,060
Investment in Water Corporation	90,155	83,410	90,155	83,410
Trade and other receivables	1,334	2,612	1,334	2,612
<i>Total financial assets</i>	<u>115,084</u>	<u>94,081</u>	<u>115,084</u>	<u>94,081</u>
<i>Financial liabilities</i>				
Trade and other payables	2,666	2,299	2,666	2,299
Trust funds and deposits	1,718	1,737	1,718	1,737
Lease liabilities	230	129	230	129
Interest-bearing loans and borrowings	22,323	12,900	22,323	12,900
<i>Total financial liabilities</i>	<u>26,937</u>	<u>17,065</u>	<u>26,937</u>	<u>17,065</u>

**(c) Credit Risk**

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Consolidated Statement of Financial Position.

**(d) Risks and mitigation**

The risks associated with Council's main financial instruments and the policies for minimising these risks are detailed below.

**Market risk**

Market risk is the risk that the fair value or future cash flows of Council's financial instruments will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which Council is exposed are discussed below.

**Interest rate risk**

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Interest rate liability risk arises primarily from long term loans and borrowings at fixed rates, however with minor holdings, there is limited exposure to this risk for Council.

Our loan borrowings are sourced from either Tascorp or major Australian banks. Overdrafts are arranged with major Australian banks. We manage interest rate risk on our net debt portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial Instruments (cont.)**

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1993*. We manage interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection,
- appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Interest charged on outstanding rates debtors is regulated by the *Local Government Act 1993* and contains a component of the official 10-year long-term bond rate.

**Credit risk**

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some financial assets included in our Consolidated Statement of Financial Position. To help manage this risk:

- we have a policy for establishing credit limits for the entities we deal with;
- we may require collateral where appropriate; and
- we only invest with financial institutions which have a recognised credit rating specified in our Investment policy.

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable policy note. Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables. It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation. In addition, receivable balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

We may also be subject to credit risk for transactions which are not included in the Consolidated Statement of Financial Position, such as when we provide a guarantee for another party. Details of our contingent liabilities are disclosed in note 35.

**Credit quality of contractual financial assets that are neither past due nor impaired**

	Financial Institutions (AA credit rating)	Government agencies (BBB credit rating)	Other Appd creditors	Total
<b>2021</b>				
Cash and cash equivalents	23,595	-	-	23,595
Trade and other receivables	-	-	1,334	1,334
<b>Total contractual financial assets</b>	<b>23,595</b>	<b>-</b>	<b>1,334</b>	<b>24,929</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial Instruments (cont.)**

**Credit quality of contractual financial assets that are neither past due nor impaired**

	Financial Institutions	Government agencies	Other	Total
2020	(AA credit rating)	(BBB credit rating)	Appd creditors	
Cash and cash equivalents	8,060	-	-	8,060
Trade and other receivables	-	-	2,612	2,612
<b>Total contractual financial assets</b>	<b>8,060</b>	<b>-</b>	<b>2,612</b>	<b>10,672</b>

**Movement in Provisions for Impairment**

	2021 \$'000	2020 \$'000
Balance at the beginning of the year	22	16
New Provisions recognised during the year	-	6
Amounts already provided for and written off as uncollectible	10	-
Amounts provided for but recovered during the year	6	-
Balance at end of year	6	22

**Ageing of Trade and Other Receivables**

At balance date other debtors representing financial assets were past due but not impaired. These amounts relate to a number of independent customers for whom there is no recent history of default. The ageing of the Council's Trade & Other Receivables was:

	2021 \$'000	2020 \$'000
Current (not yet due)	1,193	2,325
Past due by up to 30 days	37	7
Past due between 31 and 60 days	29	31
Past due between 61 and 90 days	2	176
Past due by more than 90 days	7	50
Total Trade & Other Receivables	1,268	2,589

**Ageing of individually impaired Trade and Other Receivables**

At balance date, other debtors representing financial assets with a nominal value of \$6k (2020: \$22k) were impaired. The amount of the provision raised against these debtors was \$6k (2020: \$22k). The individually impaired debtors relate to general and sundry debtor and have been impaired as a result of their doubtful collection. Many of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

The ageing of Trade and Other Receivables that have been individually determined as impaired at reporting date was:

	2021 \$'000	2020 \$'000
Current (not yet due)	-	-
Past due by up to 30 days	-	-
Past due between 31 and 180 days	6	22
Past due between 181 and 365 days	-	-
Past due by more than 1 year	-	-
Total Trade & Other Receivables	6	22

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial Instruments (cont.)**

**Liquidity risk**

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds be invested various liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue.

Council's objective is to maintain a balance between continuity of funding determined through forecasting of expected cash flows, and income generation through the investment of surplus funds in short-term investments. Income streams from rates, user charges and grants are considered to be highly stable and reliable. Investments are spread between secure financial institutions in marketable financial products that can be converted to cash at short notice.

The Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

The table below lists the contractual maturities for Financial Liabilities. For lease liabilities refer to Note 26(b).

These amounts represent undiscounted gross payments including both principal and interest amounts.

2021	6 mths or less	6-12 months	1-2 years	2-5 years	>5 years	Contracted Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trade and other payables	2,666	-	-	-	-	2,666	2,666
Trust funds and deposits	1,718	-	-	-	-	1,718	1,718
Interest-bearing loans and borrowings	-	-	-	22,323	-	22,323	22,323
<b>Total financial liabilities</b>	<b>4,384</b>	<b>-</b>	<b>-</b>	<b>22,323</b>	<b>-</b>	<b>26,707</b>	<b>26,707</b>

2020	6 mths or less	6-12 months	1-2 years	2-5 years	>5 years	Contracted Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trade and other payables	2,299	-	-	-	-	2,299	2,299
Trust funds and deposits	1,737	-	-	-	-	1,737	1,737
Interest-bearing loans and borrowings	-	-	-	12,900	-	12,900	12,900
<b>Total financial liabilities</b>	<b>4,036</b>	<b>-</b>	<b>-</b>	<b>12,900</b>	<b>-</b>	<b>16,936</b>	<b>16,936</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 36 Financial Instruments (cont.)**

**(f) Sensitivity disclosure analysis**

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months (Base rates are sourced from Reserve Bank of Australia):

- A parallel shift of + 1% and -1% in market interest rates.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year-end, if the above movements were to occur.

		Interest rate risk			
		-1 %		+1%	
		-100 basis points Profit	Equity	+100 basis points Profit	Equity
2021	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets:</b>					
Cash and cash equivalents	23,595	(236)	(236)	236	236
Trade and other receivables	193	(2)	(2)	2	2
<b>Financial liabilities:</b>					
Interest-bearing loans/borrowings	22,323	223	223	(223)	(223)

		Interest rate risk			
		-1 %		+1%	
		-100 basis points Profit	Equity	+100 basis points Profit	Equity
2020	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Financial assets:</b>					
Cash and cash equivalents	8,060	(81)	(81)	81	81
Trade and other receivables	507	(5)	(5)	5	5
<b>Financial liabilities:</b>					
Interest-bearing loans/borrowings	12,900	129	129	(129)	(129)

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 37 Auditor's remuneration**

	2021 \$'000	2020 \$'000
Audit fee to conduct external audit - Tasmanian Audit Office	47	46
	47	46

**Note 38 Events occurring after balance date**

Nil

**Note 39 Related party transactions**

**(i) Responsible Persons**

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

			Period of Appointment
<b>Councillors</b>	D Winter	Mayor	To May 2021
	J Westwood	Deputy Mayor	2020-21
	S Bastone	Councillor	2020-21
	F Fox	Councillor	2020-21
	G Cordover	Councillor	2020-21
	D Grace	Councillor	2020-21
	A Midgley	Councillor	2020-21
	C Street	Councillor	2020-21
	S Wass	Councillor	2020-21
	P Wreidt	Councillor	2020-21

**(ii) Council Remuneration**

**Short term employee benefits**

2021	Period	Allowances \$	Vehicles <sup>2</sup> \$	Total Compensation AASB 124 \$	Expenses <sup>3</sup> \$	Total allowances and expenses \$
<b>Mayor</b>	<i>To May 2021</i>	84,782	-	84,782	6,759	91,541
<b>Deputy Mayor</b>	<i>Full year</i>	51,040	-	51,040	1,071	52,111
<b>Councillors</b>	<i>Full year</i>	242,560	-	242,560	9,399	251,959
<b>Total</b>		378,382	-	378,382	17,229	395,611

**Council Remuneration**

**Short term employee benefits**

2020	Period	Allowances \$	Vehicles <sup>2</sup> \$	Total Compensation AASB 124 \$	Expenses <sup>3</sup> \$	Total allowances and expenses \$
<b>Mayor</b>	Full year	104,575	-	104,575	6,843	111,418
<b>Deputy Mayor</b>	Full year	50,641	-	50,641	541	51,182
<b>Councillors</b>		238,090	-	238,090	8,732	246,822
<b>Total</b>		393,306	-	393,306	16,116	409,422

<sup>2</sup> Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance cost and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax).

<sup>3</sup>. Expenses relate to the reimbursement of costs such as internet, telephone, mileage, conference and meeting attendance costs.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**(iii) Key Management Personnel Remuneration**

**2021**

Remuneration band	Number of employees	Short term employee benefits			Post employment benefits		Non-monetary Benefits <sup>6</sup>	Total
		Salary <sup>1</sup>	Vehicles <sup>2</sup>	Other Allowances and Benefits <sup>3</sup>	Super-annuation <sup>4</sup>	Termination Benefits <sup>5</sup>		
		\$	\$	\$	\$	\$	\$	\$
\$100 001 - \$120 000	2*	172,613	10,000	777	21,577	47,601	(38,155)	214,412
\$140 001 - \$160 000	2	258,504	20,000	1,040	31,692	-	2,119	313,355
\$160 001 - \$180 000	3	430,101	30,000	779	52,696	-	15,351	528,927
\$260 001 - \$280 000	1	234,330	10,000	-	22,261	-	11,266	277,857
<b>Total</b>		<b>1,095,548</b>	<b>70,000</b>	<b>2,596</b>	<b>128,225</b>	<b>47,601</b>	<b>(9,420)</b>	<b>1,334,550</b>

\* The Deputy General Manager ceased employment on 6 January 2021

The Director Environment, Development and Community started employment on 6 January 2021

**Key Management Personnel Remuneration**

**2020**

Remuneration band	Number of employees	Short term employee benefits			Post employment benefits		Non-monetary Benefits <sup>6</sup>	Total
		Salary <sup>1</sup>	Vehicles <sup>2</sup>	Other Allowances and Benefits <sup>3</sup>	Super-annuation <sup>4</sup>	Termination Benefits <sup>5</sup>		
		\$	\$	\$	\$	\$	\$	\$
\$140 001 - \$160 000	2	259,332	20,000	1,040	32,047	-	(14,397)	298,021
\$160 001 - \$180 000	2	270,529	20,000	779	33,154	-	10,316	334,777
\$180,001 - \$200 000	2	318,872	20,000	323	39,552	-	(5,357)	373,390
\$260 001 - \$280 000	1	231,025	10,000	-	21,947	-	5,342	268,315
		<b>1,079,757</b>	<b>70,000</b>	<b>2,142</b>	<b>126,700</b>		<b>(4,096)</b>	<b>1,274,504</b>

1 Gross Salary includes all forms of consideration paid and payable for services rendered, compensated absences during the period and salary sacrifice amounts.

2 Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance cost and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax).

3 Other benefits includes all other forms of employment allowances (excludes reimbursements such as travel, accommodation or meals), payments in lieu of leave, and any other compensation paid and payable.

4 Superannuation means the contribution to the superannuation fund of the individual.

5 Termination benefits include all forms of benefits paid or accrued as a consequence of termination

6 Non-Monetary benefits include annual and long-service leave movements.

**(iv) Remuneration Principles**

**Councillors**

Section 340A of the *Local Government Act 1993* entitles councillors to allowances prescribed in regulations. Mayors and Deputy Mayors are entitled to allowances in addition to those payable to them as councillors.

The Local Government Division of the Department of Premier and Cabinet publish each year a table of allowances. These allowances are applied to Councillors from 1 November of each year.

**Executives**

Remuneration levels for key management personnel are set in accordance with market forces. The remuneration of the General Manager is periodically reviewed by an independent consultants.

The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe total remuneration, superannuation, annual and long service leave, vehicle and salary sacrifice provisions. In addition to their salaries, Council also provides non-cash benefits and contributes to post-employment superannuation plans on their behalf.

The performance of each senior executive, including the General Manager, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the General Manager, contain a termination clause that requires the senior executive or Council to provide a minimum notice period of up to 6 months prior to termination of the contract. Whilst not automatic, contracts can be extended.

**Termination benefits**

Termination payment during the current year included:

The Deputy General Manager retired effective 6 January 2021 and he was paid \$47,601 representing the balance of accrued annual and long service leave entitlements.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**(v) Interest in other entities**

**Interest in subsidiaries**

The group consists of Council and Kingborough Waste Services (KWS), which is 100% owned by Council.

Note 32 contains details of Councils investment in KWS.

The following transactions occurred with subsidiaries:

Subsidiary	Grant and subsidies provided by council	Goods and services supplied by council, on normal terms and conditions		
		Rental accommodation	Commercial rates and charges	Other
Kingborough Waste Services \$(000)	\$ -	\$ -	\$ 1,000	\$ 82

**Transactions with associates**

Council received \$230k in income tax equivalents from the Copping Refuse Disposal Site Joint Authority during 2020/21.

The investment in associates is accounted for using the equity method and details of the investment are in Note 17.

Council agreed to reinvest these payments back into the Authority.

**(vi) Transactions with related parties**

During the period Council did not enter into any transactions with related parties.

**(vii) Transactions with related parties that have not been disclosed**

Most of the entities and people that are related parties of council live and operate within the municipality. Therefore, on a regular basis ordinary citizen transactions occur between Council and its related parties. Some examples include:

- Payment of rates on a primary residence
- Dog registration
- Use of Council's gymnasium

Council has not included these types of transaction in its disclosure, where they are made on the same terms and conditions available to the general public.

**Note 40 Special committees and other activities**

As they are not considered to be of a material nature, the accounts and cash assets of the following Special Committees have not been consolidated into the financial statements of Council.

Cash Flow for 2020/21	Income	Expenditure	Cash 30 June
	\$	\$	\$
Adventure Bay Hall	3,145	2,016	1,803
Kettering Hall & Recreation Committee	6,039	4,613	18,596
Lower Longley Hall Committee	293	451	8,143
Lunawanna Hall Committee	1,750	1,187	2,674
North Bruny Community Centre Committee	10,537	10,253	7,982
Snug Hall Management Committee	3,716	3,576	9,130
Taroona Hall Management Comm	9,812	9,529	8,119
Woodbridge Hall Management Comm	5,421	4,185	9,274

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 41 Other significant accounting policies and new accounting standards**

**(a) Taxation**

Council is exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and the Goods and Services Tax.

**Goods and services tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Consolidated Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**(b) Impairment of assets**

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the Consolidated Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

**(c) Allocation between current and non-current**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next twelve months, being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

**(d) Financial guarantees**

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued. The liability is initially measured at fair value, and if there is material increase in the likelihood that the guarantee may have to be exercised, at the higher of the amount determined in accordance with AASB 137 Provisions, Contingent Liabilities and Contingent Assets and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to Council in the event of default.

**(e) Contingent assets, contingent liabilities and commitments**

Contingent assets and contingent liabilities are not recognised in the Consolidated Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Consolidated Statement of Financial Position. Commitments are disclosed at their nominal value inclusive of the GST payable.

**(f) Budget**

The estimated revenue and expense amounts in the Consolidated Statement of Comprehensive income represent revised budget amounts and are not audited.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 41 Other significant accounting policies and new accounting standards (cont.)**

**(g) Adoption of new and amended accounting standards**

In the current year, Council has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period. These include:

**(i) AASB 2018-7 *Amendments to Australian Accounting Standards – Definition of Material***

The amendments refine the definition of material in AASB 101 and are applicable for the year ended 30 June 2021. The amendments clarify the definition of material and includes guidance relating to obscuring information that could be reasonably expected to influence decisions of the primary users of the financial information. The amendments include additional guidance to the definition of material, gives it more prominence, and clarifies the explanation accompanying the definition of material. The adoption of the amendments has not had any significant impact on Council.

**(h) Pending Accounting Standards**

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2020 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is set out below.

**(i) AASB 2017-5 *Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Correction*, applicable to annual reporting periods beginning on or after 1 January 2022.**

The amendments address an acknowledge inconsistency between the requirements in AASB10, and those in AASB128 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

This standard is not expected to have a material impact on the financial outcomes of Council.

All other Australian accounting standards and interpretations with future effective dates are either not applicable to Council's activities, or have no material impact.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 42 Significant Business Activities**

The operating capital and competitive neutrality costs of the Council's significant business activities:

	Sports Centre	
	2021	2020
	\$'000	\$'000
<i>Revenue</i>		
User Changes	951	648
Grants	30	-
Other revenues	58	50
Total Revenue	1,039	698
<i>Expenditure</i>		
<i>Direct</i>		
Materials, Contracts, Employee Costs	1,129	1,035
Other expenses	28	88
<i>Indirect</i>		
Engineering & Administration	-	-
Total Expenses	1,157	1,123
<i>Notional cost of free services received</i>		
<i>Capital Costs</i>		
Depreciation and amortisation	484	546
Opportunity cost of capital	387	1,032
Total Capital Costs	871	1,577
<i>Competitive neutrality adjustments</i>		
Rates and land tax	16	16
Loan guarantee fees	-	-
	16	16
<i>Calculated Surplus/(Deficit)</i>	(602)	(971)
Competitive neutrality costs	(1,005)	(2,018)

**Accounting policy**

**Significant business activities**

Council is required to report the operating, capital and competitive neutrality costs in respect of each significant business activity undertaken by the Council. Council's disclosure is reconciled above. Council has determined, based upon materiality that the Sports Centre as defined above is considered a significant business activity. Competitive neutrality costs include notional costs i.e. income tax equivalent, rates and loan guarantees. In preparing the information disclosed in relation to significant business activities, the following assumptions have been applied:

- The opportunity cost is based on applying a 4% earnings on funds invested in the activities.
- Materials, Contracts and employee costs are based on actual expenditure on each activity.
- Loan guarantee fees are not included as Council believes that no material advantage is obtained.
- Tax calculation has not been included as it is considered to be not material.
- Depreciation is based on assets associated with the activity.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

Note	43	Management indicators	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
<b>(a) Underlying surplus or deficit</b>							
		Net result for the year		7,390	12,432	6,866	9,250
		Less non-operating income:					
		capital grants		(4,192)	(1,412)	(2,839)	(1,417)
		contributions-non-monetary assets		(2,093)	(10,243)	(4,049)	(7,963)
		contributions - capital		(8)	(350)	-	-
		initial recognition of infrastructure assets		(62)	(476)	(638)	(69)
		profit on sale of land		(815)	-	-	-
		Add non-operating expenses					
		grants received in advance in prior year		1,232	1,158	1,109	1,049
		grants received in advance in current year		(1,213)	(1,232)	(1,158)	(1,109)
		Storm Damage Expenditure		-	(526)	146	541
		Underlying surplus/deficit	0	240	(649)	(563)	282

The intent of the underlying result is to show the outcome of a council's normal or usual day to day operations. In 2020/21, Council delivered an underlying deficit for the year, which represents a -1% underlying surplus ratio.

**(b) Underlying surplus ratio**

<u>Underlying surplus or deficit</u>	240	(649)	(563)	282
Recurrent income*	44,726	41,804	40,469	39,121
Underlying surplus ratio %	0%	1%	-2%	-1%

This ratio serves as an overall measure of financial operating effectiveness.

The ratio for 2020/21 of 0% was despite the loss of \$616k in dividends from Council's investment in the water corporation (Note 10).

**(c) Net financial liabilities**

Liquid assets less	24,566	10,250	10,160	12,215
total liabilities	32,231	21,489	16,726	12,684
Net financial liabilities	0	(7,665)	(11,239)	(469)

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would be needed to fund the shortfall.

This indicator indicates that the Council is not in a position to cover its total liabilities from its liquid assets. This outcome is not a concern to Council as a proportion of the liabilities will not mature for three years.

**(d) Net financial liabilities ratio**

<u>Net financial liabilities</u>	(7,665)	(11,239)	(6,566)	(469)
Recurrent income*	44,726	41,804	40,469	39,121
Net financial liabilities ratio %	0% - (50%)	-17%	-27%	-16%

This ratio indicates the net financial obligations of Council compared to its recurrent income.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

43	Management indicators (cont.)	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
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**(e) Asset consumption ratio**

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.

*Road Infrastructure*

<u>Fair value (Carrying amount)</u>	274,562	269,223	257,902	250,685
Current replacement cost	538,621	525,569	503,352	489,528

Asset consumption ratio %	40% - 80%	51%	51%	51%	51%
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*Buildings*

<u>Fair value (Carrying amount)</u>	51,686	41,017	53,649	60,304
Current replacement cost	79,353	66,253	71,208	77,522

Asset consumption ratio %	40% - 80%	65%	62%	75%	78%
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*Stormwater*

<u>Fair value (Carrying amount)</u>	87,285	83,934	79,549	75,138
Current replacement cost	121,758	116,793	110,671	103,668

Asset consumption ratio %	40% - 80%	72%	72%	72%	72%
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This ratio indicates the level of service potential available in Council's existing asset base.

All ratios are in the acceptable range and indicate an acceptable level of service potential is available in the Council's existing asset base.

**(f) Asset renewal funding ratio**

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.

*Road Infrastructure*

<u>Projected capital funding outlays**</u>	4,580	4,484	4,367	4,094
Projected capital expenditure funding***	5,725	5,606	5,458	5,118

Asset renewal funding ratio %	90-100%	80%	80%	80%	80%
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*Buildings*

<u>Projected capital funding outlays**</u>	875	751	575	596
Projected capital expenditure funding***	1,094	938	719	746

Asset renewal funding ratio %	90-100%	80%	80%	80%	80%
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*Stormwater*

<u>Projected capital funding outlays**</u>	769	733	694	645
Projected capital expenditure funding***	961	916	868	806

Asset renewal funding ratio %	90-100%	80%	80%	80%	80%
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\*\* Current value of projected capital funding outlays for an asset identified in Council's long-term financial plan.

\*\*\* Value of projected capital expenditure funding for an asset identified in Council's long-term strategic asset management plan.

This ratio measures Council's capacity to fund future asset replacement requirements.

The council is currently targeting renewal funding at 80% of depreciation.

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

43	Management indicators (cont.)	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
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**(g) Asset sustainability ratio**

<u>Capex on replacement/renewal of existing assets</u>		7,903	9,239	9,608	7,875
Annual depreciation expense		11,493	10,916	10,351	10,351
Asset sustainability ratio %	100%	69%	85%	93%	76%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

The capital expenditure on the replacement/renewal of existing assets has fluctuated between 69% and 88% over the past four years, depending on asset renewal plans.

	Capital renewal expenditure	Capital new /upgrade expenditure	Total Capital Expenditure
	2021 \$'000	2021 \$'000	2021 \$'000
By asset class			
Land	-	57	57
Buildings	1,001	132	1,133
Infrastructure	5,916	6,949	12,865
Plant & Equipment	986	-	986
<b>Total</b>	<b>7,903</b>	<b>7,138</b>	<b>15,041</b>

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**Note 44 Fair Value Measurements**

Council measures and recognises the following assets at fair value on a recurring basis:

- Investment in water corporation
- Property, infrastructure plant and equipment
  - Land and land under roads
  - Buildings
  - Roads, including footpaths & cycleways
  - Bridges
  - Stormwater
  - Minor infrastructure

Council does not measure any liabilities at fair value on a recurring basis.

**(a) Fair Value Hierarchy**

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2020.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in level 3. This is the case for Council infrastructure assets, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

**As at 30 June 2021**

	<b>Note</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Recurring fair value measurements</b>					
Investment in water corporation	18	-	-	90,155	90,155
Land and land under roads	22 (a)	-	53,831	36,514	90,345
Buildings	22 (a)	-	-	51,686	51,686
Roads (including bridges & footpaths)	22 (a)	-	-	274,562	274,562
Stormwater	22 (a)	-	-	87,285	87,285
Minor Infrastructure	22 (a)	-	-	15,606	15,606
		-	53,831	555,808	609,639

**Notes to the Financial Report  
For the Year Ended 30 June 2021**

**44 Fair Value Measurements (cont.)**

**As at 30 June 2020**

	<b>Note</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Recurring fair value measurements</b>					
Investment in water corporation	18	-	-	83,410	83,410
Land and land under roads	22 (a)	-	54,787	60,848	115,635
Buildings	22 (a)	-	-	41,017	41,017
Roads (including footpaths & cycleways)	22 (a)	-	-	269,223	269,223
Stormwater	22 (a)	-	-	83,934	83,934
Minor Infrastructure	22 (a)	-	-	15,323	15,323
		-	54,787	553,755	608,542

**Transfers between levels of the hierarchy**

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting

There were no transfers between levels 1 and 2 during the year, nor between levels 2 and 3.

**(b) Highest and best use**

AASB 13 Fair Value Measurement, requires the fair value of non-financial assets to be calculated based on their "highest and best use". All assets valued at fair value in this note are being used for their highest and best use.

**(c) Valuation techniques and significant inputs used to derive fair values**

Council has adopted AASB 13 *Fair Value Measurement* in relation to its recurring fair value measurement. There have been no changes in valuation techniques over the past year.

**Investment in water corporation**

Refer to Note 18 for details of valuation techniques used to derive fair values.

**Land**

During 2014/15 the Valuer-General undertook the revaluation of all properties in Kingborough, with the exception of certain non-rateable properties. The revaluation determined values as at 1st July 2014.

During 2020/21, land values were not escalated due to the impacts of COVID-19.

The average municipal value of land is derived by multiplying the area of land by the municipal unit site value. The municipal unit site value is calculated by dividing the total land value of properties in the municipality, as determined by the Valuer-General, by the total area of those properties. The most significant input into this valuation approach is price per square metre.

**Land under roads**

Land under roads has been valued by Council using rates determined by the Valuer-General effective 30 June 2021.

Land under roads is classified as Level 3 in the fair value hierarchy due to the significant unobservable estimates required to provide the value.

Unobservable inputs including average municipal rate impact on the fair value of land and land under roads. An increase in municipal rates would increase the value of land under roads.

44 Fair Value Measurements (cont.)

Change of Accounting Estimates

During 2020/21, Council changed the way it accounted for Land under Roads. Prior to 2020/21 Council valued Land under Roads at the average municipality rate for land. To better reflect the value for Land under Roads, in 2020/21 Council moved to splitting it into three categories, residential land, commercial land, industrial and primary production land. This change reduced the value of land under roads by \$24.334 million.

**Buildings**

Buildings were independently revalued in July 2019 by Assetic. For 2020/21, buildings have been escalated by ABS Building Construction-Tasmania Index leading to a 4.6% increase in value. Buildings acquired during the year have been valued at their acquisition cost.

Council has determined their remaining useful life as the basis for future depreciation.

While the unit rates based on square metres can be supported by market evidence (level 2), the estimates of residual value and useful life that are used to calculate accumulated depreciation comprise unobservable inputs (level 3). As these other inputs are significant to the valuation the overall valuation has been classified as level 3.

Unobservable inputs including useful life impact on the fair value of buildings. An increase in useful life would increase the value of buildings.

**Infrastructure assets**

All Council infrastructure assets were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on a 'modern day equivalent' assumption meaning that the CRC was determined as the full cost of replacement with a new asset including components that may not need to be replaced, such as earthworks.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives and residual values are disclosed in Note 14.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation.

The methods for calculating CRC are described under individual asset categories below.

Unobservable inputs including useful life and unit rates to construct infrastructure assets impact on the fair value of roads, bridges and drainage assets. An increase in useful life or unit rates would increase the value of infrastructure.

Roads (including footpaths & cycleways)

Council categorises its road infrastructure into urban and rural roads and then further sub-categorises these into sealed and unsealed roads. Roads are managed in segments based on the installed or renewed length and are categorised into a road hierarchy based on the type of road and vehicle numbers. Roads are valued based on typical construction type (pavement, seal, kerb etc) for the given width and hierarchical classification of the road. Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment. Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. Council last revalued its roads on 1 July 2015.

44 Fair Value Measurements (cont.)

CRC is based on the road area multiplied by a unit price; the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and labour wage rates are based on Council's Enterprise Bargaining Agreement (EBA). Where construction is outsourced, CRC is based on the actual cost of the works for the first year, and standard replacement rates thereafter. Construction costs were escalated by 1.5% for the 2020/21 year, in accordance with the ABS Road and Bridge Construction - Australia Index.

Bridges

A full valuation of bridges assets was undertaken by independent valuers, AusSpan, effective 30 June 2014. Each bridge is assessed individually and componentised into sub-assets representing the deck and sub-structure. The valuation is based on the material type used for construction and the deck and sub-structure area. Costs were escalated by 1.5% for 2020/21, in accordance with the ABS Roads and Bridges Construction-Australia Index.

Stormwater

A full revaluation and componentisation of drainage assets was undertaken by Council Engineers and effective from 1 July 2016.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. Costs were escalated by 1.5% for 2020/21, in accordance with the ABS Roads and Bridges Construction-Australia Index.

CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the construction material as well as the depth the pipe is laid.

Minor Infrastructure

Other infrastructure is not deemed to be significant in terms of Council's Consolidated Statement of Financial Position and is valued on a CRC basis. Values were escalated by 1.5% for 2020/21, in accordance with the ABS Roads and Bridges Construction-Australia Index.

**(d) Unobservable inputs and sensitivities**

Investment in water corporation

Carrying amount (at fair value)	\$'000	Key unobservable inputs	Expected range of inputs	Description of how the change in inputs will affect fair value
	90,155	Council's percentage holding in the Water Corporation, currently 5.72%	None	Any percentage increase or decrease in the ownership interest of the Water Corporation will have the same direct percentage impact on Council's investment in the Water Corporation.
		Net assets of the Water Corporation	Variable based on the net asset value of the Water Corporation at balance date	Any percentage increase or decrease in the ownership interest of the Water Corporation will have the same direct percentage impact on Council's investment in the Water Corporation.

Refer Note 18 for further details.

44 Fair Value Measurements (cont.)

(e) Changes in recurring level 3 fair value measurements

The changes in level 3 assets with recurring fair value measurements are detailed in note 22 (Property, infrastructure, plant and equipment) and note 18 (Investment in water corporation). There have been no transfers between level 1, 2 or 3 measurements during the year.

(f) Valuation processes

Council's current policy for the valuation of property, infrastructure, plant and equipment and investment in water corporation (recurring fair value measurements) is set out in note 18 and 22.

(g) Assets and liabilities not measured at fair value but for which fair value is disclosed

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes. (refer note 36)

Council borrowings are measured at amortised cost with interest recognised in profit or loss when incurred. The fair value of borrowings disclosed in note 36 is provided by Tascorp (level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (Level 2).

Note 45 Material Budget Variations

Council's original budget was adopted by the Council in June 2020. The original projections on which the budget was based have been affected by a number of factors. These include State and Federal Government decisions including new grant programs, changing economic activity and decisions made by the Council. No budget is estimated for expenditure included in Other Comprehensive Income due to the uncertain nature of the outcomes. Material variations of more than 10% are explained below:

Revenues

1 Statutory Fees and Fines

Fees for planning applications, building and plumbing permits were well over budget due to the continuation of increased building activity during the year.

2 User Fees

The budget for user fees was set at a conservative level due to the unknown nature on the COVID-19 impact on the operations of the Kingborough Sports Centre.

3 Grants - operating

A number of operational grants were received during the year that were unexpected.

4 Interest

The negative variance of \$55,000 (-58%) relates to cash balances remaining lower than expected throughout the year and the reduction in the interest rates to historical low levels.

5 Investment in Water Corporation

No budget for Taswater dividend was provided for 2020/21 due to the uncertain nature of payment as a result of the COVID-19 pandemic.

6 Carrying Amount of Assets Retired

The carrying amount of assets retired was \$94,000 (-24%) over budget due to asset write-offs being above expectations.

7 Share of Profit in Associate

Council's share of the profit in associate was \$206,000 (+82%) over budget due to a greater than expected return from the investment in Copping Refuse Disposal Site Joint authority.

8 Capital Grants Received

The increase of \$3.76 million (+790%) relates to grants under the city deal funding and a number of capital works projects.

9 Contributions - Non Monetary Assets

The increase of \$1.093 million (+109%) relates to the contribution of assets resulting from the completion of major subdivisions.