## Kingborough



# COUNCIL MEETING AGENDA

NOTICE is hereby given that an Ordinary meeting of the Kingborough Council will be held in the Kingborough Civic Centre, 15 Channel Highway, Kingston on Monday, 6 June 2022 at 5.30pm

## Kingborough Councillors 2018 - 2022



Mayor Councillor Paula Wriedt



Deputy Mayor Councillor Jo Westwood



**Councillor Sue Bastone** 



**Councillor Gideon Cordover** 



**Councillor Flora Fox** 



**Councillor Clare Glade-Wright** 



**Councillor David Grace** 



**Councillor Amanda Midgley** 



**Councillor Christian Street** 



**Councillor Steve Wass** 

## **QUALIFIED PERSONS**

In accordance with Section 65 of the *Local Government Act 1993*, I confirm that the reports contained in Council Meeting Agenda No. 10 to be held on Monday, 6 June 2022 contain advice, information and recommendations given by a person who has the qualifications or experience necessary to give such advice, information or recommendations.

Gary Arnold

**GENERAL MANAGER** 

Tuesday, 31 May 2022

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#### **GUIDELINES FOR PUBLIC QUESTIONS**

#### Section 31 of the Local Government (Meeting Procedures) Regulations 2015

Questions from the public may either be submitted to the General Manager in writing or asked verbally at an Ordinary Council meeting. Any question asked must only relate to the activities of Council [Section 31(2)(b)].

This guideline is provided to assist the public with the requirements of Public Question Time as set out in the *Local Government (Meeting Procedures) Regulations 2015* as well as determinations made by Council. You are reminded that the public question forum is designed to accommodate questions only and neither the questions nor answers will be debated.

#### **Questions on Notice**

Written questions on notice must be received at least seven (7) days before an Ordinary Council meeting [Section 31(1)] and must be clearly headed 'Question/s on Notice'. The period of 7 days includes Saturdays, Sundays and statutory holidays but does not include the day on which notice is given or the day of the Ordinary Council meeting [Section 31(8)].

#### **Questions Without Notice**

The Chairperson of an Ordinary Council meeting must ensure that, if required, at least 15 minutes is made available for public questions without notice [Section 31(3)]. A question without notice must not relate to any matter that is listed on the agenda for that meeting.

A question by any member of the public and an answer to that question is not to be debated at the meeting [Section 31(4)]. If a response to a question cannot be provided at the meeting, the question will be taken on notice and will be included in the following Ordinary Council meeting agenda, or as soon as practicable, together with the response to that question.

There is to be no discussion, preamble or embellishment of any question asked without notice, and the Chairperson may require that a member of the public immediately put the question.

The Chairperson can determine whether a question without notice will not be accepted but must provide reasons for refusing to accept the said question [Section 31 (6)]. The Chairperson may require a question without notice to be put on notice and in writing.

The Chairperson may rule a question inappropriate, and thus inadmissible if in his or her opinion it has already been asked, is unclear, irrelevant, offensive or relates to any matter which would normally be considered in Closed Session. The Chairperson may require that a member of the public immediately put the question.

#### AGENDA of an Ordinary Meeting of Council Kingborough Civic Centre, 15 Channel Highway, Kingston Monday, 6 June 2022 at 5.30pm

#### 1 AUDIO RECORDING

The Chairperson will declare the meeting open, welcome all in attendance and advise that Council meetings are recorded and made publicly available on its website. In accordance with Council's policy the Chairperson will request confirmation that the audio recording has commenced.

#### 2 ACKNOWLEDGEMENT OF TRADITIONAL CUSTODIANS

The Chairperson will acknowledge the traditional custodians of this land, pay respects to elders past and present, and acknowledge today's Tasmanian Aboriginal community.

#### 3 ATTENDEES

#### Councillors:

Mayor Councillor P Wriedt

Deputy Mayor Councillor J Westwood

Councillor S Bastone

Councillor G Cordover

Councillor F Fox

Councillor C Glade-Wright

Councillor D Grace

Councillor A Midgley

Councillor C Street

Councillor S Wass

#### 4 APOLOGIES

#### 5 CONFIRMATION OF MINUTES

#### **RECOMMENDATION**

That the Minutes of the open session of the Council Meeting No. 9 held on 16 May 2022 be confirmed as a true record.

#### **6 WORKSHOPS HELD SINCE LAST COUNCIL MEETING**

23 May - Budget

30 May - UTAS

#### 7 DECLARATIONS OF INTEREST

In accordance with Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015* and Council's adopted Code of Conduct, the Mayor requests Councillors to indicate whether they have, or are likely to have, a pecuniary interest (any pecuniary benefits or pecuniary detriment) or conflict of interest in any item on the Agenda.

#### 8 TRANSFER OF AGENDA ITEMS

Are there any items, which the meeting believes, should be transferred from this agenda to the closed agenda or from the closed agenda to the open agenda, in accordance with the procedures allowed under Section 15 of the *Local Government (Meeting Procedures) Regulations 2015*.

#### 9 QUESTIONS WITHOUT NOTICE FROM THE PUBLIC

#### 10 QUESTIONS ON NOTICE FROM THE PUBLIC

#### 10.1 Subdivision Contributions

Mr Jon Stagg submitted the following question on notice:

It is my understanding that subdivisions must contribute 5% of the subdivided land as public green space and tracks. If this is not possible then the developer can make a payment equal to 5% of the value of the land. This money must be spent on recreation projects in the immediate area. I am trying to work out how this works in practice in Kingborough. My questions:

- 1. Which recent subdivisions have contributed 5% of land toward public green space?
- 2. Which recent subdivisions have instead may a monetary contribution?
- 3. Why was money accepted instead of land?
- 4. What local recreation projects was money spent on?

#### Officer's Response:

The relevant Policy relating to obtaining Public Space Contributions and how it is spent is available on the <u>Council website</u>. The policy states that the money collected does not have to be spent in the same area; the decision to change that approach was that in some areas where there is very little subdivision it was unlikely that any money raised would be enough to undertake any meaningful work or acquisition of open space.

#### In response to questions 1 and 2:

Since January 2020, there has been 25 Planning Permits issued for the subdivision of land that created new lots (therefore applications for boundary adjustments or amendments to other subdivision applications are excluded from the numbers below). Of those 25 applications all but one application made a Public Open Space Contribution in the form of land or monetary contribution; the one that did not was in a zoning that does not require the provision of Public Open Space.

Of the 24 applications that did provide a contribution:

- 20 of them were required to provide the contribution in monetary form
- 4 provided the contribution in the form of provision of land

#### In response to question 3:

The decision as to whether a monetary contribution is made or there is a provision of land is guided by the policy which sets out criteria for that decision making. Most often the situation is that the contribution amount in the form of land provides no benefit to the community for the purpose of providing public open space. Mostly land is only taken where it adjoins other open space that would benefit from the increase in land; it is large enough to be developed for usable open space benefitting the broader community; or it provides a logical link between tracks and trails; or links areas of open space to an existing or planed public link. Each application and the subject land are assessed on its own merits; consideration of options is considered by multiple departments within Council to ensure the best outcome consistent with the policy.

#### In response to Question 4:

Within the same timeframe (Jan 2020-May 2022) provided for the earlier questions, the following open space projects have received monies from the Public Open Space funds collected via subdivisions. Not all the funding allocation below has been necessarily spent yet, however it has been allocated.

Date	Project	mount from OS funds
1/07/20	Bruny Island Tourism Infrastructure	\$ 25,000.00
20/08/20	Acquisition of land for the North-West Bay River trail	\$ 10,000.00
20/01/21	North-West Bay River trail	\$ 15,000.00
1/09/21	Silverwater Park Upgrades	\$ 30,000.00
9/06/21	Taroona Park Seats	\$ 31,720.00
1/09/21	Dru Point Playground 50%	\$ 247,500.00
1/09/21	North-West Bay River trail Stage 1	\$ 188,000.00

It is worth noting that there have been several other capital work projects for recreational or open space areas that have occurred but have been funded through the sale of Council land and Council's annual capital budget allocation, over the past couple of years, rather than money collected through Planning Permit applications for subdivision.

Tasha Tyler-Moore, Manager Development Services

#### 10.2 Cost of Tribunal Decision

Mr Adam Smee submitted the following question on notice:

I refer to the recent Tribunal (TASCAT) decision regarding a planning application for 398 Old Bernies Road, Margate, in which the Tribunal found that 6 out of 7 of Council's requests for additional information regarding the proposal were unreasonable. Could Council please confirm the cost of engaging legal representation and the number of hours staff spent preparing evidence for this appeal?

#### Officer's Response:

While the Tribunal ultimately determined that six of the seven items requested were not required to further the application, it should be noted that five of those were written on the premise of the applicant clearing vegetation from the site prior to lodging the application and excluding that

information. The Tribunal determined that they lacked jurisdiction to decide as to whether the vegetation removal was unlawful (as that was not the matter before them) and therefore could not support the inclusion of those five items at this stage of the application. The Tribunal stated, 'There is no assertion that Council has acted otherwise than in good faith'. The legal costs of attending the hearing brought about by the applicant was \$19,725.20; no external expert witnesses were utilised; and the officer hours have not been quantified.

Tasha Tyler-Moore, Manager Development Services

#### 10.3 Response to Petition

**Mr Kaspar Deane** submitted the following question on notice:

Could Council please advise when a response to the petition lodged March 21 'Upgrade the Car Park - Taroona Bowls and Community Club' might be expected?

#### Officer's Response:

A report on this matter is contained within the current agenda.

Daniel Smee, Director Governance, Recreation & Property Services

#### 10.4 Compostable Dog Poo Bags

Ms Louisa d'Arville submitted the following question on notice:

With the upcoming change of contract for collection of dog poo bins in Kingborough, spoken about when discussing the provision of bags on Bruny Island, will Council use this opportunity to change their dog poo bag contract to a compostable option like Hobart City Council have done?

#### Officer's Response:

At the moment, dog poo bag dispensers are generally integral with a garbage bin rather than standalone, as such they do not suit to use compostable dog poo bags. However, the 2022/23 budget recommends an upgrade to the dispensers which will allow the future consideration for compostable bags. This will form part of future budget deliberations.

David Reeve, Director Engineering Services

#### 10.5 Trees on Osborne Esplanade and Infrastructure

**Mr Roger Tonge** submitted the following question on notice:

In response to concerns relating to the trees on Osborne Esplanade and Balmoral Road causing significant surface and sub surface infrastructure damage.

The officer's response was "that associated infrastructure and tree maintenance was "NOT" a consideration under the Significant tree policy".

- 1) Is this not an example of putting an environmental position, regardless of costs, particularly at a time of increasing cost burdens on ratepayers.
- 2) Bearing in mind that some years ago Council approved the expenditure in the vicinity of \$60,000 to provide protection to the exposed roots of the tree on the corner of Beach Road and Osborne Esplanade, is it reasonable for ratepayers to consider councillors negligent in not seeking an indication of the potentially substantial costs relating to the surface and subsurface damage that is being caused particularly by trees on Osborne Esplanade, before agreeing to the trees being listed on the register?

3) Can Council please provide an estimate of the costs to be incurred relating to the repair of the surface and subsurface damage caused by the trees on Osborne Esplanade?

#### Officer's Response:

The nomination and subsequent listing of the row of trees on the esplanade behind Kingston Beach was not motivated by an environmental position. This row of trees have a high asset value, an economic value that can be applied to a benefit-cost analysis alongside other traditionally thought of assets such as footpaths and car parks. The economic valuation of trees is an area that is lesser known to most of us, but accepted and practiced by tree management professionals in Australia and Internationally. The row of trees at Kingston Beach have significant amenity and landscape value. The tangible values the row of trees provide include shade and cooling, enhanced aesthetics and property values and a reduction in air and noise pollution. Together these benefits of groups of trees strongly contribute to the liveability of a place and the wellness of the community using the space.

When considering the cost-benefit burden to ratepayers of maintaining the mature trees on Kingston Beach esplanade, both the values of the trees and the cost of the maintenance of the surrounding assets impacted by the tree roots will need to be considered. If the trees were removed and the footpath and road repaired, would the value of the safe footpath outweigh the value of maintaining the mature trees and repairing the surrounding assets as required? These are important considerations and are not determines regardless of the cost and benefits.

2) The decision to retain the Blue Gum on the esplanade near the intersection of Beach Road and Osbourne Esplanade was an informed decision in the initial design phase of the 2017 upgrade works. The decking that was installed in the vicinity of the tree was intended to protect the root structure of the tree and provide a fully accessible surface for pedestrians. During construction it was evident that the root structure of the tree was closer to the surface than had been considered in the design. The redesign cost can be attributed to human error rather than the cost of protecting the tree itself. In considering the retention of the blue gum at this site Council sought a valuation of the tree. The valuation completed by an arborist applying the City of Melbourne Tree Valuation Method, was \$77 695. Therefore, given that the cost of the re-design works were less than the value of the tree it was a sound investment.

From this example above Council could rightly estimate that given the similarity of the other twelve blue gums that make up the majority of the row of trees on the esplanade to the blue gum that has been valued outside the cafes, the valuation is likely to be similar. It would be a sound investment to design a footpath upgrade in those sections impacted by tree root inundation to protect the root zone of the trees, improve the safety and function of the footpath and reduce the need for ongoing maintenance.

3) No immediate works are planned on repair of any damage caused by trees on Osborne Esplanade. If damage causes significant constraints to the useability of the area, works will be undertaken as required.

Liz Quinn, NAB Coordinator David Reeve, Director Engineering Services

#### 10.6 Browns River Bridge

**Mr Roger Tonge** submitted the following question on notice:

Can you please advise if Council is in receipt of an independent engineering report into the condition of the current bridge and if so what is its condition?

#### Officer's Response:

Council has previously commissioned a condition report and although structurally the bridge is sound it is has reached the end of its design life and it is recognised that functionally the bridge does not meet the community needs. Options for widening the bridge and making it more functional for all users for this popular route will be considered in the next financial year.

David Reeve, Director Engineering Services

#### 11 QUESTIONS WITHOUT NOTICE FROM COUNCILLORS

#### 12 QUESTIONS ON NOTICE FROM COUNCILLORS

#### 12.1 Funding for Kingborough

**Cr Sue Bastone** submitted the following question on notice:

In light of the new state budget, what projects within Kingborough received any specific funding? What funding was asked for? Was the local member Nic Street lobbied to request specific funding? Such as a swimming pool or ice-skating rink.to be constructed in our sports precinct.

#### Officer's Response:

The State Government invite inputs into the State Budget in the December preceding the budget. Council made a submission at that time (December 2021) which was circulated to all Councillors. During the Federal Election, the Mayor and Acting General Manager also met with Minister Street as key project could be jointly funded. These included the upgrade to the Sports Centre to accommodate netball and the parking solution for central Kingston. There have been separate conversations with Minster Street about the potential of locating an ice-skating facility in Kingborough.

Dr Katrena Stephenson, Director Environment, Development & Community Services

#### 12.2 Enterprise Agreement

**Cr Sue Bastone** submitted the following question on notice:

With there having been no resolving of the enterprise agreement award for salaries for council staff since 2020, how much has this lack of increase of wages played a significant role in the rapid turn over of planning staff.

Could we have the costings for advertising of these planning staff positions in the last 3 years, including that paid to recruiters as well as newspaper advertising.

Can we have a comparison of staff turn over in the planning department from 2017-2022 and from 2017-2012.

#### Officer's Response:

It is not clear why the focus is only on planning staff in relation to EA impacts, as opposed to Council generally and it is noted that the time periods in the question are not related to the EA timeframes.

Further, in order to fully answer the question (collect data, consider other variables and analyse in relation to the EA) a significant amount of work is required with limited utility if only considering one Council department.

Consequently, on the basis that the work would "unreasonably extend the resources of the council" the information given is based on previous replies and estimates only.

Broadly, staff turnover in Development Services is outlined below: This includes all staff in the Department, including Building and Plumbing, Development Engineering and Planning. It excludes casuals, staff on temporary contracts and staff who did not pass a probation period.

Number of staff resigning or retiring from 2012/13 to 2016/17	8
Number of staff resigning or retiring from 2017/18 to 2021/22	23
Number of staff resigning over the period of these EA negotiations	10

The reasons are as follows:

Retirement	4
Employment with other Councils	5
Employment with State Government	10
Interstate move	3
Private consultancy	6
Family/Health/No reason provided	2

The cost of advertising for any position is in the order of \$3,000 but may be less depending on the following:

- Advertising in specialist professional areas (eg Planning Institute of Australia)
- Advertising in Council Jobs
- Online advertising.

To advertise over two Saturdays in the Mercury is \$2,219.

Decisions about the breadth of advertising are made on a case-by-case basis and consider the nature of, and known competition, for the role; the likelihood of needing to attract an interstate candidate; and the professional or technical nature of the role. We have not used external recruiters for our Planner positions and the required qualifications and skills fall outside those traditionally available through recruitment agencies.

The movement of staff to the State Government and Private Consultancy is largely due to better career opportunities and improved wages and conditions. From the exit interviews, many staff in front line planner positions were also 'burned out' by the stresses associated with the workload and nature of the work.

Consistent amongst the departing development services staff has been commentary about the significant increase in development applications and increasingly tight statutory timeframes causing additional stress. This is considerably exacerbated by increasing instances of unrealistic expectations, rudeness and personal attacks from applicants, and occasionally residents.

It needs to be remembered that we have seen year on year increases in DA numbers. Between 2015 and 2021 this increase was nearly 60%.

Turnover across the organisation has significantly increased in recent years, not just in the Development Services Department. With COVID (and travel restrictions), low unemployment and

high levels of competition for qualified and skills candidates, turnover and recruitment will continue to be a difficult issue for all organisations.

The worldwide estimate related to the 'great resignation' effect of COVID-19 is a turnover of 40%.

Kingborough's staff turnover is not dissimilar to other urban councils.

Dr Katrena Stephenson, Director Environment, Development & Community Services

#### 12.3 Traffic Counters

**Cr Sue Bastone** submitted the following question on notice:

When will traffic counters that were promised be placed on Thomas Road Woodbridge to measure the heavy bus traffic and heavy industrial vehicles be installed?

#### Officer's Response:

The counter for Thomas Road is scheduled to commence on 29 June 2022 and will take into account the school holiday period to provide a reasonable comparison between school and Metro buses.

David Reeve, Director Engineering Services

#### 12.4 Barriers Near Woodbridge Uniting Church

Cr Sue Bastone submitted the following question on notice:

When will the barriers that were promised to be placed on the boundaries of the Woodbridge Uniting Church be finally put into position to stop people driving across the lawn?

#### Officer's Response:

This matter will be addressed in the 2022/23 financial year.

David Reeve, Director Engineering Services

#### 12.5 Public Toilets, Woodbridge Hall

**Cr Sue Bastone** submitted the following question on notice:

Is there any chance that the new toilets at the Woodbridge Hall be erected prior to the end of Woodbridge's 175 year celebration?

#### Officer's Response:

Construction of the new toilets is due to commence shortly, with the project expected to be completed by September 2022.

Daniel Smee, Director Governance, Recreation & Property Services

#### 12.6 Silverwater Park

**Cr Sue Bastone** submitted the following question on notice:

When will work commence on Silverwater Park, again it would be apt to have work commenced during the 175 year celebrations?

#### Officer's Response:

The project is currently being re-designed to fit within the available budget of \$250,000. Subject to contractor availability, it is intended that works will commence later this year.

Daniel Smee, Director Governance, Recreation & Property Services

#### 12.7 Electric Speed Sign, Woodbridge Hill Road

**Cr Sue Bastone** submitted the following question on notice:

Can an explanation be supplied as to why an electric speed sign be operating on Woodbridge Hill road recommending slow speeds because of wild life (it flashes) when the recommended speed limit is 90kms an hour.

#### Officer's Response:

The two electronic speed signs on Woodbridge Hill Road are awareness signs for Tasmanian devils. They were installed in 2017 as part of a grant with the aim of reducing traffic speeds in the vicinity of identified Tasmanian devil roadkill hotspots.

David Reeve, Director Engineering Services

#### 12.8 Speed Limits, Woodbridge

Cr Sue Bastone submitted the following question on notice:

Will the traffic engineers do an audit of speed limit south of Woodbridge and check whether the recommended speed limits are appropriate?

#### Officer's Response:

The main access point south of Woodbridge is the Channel Highway which is a Department of State Growth (DSG) Road. There is no intention to undertake any audits of speed limits on this section of road, although if there are specific issue points these can be passed on to DSG for action.

David Reeve, Director Engineering Services

#### 13 PETITIONS STILL BEING ACTIONED

There are no petitions still being actioned.

#### 14 PETITIONS RECEIVED IN LAST PERIOD

At the time the Agenda was compiled no Petitions had been received.

#### 15 OFFICERS REPORTS TO COUNCIL

#### 15.1 REQUEST FOR RATES RELIEF

File Number: 2770084

Author: Dr Katrena Stephenson, Director Environment, Development &

**Community Services** 

Authoriser: Gary Arnold, General Manager

#### **Strategic Plan Reference**

Key Priority Area: 2 Deliver quality infrastructure and services.

Strategic Outcome: 2.1 Service provision meets the current and future requirements of

residents and visitors.

#### 1. PURPOSE

1.1 To consider a request by the Kalis Group for rates and fee concessions linked to development at Margate.

#### 2. BACKGROUND

- 2.1 The Kalis Group own 1680, 1704, 1708 and 1712 Channel Highway Margate.
- 2.2 In 2011 the Kalis Group submitted a Development Application related to these properties for retail development including demolition works, retail and commercial tenancies, car parking and associated works.
- 2.3 While the development is deemed to be 'substantially commenced' in relation to the Development Permit, essentially only demolition has been undertaken. The permit remains valid but there is no ability for Council to force progression of the development.
- 2.4 Over a number of years community members have raised concerns about the loss of economic vibrancy and amenity in the main street of Margate.

#### 3. STATUTORY REQUIREMENTS

3.1 Council does not have a formal economic assistance policy. The last time such a policy was in place was between 2004 and 2010. The Policy was rescinded on the basis it was too indiscriminate in its application.

#### 4. DISCUSSION

- 4.1 The Kalis Group have advised that they intend to progress the development and are close to securing a lead tenant for the supermarket component of the development.
- 4.2 They state that "the development proposes to complement and provide services to this growing area and is targeting the following: supermarket (1500m2), healthcare (general practice and ancillary services, retail, hospitality (noting they already have a retail and hospitality presence on site) and possible park and ride for public transport infrastructure".
- 4.3 Further they state "we believe that during construction over 100 employment opportunities could be generated and on completion the above services would provide continued employment in excess of 100 (full-time, part-time and casual), which would

no doubt require local supply for entry level and established workers. Assistance provided by council would also assist our tenant base as rates are treated as an outgoing over and above normal rent charge".

- 4.4 They are seeking the following from Council in relation to the 4 Margate properties:
  - Rates concessions in the form of paying rates only on the undeveloped value of the proposed development with a fixed 2% increase per year for a period of 20 years.
  - Concessions on council fees for plumbing and building approvals.
- 4.5 Council has previously provided significant financial incentives of more than \$600,000 in relation to this development dating back to 2013. Council's assistance was linked to a requirement for the development to commence within a 12-month period which has not really happened.
- 4.6 The Kalis Group have committed to support their incoming tenants and will be foregoing a proportion of rent in the first 2 years to enable the complex to establish itself.
- 4.7 Under the proposal by the Kalis Group there would be no increase in rates when development has been completed and the values are increased.
- 4.8 Only a fixed indexation to rates would apply, capped at 2% compared to the projected increases of at least 2.8% as outlined in Council's Long Term Financial Plan.
- 4.9 Currently for the properties in question, the rates are \$25,016.30. Revaluations are due later this year. The capital values used to calculate current rates are 3 years old.
- 4.10 It should be noted that Council cannot give a discount on the fire levy, and garbage and recycling charges are fees for service and should not be frozen.
- 4.11 It is difficult to accurately estimate the revenue that would be foregone by Council through the proposed rates concessions. Post construction rates are calculated on the final capital improved value of the property. Based on rates of similar sized properties in Kingborough, as well as the experience of other councils who have entered similar arrangements with developers it would be no less, and likely much more, than \$1 million.
- 4.12 Under commercial leasing the tenants are responsible for rates and so if rates relief were to be agreed a robust legal agreement would need to be put in place to ensure the concessions were passed on to tenants. Tenants cannot receive the rates relief directly as the property owner is responsible for rates.

#### 5. FINANCE

- 5.1 The Kalis Group are seeking significantly discounted rates for a period of 20 years as well as concessions on fees for plumbing and building approvals.
- 5.2 If Council were to support the request it is expected to cost Council more than \$1m of foregone rate revenue.
- 5.3 Council has already provided over \$600,000 in financial incentives in relation to the Kalis Group's Margate development.

#### 6. ENVIRONMENT

6.1 Any matters captured within the Development Application Process.

#### 7. COMMUNICATION AND CONSULTATION

7.1 Council's decision will be communicated to the Kalis group.

#### 8. RISK

- 8.1 The key risks relate to finances, precedence, reputation, and economic development.
- 8.2 The key risk in not providing rates relief is potential for further delay of the Kalis Group development in Margate. It should be noted however that while new employment opportunities and reinvigoration of Margate may be an incentive for Council to support the request, this must be balanced against the impact of revenue foregone on other Council activities and equity for existing businesses, such as those currently servicing Margate. With the growth of the Kingborough population, particularly in the areas that could be serviced by Margate, it is merely a question of timing. Incentives may bring forward the commercial activity, but it is likely to happen in the next few years regardless of any Council financial incentives.
- 8.3 Without a strong and robust decision-making framework in place to guide such decisions, there is a risk that Council will be seen as favouring one proponent over another and establishing precedents that can't be matched or maintained.
- 8.4 This decision would bind 5 successive Councils given the 20-year nature of the ask.
- 8.5 The financial risk of at least \$1M foregone may mean a requirement for the general rate base to subsidise this decision or for other services to be reduced.

#### 9. CONCLUSION

- 9.1 The Kalis Group are requesting discounted rates for a period of 20 years as well as discounted fees in relation to the development of their properties at Margate.
- 9.2 Council has already provided over \$600,000 in financial incentives in relation to the Kalis Group's Margate development dating back to 2013.
- 9.3 While there is a strong community desire to see improvement in Margate this would come at a further significant cost to Council and ratepayers.
- 9.4 Previous significant historical financial incentives to the Kalis Group have failed to see construction at Margate commence.
- 9.5 It is recommended that the request be denied.

#### 10. RECOMMENDATION

That the request for rates and fee relief (as outlined in this report) from the Kalis Group for 1680, 1704, 1708 and 1712 Channel Highway Margate be denied.

#### **ATTACHMENTS**

Nil

#### 15.2 WASTE MANAGEMENT JOINT AUTHORITY

File Number: 24.22

Author: David Reeve, Director Engineering Services

Authoriser: Gary Arnold, General Manager

#### Strategic Plan Reference

Key Priority Area: 3 Sustaining the natural environment whilst facilitating development for

our future.

Strategic Outcome: 3.3 Council is able to demonstrate strong environmental stewardship and

leadership.

#### 1. PURPOSE

1.1 The purpose of this report is to provide an update on the creation of the new Joint Authority (with other Southern Tasmanian Councils) to form the Southern Tasmanian Regional Waste Authority (STRWA) and to advise of the public consultation process undertaken.

#### 2. BACKGROUND

- 2.1 Previously Council had resolved to work with the 12 Southern Tasmanian Councils to establish a new Joint Authority for waste management. A copy of the draft rules for the proposed Joint Authority was considered and it was resolved to authorise the General Manager to undertake the required statutory processes to enable the establishment of the Joint Authority.
- 2.2 The Local Government Act 1993 includes a requirement to undertake public consultation as a part of the process to establish the new Joint Authority.
- 2.3 The results of this consultation and the next steps are discussed in the body of the report.

#### 3. STATUTORY REQUIREMENTS

- 3.1 The Local Government Act 1993 provides the ability for the establishment of a single or a Joint Authority:
  - 30. Single and joint authorities
  - (1) A council, by a resolution of an absolute majority, may resolve to establish –
  - (a) a single authority; or
  - (b) a joint authority with one or more other councils.
  - (2) A single authority or joint authority may be established –
  - (a) to carry out any scheme, work or undertaking; and
  - (b) to provide facilities or services; and
  - (c) to perform any function or exercise any power of a council under this or any other Act.

3.2 The *Local Government Act 1993* also sets out the processes required to establish an authority in section 31,32 and 33 including public notification and submissions, drafting or rules to govern the authority and final notification of the establishment of the authority.

#### 4. DISCUSSION

- 4.1 The public consultation process for the Joint Authority was conducted between 25 March 2022 and 17 April 2022, calling for submissions using Hobart City's 'Your Say' platform.
- 4.2 Section 32(1) of the Local Government Act 1993 requires that after considering any submissions lodged and making any alterations to the proposed rules of a proposed single authority or joint authority, a council may approve the proposed rules.
- 4.3 No submissions were received. As no submissions were received through the public consultation process, no alterations to the rules are proposed.
- 4.4 To summarise the extensive process for establishing a new Joint Authority, the following steps have now been undertaken:
  - Council's resolution to establish the Authority, this was completed on 7 February 2022;
  - Publishing a notice of the intent to establish the Authority, providing details and inviting submissions, this was undertaken during the period 25 March to 19 April 2022;
  - The provision of copies of the notice to the Director Local Government and the public;
  - Consideration of submissions received and inclusion of any adjustments required. No submissions received as such no adjustments proposed.
- 4.5 The final steps of the process are to:
  - Provide final approval of the draft rules (the subject of this report);
  - Obtain certification of the rules by a legal practitioner Page Seager has indicated that they are prepared to provide this certification;
  - Provision of a notice of the establishment of the Authority in the Government Gazette.
- 4.6 Once established, arrangements will be made for the appointment of the inaugural Chief Executive Officer, who will convene the inaugural STRWA Local Government Forum to enable the election and appointment of the new Board.

#### 5. FINANCE

- 5.1 Costs for the establishment and operation of the Joint Authority will be shared by participating Councils as outlined in the report to Council on 7 February 2022.
- 5.2 As noted in previous reports, the State Government have provided a commitment to allocate a portion of the new waste levy to the region.
- 5.3 This allocation is expected to cover all costs associated with the operation of the new Joint Authority. However, due to an expected lag in this becoming available funding to

cover the first six (6) months of the operation of the Joint Authority have been allowed for in the 2022/23 budget.

#### 6. ENVIRONMENT

6.1 The establishment of a Joint Authority will provide the ability to provide a more coordinated regional approach to improving the environment through improved recycling and best waste management practices.

#### 7. COMMUNICATION AND CONSULTATION

- 7.1 Stakeholders have and will continue to be involved through the process.
- 7.2 At the appropriate time, announcement and promotion of the new Joint Authority will be undertaken by LGAT and other member councils

#### 8. RISK

- 8.1 There is little risk associated with formally resolving to establish a Joint Authority with other southern councils as the following is relevant:
  - Establishment of a Joint Authority is allowable via the *Local Government Act 1993* and is considered the best mechanism to manage a joint recycling contract;
  - The ACCC have provided authorisation for a joint procurement process; and
  - Legal advice has been obtained from Page Seager lawyers in relation to the process for the establishment of a Joint Authority, the drafting of the rules and also the ACCC approval process to undertake a joint procurement process.

#### 9. CONCLUSION

- 9.1 Draft rules for the Southern Tasmanian Regional Waste Authority were publicly advertised for comment with no submissions received.
- 9.2 The next steps are to have the rules certified by a legal practitioner, to establish the Joint Authority via Government Gazette, and then to appoint a Chief Executive Officer for the new authority who in turn will commence proceedings for the election of a Board.

#### 10. RECOMMENDATION

That Council:

- (a) Notes that no submissions were received during the public consultation process undertaken as a component of the establishment of the Southern Tasmanian Regional Waste Authority;
- (b) Approve the proposed rules of the Southern Tasmanian Regional Waste Authority, as notified in accordance with Section 31 of the *Local Government Act 1993*, and
- (c) Authorise the General Manager to undertake all necessary actions to enable the establishment of the new Joint Authority in accordance with the *Local Government Act* 1993, including providing certification to the Director of Local Government that the rules have been made in accordance with the Act.

#### **ATTACHMENTS**

Nil

#### 15.3 PETITION - TAROONA BOWLS CLUB CARPARK

File Number: 23.237

Author: Daniel Smee, Director Governance, Recreation & Property Services

Authoriser: Gary Arnold, General Manager

#### **Strategic Plan Reference**

Key Priority Area: 2 Deliver quality infrastructure and services.

Strategic Outcome: 2.3 Community facilities are safe, accessible and meet contemporary

standards.

#### 1. PURPOSE

1.1 The purpose of this report is to respond to a petition in relation to the upgrade of the carpark between the Taroona Bowls and Tennis Clubs.

#### 2. BACKGROUND

2.1 A petition has been received with 102 signatories (see attached Petitioner's Statement) requesting Council to upgrade the carpark between the Taroona Bowls and Tennis Clubs with a sealed surface and appropriate on-road infrastructure, including disability access and parking lines.

#### 3. STATUTORY REQUIREMENTS

3.1 The petition has been lodged in accordance with the requirements of Section 57 of the *Local Government Act.* 1993.

#### 4. DISCUSSION

- 4.1 Both the Taroona Bowls Club and Taroona Tennis Club are leased facilities. Included within their respective leased areas are small carparks for which the lessees have maintenance (but not upgrading) responsibilities.
- 4.2 Overflow carparking for these facilities occurs either side of the Chiton Chase roadway on an informal basis.



- 4.3 In the background to the petition, it is stated that the area is in poor condition, being only partially sealed, with potholes, poor drainage, a lack of dedicated disability access parking spaces and no line marking.
- 4.4 A photo of the condition of the area is provided below:



- 4.5 Given that the area has never been formally developed by Council for carparking, its condition is not unsurprising.
- 4.6 The rationale behind the petition is that the carparking area is regularly used by community members, many of whom find its condition unsafe.
- 4.7 It is also stated that an upgrade of the area is to bring it in line with the standard of roads and infrastructure enjoyed elsewhere in the Kingborough.
- 4.8 Whilst the poor condition of the area is acknowledged, it is noted that there are many examples of carparks adjoining sporting facilities in Kingborough that are in a similar condition.
- 4.9 A capital allocation would be required to upgrade the parking area and given that Council's budget is finalised for 2022/23, it is recommended that the project be scoped and costed for consideration in the following year.

#### 5. FINANCE

5.1 The cost to upgrade the area cannot be determined without doing a full design and bill of quantities, however a rough estimate would be \$285,000.

#### 6. ENVIRONMENT

6.1 There are no environmental issues associated with this matter.

#### 7. COMMUNICATION AND CONSULTATION

7.1 Council's decision will be communicated to the organiser of the petition.

#### 8. RISK

8.1 Whilst the background to the petition cites safety concerns, the risk to Council associated with use of this area by the public is no greater than any other gravel carpark.

#### 9. CONCLUSION

- 9.1 A petition has been received seeking an upgrade of the parking area between the Taroona Bowls and Tennis Clubs.
- 9.2 The merits of the request are acknowledged but need to be considered within the context of the condition of parking areas for sporting facilities throughout Kingborough.
- 9.3 It is recommended that the upgrade of the area be fully scoped, costed and listed for consideration as part of Council's 2023/24 capital budget deliberations.

#### 10. RECOMMENDATION

That the organiser of the petition seeking an upgrade of the parking area between the Taroona Bowls and Tennis Clubs be advised that Council will consider the request as part of its 2023/24 capital budget.

#### **ATTACHMENTS**

#### 1. Petitioner's Statement

#### **Petitioner's Statement**

The carpark situated between the Taroona Bowls and Community Club and the Taroona Tennis Club is accessed by a range of visitors from both Kingborough and Greater Hobart. This includes a large segment of members of our aged community whether they are Taroona Bowls and Community Club members, Taroona Ex-Servicemen and Women or visitors who come to access local facilities such as the Neighbourhood Garden or Apex Park.

The Taroona Bowls and Community Club is also home to several community events and the carpark is regularly full. For example, each year the ANZAC Day march begins at the Bowls Club and the carpark has been regularly cited as a safety issue for the Ex-Servicemen and Women who march. This is due to the current parking area being in poor condition: it is only partially sealed, lacks appropriate lines and sufficient disability parking spaces, has large pot-holes and drainage issues.

Upgrading these areas will provide much-needed safe access for those community members. By providing a sealed carpark with appropriate onroad infrastructure such as parking lines and disability parking spaces, accessibility will be improved for all visitors, particularly those with mobility issues.

Completing this much needed upgrade to the access road and carpark will not only improve safety and traffic flow, it will also bring the area in to line with the high standard of roads and infrastructure enjoyed elsewhere within the Kingborough municipality.

Document Set ID: 3922491 Version: 1, Version Date: 07/03/2022

#### **15.4 COMMUNITY GRANTS ROUND 2 2021/2022**

File Number: 10.227

Author: Clare Scallon, Community Development Officer

Authoriser: Dr Katrena Stephenson, Director Environment, Development &

**Community Services** 

#### Strategic Plan Reference

Key Priority Area: 1 Encourage and support a safe, healthy and connected community.

Strategic Outcome: 1.1 A Council that engages with and enables its community.

#### 1. PURPOSE

1.1 The purpose of this report is to provide Council with recommendations of funding allocations for projects from round 2 of the 2021/2022 financial year Community Grants program.

#### 2. BACKGROUND

- 2.1 Applications for Council's Community Grants (round 2 of the 2021/2022 financial year) were advertised in mid-February with a closing date of 2 May 2022.
- 2.2 Two grant rounds have been held this year. A total of 16 applications were received in this second round, with requested funds totalling \$32,387.43.

#### 3. STATUTORY REQUIREMENTS

3.1 Grants are required to be listed in Council's Annual Report in accordance with Section 77 of the *Local Government Act 1993*.

#### 4. DISCUSSION

- 4.1 In the 2021/2022 budget, Council made an allocation of \$40,000 to fund the Community Grants Program and \$24,340 is available to expend for this round.
- 4.2 The applications as listed in the attached table have been assessed against guidelines and recommendations are provided for Council's consideration.
- 4.3 In accordance with the guidelines, the recommended grant for each recipient totals no more than 50% of the grant project cost.
- 4.4 The attached table provides details of each of the grant applications received and subsequent recommendations for Council's consideration.
- 4.5 Successful Round 2 recipients will be formally announced in June.

#### 5. FINANCE

- 5.1 An amount of \$40,000 was listed and approved in the 2021/2022 Community Services Operational Budget.
- 5.2 \$24,340 was available for this round.
- 5.3 The assessment panel have recommended grant funding totalling \$18,671.43

5.4 Any unallocated funds remain available for quick response grants.

#### 6. ENVIRONMENT

6.1 There are no environmental implications associated with this report.

#### 7. COMMUNICATION AND CONSULTATION

7.1 The Community Grants program is widely advertised in local print media, including the Kingborough Chronicle and Classifieds, on social media and Council's website Application information is also sent directly to an extensive data base of community organisations.

#### 8. RISK

8.1 No risks to Council are identified in relation to this matter.

#### 9. CONCLUSION

9.1 A total of 16 applications were received for the round, seeking a total of \$32,387.43. Following assessment against the criteria, grants to the value of \$18,671.43 are recommended for funding.

#### 10. RECOMMENDATION

That Council approve the allocation for funding as outlined in the attached table.

#### **ATTACHMENTS**

Nil

No	Organisation	Project	Discussion Points	Grant Request	Recommendation
1	Kettering Community Association	Information board depicting history of Kettering/Bruny Island Channel Crossing	A successful grant application was submitted in 2020 for the same project however the grant lapsed before the project was able to be completed – so this would honor that initial commitment.  Review of design and wording will be important and the use of a local maker is encouraged.	\$1,600	\$1,600
2	Loaves and Fishes Tasmania	Kingston Beach Solstice Splash (fundraiser)	This event is primarily a fundraiser for Loaves and Fishes Tasmania with a remit beyond Kingborough. On that basis, with a focus on the benefits of a local event, the panel felt that a grant to support advertising and promotion was more appropriate.	\$1,500	\$500 towards advertising and promotion
3	Tasmanian Echidnas Volleyball Club	Hosting Australian Volleyball League	Support for a popular sport with broad community benefits. Panel wondered if applicants had explored other methods of reducing costs and also other grants (eg Tas Government sports grants).	\$2,000	\$1,500 towards the event. Support a discussion with Sports Centre regarding any fee discounts. Recommend the Volleyball Club explore State Government sporting and events funding opportunities.
4	Kingborough PickleBall Club	Club signage at Kingborough Sports Centre	Growing and popular support with 10 teams already. As new, no previous grant requests.	\$977.93	\$977.93
5	Kingston Beach Surf Life Saving Club	Silver Salties – an over 60's active participation program	The Panel thought this was an excellent community program strongly aligned with Council's Learning for Life with perhaps possibility for partnership/co branding and promotion.  Panel suggest KBSLSC consider a small entry fee to go someway to covering costs and ensure commitment to attendance.	\$2,937	\$2,937 and suggest they charge small user fee
6	Van Diemen Archers	Line Marking Machine	Utilized by diverse community members. First request.	\$1677.50	\$1,677.50

No	Organisation	Project	Discussion Points	Grant Request	Recommendation
7	Taroona High School – Catering Class	NAIDOC Week Celebrations	It is the Panel's view that Community Grants should not be used to fund State Government entities such as schools. This point may need to be refined for upcoming grant rounds as it is ambivalent within the current guidelines. Perhaps the parents/friends association could be asked to help with costs	\$250	Nil.
8	Taroona High School Association Inc.	Sharing Taroona's underwater wonders – interpretation panel on school foreshore	This application is by the school association rather than the school and also has broader community benefit and so was supported.	\$1,500	\$1,500
9	Bruny Island District School	Community Clean up bins	See earlier comment about school applications.	\$2,354	Nil. Seeking advice from KWS if there is assistance we can provide to source cheaper bin solution.
10	Taroona Environment Network	Native plant interpretive brochure and panel	Received a previous grant from Council to assist with initial brochure research/writing.	\$1,650	\$650 to cover printing costs only
11	Fusion Australia	Veggie garden equipment upgrade	As the grant application had some deficiencies panel recommend funding only for fully costed cultivator at this time.	\$2,560	\$1,429 to fund cultivator only, as per grant quote
12	Net Zero Channel Action Group	Launching Tasmania's first carbon neutral community	Benefits community, has had solid growth through its own merit, as well as positive environmental impact	\$2,900	\$2,900
13	Blackmans Bay District Cricket Club	New playing uniforms for the 50th anniversary	Could be self/club-funded	\$2,100	Nil
14	Kingborough Little Athletics Centre	Improving Gormley Park	Well attended sport and grant would reduce need for plastic bottles and promote sustainability practices	\$3,000	\$3,000
15	Jireh House Association Inc.	Replace Fence	Great organisation, however this project relates directly to property maintenance. Our grants criteria exclude funding for operational costs.	\$2,381	Nil

No	Organisation	Project	Discussion Points	Grant Request	Recommendation
16	Edmund Rice Camps Tasmania	Eddie Days out  – Kingborough Kids	Great organisation however proposal was not specifically targeted to the Kingborough region and included mainly offsetting/operating costs only.	\$3,000	Nil
			\$32,359.93	\$18,671.43	



#### 16 NOTICES OF MOTION

#### 16.1 Speed Limit on Woodbridge Hill Road

The following Notice of Motion was submitted by Cr Midgley

#### RECOMMENDATION

That Kingborough Council make a submission to the Transport Commission to reduce the speed limit on Woodbridge Hill Road.

#### Background

Woodbridge Hill Road residents have long been expressing their concern with the speed limit on this stretch of road. It currently sits at 90k/h but they have stated it is impossible to drive anywhere near that speed.

The hill is home to quite a few school kids, some of whom cycle and walk to and from nearby Woodbridge School and the bus stop on the Channel Highway. There is quite a concern from local residents that there could be a pedestrian accident as there are no verges or footpaths on the hill. Residents state that it is very rare to drive the hill without coming face to face with another driver in the middle of the narrow road driving "racing lines" through the corners.

At the bottom of the hill is an electronic speed sign warning people to slow down to avoid killing Tassie Devils that flashes red at 60k/h even though the speed limit is 90k/h.

Woodbridge Hill Road reaches 250m above sea level within 3km so is extremely steep, local residents have observed that many tourist drivers become distracted by the stunning views and the road is in poor condition in many areas. The road also has a considerable number of concealed driveways making entry to the road particularly difficult for some residents.

Since the community meeting in April for the third time in three years, residents stated that a car came off at the same stretch of road. Another resident observed that recently a young driver was extremely lucky to be able to walk away after crashing sideways through a fence.

Given the steep, narrow and winding nature of Woodbridge Hill Road it is not suitable for a 90k/h speed limit. There are no verges or footpaths making it unsafe for foot and bicycle traffic. Cars attempting to drive the higher speed often approach the corners from the middle of the road causing many near misses. Three cars in three years have careered off this section of road with one incident coming within inches of a serious injury.

The community request that Kingborough Council extend the 60k/h residential limit from Dennes Road to what has become the new edge of the Village around 290 Woodbridge Hill Road before becoming 90k/h again.

#### Officer's Response

It is important to note that there are several default speed limits on Tasmanian roads that allows a consistent landscape for all users. These default speed limits are based on Australian standards and various practices elsewhere across Australia. Although it is important to retain this consistency, each road still can be assessed on its own merits. In this case, it is noted that a similar nearby road in Nicholls Rivulet Road has previously had a speed limit reduction to 70km/hr and it would be intended to make a submission to the Transport Commission for a similar speed reduction for Woodbridge Hill Road.

David Reeve, Director Engineering Services

#### 17 CONFIRMATION OF ITEMS TO BE DEALT WITH IN CLOSED SESSION

#### RECOMMENDATION

That in accordance with the *Local Government (Meeting Procedures) Regulations 2015* Council, by absolute majority, move into closed session to consider the following items:

#### **Confirmation of Minutes**

Regulation 34(6) In confirming the minutes of a meeting, debate is allowed only in respect of the accuracy of the minutes.

#### **Applications for Leave of Absence**

Regulation 15(2)(h) applications by councillors for a leave of absence

#### Tender for the Supply of Aggregates, Red Gravel & Other Materials

Regulation 15(2)(d) contracts, and tenders, for the supply and purchase of goods and services and their terms, conditions, approval and renewal.

#### **Tender for the Provision of Dry Hire Plant & Machinery**

Regulation 15(2)(d) contracts, and tenders, for the supply and purchase of goods and services and their terms, conditions, approval and renewal.

#### **General Manager's Performance Review**

Regulation 15(2)(a) personnel matters, including complaints against an employee of the council and industrial relations matters.

In accordance with the Kingborough Council *Meetings Audio Recording Guidelines Policy*, recording of the open session of the meeting will now cease.

Open Session of Council adjourned at

#### **OPEN SESSION ADJOURNS**

### **OPEN SESSION RESUMES**

#### **RECOMMENDATION**

The Closed Session of Council having met and dealt with its business resolves to report that it has determined the following:

Item	Decision
Confirmation of Minutes	
Applications for Leave of Absence	
Tender for the Supply of Aggregates, Red Gravel & Other Materials	
Tender for the Provision of Dry Hire Plant & Machinery	
General Manager's Performance Review	

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## **APPENDIX**

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- A Copping Refuse Disposal Site Joint Authority Report March 2022
- B General Manager's Activities 25 April 2022 to 27 May 2022
- C Current and Ongoing Minute Resolutions (Open Session)

#### A COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY REPORT MARCH 2022



APPENDIX 1

Meeting Date:	27 April 2022	Agenda Item #	5.11
Subject:	Authority Quarterly Report		
Author:	Christine Bell, CEO		
Relevance:	Reporting		
Recommendation:	That the Board notes this report and it inclusion in the Authority's May A	s attachments and genda.	endorses them for

#### INTRODUCTION

The Authority's Rules require the Authority to be provided with a quarterly report dealing with specific matters

#### REPORTING

The Authority's Rule 193 requires the CEO to provide the Board with a quarterly report which includes, in relation to the Authority:

- a) a report on general performance
- b) a report on financial performance
- c) a statement of statutory and environmental compliance
- d) a report on performance in meeting its objectives and goals
- e) a report on performance under its Business Plan; and
- f) a report on any matters specifically identified by the Authority or significant issues arising from delegated functions.

Rule 194 states that, once approved by the Board, the Quarterly Report shall be provided to the Authority at its next meeting.

#### **DISCUSSION**

#### a) General performance:

#### Deliveries

Tonnes delivered exceed budget by 23% and are 3% higher than the same time last year.

#### Incidents

To date there have been two workplace injuries on site at Lutana. One of these resulted in lost time and medical appointments.

There were no incidents at Copping during the period.

#### Leachate management

Leachate is running through the wetland and results are very promising. The capacity of the wetland will be sufficient to process the additional leachate arising from the next stage of the landfill.

Leachate levels are currently satisfactory.

1

#### Climate change

Long term weather forecasts indicate that rainfall patterns are changing and will continue to change with global warming. The major issue for the Authority is the increase in the number of what are currently called abnormal rainfall events, that is a higher number of millimetres of rain falling in a shorter period of time. So, although total monthly rainfall may not vary significantly, its volume and duration are changing. This places stress on the landfill leachate systems. Increased capacity, including the wetland, is now being constructed.

#### b) Financial performance:

The net operating result for the period was a profit before income tax of \$1,581,472, \$1,142,945 above budget.

The delay in reducing Clarence City Council gate fees to equal those of other Participating Councils resulted in increases during the period in gate fees, other expenditure, debtors and accrued expenses of approximately \$494,238 for the period ended 31 March 2022. As at 31 March 2022 the total amount payable to Clarence was \$153,918.

Positive impacts on the financial result include:

- · Above budget throughput at Lutana;
- · Above budget tonnes at Copping; and
- Higher than budget tonnes of low-level contaminated soil.

#### Negative effects included:

- A revision of the cost per tonne for capping;
- Increased capping costs and cell write off due to increased tonnes;
- · Transport costs above budget because of above budget throughput; and
- · Increased maintenance and operating costs due to increased throughput.

No new bank or investment accounts were opened during the period.

The financial statements and ratios for the period ended 31 March 2022 are attached.

#### c) Stage 1B

The approvals process continues to be slow with ongoing changes to requirements, including the need for a mining licence to allow continued 'mining' of clay from the on site borrow pit. 'Mining' comprises scraping away the top 1-2 metres of clay. In addition to applying for a mining licence, this also requires obtaining landowner permission and submission of a new Development Application.

A detailed survey of the landfill in late December determined that there was sufficient air space remaining for a minimum of 12 months. Cell write off has been revised accordingly.

Design of the next cell is almost complete and has now been submitted to the EPA.

#### d) Statement of statutory, environmental and contractual compliance:

Copping monitoring results for the period have been satisfactory. Monitoring results at Lutana were also satisfactory. During the period covered by this report, the requirements of Environmental Protection Notice No 690/1 (Copping Landfill) and Permit 7554 (Lutana Clinical Waste Treatment Plant) were met other than receipt of pharmaceuticals from DHHS as approved by the EPA and in contravention of the permit issued to the Authority by the EPA.

5

The requirements of other relevant legislation and regulations including the Local Government Act 1993 have been met. These requirements, together with related actions and their status, are summarised in the attached Mandatory Actions Schedule.

During the period covered by this report the Joint Authority has complied with its obligations under the provisions of contracts to which it is a party. The other parties to contracts with the Authority have also met their obligations under those contracts. Major contracts are listed in the **attached** Mandatory Actions Schedule.

#### de Report on performance in meeting Principal Objectives and Goals:

The report is attached.

#### f) Report on performance under Business Plan:

The report is attached.

ATTACHMENT 1: Financial Statements March 2022

ATTACHMENT 2: Ratios March 2022

ATTACHMENT 3: Mandatory Actions Schedule

ATTACHMENT 4: Report on performance in meeting Principal Objectives and Goals

ATTACHMENT 5: Report on performance under Business Plan

COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY	Attachment 1: 1/3
INCOME STATEMENT	
For the Period Ended 31 March 2022	

For the Period Ended 31 March 2022					
	Actual	Budget	Variance	Budget	Actual
	YTD	YTD	YTD	Full Year	Full Year
	2021 - 22	2021 - 22	2021 - 22	2021 - 22	2020-21
Revenue					
Gate waste receipts	8,182,745	6,477,862	1,704,883	8,637,149	8,892,979
Gate waste receipts - special projects	-	-	-	-	852,071
Other	686,449	619,161	67,288	825,548	946,651
	8,869,194	7,097,023	1,772,171	9,462,697	10,691,701
•					
Expenditure					
Depreciation & amortisation	760,745	876,320	115,575	1,168,427	958,987
Capping costs	460,866	365,115	(95,751)	486,820	792,900
Borrowing costs loans	13,097	12,773	(325)	17,030	24,317
Borrowing costs leases	138,604	201,435	62,831	268,580	286,110
Employee benefits expense	1,066,858	1,053,890	(12,968)	1,405,187	1,127,045
Lease expenses other	83,769	62,938	(20,831)	83,917	312,394
Leased property depreciation	186,055	205,229	19,174	273,639	309,085
Maintenance and operating costs	3,178,228	2,561,365	(616,863)	3,415,153	4,061,161
Other expenses	1,347,555	1,311,016	(36,539)	1,748,021	1,359,430
C cell opex	51,945	8,415	(43,530)	11,220	115,811
_	7,287,722	6,658,496	(629,227)	8,877,994	9,347,240
Operating profit ( loss ) for the period befo	1,581,472	438,527	1,142,945	584,703	1,344,461
operating profit (1033 ) for the period beit	1,501,472	430,321	1,142,343	304,703	1,044,401
Income tax expense (benefit)	395,368			146,176	
Net result after tax	1,186,104			438,527	1,344,461
	10),				

# COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY BALANCE SHEET

As at 31 March 2022		Attachment 1: 2/3
	Dalamas	sws
	Balance Mar-22	Balance Jun-21
Current Assets	Widi-22	0dii-21
* Bank accounts	8,248,075	8,240,826
Accounts receivable	1,231,391	936,179
Loan C Cell Pty Ltd	114,861	103,224
Other	245,192	196,224
	9,839,519	9,476,453
Non Current Assets		
Plant & equipment	5,111,483	5,573,096
Right of use assets	5,685,347	8,451,980
Deposit Huon Valley Council	100,000	100,000
Investment C Cell Pty Ltd	2,827,051	2,827,051
Loan C Cell Pty Ltd	477,824	540,871
Work in progress	6,081,938	5,204,514
Deferred Income Tax	946,410	720,828
Total Assets	21,230,053	23,418,340
Total Assets	31,069,572	32,894,793
Current liabilities		A
Accounts payable	527,856	986,973
Accruals	1,219,010	1,709,307
Income tax payable	167,002	783,879
Provision for leave	166,031	166,031
Provision for cell capping	200,000	200,000
Borrowings	242,882	288,283
Lease liability	180,351	171,601
	2,703,132	4,306,074
Non current liabilities	10	
Provision for leave	32,396	32,396
Provision for cell capping	2,976,343	2,811,475
Borrowings	240,215	337,899
Lease liability	5,707,558	8,392,902
Deferred Income Tax	750	750 11,575,422
Total Liabilities	8,957,262 11,660,394	15,881,496
Net Assets	19,409,177	17,013,297
Net Assets	19,409,177	17,013,297
Equity		
Funds contributed	6,134,174	5,319,766
Accumulated funds	13,275,003	11,693,531
Total Equity	19,409,177	17,013,297
* Financial Commitments		
Bank accounts	8,248,075	
Accounts receivable	1,231,391	
Accounts payable	(527,856)	
Capping	(3,176,343)	
Accruals	(1,219,010)	
Repayments of principal	(145,198)	
Budget capex 2021-22	(600,608)	
	3,810,451	

# COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY TONNES DELIVERED Attachment 1: 3/3

Date	CCC	MPWTS C&I	MPWTS	Sorell	Tasman	GSBC	HVC	SMC	BODC	K/Borough	Brighton	Other	Lutana	Total
Jun-16	1,656.23	2,029.93	3,686.16	314.43	67.70	180.54	608.66	68.92	229.74	899.16		6,573.10	3,988.88	16,617.29
Jul-16	1,564.84	1,973.36	3,538.20	406.46	81.70	200.24	627.32	57.30	177.32	790.62		2,349.00	3,692.90	11,921.06
Aug-16	1,693.62	1,899.98	3,593.60	349.70	116.15	199.02	524.28	70.98	213.76	879.04		386.15	3,988.58	10,321.26
Sep-16	2,195.32	1,778.96	3,974.28	360.42	114.17	258.72	571.08	69.56	276.28	1,218.18		551.73	4,285.04	11,679.46
Oct-16	1,685.20	1,789.26	3,474.46	360.85	83.03	251.78	531.12	62.22	229.02	933.06		638.30	4,032.12	10,595.96
Nov-16	1,852.61	2,069.25	3,921.86	184.64	96.81	280.70	694.16	73.16	294.72	1,316.88		1,425.35	4,421.78	12,710.06
Dec-16	1,752.94	1,541.05	3,293.99	310.10	117.70	357.64	591.98	64.24	325.04	914.34		760.23	4,060.70	10,795.96
Jan-17	1,561.27	1,864.11	3,425.38	449.40	92.54	234.14	539.42	63.74	229.02	854.68		1,838.42	4,010.24	11,736.98
Feb-17	1,663.24	2,056.26	3,719.50	366.56	103.22	270.54	568.00	74.10	272.50	1,204.24		1,201.74	4,666.49	12,446.89
Mar-17	1,569.97	1,879.51	3,449.48	352.88	79.27	262.10	674.70	67.20	276.02	910.22		344.41	4,298.78	10,715.06
Apr-17	1,462.94	1,855.26	3,318.20	418.34	84.60	183.98	486.40	60.04	227.50	808.82		704.90	4,154.56	10,447.34
May-17	1,518.44	1,891.56	3,410.00	328.56	94.52	203.88	619.42	66.46	232.02	1,036.62		1,319.50	4,288.80	11,599.78
Jun-17	1,590.46	1,783.88	3,374.34	370.78	77.12	219.54	681.10	66.30	196.74	1,001.54	503.86	1,421.12	4,974.50	12,886.94
Jul-17	1,608.20	1,745.68	3,353.88	395.06	81.46	203.68	545.30	61.00	237.42	860.08	515.82	1,041.74	4,820.04	12,115.48
Aug-17	1,681.78	1,822.10	3,503.88	341.12	68.24	204.66	513.94	78.14	248.86	877.48	513.92	1,429.94	4,933.10	12,713.28
Sep-17	2,181.85	1,635.59	3,817.44	366.98	91.81	235.38	536.20	69.86	268.86	871.46	501.00	1,338.17	4,679.82	12,776.98
Oct-17	2,146.77	2,104.81	4,251.58	548.08	87.97	265.72	522.52	67.06	250.28	1,418.28	609.54	716.40	4,490.93	13,228.36
Nov-17	1,938.00	2,114.06	4,052.06	416.78	84.53	301.08	628.68	77.36	289.60	1,014.08	660.20	855.91	4,400.14	12,780.42
Dec-17	1,782.22	1,733.22	3,515.44	465.18	72.28	362.74	730.40	67.60	316.96	1,041.68	563.10	919.44	3,769.16	11,823.98
Jan-18	1,526.75	1,972.47	3,499.22	366.70	90.66	276.80	513.52	63.22	223.92	933.24	465.30	584.32	3,717.08	10,733.98
Feb-18	1,732.56	2,294.10	4,026.66	528.82	110.06	287.54	626.50	78.30	271.82	1,213.30	510.14	1,106.04	4,587.64	13,346.82
Mar-18														
Apr-18														
May-18						. • .	$C_{\Lambda}$							
Fin YTD	16,188.59	17,205.91	33,394.50	3,799.50	764.13	2,357.14	5,298.16	628.84	2,304.46	9,231.14	4,842.88	9,413.08	40,372.41	112,406.24
						1								
Last yr FYTD	15,625.27	17,002.16	32,627.43	3,102.56	873.02	2,233.32	5,256.02	604.22	2,247.40	9,010.20	-	15,724.02	37,146.73	108,824.92
% change	3.61	1.20	2.35	22.46	(12.47)	5.54	0.80	4.07	2.54	2.45		(40.14)	8.68	3.29
Last yr MTH	1,663.24	2,056.26	3,719.50	366.56	103.22	270.54	568.00	74.10	272.50	1,204.24	-	1,201.74	4,666.49	12,446.89
% change	4.17	11.57	8.26	44.27	6.63	6.28	10.30	5.67	(0.25)	0.75		(7.96)	(1.69)	7.23

SOUTHERN WASTE SOLUTIONS		
FINANCIAL RATIOS		

ANNUAL	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Sales	3,235	4,093	6,946	4,943	5,415	6,395	8,386	7,739	9,208	13,263	10,692	11,235
EBIT*	226	683	1,231	493	354	705	2,935	1,535	2,683	4,984	1,538	1,906
Interest paid	360	353	324	276	239	205	157	121	83	342	310	286
Income tax	0	99	272	65	36	161	841	427	780	1,296	372	324
Net result	(134)	231	635	152	79	339	1,937	987	1,820	3,346	856	1,296
Total assets	7,342	7,436	10,356	10,226	9,836	10,087	12,538	13,215	15,960	30,130	32,704	29,905
Current assets	588	1,107	3,231	3,198	2,116	2,335	3,664	4,858	7,581	8,734	9,476	9,002
Debtors	446	525	597	782	572	703	872	809	977	1,323	936	1,216
Total liabilities	6,850	6,414	7,399	6,596	6,057	5,970	6,229	5,260	4,846	15,679	16,247	11,333
Current liabilities	1,059	1,034	3,256	2,918	1,506	2,012	2,820	2,098	1,896	3,884	4,221	2,386
Borrowings	6,176	5,785	4,569	4,125	3,651	3,145	2,604	2,031	1,485	10,001	9,557	6,416
Equity	492	1,022	2,957	3,630	3,779	4,118	6,309	7,955	11,114	14,451	16,457	18,572
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Profitability	7%	17%	18%	10%	7%	11%	35%	20%	29%	38%	14%	17%
Asset performance	44%	55%	67%	48%	55%	63%	67%	59%	58%	44%	33%	38%
ROA	3%	9%	12%	5%	4%	7%	23%	12%	17%	17%	5%	6%
Interest cover	63%	193%	380%	179%	148%	344%	1869%	1269%	3233%	1457%	496%	666%
Debt performance	84%	78%	44%	40%	37%	31%	21%	15%	9%	33%	29%	21%
Debt to equity	1255%	566%	155%	114%	97%	76%	41%	26%	13%	69%	58%	35%
Current ratio	56%	107%	99%	110%	141%	116%	130%	232%	400%	225%	224%	377%

<sup>\*</sup> Adjusted in 2001 to 2008 inclusive for lease fees paid in 2008 covering 2001 to 2007 financial years Note 2009 WTS investment - significant increase in both assets and liabilities Note 2017 includes \$1.7m grant income, 2018 \$303k

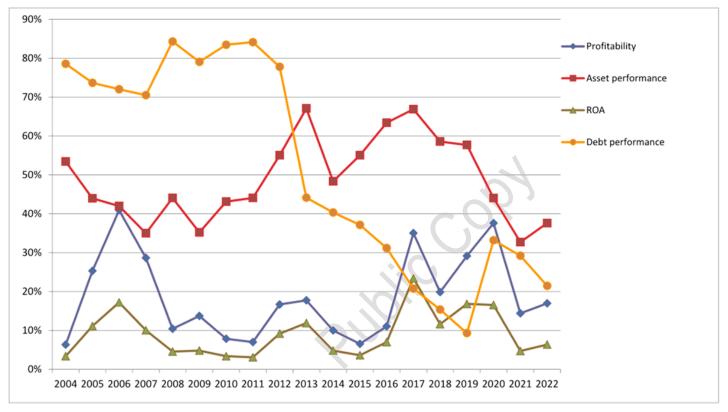
#### Note 2020 and onwards includes lease assets and lease liabilities

MONTHLY CUMULA	JUL	AUG	SEPT	ост	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE
Sales	1,036	2,099	3,084	4,129	5,103	6,078	6,954	7,803	8,869			
EBIT*	261	496	654	894	1,063	1,132	1,272	1,259	1,733			
Interest paid	24	48	50	66	82	100	119	135	152			
Income tax	59	112	151	207	245	258	288	256	395			
Net result	178	336	453	621	736	774	865	868	1,186	0	0	0
Total assets	32,460	32,239	29,618	29,920	30,304	29,905	30,174	30,491	31,070			
Current assets	8,812	8,554	8,548	8,951	9,309	9,002	9,209	9,474	9,840			
Debtors	1,142	1,335	1,134	1,224	1,114	1,216	1,163	1,070	1,231			
Total liabilities	15,316	14,913	11,770	11,552	11,783	11,333	11,193	11,507	11,660			
Current liabilities	3,222	2,927	2,840	2,579	2,842	2,386	2,154	2,420	2,703			
Borrowings	9,549	9,542	6,562	6,500	6,483	6,416	6,401	6,386	6,371			
Equity	17,143	17,326	17,848	18,368	18,521	18,572	18,981	18,984	19,409			
	JUL	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE
Profitability (exc intere	25%	24%	21%	22%	21%	19%	18%	16%	20%			
Debt performance	29%	30%	22%	22%	21%	21%	21%	21%	21%			
Debt to equity	56%	55%	37%	35%	35%	35%	34%	34%	33%			
Current ratio	273%	292%	301%	347%	328%	377%	428%	391%	364%			
Interest cover	1088%	1033%	1308%	1355%	1296%	1132%	1069%	933%	1140%			

Attachment 2: 1/5

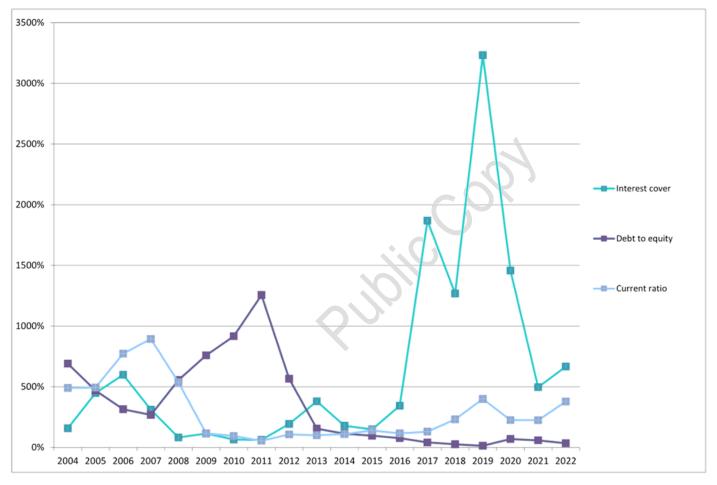
SOUTHERN WASTE SOLUTIONS FINANCIAL RATIOS - ANNUAL

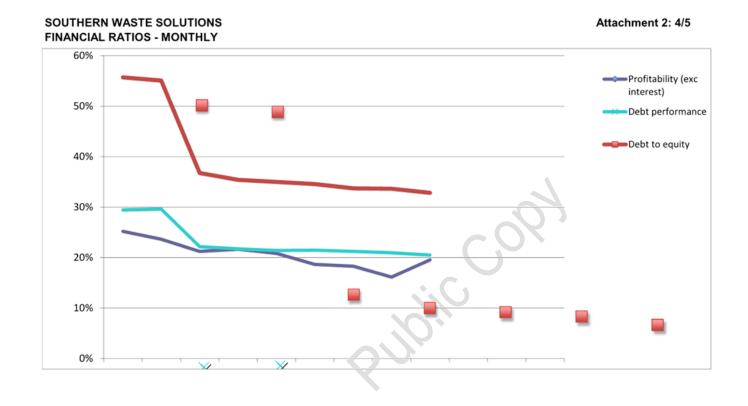
Attachment 2: 2/5

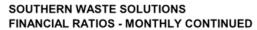


# SOUTHERN WASTE SOLUTIONS FINANCIAL RATIOS - ANNUAL CONTINUED

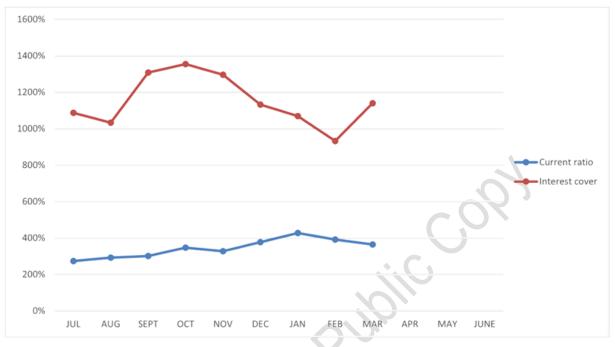
Attachment 2: 3/5







Attachment 2: 5/5



#### COPPING REFUSE DISPOSAL SITE Attachment 3: 1/3 MANDATORY ACTIONS SCHEDULE J | A | S | O | N | D | J | F | M | A | M | J | Who Ground Water Monitoring Copping - including C Cell A S O N D F M A M J CFO Issue: Regular monitoring (quarterly, 6 monthly and annual) required by EPNs Action/Status: Sampling completed per schedule with satisfactory results. EPA is notified immediately. CEO Annual Review of Downer Operations S | O | N | D | J | F | M | A | M | J | Issue: Downer to report re contract compliance. Action/Status: 2021 report received in September with satisfactory results. J A S O N J F M A M J Annual Review of Operations per EPN G6 (a) CEO Issue: Annual review of operations to EPA each December Action/Status: CEO provided the 2021 report in November 2021. Annual Volumetric Survey (including copy to landowners) SONDJFMAMJ CEO Issue: EPN requires survey to be forwarded to EPA within 14 days of receipt. Action/Status: Mailed to EPA in September 2021. Quarterly Operations Report to Site Cttee J S O D J MA CEO Issue: Performance review per Downer contract, between Downer and Site Ops Committee Action/Status: Performance to date has been satisfactory. Review DPEMP by 30/09/06, rpt within 3 mths, then 5 yrly J A ONDJFMAMJ CEO Issue: EPN requirement G6 b) Action/Status: Pitt & Sherry's 2021 review was submitted on 3 December 2021. Report sources of waste to Director of Environment ONDJFMAMJ CEO Issue: Annually by 30/9 each year for preceding financial year. Action/Status: Provided monthly. Annual General Meeting J A S N D J F M A M J Sec Issue: Rule 97 requires AGM by the end of November each year Action/Status: The 2021 AGM was held on 25 November. J A S O N D J M A M J Estimate of Financial Commitments CEO Issue: Rule 182 (e) requires councils to be advised of estimated financial commitments by 28 February. Action/Status: Letters sent in February 2022 as required. Budget J A S O N D J F CEO Issue: Draft to Participating Councils by end of March - Rule 185. Action/Status: Provided in March 2022 as required. J A S O N D J F MA CEO Issue: Rule 181 requires CEO to prepare by 31 May and Authority to consider by 30 June. Action/Status: The 2021-2024 plan was approved by the Authority on 13 May 2021. Strategic Plan J A S O N D J F MA CEO Issue: Rule 181 requires CEO to annually update the 5 year plan for Authority endorsement. Action/Status: As above re the Business Plan. Quarterly Report (general and fin'l performance) to Authority J A ON J F A M CEO Issue: Required by Local Government Act and reflected in Rules 193-197 Action/Status: Tabled and presented as required Prepare Financial Statements for Audit SONDJFMAMJ CEO Issue: Required by Local Government Act within 45 days of end of year Action/Status: An unmodified audit opinion was received in September 2021. Provide the Authority with an Annual Report J A S N D J F M A M J CEO Issue: Required by Rule 10(h)

Action/Status: The 2021 Annual Report was presented at the 2021 AGM on 25 November.

Attachment 3: 2/3 Annual financial information to Tascorp NDJFMAMJ CEO Issue: Required by loan agreement Action/Status: The annual financial report was provided in October 2021. J A S N D J F M A M J CEO/Sec Statement by Board of Directors to Tascorp Issue: Required by loan agreement - at same time as annual financial statements Action/Status: The statement was provided in October 2021. Half yearly management report to Tascorp J A S O N D J M A M J CEO Issue: Required by loan agreement Status: Provided as required. Copping lease amount to be reviewed, including annual CPI increa J A S O N D J F M Authority Issue: Triennial / annual CPI required by Lease and Rules. Action/Status: The Valuer General was appointed by Clarence to review the lease amount from March 2022. Monitoring Results (executive summary) to Landowners; and J S O D J MA J CEO Records and Results to EPA Issue: Required by EPN to be sent to adjoining landowners and DPIPWE within 14 days. Action/Status: Sent as required. They are also published on our web site. Notice of Authority meetings to Landowners 14 days prior J A S O N D J F M A M J Sec Issue: EPN requires agendas to be fwded to adjoining landowners prior to meetings. Action/Status: Requirement being met Notice of Authority Meetings to Members, Directors, GMs, Auditors J A S O N D J F M A M J Sec Issue: Rules require 14 days notice Action/Status: Requirement being met J A S O N D J F M A M J CEO Code of tendering to be reviewed every 4 years, or earlier Issue: Local Government Act requires a code and a review at least every 4 years Action/Status: Code in place, last reviewed May 2019. Next review due by May 2023. J A S O N D J F M CEO Annual review of statutory requirements Issue: Rule 198 requires the CEO to provide a report on statutory compliance in April each year. Action/Status: Monitoring of compliance is ongoing. Each quarterly report includes a statement that all statutory obligations are being met. A specific report is included in the Board's April 2022 agenda and will be provided to the Authority in May 2022. Annual review of contractual obligations J A S O N D J F M M J CEO Issue: Rule 200 requires a review by the Board each April. Action/Status: Included in the Board's April 2022 agenda, to be provided to the Authority in May. Annual Review of Compliance Derwent Park medical waste CEO J A ONDJ F MA MJ Issue: EPN G12 requires an annual review to the Director within 3 months of the end of each financial year. Action/Status: Satisfactory report was sent to the Director in September 2021. EMP Operations (Lutana) J A S O N D J F M MJ CEO Issue: Permit condition G10 requires a report to the EPA each 5 years as at April. Action/Status: 5 yearly report provided to the EPA in April 2018. CEO Annual Report of waste received J A ONDJ F MAMJ Issue: The Federal Government requires annual reporting of waste types received by September each year Action/Status: The 2021 report was submitted. C Cell sub lease rent review |J |A |S |O |N |D |J |F |M|A |M|J | CFO Issue: Review due each 3rd anniversary of 1 September 2016 - notice 3 months in advance. Action/Status: Next review due as at 1 Sept 2022, notify amount 3 months prior. Review Participating Council gate fees J A S O N D J F MA CEO Issue: Contracts require a review due in May each year. Action/Status: Clarence contract still not amended - a workaround is in place. Agreement has been reached to increase all PC gate fees by more than CPI until a sustainable fee is achieved.

Attachment 3: 3/3

Annual C cell environmental review to EPA

JASONDJ MA MJ

CEO

Issue: Review for period ended 30 November to be submitted to EPA within 3 months.

Action/Status: Report was submitted in January 2022.

Annual report s19 NGER Act

J A S N D J F M A M J

CEO

Issue: Act requires report to be submitted by the end of October

Action/Status: Report is not yet due.

Annual return reg 18 Waste and Resource Recovery Regulations J A S N D J F M A M J

CEO

Issue: Regs require annual return before 1 November for SWS and C Cell

Action/Status: Report is not yet due

Major contracts, leases etc:

Land owner councils **Participating Councils** 

Downer BE & CF Morey Aquasci

**Huon Valley Council** 

Glamorgan Spring Bay Council

Tascorp

Break O Day Council

Department of Health & Human Services SSAA Blue Hills Sporting Shooters Club Inc

LMS Energy Stroud Pty Ltd

Hobart & Glenorchy City Councils

Board members

C Cell C Cell C Cell

landfill site lease waste agreements

landfill site operations, excavator hire

waste transport landfill monitoring

receipt, compaction, transport & disposal of waste

disposal of waste loan agreement

receipt, compaction, transport & disposal of waste

medical waste treatment and disposal

sub lease Copping landfill gas management sub lease Copping Lutana lease Deeds of appointment Unit Holders Agreement management agreement

loan agreement

# COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY PERFORMANCE IN MEETING PRINCIPAL OBJECTIVES AND GOALS

Attachment 4: 1/2

For the Quarter Ended 31 March 2022

The Authority's principal goals and objectives, and its performance against them during the preceding quarter, are as follows:

 To manage and operate the (Copping landfill) Site for the purposes of waste treatment, landfill disposal, resource recovery, and/or energy generation and for related purposes and in a manner which conforms to the Environmental Approvals

During the period covered by this report the Authority

- (i) did not undertake any waste treatment activities on the Site
- (ii) managed and operated the Site for the purpose of landfill disposal
- (iii) did not undertake any resource recovery activities on the Site
- (iv) generated energy on the Site
- (v) managed and operated the Site in a manner that conformed to the Environmental Approvals
- 2. To manage the Balance Area

During the period covered by this report the Authority managed the Balance Area

 To manage successfully the operation of the (Copping landfill) Site and Balance Area, which may be by or involve third parties by operating efficiently in accordance with sound commercial practice

During the period covered by this report the Authority successfully managed

- (i) the operation of the Site by operating efficiently in accordance with sound commercial practice
- (ii) the Balance Area by operating efficiently in accordance with sound commercial practice
- To manage successfully the operation of the (Copping landfill) Site and Balance Area, which may be by or involve third parties by maximising the net worth of the Authority's assets

During the period covered by this report the Authority successfully managed

- the Site by maximising the net worth of the Authority's assets subject to pricing decisions made by the Authority
- (ii) the Balance Area by maximising the net worth of the Authority's assets subject to pricing decisions made by the Authority
- To manage successfully the operation of the (Copping landfill) Site and Balance Area, which may be by or involve third parties by operating and managing both to maximise benefits to Members

During the period covered by this report the Authority successfully managed both the Site and the Balance Area to maximise benefits to Members

#### Attachment 4: 2/2

6. To perform such other functions and provide such other services and facilities either on or off the (Copping landfill) Site as are necessary for achieving the Principal Objectives and Goals, which may be by or involve third parties, including but not limited to waste transfer stations and waste transport services

During the period covered by this report the Authority performed such functions, including but not limited to waste transfer stations and waste transport services

- (i) on the Site as were necessary for achieving the Principal Objectives
- (ii) off the Site as were necessary for achieving the Principal Objectives
- (iii) on the Site as were necessary for achieving the Goals
- (iv) off the Site as were necessary for achieving the Goals



# COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY PERFORMANCE UNDER BUSINESS PLAN For the Period Ended 31 March 2022

Attachment 5: 1/6

The Authority's performance during the preceding quarter against the key result areas (KRA) and reporting measures included in its Business Plan is as follows:

## 1. Grow the business overall within the waste management and resource recovery sector

1.1 Ensure the business is well managed and sufficiently flexible to meet future challenges with a focus on an effective and responsive operating model:

KRA:		Reporting Measure:
•	Review outsource v insource	Performance of a cost benefit analysis of
	models of operation as contracts	insource v outsource as relevant contracts
	come up for renewal	near renewal dates
		No relevant contracts have yet approached their renewal dates
•	Succession Plan is in place	A succession plan is in progress
		The Board has appointed a new CEO

1.2 Resource the business appropriately to deliver its strategies

KRA:		Reporting Measure:
•	An effective and experienced suite of resources is in place to deliver the strategic plan and reduce key person dependencies	A succession plan is in progress
		The Board has appointed a new CEO
		Resourcing gaps are identified
		Not yet commenced
		Resourcing gaps are filled
		Not yet commenced
•	Review the organisation structure to ensure sufficient capacity for growth	The organisation chart has been reviewed
		The CEO reviewed and amended the Chart during the 2021-22 budget process. Further amendments will be made by the new CEO

1.3 Build and maintain effective relationships with the Tasmanian Government and regulatory organisations

KRA:		Reporting Measure:
•	Influence the implementation of the State Government's Waste Management Plan, including:	The number of opportunities created and / or taken up with the government for communication of SWS' view of the implications of its Plan
		Meetings have been held with the Minister. EPA policy advisers have visited the landfill to become familiar with potential landfill operator issues. The CEO as a Member of WMRR has also provided input via that forum.
•	Engage with and influence the drafting, amendment and implementation of Government policy or other relevant legislation and regulation	The number of favourable changes achieved
	Pripling	It will be difficult to demonstrate what changes, if any, are a result of representations made by SWS v those made by others with similar views.

1.4 Contribute to solutions to waste management issues

KRA:		Reporting Measure:
•	Participate in discussions with other entities, including the Local Government Association of Tasmania, to assist resolving their waste management issues	The number of discussions with other entities assisting them to resolve their waste management issues
		Discussions are in progress with Brighton Council and a number of other councils and businesses

<ul> <li>Identify, investigate, assess and report on potential business development and / or improvement opportunities for consideration by the Board / Authority</li> </ul>	The number of reports to the Authority outlining potential business development and / or improvement opportunities for consideration
	The composting project has taken up any time that may have been otherwise available to pursue these matters to date
Implement approved viable business development and / or improvement opportunities	The number of identifies and approved viable business development opportunities implemented
	Composting opportunities are still under active consideration

1.5 Ensure stakeholders including customers, shareholders and the broader community are kept appropriately informed, with an emphasis on education and marketing

KRA:		Reporting Measure:
•	Participate in workshops and / or meetings with Participating Councils	Establishment of a timetable to meet with Councils at workshops or other suitable forums.
	ONDILO	Workshops have been held with Clarence, Sorell and Tasman. No councils have committed to an ongoing timetable.
•	Maintain the currency of, and implement, the Relationship Management and Communications Plan	Relationship Management and Communications Plan is updated, and actions implemented, as required.
		The Plan remains up to date in terms of content and actions
•	Continue to regularly distribute newsletters to the community	Newsletter distributed quarterly
		The newsletter is distributed quarterly.
•	Increase site visits including via implementation of a schools' program	Schools' program in operation
		The program is almost complete
•	Progress the relationship with Landcare Tasmania	Number of projects implemented with Landcare

	Landcare will be involved in the schools' program
<ul> <li>Undertake community and stakeholder engagement initiatives</li> </ul>	Number of community and stakeholder engagement activities
	A public information session was widely advertised and publicised and held at the Sorell Memorial Hall in July 2021.

## 2. Optimise use of the Lutana site or a viable, urban alternative

2.1 Secure tenure of the Lutana site or a viable, urban alternative

KRA:		Reporting Measure:
•	Purchase of the site or signing of a long-term lease	Secure tenure of an urban site for a waste transfer station
		A suitable alternative site has been identified. Hobart and Glenorchy have now both agreed to extend the Lutana lease for 5 + 5 years. A draft lease is currently being negotiated.

## 2.2 Identify other business or expansion opportunities for the site

KRA:		Reporting Measure:
•	More or increased value adding activities on site	Number of value adding initiatives implemented on SWS' urban site
		None to date.

# 3. Optimise use of the Copping landfill site

3.1 Continue to investigate the viability of a composting facility on site

KRA:		Reporting Measure:
•	Finalise a business case for the composting facility	Provision of appropriate reports and supporting information to the Authority to allow it to make an informed decision about the construction and operation of a composting facility at Copping
		The Early Contractor Involvement Contract (ECI) is in progress.
•	Progress construction and implementation of the composting facility subject to the outcomes of the business case	Construction of the composting facility

The ECI phase is not yet complete. Alternatives to the COVA proposal
are being actively pursued.

# 3.2 Identify areas on site that may be suitable for other value adding activities on site

KRA:		Reporting Measure:
•	More or increased value adding activities on site	Number of expanded or new value adding activities identified for the landfill site
		The composting project is currently occupying all available resources.

## 4. Ensure sustainable environmental and social outcomes for our communities

4.1 Ensure robust compliance, management and oversight of the business

KRA:	Reporting Measure:
Meet all material compliance obligations	Number of breaches
	There have been no breaches
No major environmental incidents	Number of major incidents
0/1/2	There have been no environmental incidents

# 4.2 Continue to reduce environmental impacts of operations

KRA:		Reporting Measure:
•	Increase waste diversion from inefficient / older facilities to	The trend in number of tonnes of waste diverted from inefficient / older landfills
	increase use of the Copping site	to Lutana and / or Copping
		Brighton Council has commenced diversion of all of its waste to SWS.
•	Progress, monitor and promote the wetland leachate treatment project	Successful completion of the wetland pilot
		The pilot is on track. It was promoted at a public information session on 10 July 2021.

Increase tonnage of material diverted from waste transfer stations operated by SWS compared to the previous year	The trend in the number of tonnes diverted from waste transfer stations operated by the business
	The trend is a slight decrease. Only small volumes are involved with metal being collected by a recycler. The arrangement with MPWTS is on hold.
Improve carbon footprint compared to the previous year	The trend in volume of landfill gas flared and / or used to generate electricity
	The trend upward following the new generator coming on line in September 2021.
•	A greenhouse gas audit has now been completed.
Progress recycling and education initiatives in conjunction with Mornington Park Waste Transfer Station and others	Implementation of the schools' program
	This program is now almost ready to commence.
<ul> <li>Identify, investigate, assess and report on collaborative research opportunities</li> </ul>	Participation in appropriate collaborative research opportunities
	SWS is involved with collaborative research with UTas in relation to the wetland and is also part of a Sustainable Communities Waste Hub which includes UNSW, CSIRO, Monash, Swinburne, Curtin and UTas.

# 4.3 Consider climate impacts in all major decision making

KRA:		Reporting Measure:
•	Include climate impacts in discussion papers dealing with all major new initiatives	Inclusion of climate impact assessment in discussion papers dealing with all major initiatives
		No such initiatives have been assessed during the current planning period.

# B GENERAL MANAGER'S ACTIVITIES 25 APRIL 2022 TO 27 MAY 2022

Acting General Manager's Diary		
27 April Attended the Greater Hobart GM/CEO Monthly Meeting		
2 May	2 May Participated in the Metro GM's Weekly meeting	
Attended Council meeting		
3 May	Attended the Local Government Review Forum	
5 May Attended the Greater Hobart Advisory Group Communications Meeting		
6 May	Attended the Kingborough Community Forum	

General Manager's Diary		
9 May	Participated in the Metro GM's Weekly meeting	
	Attended Council Workshop	
10 May	Attended the Greater Hobart GM/CEO Monthly Meeting	
12 May	Attended Kingston Park PCG Meeting with Traders In Purple	
	Attended site visit to Copping with Cr's Fox and Cordover	
	Attended CRDSJA General Meeting	
13 May	Attended Audit Panel Meeting	
16 May	Participated in the Metro GM's Weekly meeting	
	Attended Council Meeting	
17 May	Attended Hobart City Deal Implementation Board Meeting	
18 May	Attended Derwent Estuary Program Board Meeting	
	Met with new Executive Officer of the Greater Hobart Strategic Partnership, Mr Joe Fennessy	
19 May	Attended meeting with Department of State Growth re: Derwent Ferry Long Term Strategy	
	Attended Information Session for Tasmanian Audit Office Senior Management and Members of Audit Committees	
20 May	Met with representative of Placescore	
23 May	Participated in the Metro GM's Weekly meeting	
	Attended Council Workshop	

25 May	In company with the Mayor, attended the Greater Hobart Mayor's Forum
26 May	Met with Mr Mel Innes of the Kettering Community Group to discuss traffic issues
27 May	Attended Hobart City Deal Transport and Housing Project Steering Committee Meeting



# C CURRENT AND ONGOING MINUTE RESOLUTIONS (OPEN SESSION)

CURRENT			
	NIL		
STILL BEING ACTIONED			
Resolution Title Meeting Date Minute No.	Biodiversity Offset Policy 4 April 2022 C161/6-2022		
Status Responsible Officer Officers Comments	Ongoing Director Environment, Development & Community Services Report on charges presented to council. Offset Policy to go to workshop in July.		
<b>Anticipated Date of Completion</b>	August 2022		
Resolution Title Meeting Date Minute No. Status Responsible Officer Officers Comments	Love Living Locally 2023 21 April 2022 C186/7-2022 Ongoing Director Environment, Development & Community Services Having agreement on broad direction, will now develop further detail ahead of implementing next financial year.		
Anticipated Date of Completion	August 2022		
Resolution Title Meeting Date Minute No. Status Responsible Officer Officers Comments  Anticipated Date of Completion	Installation of Fourth Flagpole 7 March 2022 C116/4-2022 Ongoing Director Environment, Development & Community Services An operational policy will be drafted in parallel with acquisition and installation of the new pole. August 2022		
Resolution Title Meeting Date Minute No. Status Responsible Officer Officers Comments  Anticipated Date of Completion	Glyphosate 7 February 2022 C54/2-2022 Ongoing Director Environment, Development & Community Services Matter deferred pending the release of international research anticipated in May 2022. A report will come to Council after that research has become publicly available. July 2022		
Resolution Title Meeting Date Minute No. Status Responsible Officer Officers Comments Anticipated Date of Completion	Smoke Free Sports Precinct 20 December 2021 C677/25-2021 Ongoing Senior Environmental Health Officer Report to Council being prepared July 2022		

Resolution Title	Kingborough Bicycle Advisory Committee
Meeting Date	3 May 2021
Minute No.	C211/8-2021
Status	Ongoing
Responsible Officer	Manager Development Services
Officers Comments	Awaiting direction from the Planning Commission as to
	when the Scheme may progress
Anticipated Date of Completion	August 2022
Resolution Title	Petition: Development of Walking Track in Spring Farm and Whitewater Park Estates to Connect to Huntingfield
Meeting Date	1 March 2021
Minute No.	C94/4-2021
Status	
	Ongoing Director Covernance Regression & Brancety Services
Responsible Officer Officers Comments	Director Governance, Recreation & Property Services
	Capital bid lodged for 2022/23  June 2023
Anticipated Date of Completion	
Resolution Title	Properties for Disposal
Meeting Date	26 October 2020
Minute No.	C626/20-2020
Status	In progress
Responsible Officer	Director Governance, Recreation & Property Services
Officers Comments	Two properties sold
Anticipated Date of Completion	December 2022
Resolution Title	Hobart City Deal and Implementing the Kingston Place
Resolution Title	Strategy
Meeting Date	Strategy 13 July 2020
	Strategy
Meeting Date	Strategy 13 July 2020
Meeting Date Minute No.	Strategy 13 July 2020 C397/13-2020
Meeting Date Minute No. Status	Strategy 13 July 2020 C397/13-2020 Ongoing Director Governance, Recreation & Property Services
Meeting Date Minute No. Status Responsible Officer	Strategy 13 July 2020 C397/13-2020 Ongoing Director Governance, Recreation & Property Services A major project which will be ongoing for the next three
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Meeting Date Minute No. Status Responsible Officer Officers Comments  Anticipated Date of Completion Resolution Title Meeting Date Minute No. Status Responsible Officer Officers Comments  Anticipated Date of Completion Resolution Title Meeting Date	Strategy 13 July 2020 C397/13-2020 Ongoing Director Governance, Recreation & Property Services A major project which will be ongoing for the next three years and regular reports will be provided to Council Ongoing  Funding for Public Infrastructure Required to Support Large Sub-divisions 22 July 2020 C429/14-2020 In progress Director Environment, Development, Community LGAT has released a discussion paper (April 22) which is being reviewed by officers to provide feedback. LGAT's advocacy is ongoing. Unknown  Paid Parking Within Central Kingston 13 January 2020

Officers Comments  Anticipated Date of Completion	This is to be revisited following the completion by the State government of the Huntingfield park and ride.  November 2022
Resolution Title	Information & Communications Technology Review
Meeting Date	27 May 2019
Minute No.	C364/10-19
Status	Ongoing
Responsible Officer	Chief Information Officer
Officers Comments	Security review component completed by independent auditors. An independent audit of Council's ICT security controls with a focus cyber security, including assessment against the Essential Eight threat mitigation strategies has been completed by WLF. The findings and recommendations have been submitted to the Audit Panel. This activity, which was funded through the internal audit program, covers off on a significant part of the resolution which sought to identify and "lower risks" and highlight "areas for improvement". The remaining components such as identifying opportunities to improve service delivery or reduce service delivery costs across its operations have yet to be independently reviewed.
<b>Anticipated Date of Completion</b>	Security/Risk - April 2022. Balance yet to be funded