



# SPECIAL COUNCIL MEETING AGENDA

NOTICE is hereby given that a Special meeting of the Kingborough Council  
will be held in the Kingborough Civic Centre, 15 Channel Highway, Kingston on  
Tuesday, 13 June 2023 at 5.30pm

# Kingborough Councillors 2022 - 2026



**Mayor**  
**Councillor Paula Wriedt**



**Deputy Mayor**  
**Councillor Clare Glade-Wright**



**Councillor Aldo Antolli**



**Councillor David Bain**



**Councillor Gideon Cordover**



**Councillor Kaspar Deane**



**Councillor Flora Fox**



**Councillor Amanda Midgley**



**Councillor Mark Richardson**



**Councillor Christian Street**

# QUALIFIED PERSONS

In accordance with Section 65 of the *Local Government Act 1993*, I confirm that the reports contained in Council Meeting Agenda No. 11 to be held on Tuesday, 13 June 2023 contain advice, information and recommendations given by a person who has the qualifications or experience necessary to give such advice, information or recommendations.



Gary Arnold  
GENERAL MANAGER

Wednesday, 7 June 2023

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# Table of Contents

| Item |  | Page No. |
|------|--|----------|
| 1    | Audio Recording .....  | 1        |
| 2    | Acknowledgement of Traditional Custodians .....                    | 1        |
| 3    | Attendees .....  | 1        |
| 4    | Apologies.....   | 1        |
| 5    | Declarations of Interest.....                                      | 1        |
| 6    | Officers Reports to Council .....                                  | 2        |
| 6.1  | Operational and Capital Budgets and Rates Resolution 2023/24 ..... | 2        |
| 6.2  | Long Term Financial Plan .....                                     | 84       |
| 7    | Closure .....  | 117      |

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AGENDA of a Special Meeting of Council  
Kingborough Civic Centre, 15 Channel Highway, Kingston  
Tuesday, 13 June 2023 at 5.30pm

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**1      AUDIO RECORDING**

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The Chairperson will declare the meeting open, welcome all in attendance and advise that Council meetings are recorded and made publically available on its website. In accordance with Council's policy the Chairperson will request confirmation that the audio recording has commenced.

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**2      ACKNOWLEDGEMENT OF TRADITIONAL CUSTODIANS**

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The Chairperson will acknowledge the traditional custodians of this land, pay respects to elders past and present, and acknowledge today's Tasmanian Aboriginal community.

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**3      ATTENDEES**

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**Councillors:**

Mayor Councillor P Wriedt  
Deputy Mayor Councillor C Glade-Wright  
Councillor A Antolli  
Councillor D Bain  
Councillor G Cordover  
Councillor K Deane  
Councillor F Fox  
Councillor A Midgley  
Councillor M Richardson  
Councillor C Street

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**4      APOLOGIES**

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**5      DECLARATIONS OF INTEREST**

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In accordance with Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015* and Council's adopted Code of Conduct, the Mayor requests Councillors to indicate whether they have, or are likely to have, a pecuniary interest (any pecuniary benefits or pecuniary detriment) or conflict of interest in any item on the Agenda.

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## 6 OFFICERS REPORTS TO COUNCIL

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### 6.1 OPERATIONAL AND CAPITAL BUDGETS AND RATES RESOLUTION 2023/24

**File Number:** 10.47

**Author:** John Breen, Chief Financial Officer

**Authoriser:** Gary Arnold, General Manager

#### Strategic Plan Reference

Key Priority Area: 2 Deliver quality infrastructure and services.

Strategic Outcome: 2.4 The organisation has a corporate culture that delivers quality customer service, encourages innovation and has high standards of accountability.

### 1. PURPOSE

- 1.1 The purpose of this report is to present Council with the Operational Budget and Capital Works Budget for the 2023/24 financial year, for consideration.
- 1.2 The report also provides a recommendation to Council on a rates resolution to apply for the 2023/24 financial year.

### 2. BACKGROUND

- 2.1 The operational budget for 2023/24 shows a continuation of the substantial impacts of inflation that has affected Council's financial performance over the past 12 months.
- 2.2 In the 2022/23 operational budget Council was completed before inflation impacts were clear and subsequently expenditure was above budget particularly for costs such as transport, land tax and building maintenance. This led to a forecast underlying deficit for the year of \$229k.
- 2.3 Council's Long Term Financial Plan (LTFP) is being presented at this meeting. The LTFP provided a pathway for Council to deliver a sustainable underlying surplus from 2023/24 onwards. The delivery of an underlying surplus will ensure that sufficient cash funds are available to repay the majority of interest-free loans when they mature between 2024 and 2025.
- 2.4 Council has held workshop sessions over the past few months considering all aspects associated with the 2023/24 operational budget estimates and capital works program.
- 2.5 The following financial statements have been included within the Budget:
  - Budget Income and Expenditure Statement
  - Budget Capital Works Program
- 2.6 As part of the budget process, information on the capital and operational budgets has been provided to the community for feedback. A summary of the submissions received, and online survey results, during the budget consultation period, are provided in the attached papers.
- 2.7 The budget submissions were reviewed by Council at a workshop held on 29 May 2023.

### 3. STATUTORY REQUIREMENTS

3.1 The *Local Government Act 1993* requires that the General Manager must prepare estimates of Council's revenues and expenditure for each financial year. Details are to include estimates of the following:

- revenue of the Council;
- expenditure of the Council;
- borrowings by the Council; and
- capital works of the Council.

3.2 Part 9 of the *Local Government Act 1993* provides Council with the ability to determine the rates and charges that may be applied to properties within its municipal area.

3.3 The Act requires that rates must be set by Council not earlier than 1 June and not later than 31 August.

3.4 Estimates for the financial year must be adopted by the Council, with or without alteration, by absolute majority.

3.5 The *Local Government Act 1993* provides:

***86A. General principles in relation to making or varying rates:***

*(1) A council, in adopting policies and making decisions concerning the making or varying of rates, must take into account the principles that –*

- a) rates constitute taxation for the purposes of local government, rather than a fee for a service; and*
- b) the value of rateable land is an indicator of the capacity of the ratepayer in respect of that land to pay rates.*

*(2) Despite subsection (1), the exercise of a council's powers to make or vary rates cannot be challenged on the grounds that the principles referred to in that subsection have not been taken into account by the council.*

### 4. DISCUSSION

4.1 The attached Operational Budget (refer attachment 1) and Capital Works Budget (refer attachment 2) will be included in summary in the Annual Plan for 2023/24.

### 5. OPERATIONAL BUDGET

5.1 Council's 2023/24 budgeted net operating surplus before depreciation expense, capital related income, and interest and dividend income, is estimated to be \$11.00M an improvement of \$0.73M on the 2022/23 forecast. The overall net result for 2023/24 is an expected surplus of \$2.71M, which is a decrease of \$3.16M on the previous year's forecast surplus. The reason for the decrease is the \$3.40M reduction in capital grants for the Transform Kingston project.

5.2 The removal of capital income of \$2.71M from the net surplus results in an underlying surplus for the year of \$0.01M.

## 6. CAPITAL WORKS BUDGET

- 6.1 The total capital works budget for 2023/24 is \$17.08M which includes \$3.0M for expenditure on the Transform Kingston project. In addition there is an allocation of \$1.0M to an Infrastructure Replacement Reserve for future funding requirements.
- 6.2 Council has identified a need to focus capital investment into the replacement and rehabilitation of its infrastructure assets. There is also the need to deliver new and upgraded works to support a growing municipality. Council has balanced these competing priorities in the 2023/24 capital budget.
- 6.3 A summary of the capital works budget allocation for the respective functional areas is shown below:

| <b>SUMMARY</b>                      | <b>2023/24</b> |
|-------------------------------------|----------------|
| <b>FUNCTIONAL AREA:</b>             | <b>\$'000</b>  |
| Roads, Bridges & Jetties            | 6,993          |
| Plant and Equipment                 | 1,265          |
| Property                            | 4,044          |
| Stormwater                          | 1,777          |
| Transform Kingston                  | 3,000          |
| Infrastructure Replacement Reserve  | 1,000          |
| On-Costs                            | 641            |
| <b>TOTAL PROPOSED CAPITAL WORKS</b> | <b>18,078</b>  |

- 6.4 Capital works are funded from several sources, as identified in the table below:

| <b>Capital Works Funded By</b>                | <b>\$'000</b> |
|---|---------------|
| Operational Funds (from reserves)             | 1,528         |
| Operational Funds Generated (from cash flows) | 12,450        |
| Proceeds from Sale of Assets                  | 2,400         |
| Grant Funds                                   | 1,700         |
| <b>TOTAL</b>                                  | <b>18,078</b> |

The capital works schedule included in the attached document outlines the 2023/24 program and provides an indication of the program for the ensuing four financial years. The projects identified for years 2 to 5 are subject to review and confirmation by Council as part of each annual budget cycle.

## 7. RATES & CHARGES

- 7.1 The operational budget includes a 4.5% residential rate increase and a 7.0% commercial and industrial rate increase in line with the Long-Term Financial Plan (LTFP).
- 7.2 The stormwater, garbage and recycling rates are recommended for an increase of 4.5% for 2023/24. The garbage collection charge will increase between \$8 and \$18, recycling charges between \$4 and \$6 and green waste by \$5 per annum.

- 7.3 It is recommended that a Stormwater Removal Rate of 0.006753 cents in the dollar, with a minimum of \$80, be charged in respect of all rateable land within the municipality for the period 1 July 2023 to 30 June 2024. This will mean that only properties with a capital value over \$1.2M will pay an amount in excess of \$80.
- 7.4 The standard Garbage Collection Charge is recommended to increase by \$8 to \$188 for 2022/23.
- 7.5 The standard Recycling Collection charge to be increased by \$4 to \$87 for the year.
- 7.6 Council's Green Waste service including the food organics service will increase from \$105 to \$110 for the year.
- 7.7 The Fire Service Levy is determined by the State Fire Commission and Council is required under the *Fire Services Act 1979* to collect the levy on behalf of the State Fire Commission.
- 7.8 The rates which will apply to the various fire service categories, as a rate in the dollar of capital value, are as follows:
- Permanent Brigade 0.040239 cents (minimum \$48)
  - Volunteer Brigade 0.012876 cents (minimum \$48)
  - General Land 0.011226 cents (minimum \$48).
- 7.9 The *Local Government Act 1993* at section 128 specifies the penalty and interest structure that may be applied to late payments of rates and instalments. For 2022/23 the maximum interest that can be imposed is 9.85% of the unpaid rate or instalment. Council has determined that the maximum interest rate will be applied. The penalty will be 5% of the unpaid rate or instalment.
- 7.10 The date of the first instalment will be 15 August 2023. As in previous years, where a ratepayer is in financial difficulties and unable to reasonably meet their financial obligations to Council, arrangements may be made to extend the period within which the payment must be made.

## 8. FINANCE

- 8.1 The development and adoption of the Budget Estimates is an essential function of Council. To retain the current operating result, any subsequent reduction in income or increase in expenditure must be balanced by a corresponding adjustment in other items.
- 8.2 The associated rating resolutions are an essential element of the operational budget.

## 9. ENVIRONMENT

- 9.1 There are no environmental issues associated with this report.

## 10. COMMUNICATION AND CONSULTATION

- 10.1 As part of the budget process, information on the capital and operational budgets has been provided to the community for feedback.
- 10.2 Several submissions were received. The submissions and officer comments on the submissions (refer attached) were considered at a Council workshop held on 29 May 2022. Also considered at the workshop was the online survey completed by 92 residents with the results attached to this report.



- 10.3 An information brochure will be included with the first rates instalment for the year. It also will be published on the web site and advertised through social media.
- 10.4 A media release will be issued following Council's consideration of the budget alerting the community to the rate increase for the next financial year and the projects and programs which underpin the budget.

## 11. RISK

- 11.1 The current inflation figures for Tasmania do present a risk in terms of contracts where the escalation amount is tied to movements in CPI or related indexes.
- 11.2 Should the Estimates not be approved within the anticipated timeframe, it may not be possible to issue the rates notices in sufficient time to comply with the normal deadline for the first rating instalment. This would likely adversely impact both upon anticipated interest receivable and the cashflow.

## 12. CONCLUSION

The Operating Budget and Capital Works Program will form the keystone of Council's activities for the 2023/24 financial year. Whilst the estimates detail anticipated operational income and expenditure, it is recommended that the General Manager be authorised to make any minor modifications within the overall allocations that may be necessary for the efficient operations of that activity or service. As has been the past practice, all significant changes will be referred to Council for approval.

## 13. RECOMMENDATION

That Council:

- 1 In accordance with Section 82 of the *Local Government Act 1993 (as amended)* ('the Act') adopts, by absolute majority, the estimates of revenue and expenditure (excluding estimated capital works) for the 2023/24 financial year as detailed in Attachment 1;
- 2 In accordance with Section 82(6) of the Act, by absolute majority, authorises the General Manager to make minor adjustments up to \$50,000 to any individual estimate item as he deems necessary during the 2023/24 financial year provided that the total of the Estimates remains unaltered;
- 3 In accordance with Section 90 of the Act, makes a General Rate component for land within the municipal area for the period 1 July 2023 to 30 June 2024 of 0.208306 cents in the dollar of capital value, in respect of all rateable land within the municipal area;
- 4 Pursuant to Section 107 of the Act, by absolute majority, hereby varies the General Rate component (as previously made) for land within the municipal area which is used or predominantly used for industrial purposes to 0.401168 cents in the dollar of capital value of such rateable land;
- 5 Pursuant to Section 107 of the Act, by absolute majority, hereby varies the General Rate component (as previously made) for land within the municipal area which is used or predominantly used for commercial purposes to 0.435502 cents in the dollar of capital value of such rateable land;
- 6 Pursuant to Section 90(4) of the Act, in making a General Rate, sets a minimum amount of \$399, in respect of all rateable land within the municipal area for the period 1 July 2023 to 30 June 2024;

- 7 Pursuant to Section 129(4) of the Act, by absolute majority, determines that for a member of the class of ratepayers' whose liability to pay the minimum rate assessed in accordance with this Resolution Part 6 arises for more than one property in the municipal area a remission of the Minimum Rate requirement shall automatically be granted for such of that members properties which:-
- a) only have erected upon them a boat shed, jetty, ramp or similar structure for access to littoral or riparian waters; or
  - b) do not have the qualities of a minimum lot, as defined by the Local Government (Building and Miscellaneous Provisions) Act 1993 (except where such land could be adhered to other lands in the same ownership so as to comprise a block which has the qualities of a minimum lot); and
  - c) the above remission may be withdrawn where the rates have not been paid in full by the due date;
- 8 Pursuant to Section 94(1) of the Act, makes the following charges for land within the municipal area for the period 1 July 2023 to 30 June 2024:
- a) a Garbage Collection Charge of \$188 for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 80-litre mobile garbage bin, whether that service is used or not;
- 9 Pursuant to Section 94(3A) of the Act, by absolute majority determines to vary the Garbage Collection Charge as follows:
- a) for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 120-litre or 140-litre mobile garbage bin the service charge is varied to \$266;
  - b) for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 240-litre mobile garbage bin the service charge is varied to \$421;
- 10 Pursuant to Section 94(1) of the Act, makes the following charges for land within the municipal area for the period 1 July 2023 to 30 June 2024:
- a) a Recycling Collection Charge of \$87 for each residential, industrial or commercial unit that is provided with a Council recycling collection service utilising a 140-litre mobile recycling bin, whether that service is used or not;
- 11 Pursuant to Section 94(3A) of the Act, by absolute majority determines to vary the Recycling Collection Charge as follows:
- a) for each residential, industrial or commercial unit that is provided with a Council recycling collection service utilising a 240-litre mobile recycling bin the charge is varied to \$133;
- 12 Pursuant to Section 94(1) of the Act, makes the following service rates for land within the municipal area for the period 1 July 2023 to 30 June 2024:
- a) a Green Waste (FOGO) Collection Charge of \$110 for each residential or commercial unit that is provided with a Council Green Waste (FOGO) collection service ;
- 13 Pursuant to Section 93 of the Act, makes the following service rates for land within the municipal area for the period 1 July 2023 to June 2024;

- a) a Stormwater Removal Rate of 0.006753 cents in the dollar of capital value of such rateable land within the municipal area.
- 14 Pursuant to Section 93(3) of the Act, in making a Stormwater Removal Rate sets a minimum amount of \$80, in respect of all rateable land within the municipal area for the period 1 July 2023 to June 2024;
- 15 Pursuant to Section 129(4) of the Act, by absolute majority, determines that for a member of the class of ratepayers' whose liability to pay the Stormwater Removal Rate assessed in accordance with this Resolution Part 13 arises for more than one property in the municipal area a remission of the Stormwater Removal Rate shall automatically be granted for such of that members properties which:-
- a) only have erected upon them a boat shed, jetty, ramp or similar structure for access to littoral or riparian waters; or
- b) do not have the qualities of a minimum lot, as defined by the Local Government (Building and Miscellaneous Provisions) Act 1993 (except where such land could be adhered to other lands in the same ownership so as to comprise a block which has the qualities of a minimum lot); and
- c) the above remission may be withdrawn where the rates have not been paid in full by the due date;
- 16 Pursuant to Section 93A of the Act and the provisions of the *Fire Service Act 1979 (as amended)*, makes the following rates for land within the municipal area for the period 1 July 2023 to 30 June 2024:
- a) a Permanent Brigade District Fire Rate of 0.040239 cents in the dollar of capital value, subject to a minimum amount of \$48 in respect of all rateable land within the Permanent Brigade Rating District.
- b) a Volunteer Brigade District Fire Rate of 0.012876 cents in the dollar of capital value, subject to a minimum amount of \$48 in respect of all rateable land within Volunteer Brigade Rating District.
- c) a General Land Fire Rate of 0.011226 cents in the dollar of capital value, subject to a minimum amount of \$48 in respect of all rateable land within the municipal area, which is not within the Permanent Brigade Rating District, or the Volunteer Brigade Rating District;
- 17 Pursuant to Section 124 of the Act, resolves the rates for 2023/24 shall be payable in four instalments, the dates by which the rates are due to be paid are:
- |                   |                 |
|-------------------|-----------------|
| First Instalment  | 15 August 2023  |
| Second Instalment | 31 October 2023 |
| Third Instalment  | 31 January 2024 |
| Fourth Instalment | 30 April 2024   |
- 18 Pursuant to Section 128 of the Act, resolves where an amount of rates remains unpaid after the due date, a penalty of 5% of the unpaid amount, together with interest on the unpaid amount at a rate of 9.85% per annum calculated daily in arrears, shall be applied;
- 19 Pursuant with Sections 89A, 92 and 109N of the Act resolves:
- a) if a supplementary valuation is made of any land prior to 30 June 2024, the General Manager may at his discretion adjust the amount payable in respect of any or all rates for that land for that financial year in line with the new valuation; and

- b) If a rates notice is issued by the General Manager under sub-clause (a), the amount shown as payable on that notice is due to be paid within 30 days of the date on which that notice is issued.

20 Pursuant to Section 82 of the Act:

- a) adopts the Capital Works Program for the 2023/24 financial year as detailed in the Annual Estimates, Attachment 2;
- b) notes the draft Capital Works programs proposed for financial years 2024/25, 2025/26, 2026/27 and 2027/28 as detailed in Attachment 2 which remain subject to change depending on other priorities being identified and financial resources which may be available at the time; and
- c) in accordance with section 82(6) of the Act, by absolute majority, authorises the General Manager to make minor adjustments up to \$100,000 to any individual estimate item as he deems necessary during the 2023/24 financial year provided that the total of the Estimates remains unaltered.

#### ATTACHMENTS

- 1. **2023/24 Operational Budget**
- 2. **2023/24 Capital Budget**
- 3. **Public Consultation Survey Results**
- 4. **Community Feedback Submissions**
- 5. **BBCA Submission**
- 6. **BICA Submission**
- 7. **FONB Submission**
- 8. **KRAI Submission**
- 9. **TCA Submission**

# **KINGBOROUGH COUNCIL**

**OPERATIONAL  
BUDGET ESTIMATES 2023/24**



## KINGBOROUGH COUNCIL BUDGET 2023/24

| Table of Contents  | Page No |
|--|---------|
| <a href="#">Summary Operating Statement Total for All Programs</a> | 5       |
| <b>Department Operating Income/Expenses</b>                        |         |
| Building & Plumbing Services                                       | 27      |
| Building Maintenance   | 29      |
| Community Hub  | 20      |
| Community Resilience   | 21      |
| Community Services   | 22 - 23 |
| Compliance   | 12      |
| Engineering  | 30      |
| Environment, Development & Community                               | 19      |
| Environmental Health   | 24      |
| Finance  | 8 - 9   |
| Governance   | 6 - 7   |
| Information Services   | 10      |
| Kingborough Sports Centre  | 17 - 18 |
| Natural Areas & Biodiversity                                       | 25 - 26 |
| Plant, Vehicles & Equipment  | 31      |
| Private Works  | 32      |
| Property Management  | 13 - 14 |
| <a href="#">People &amp; Safety</a>                                | 11      |
| Recreation & Reserves  | 33 - 34 |
| Stormwater   | 35      |
| Town Planning  | 28      |
| Transport  | 36 - 37 |
| Turf Maintenance   | 15 - 16 |
| Waste Management   | 38      |
| Works  | 39      |

## KINGBOROUGH COUNCIL BUDGET 2023/24

## Summary Operating Statement All

|  | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>Income</b>                                  |                       |                          |                            |  |  |
| Rates - All                                    | 36,490,000            | 33,981,000               | 34,281,000                 | 2,509,000                                | 2,209,000                                  |
| Income Levies                                  | 1,972,000             | 1,863,000                | 1,863,000                  | 109,000                                  | 109,000                                    |
| Statutory Fees & Fines                         | 2,279,000             | 2,563,200                | 2,263,200                  | (284,200)                                | 15,800                                     |
| User Fees                                      | 1,604,720             | 1,480,000                | 1,580,000                  | 124,720                                  | 24,720                                     |
| Grants Recurrent                               | 3,094,100             | 2,988,500                | 2,988,500                  | 105,600                                  | 105,600                                    |
| Contributions - Cash                           | 223,000               | 223,000                  | 223,000                    | (0)                                      | (0)  |
| Reimbursements                                 | 1,240,000             | 1,220,000                | 1,220,000                  | 20,000                                   | 20,000                                     |
| Other Income                                   | 784,200               | 1,291,400                | 791,400                    | (507,200)                                | (7,200)                                    |
| Internal Charges Income                        | 220,000               | 220,000                  | 220,000                    | (0)                                      | (0)  |
| <b>Total Income</b>                            | <b>47,907,020</b>     | <b>45,830,100</b>        | <b>45,430,100</b>          | <b>2,076,920</b>                         | <b>2,476,920</b>                           |
| <b>Expenses</b>                                |                       |                          |                            |  |  |
| Employee Costs                                 | 18,104,814            | 16,729,680               | 16,729,680                 | (1,375,134)                              | (1,375,134)                                |
| Expenses Levies                                | 1,972,000             | 1,863,000                | 1,863,000                  | (109,000)                                | (109,000)                                  |
| Loan Interest                                  | 33,000                | 98,000                   | 98,000                     | 65,000                                   | 65,000                                     |
| Materials and Services                         | 12,205,676            | 11,706,770               | 11,806,770                 | (498,906)                                | (398,906)                                  |
| Other Expenses                                 | 4,367,580             | 4,188,480                | 4,438,480                  | (179,100)                                | 70,900                                     |
| Internal Charges Expense                       | 220,000               | 220,000                  | 220,000                    | (0)                                      | (0)  |
| <b>Total Expenses</b>                          | <b>36,903,070</b>     | <b>34,805,930</b>        | <b>35,155,930</b>          | <b>(2,097,140)</b>                       | <b>(1,747,140)</b>                         |
| <b>Net Operating Surplus/(Deficit) before:</b> | <b>11,003,950</b>     | <b>11,024,170</b>        | <b>10,274,170</b>          | <b>(20,220)</b>                          | <b>729,780</b>                             |
| Depreciation                                   | 12,902,000            | 12,383,400               | 12,383,400                 | (518,600)                                | (518,600)                                  |
| Loss/(Profit) on Disposal of Assets            | 500,000               | 400,000                  | 400,000                    | (100,000)                                | (100,000)                                  |
| <b>Net Operating Surplus/(Deficit) before:</b> | <b>(2,398,050)</b>    | <b>(1,759,230)</b>       | <b>(2,509,230)</b>         | <b>(638,820)</b>                         | <b>111,180</b>                             |
| Interest                                       | 520,000               | 90,000                   | 590,000                    | 430,000                                  | (70,000)                                   |
| Dividends                                      | 1,440,000             | 1,440,000                | 1,440,000                  | (0)                                      | (0)  |
| Share of Profit from Invest. In Assoc          | 100,000               | 100,000                  | 100,000                    | (0)                                      | (0)  |
| Investment Copping                             | 350,000               | 150,000                  | 150,000                    |  |  |
| <b>NET OPERATING SURPLUS/(DEFICIT)</b>         | <b>11,950</b>         | <b>20,770</b>            | <b>(229,230)</b>           | <b>(8,820)</b>                           | <b>241,180</b>                             |
| Grants Capital                                 | 1,700,000             | 5,100,000                | 5,100,000                  | (3,400,000)                              | (3,400,000)                                |
| Contributions - Non Monetary Assets            | 1,000,000             | 1,000,000                | 1,000,000                  | (0)                                      | (0)  |
| Initial Recognition of Infrastructure Assets   | 0                     | 0                        | 0                          | (0)                                      | (0)  |
| <b>NET SURPLUS/(DEFICIT)</b>                   | <b>2,711,950</b>      | <b>6,120,770</b>         | <b>5,870,770</b>           | <b>(3,408,820)</b>                       | <b>(3,158,820)</b>                         |
| <b>UNDERLYING RESULT</b>                       | <b>11,950</b>         | <b>20,770</b>            | <b>(229,230)</b>           | <b>(8,820)</b>                           | <b>241,180</b>                             |
| <b>TOTAL CASH GENERATED</b>                    | <b>12,913,950</b>     | <b>12,404,170</b>        | <b>12,154,170</b>          | <b>509,780</b>                           | <b>759,780</b>                             |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| GOVERNANCE                                    | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                                 |                       |                          |                            |  |  |
| <b>RATES AND FIRE LEVIES</b>                  |                       |                          |                            |  |  |
| General Rate                                  | 29,580,000            | 27,630,000               | 27,830,000                 | 1,950,000                                | 1,750,000                                  |
| Fire Levy - General Land                      | 402,000               | 381,000                  | 381,000                    | 21,000                                   | 21,000                                     |
| Fire Levy - Permanent Brigade                 | 470,000               | 432,000                  | 450,000                    | 38,000                                   | 20,000                                     |
| Fire Levy - Volunteer Brigade                 | 1,100,000             | 1,050,000                | 1,076,000                  | 50,000                                   | 24,000                                     |
| <b>TOTAL RATES AND LEVIES</b>                 | <b>31,552,000</b>     | <b>29,493,000</b>        | <b>29,737,000</b>          | <b>2,059,000</b>                         | <b>1,815,000</b>                           |
| <b>USER FEES</b>                              |                       |                          |                            |  |  |
| KWS Corporate Support                         | 95,000                | 95,000                   | 95,000                     | 0  | 0  |
| <b>TOTAL USER FEES</b>                        | <b>95,000</b>         | <b>95,000</b>            | <b>95,000</b>              | <b>0</b>                                 | <b>0</b>                                   |
| <b>GRANTS RECURRENT</b>                       |                       |                          |                            |  |  |
| Grants - Federal                              | 2,760,000             | 2,600,000                | 2,650,000                  | 160,000                                  | 110,000                                    |
| <b>TOTAL RECURRENT GRANTS</b>                 | <b>2,760,000</b>      | <b>2,600,000</b>         | <b>2,650,000</b>           | <b>160,000</b>                           | <b>110,000</b>                             |
| <b>GRANTS CAPITAL</b>                         |                       |                          |                            |  |  |
| Grants - Federal Capital                      | 1,100,000             | 4,500,000                | 4,500,000                  | (3,400,000)                              | (3,400,000)                                |
| Grants - State Capital                        | 600,000               | 600,000                  | 600,000                    | 0  | 0  |
| <b>TOTAL CAPITAL GRANTS</b>                   | <b>1,700,000</b>      | <b>5,100,000</b>         | <b>5,100,000</b>           | <b>(3,400,000)</b>                       | <b>(3,400,000)</b>                         |
| <b>OTHER INCOME</b>                           |                       |                          |                            |  |  |
| Carrying Amount of Assets Retired             | (500,000)             | (400,000)                | (400,000)                  | (100,000)                                | (100,000)                                  |
| Contributions - Public Open Space             | 140,000               | 140,000                  | 140,000                    | 0  | 0  |
| Contributions - Non Monetary Assets           | 1,000,000             | 1,000,000                | 1,000,000                  | 0  | 0  |
| Interest On Overdue Rates                     | 70,000                | 60,000                   | 70,000                     | 10,000                                   | 0  |
| Investment Copping                            | 350,000               | 150,000                  | 150,000                    | 200,000                                  | 200,000                                    |
| Motor Tax Reimbursement                       | 280,000               | 230,000                  | 255,000                    | 50,000                                   | 25,000                                     |
| Pensioner Rate Remission (State Govt)         | 1,240,000             | 1,220,000                | 1,240,000                  | 20,000                                   | 0  |
| Share of Profits/(Losses) of Invest. In Assoc | 100,000               | 100,000                  | 100,000                    | 0  | 0  |
| Sundry Receipts                               | 2,000                 | 3,000                    | 3,000                      | (1,000)                                  | (1,000)                                    |
| Tas Water Dividend                            | 1,440,000             | 1,440,000                | 1,440,000                  | 0  | 0  |
| <b>TOTAL OTHER INCOME</b>                     | <b>4,122,000</b>      | <b>3,943,000</b>         | <b>3,998,000</b>           | <b>179,000</b>                           | <b>124,000</b>                             |
| <b>TOTAL INCOME</b>                           | <b>40,229,000</b>     | <b>41,231,000</b>        | <b>41,580,000</b>          | <b>(1,002,000)</b>                       | <b>(1,351,000)</b>                         |
| <b>EXPENSES</b>                               |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>                | <b>419,260</b>        | <b>398,100</b>           | <b>398,100</b>             | <b>(21,160)</b>                          | <b>(21,160)</b>                            |
| <b>MATERIALS AND SERVICES</b>                 |                       |                          |                            |  |  |
| Consultancy Services                          | 30,000                | 30,000                   | 25,000                     | 0  | (5,000)                                    |
| Derwent Estuary Program                       | 28,000                | 28,000                   | 28,000                     | 0  | 0  |
| Hobart City Deal                              | 90,000                | 70,000                   | 85,000                     | (20,000)                                 | (5,000)                                    |
| Internal Audit Fees                           | 50,000                | 45,000                   | 48,000                     | (5,000)                                  | (2,000)                                    |
| Plant and Vehicles Costs                      | 12,000                | 12,000                   | 12,000                     | 0  | 0  |
| Telephone                                     | 1,200                 | 1,800                    | 1,800                      | 600                                      | 600  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>GOVERNANCE</b>                   | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|-------------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| <b>TOTAL MATERIALS AND SERVICES</b> | <b>211,200</b>                | <b>186,800</b>                   | <b>199,800</b>                     | <b>(24,400)</b>                                   | <b>(11,400)</b>                                     |
| <b>OTHER EXPENSES</b>               |                               |                                  |                                    |   |   |
| Advertising & Marketing             | 4,000                         | 4,000                            | 4,000                              | 0   | 0   |
| Audit Committee (Sitting Fees)      | 13,000                        | 12,000                           | 12,000                             | (1,000)   | (1,000)   |
| Citizenship Ceremony                | 3,000                         | 3,000                            | 3,000                              | 0   | 0   |
| Council Elections                   | 0                             | 195,000                          | 195,000                            | 195,000   | 195,000   |
| Council Functions                   | 6,000                         | 6,000                            | 6,000                              | 0   | 0   |
| Councillors Allowances              | 420,000                       | 410,000                          | 415,000                            | (10,000)  | (5,000)   |
| Councillors Conferences             | 4,000                         | 4,000                            | 4,000                              | 0   | 0   |
| Councillors Expenses                | 6,000                         | 8,000                            | 5,000                              | 2,000   | (1,000)   |
| Councillors P.A. Insurance          | 1,000                         | 1,000                            | 1,000                              | 0   | 0   |
| Donations                           | 12,000                        | 11,700                           | 11,700                             | (300)   | (300)   |
| K Comm Enterprise Centre            | 35,000                        | 35,000                           | 35,000                             | 0   | 0   |
| Land Tax                            | 540,000                       | 340,000                          | 540,000                            | (200,000)   | 0   |
| Legal Fees                          | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Mayoral Donations                   | 4,000                         | 3,300                            | 3,300                              | (700)   | (700)   |
| Rate Remissions - Council Other     | 15,000                        | 12,000                           | 12,000                             | (3,000)   | (3,000)   |
| Rate Remissions - Government        | 1,200,000                     | 1,160,000                        | 1,180,000                          | (40,000)  | (20,000)  |
| Rate Remissions - Fire Pensioner    | 62,000                        | 60,000                           | 60,000                             | (2,000)   | (2,000)   |
| Staff Functions                     | 4,000                         | 4,000                            | 4,000                              | 0   | 0   |
| Southern Metro Bicycle Program      | 13,000                        | 13,000                           | 13,000                             | 0   | 0   |
| Subscriptions - LGAT                | 70,000                        | 65,000                           | 65,000                             | (5,000)   | (5,000)   |
| Subscriptions - Other               | 2,000                         | 3,000                            | 3,000                              | 1,000   | 1,000   |
| Sundry                              | 10,000                        | 6,000                            | 6,000                              | (4,000)   | (4,000)   |
| <b>TOTAL OTHER EXPENSES</b>         | <b>2,434,000</b>              | <b>2,366,000</b>                 | <b>2,588,000</b>                   | <b>(68,000)</b>                                   | <b>154,000</b>                                      |
| <b>FIRE LEVIES EXPENSE</b>          |                               |                                  |                                    |   |   |
| Fire Levy - General Land            | 402,000                       | 381,000                          | 381,000                            | (21,000)  | (21,000)  |
| Fire Levy - Permanent Brigade       | 470,000                       | 432,000                          | 432,000                            | (38,000)  | (38,000)  |
| Fire Levy - Volunteer Brigade       | 1,100,000                     | 1,050,000                        | 1,050,000                          | (50,000)  | (50,000)  |
| <b>TOTAL FIRE LEVIES EXPENSE</b>    | <b>1,972,000</b>              | <b>1,863,000</b>                 | <b>1,863,000</b>                   | <b>(109,000)</b>                                  | <b>(109,000)</b>                                    |
| <b>DEPRECIATION</b>                 | <b>235,000</b>                | <b>235,000</b>                   | <b>235,000</b>                     | <b>0</b>  | <b>0</b>  |
| <b>TOTAL EXPENSES</b>               | <b>5,271,460</b>              | <b>5,048,900</b>                 | <b>5,283,900</b>                   | <b>(222,560)</b>                                  | <b>12,440</b>                                       |
| <b>TOTAL SURPLUS/ DEFICIT</b>       | <b>34,957,540</b>             | <b>36,182,100</b>                | <b>36,296,100</b>                  | <b>(1,224,560)</b>                                | <b>(1,338,560)</b>                                  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| FINANCE   | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>   |                       |                          |                            |  |  |
| <b>STATUTORY FEES AND FINES</b>                         |                       |                          |                            |  |  |
| Charges - Certificates                                  | 270,000               | 300,000                  | 250,000                    | (30,000)                                 | 20,000                                     |
| Licenses - Fees & Fines                                 | 0                     | 1,200                    | 0                          | (1,200)                                  | 0  |
| Recovered Legal & Collection Costs                      | 10,000                | 18,000                   | 0                          | (8,000)                                  | 10,000                                     |
| <b>TOTAL FEES AND FINES</b>                             | <b>280,000</b>        | <b>319,200</b>           | <b>250,000</b>             | <b>(39,200)</b>                          | <b>30,000</b>                              |
| <b>OTHER INCOME</b>                                     |                       |                          |                            |  |  |
| Bruny Island PO Commissions                             | 58,000                | 54,000                   | 54,000                     | 4,000                                    | 4,000                                      |
| Commissions   | 4,000                 | 4,800                    | 4,800                      | (800)                                    | (800)                                      |
| Fire Levy   | 72,000                | 70,000                   | 70,000                     | 2,000                                    | 2,000                                      |
| Interest - Bank & Investments                           | 520,000               | 90,000                   | 590,000                    | 430,000                                  | (70,000)                                   |
| Sundry Receipts   | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| <b>TOTAL OTHER INCOME</b>                               | <b>656,000</b>        | <b>220,800</b>           | <b>720,800</b>             | <b>435,200</b>                           | <b>(64,800)</b>                            |
| <b>ONCOSTS</b>  |                       |                          |                            |  |  |
| Oncost Recovery - Garbage Rates                         | 150,000               | 150,000                  | 150,000                    | 0  | 0  |
| <b>TOTAL ONCOSTS</b>                                    | <b>150,000</b>        | <b>150,000</b>           | <b>150,000</b>             | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL INCOME</b>                                     | <b>1,086,000</b>      | <b>690,000</b>           | <b>1,120,800</b>           | <b>396,000</b>                           | <b>(34,800)</b>                            |
| <b>EXPENSES</b>   |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>                          | <b>1,199,760</b>      | <b>1,102,750</b>         | <b>1,122,750</b>           | <b>(97,010)</b>                          | <b>(77,010)</b>                            |
| <b>MATERIALS AND SERVICES</b>                           |                       |                          |                            |  |  |
| Consultants   | 8,000                 | 8,000                    | 8,000                      | 0  | 0  |
| Contractors   | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Plant and Vehicles Costs (Internal)                     | 25,000                | 22,000                   | 24,000                     | (3,000)                                  | (1,000)                                    |
| Stationery  | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Telephone   | 90,000                | 93,000                   | 90,000                     | 3,000                                    | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>                     | <b>141,000</b>        | <b>141,000</b>           | <b>140,000</b>             | <b>0</b>                                 | <b>(1,000)</b>                             |
| <b>OTHER EXPENSES</b>                                   |                       |                          |                            |  |  |
| Advertising & Marketing - Finance                       | 1,000                 | 2,000                    | 2,000                      | 1,000                                    | 1,000                                      |
| Advertising & Marketing - Rates                         | 1,000                 | 0                        | 0                          | (1,000)                                  | (1,000)                                    |
| Audit Fees (External)                                   | 56,000                | 52,000                   | 52,000                     | (4,000)                                  | (4,000)                                    |
| Bank Charges  | 104,000               | 98,000                   | 98,000                     | (6,000)                                  | (6,000)                                    |
| Collection Costs & Commissions                          | 12,000                | 10,000                   | 10,000                     | (2,000)                                  | (2,000)                                    |
| Fringe Benefits Tax                                     | 105,000               | 98,000                   | 98,000                     | (7,000)                                  | (7,000)                                    |
| Insurance - Councillors & Officers Liability (Fidelity) | 48,000                | 45,000                   | 45,000                     | (3,000)                                  | (3,000)                                    |
| Insurance - Industrial Special Risk                     | 210,000               | 185,000                  | 185,000                    | (25,000)                                 | (25,000)                                   |
| Insurance - Public Liability                            | 345,000               | 280,000                  | 315,000                    | (65,000)                                 | (30,000)                                   |
| Legal Fees & Retainers                                  | 10,000                | 6,000                    | 12,000                     | (4,000)                                  | 2,000                                      |
| Printing - Finance                                      | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Notices - Rates   | 12,000                | 14,000                   | 14,000                     | 2,000                                    | 2,000                                      |
| Postage - Finance                                       | 20,000                | 18,000                   | 18,000                     | (2,000)                                  | (2,000)                                    |
| Postage - Rates   | 65,000                | 60,000                   | 60,000                     | (5,000)                                  | (5,000)                                    |
| Post Office Expenses                                    | 31,000                | 20,000                   | 25,000                     | (11,000)                                 | (6,000)                                    |



## KINGBOROUGH COUNCIL BUDGET 2023/24

| FINANCE                       | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|-------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| Sundry - Finance              | 500                   | 1,000                    | 1,000                      | 500                                      | 500  |
| Sundry - Rates                | 500                   | 0                        | 0                          | (500)                                    | (500)                                      |
| Valuation Fees                | 98,000                | 80,000                   | 110,000                    | (18,000)                                 | 12,000                                     |
| <b>TOTAL OTHER EXPENSES</b>   | <b>1,125,000</b>      | <b>975,000</b>           | <b>1,051,000</b>           | <b>(150,000)</b>                         | <b>(74,000)</b>                            |
| <b>DEPRECIATION</b>           | <b>68,000</b>         | <b>56,000</b>            | <b>66,000</b>              | <b>(12,000)</b>                          | <b>(2,000)</b>                             |
| <b>LOAN INTEREST</b>          | <b>33,000</b>         | <b>98,000</b>            | <b>98,000</b>              | <b>65,000</b>                            | <b>65,000</b>                              |
| <b>TOTAL EXPENSES</b>         | <b>2,566,760</b>      | <b>2,372,750</b>         | <b>2,477,750</b>           | <b>(194,010)</b>                         | <b>(89,010)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b> | <b>(1,480,760)</b>    | <b>(1,682,750)</b>       | <b>(1,356,950)</b>         | <b>201,990</b>                           | <b>(123,810)</b>                           |

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## KINGBOROUGH COUNCIL BUDGET 2023/24

| INFORMATION SERVICES                         | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>EXPENSES</b>                              |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>               | 1,551,760             | 1,420,580                | 1,420,580                  | (131,180)                                | (131,180)                                  |
| <b>MATERIALS AND SERVICES</b>                |                       |                          |                            |  |  |
| Computer - Consumables                       | 10,300                | 10,300                   | 9,000                      | 0  | (1,300)                                    |
| Computer - Hardware Maintenance              | 40,000                | 25,000                   | 48,000                     | (15,000)                                 | 8,000                                      |
| Computer - Minor Upgrades                    | 7,000                 | 7,000                    | 6,000                      | 0  | (1,000)                                    |
| Computer - Software Maintenance              | 500,000               | 470,000                  | 490,000                    | (30,000)                                 | (10,000)                                   |
| Digital Imagery Capture                      | 25,000                | 25,000                   | 26,000                     | 0  | 1,000                                      |
| Equipment Maintenance - Contractors          | 27,400                | 39,000                   | 39,000                     | 11,600                                   | 11,600                                     |
| Equipment Maintenance - Materials            | 13,600                | 0                        | 0                          | (13,600)                                 | (13,600)                                   |
| IT Contract Services                         | 71,000                | 71,000                   | 70,000                     | 0  | (1,000)                                    |
| New Equipment & Furniture - IT               | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| New Equipment & Furniture - Customer Service | 12,000                | 2,000                    | 2,000                      | (10,000)                                 | (10,000)                                   |
| Plant and Vehicle Costs                      | 9,500                 | 9,500                    | 9,500                      | 0  | 0  |
| Telephone                                    | 7,300                 | 7,300                    | 7,300                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>          | 729,100               | 672,100                  | 712,800                    | (57,000)                                 | (16,300)                                   |
| <b>OTHER EXPENSES</b>                        |                       |                          |                            |  |  |
| Records Storage                              | 44,000                | 44,000                   | 44,000                     | 0  | 0  |
| Subscriptions                                | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Sundry                                       | 600                   | 600                      | 600                        | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>                  | 45,600                | 45,600                   | 45,600                     | 0  | 0  |
| <b>DEPRECIATION</b>                          | 190,000               | 190,000                  | 180,000                    | 0  | (10,000)                                   |
| <b>TOTAL EXPENSES</b>                        | 2,516,460             | 2,328,280                | 2,358,980                  | (188,180)                                | (157,480)                                  |
| <b>TOTAL SURPLUS/ DEFICIT</b>                | (2,516,460)           | (2,328,280)              | (2,358,980)                | (188,180)                                | (157,480)                                  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| PEOPLE & SAFETY                     | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|-------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| <b>EXPENSES</b>                     |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>      | 391,660               | 380,770                  | 400,770                    | (10,890)                                 | 9,110                                      |
| <b>MATERIALS AND SERVICES</b>       |                       |                          |                            |  |  |
| Consultants                         | 10,000                | 10,000                   | 12,000                     | 0  | 2,000                                      |
| New Equipment & Furniture           | 600                   | 600                      | 600                        | 0  | 0  |
| Plant and Vehicles Costs (Internal) | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b> | 20,600                | 20,600                   | 22,600                     | 0  | 2,000                                      |
| <b>OTHER EXPENSES</b>               |                       |                          |                            |  |  |
| Employee Assistance Service         | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Legal Fees & Technical Advice       | 25,000                | 15,000                   | 25,000                     | (10,000)                                 | 0  |
| Postage                             | 600                   | 1,200                    | 600                        | 600                                      | 0  |
| Printing                            | 600                   | 600                      | 600                        | 0  | 0  |
| Risk Management - General Expenses  | 25,000                | 25,000                   | 23,000                     | 0  | (2,000)                                    |
| Staff Recruitment Costs (General)   | 20,000                | 2,000                    | 2,000                      | (18,000)                                 | (18,000)                                   |
| Staff Tea & Coffee                  | 7,000                 | 7,000                    | 7,000                      | 0  | 0  |
| Sundry                              | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>         | 87,200                | 59,800                   | 67,200                     | (27,400)                                 | (20,000)                                   |
| <b>DEPRECIATION</b>                 | 2400                  | 2,400                    | 2,400                      | 0  | 0  |
| <b>TOTAL EXPENSES</b>               | 501,860               | 463,570                  | 492,970                    | (38,290)                                 | (8,890)                                    |
| <b>TOTAL SURPLUS/ DEFICIT</b>       | (501,860)             | (463,570)                | (492,970)                  | 38,290                                   | 8,890                                      |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| COMPLIANCE                               | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                            |                       |                          |                            |  |  |
| <b>STATUTORY FEES AND FINES</b>          |                       |                          |                            |  |  |
| By-Laws & Other Fees & Fines             | 56,000                | 70,000                   | 50,000                     | (14,000)                                 | 6,000                                      |
| Pound Fees - Dogs                        | 5,000                 | 6,000                    | 4,000                      | (1,000)                                  | 1,000                                      |
| Dog Registration Fees                    | 230,000               | 215,000                  | 220,000                    | 15,000                                   | 10,000                                     |
| Licence - Fees & Fines                   | 36,000                | 40,000                   | 32,000                     | (4,000)                                  | 4,000                                      |
| Parking - Fees & Fines                   | 112,000               | 120,000                  | 106,000                    | (8,000)                                  | 6,000                                      |
| Recovered Legal & Collection Costs       | 30,000                | 40,000                   | 25,000                     | (10,000)                                 | 5,000                                      |
| <b>TOTAL FEES AND FINES</b>              | <b>469,000</b>        | <b>491,000</b>           | <b>437,000</b>             | <b>(22,000)</b>                          | <b>32,000</b>                              |
| <b>OTHER INCOME</b>                      |                       |                          |                            |  |  |
| Sundry Receipts                          | 0                     | 3,000                    | 3,000                      | (3,000)                                  | (3,000)                                    |
| <b>TOTAL OTHER INCOME</b>                | <b>0</b>              | <b>3,000</b>             | <b>3,000</b>               | <b>(3,000)</b>                           | <b>(3,000)</b>                             |
| <b>TOTAL INCOME</b>                      | <b>469,000</b>        | <b>494,000</b>           | <b>440,000</b>             | <b>(25,000)</b>                          | <b>29,000</b>                              |
| <b>EXPENSES</b>                          |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>           | <b>872,880</b>        | <b>776,350</b>           | <b>804,350</b>             | <b>(96,530)</b>                          | <b>(68,530)</b>                            |
| <b>MATERIALS AND SERVICES</b>            |                       |                          |                            |  |  |
| Contractors                              | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Fire Hazard Inspection & Abatement       | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| New Equipment & Furniture                | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Plant and Vehicles Costs (Internal)      | 30,000                | 28,000                   | 30,000                     | (2,000)                                  | 0  |
| Telephone                                | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>      | <b>43,000</b>         | <b>41,000</b>            | <b>43,000</b>              | <b>(2,000)</b>                           | <b>0</b>                                   |
| <b>OTHER EXPENSES</b>                    |                       |                          |                            |  |  |
| Advertising & Marketing - Animal Control | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Collection Costs                         | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Dog Signage                              | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Feed for Animals                         | 1,000                 | 1,200                    | 1,200                      | 200                                      | 200  |
| Legal Fees & Retainers                   | 30,000                | 30,000                   | 30,000                     | 0  | 0  |
| Postage - Animal Notices                 | 4,000                 | 3,000                    | 3,000                      | (1,000)                                  | (1,000)                                    |
| Pound Maintenance & Upgrade              | 2,000                 | 3,000                    | 3,000                      | 1,000                                    | 1,000                                      |
| Refund Fees & Charges                    | 1,000                 | 1,200                    | 1,200                      | 200                                      | 200  |
| Sundry                                   | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>              | <b>56,000</b>         | <b>56,400</b>            | <b>56,400</b>              | <b>400</b>                               | <b>400</b>                                 |
| <b>DEPRECIATION</b>                      | <b>3,600</b>          | <b>3,000</b>             | <b>3,000</b>               | <b>(600)</b>                             | <b>(600)</b>                               |
| <b>TOTAL EXPENSES</b>                    | <b>975,480</b>        | <b>876,750</b>           | <b>906,750</b>             | <b>(98,730)</b>                          | <b>(68,730)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b>            | <b>(506,480)</b>      | <b>(382,750)</b>         | <b>(466,750)</b>           | <b>(123,730)</b>                         | <b>(39,730)</b>                            |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| KINGBOROUGH SPORTS CENTRE                | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                            |                       |                          |                            |  |  |
| <b>USER FEES</b>                         |                       |                          |                            |  |  |
| Fitness Centre - Casual                  | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Fitness Centre - Membership              | 330,000               | 300,000                  | 300,000                    | 30,000                                   | 30,000                                     |
| Fitness Centre - Membership Jack Jumpers | 4,000                 | 5,000                    | 5,000                      | (1,000)                                  | (1,000)                                    |
| Fitness Centre - Programs                | 25,000                | 30,000                   | 30,000                     | (5,000)                                  | (5,000)                                    |
| Fitness Centre - School Bookings         | 3,000                 | 5,000                    | 5,000                      | (2,000)                                  | (2,000)                                    |
| Rental - Gymnastics Centre               | 27,000                | 25,000                   | 25,000                     | 2,000                                    | 2,000                                      |
| Rental - Indoor Cricket Centre           | 15,000                | 14,700                   | 14,700                     | 300                                      | 300  |
| Rental - Other Buildings                 | 13,000                | 30,000                   | 12,000                     | (17,000)                                 | 1,000                                      |
| Rental - Telstra Tower                   | 6,200                 | 4,000                    | 4,000                      | 2,200                                    | 2,200                                      |
| Sports Centre - General Hire             | 3,500                 | 3,000                    | 3,000                      | 500                                      | 500  |
| Sports Centre - Hire Equipment           | 250                   | 1,000                    | 1,000                      | (750)                                    | (750)                                      |
| Sports Centre - Kiosk Sales              | 320,000               | 230,000                  | 230,000                    | 90,000                                   | 90,000                                     |
| Sports Centre - Martial Arts             | 30,000                | 30,000                   | 30,000                     | 0  | 0  |
| Sports Centre - Sale Sports Goods        | 300                   | 500                      | 500                        | (200)                                    | (200)                                      |
| Sports Centre - Squash                   | 14,000                | 15,000                   | 15,000                     | (1,000)                                  | (1,000)                                    |
| Sports Centre - Stadium Basketball       | 135,000               | 145,000                  | 145,000                    | (10,000)                                 | (10,000)                                   |
| Sports Centre - Stadium Jack Jumpers     | 24,000                | 30,000                   | 30,000                     | (6,000)                                  | (6,000)                                    |
| Sports Centre - Stadium Netball          | 55,000                | 50,000                   | 50,000                     | 5,000                                    | 5,000                                      |
| Sports Centre - Stadium Other            | 75,000                | 70,000                   | 70,000                     | 5,000                                    | 5,000                                      |
| Sports Centre - Table Tennis             | 10,200                | 10,000                   | 10,000                     | 200                                      | 200  |
| <b>TOTAL USER FEES</b>                   | <b>1,100,450</b>      | <b>1,008,200</b>         | <b>990,200</b>             | <b>92,250</b>                            | <b>110,250</b>                             |
| <b>OTHER INCOME</b>                      |                       |                          |                            |  |  |
| KSC Advertising                          | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Charges Recovered                        | 50,000                | 60,000                   | 48,000                     | (10,000)                                 | 2,000                                      |
| Sponsorship                              | 10,000                | 20,000                   | 5,000                      | (10,000)                                 | 5,000                                      |
| <b>TOTAL OTHER INCOME</b>                | <b>63,000</b>         | <b>83,000</b>            | <b>56,000</b>              | <b>(20,000)</b>                          | <b>7,000</b>                               |
| <b>TOTAL INCOME</b>                      | <b>1,163,450</b>      | <b>1,091,200</b>         | <b>1,046,200</b>           | <b>72,250</b>                            | <b>117,250</b>                             |
| <b>EXPENSES</b>                          |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>           | <b>968,091</b>        | <b>818,221</b>           | <b>903,221</b>             | <b>(149,870)</b>                         | <b>(64,870)</b>                            |
| <b>SPORTS CENTRE EXPENSES</b>            |                       |                          |                            |  |  |
| Advertising & Marketing                  | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Building Maintenance                     | 85,000                | 75,000                   | 85,000                     | (10,000)                                 | 0  |
| Indoor Cricket Building Maintenance      | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Cleaning                                 | 23,000                | 25,000                   | 25,000                     | 2,000                                    | 2,000                                      |
| Equipment Maintenance                    | 11,000                | 10,000                   | 10,000                     | (1,000)                                  | (1,000)                                    |
| Kiosk Purchases                          | 150,000               | 120,000                  | 140,000                    | (30,000)                                 | (10,000)                                   |
| Licenses and Subscriptions               | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Light & Power                            | 50,000                | 50,000                   | 50,000                     | 0  | 0  |
| New Equipment & Furniture                | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Plant and Vehicles Costs (Internal)      | 6,000                 | 7,000                    | 7,000                      | 1,000                                    | 1,000                                      |
| Purchase Sports Goods                    | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |



## KINGBOROUGH COUNCIL BUDGET 2023/24

| KINGBOROUGH SPORTS CENTRE            | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| Stationery                           | 500                   | 500                      | 500                        | 0  | 0  |
| Sundry                               | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Telephone                            | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Waste Disposal                       | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Water & Sewerage                     | 123,000               | 123,000                  | 123,000                    | 0  | 0  |
| <b>SPORTS CENTRE TOTAL EXPENSES</b>  | <b>482,500</b>        | <b>444,500</b>           | <b>474,500</b>             | <b>(38,000)</b>                          | <b>(8,000)</b>                             |
| <b>FITNESS CENTRE EXPENSES</b>       |                       |                          |                            |  |  |
| Advertising & Marketing              | 4,000                 | 2,000                    | 2,000                      | (2,000)                                  | (2,000)                                    |
| Equipment Maintenance                | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Leased Equipment                     | 0                     | 60,000                   | 0                          | 60,000                                   | 0  |
| New Equipment & Furniture            | 3,000                 | 2,000                    | 2,000                      | (1,000)                                  | (1,000)                                    |
| Refund Fees & Charges                | 500                   | 0                        | 0                          | (500)                                    | (500)                                      |
| Subscriptions                        | 2,000                 | 1,000                    | 1,000                      | (1,000)                                  | (1,000)                                    |
| Sundry                               | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| <b>TOTAL FITNESS CENTRE EXPENSES</b> | <b>12,500</b>         | <b>68,000</b>            | <b>8,000</b>               | <b>55,500</b>                            | <b>(4,500)</b>                             |
| <b>DEPRECIATION</b>                  | <b>550,000</b>        | <b>550,000</b>           | <b>550,000</b>             | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                | <b>2,013,091</b>      | <b>1,880,721</b>         | <b>1,935,721</b>           | <b>(132,370)</b>                         | <b>(77,370)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b>        | <b>(849,641)</b>      | <b>(789,521)</b>         | <b>(889,521)</b>           | <b>(60,120)</b>                          | <b>39,880</b>                              |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| PROPERTY & RECREATION                             | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                                     |                       |                          |                            |  |  |
| <b>USER FEES</b>                                  |                       |                          |                            |  |  |
| Fees - Burial Plots                               | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Lease - Depot Bus Parking                         | 39,000                | 36,000                   | 36,000                     | 3,000                                    | 3,000                                      |
| Rental - 98 Beach Road Kingston                   | 24,600                | 22,680                   | 22,680                     | 1,920                                    | 1,920                                      |
| Rental - Adventure Bay East Cove Jetty            | 7,800                 | 8,000                    | 8,000                      | (200)                                    | (200)                                      |
| Rental - Alonnah Hall                             | 600                   | 1,200                    | 1,200                      | (600)                                    | (600)                                      |
| Rental - Blackmans Bay Hall                       | 15,600                | 15,000                   | 15,000                     | 600                                      | 600  |
| Rental - Dennes Point Hall                        | 18,000                | 16,500                   | 16,500                     | 1,500                                    | 1,500                                      |
| Rental - Dru Pt BBQ Shelters                      | 600                   | 2,000                    | 2,000                      | (1,400)                                  | (1,400)                                    |
| Rental - Dru Pt Kiosk                             | 3,000                 | 0                        | 0                          | 3,000                                    | 3,000                                      |
| Rental - General Halls & Buildings                | 3,000                 | 4,000                    | 4,000                      | (1,000)                                  | (1,000)                                    |
| Rental - Glensyn Units                            | 14,000                | 10,500                   | 10,500                     | 3,500                                    | 3,500                                      |
| Rental - Kettering South                          | 1,200                 | 600                      | 600                        | 600                                      | 600  |
| Rental - Kingston Beach Hall                      | 36,000                | 34,000                   | 34,000                     | 2,000                                    | 2,000                                      |
| Rental - Margate Hall                             | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Rental - Sandfly Hall                             | 1,200                 | 1,200                    | 1,200                      | 0  | 0  |
| Rental - Taroona Fire Station                     | 3,600                 | 3,400                    | 3,400                      | 200                                      | 200  |
| Rental - Kingston Tennis Club                     | 660                   | 660                      | 660                        | 0  | 0  |
| Rental - Taroona Tennis Club                      | 660                   | 660                      | 660                        | 0  | 0  |
| Rental - Twin Oval Pavilion                       | 2,400                 | 2,400                    | 2,400                      | 0  | 0  |
| <b>TOTAL USER FEES</b>                            | <b>183,920</b>        | <b>170,800</b>           | <b>170,800</b>             | <b>13,120</b>                            | <b>13,120</b>                              |
| <b>Grant Income</b>                               |                       |                          |                            |  |  |
| Grant Income                                      | 250,000               | 250,000                  | 250,000                    | 0  | 0  |
| <b>Total Grants</b>                               | <b>250,000</b>        | <b>250,000</b>           | <b>250,000</b>             | <b>0</b>                                 | <b>0</b>                                   |
| <b>OTHER INCOME</b>                               |                       |                          |                            |  |  |
| Charges Recovered                                 | 18,000                | 20,000                   | 20,000                     | (2,000)                                  | (2,000)                                    |
| Forfeited Deposits                                | 0                     | 100                      | 100                        | (100)                                    | (100)                                      |
| Sundry Receipts                                   | 1,000                 | 3,600                    | 3,600                      | (2,600)                                  | (2,600)                                    |
| <b>TOTAL OTHER INCOME</b>                         | <b>19,000</b>         | <b>23,700</b>            | <b>23,700</b>              | <b>(4,700)</b>                           | <b>(4,700)</b>                             |
| <b>TOTAL INCOME</b>                               | <b>452,920</b>        | <b>444,500</b>           | <b>444,500</b>             | <b>8,420</b>                             | <b>8,420</b>                               |
| <b>EXPENSES</b>                                   |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE COSTS</b>                       | <b>921,540</b>        | <b>870,950</b>           | <b>830,950</b>             | <b>(50,590)</b>                          | <b>(90,590)</b>                            |
| <b>MATERIALS &amp; SERVICES</b>                   |                       |                          |                            |  |  |
| Beach House Cleaning                              | 12,000                | 25,000                   | 12,000                     | 13,000                                   | 0  |
| CC TV Maintenance                                 | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Civic Centre Cleaning                             | 72,000                | 50,000                   | 68,000                     | (22,000)                                 | (4,000)                                    |
| Consultancy Services                              | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Light & Power                                     | 108,000               | 110,000                  | 110,000                    | 2,000                                    | 2,000                                      |
| New Equipment & Furniture                         | 1,200                 | 2,400                    | 2,400                      | 1,200                                    | 1,200                                      |
| Plant and Vehicles Costs - Internal               | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Property Dept Building Cleaning (Formerly Yspace) | 6,000                 | 0                        | 0                          | (6,000)                                  | (6,000)                                    |
| Property Surveys                                  | 12,000                | 10,000                   | 10,000                     | (2,000)                                  | (2,000)                                    |
| Recreational Planning                             | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Security  | 24,000                | 10,000                   | 24,000                     | (14,000)                                 | 0  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| PROPERTY & RECREATION                 | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| Telephone                             | 1,200                 | 2,000                    | 2,000                      | 800                                      | 800  |
| Transform Kingston (Grant funded)     | 50,000                | 45,000                   | 45,000                     | (5,000)                                  | (5,000)                                    |
| Urban Design                          | 28,000                | 28,000                   | 28,000                     | 0  | 0  |
| Valuations                            | 12,000                | 10,000                   | 10,000                     | (2,000)                                  | (2,000)                                    |
| Water & Sewerage                      | 60,000                | 35,000                   | 60,000                     | (25,000)                                 | 0  |
| <b>TOTAL MATERIALS &amp; SERVICES</b> | <b>418,400</b>        | <b>359,400</b>           | <b>403,400</b>             | <b>(59,000)</b>                          | <b>(15,000)</b>                            |
| <b>OTHER EXPENSES</b>                 |                       |                          |                            |  |  |
| Advertising & Marketing               | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Community Consultation                | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Legal Fees                            | 20,000                | 25,000                   | 25,000                     | 5,000                                    | 5,000                                      |
| Procurement Expenses                  | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Refund Fees & Charges                 | 500                   | 2,500                    | 2,500                      | 2,000                                    | 2,000                                      |
| Sundry                                | 2,400                 | 2,000                    | 2,000                      | (400)                                    | (400)                                      |
| <b>TOTAL OTHER EXPENSES</b>           | <b>53,900</b>         | <b>60,500</b>            | <b>60,500</b>              | <b>6,600</b>                             | <b>6,600</b>                               |
| <b>DEPRECIATION</b>                   | <b>470,000</b>        | <b>430,000</b>           | <b>420,000</b>             | <b>(40,000)</b>                          | <b>(50,000)</b>                            |
| <b>TOTAL EXPENSES</b>                 | <b>1,863,840</b>      | <b>1,720,850</b>         | <b>1,714,850</b>           | <b>(142,990)</b>                         | <b>(148,990)</b>                           |
| <b>TOTAL SURPLUS/ DEFICIT</b>         | <b>(1,410,920)</b>    | <b>(1,276,350)</b>       | <b>(1,270,350)</b>         | <b>(134,570)</b>                         | <b>(140,570)</b>                           |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>TURF MAINTENANCE</b>             | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|-------------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| <b>INCOME</b>                       |                               |                                  |                                    |   |   |
| <b>USER FEES</b>                    |                               |                                  |                                    |   |   |
| Rental - Alonnah Oval               | 500                           | 0                                | 0                                  | 500   | 500   |
| Rental - Gormley Park               | 1500                          | 0                                | 0                                  | 1,500   | 1,500   |
| Rental - Kelvedon Oval              | 2,500                         | 0                                | 0                                  | 2,500   | 2,500   |
| Rental - Kettering Oval             | 1,000                         | 100                              | 100                                | 900   | 900   |
| Rental - Kingston Beach Oval        | 3,500                         | 300                              | 300                                | 3,200   | 3,200   |
| Rental - Leslie Vale Oval           | 750                           | 0                                | 0                                  | 750   | 750   |
| Rental - Lightwood Oval 1 (Soccer)  | 2,000                         | 200                              | 200                                | 1,800   | 1,800   |
| Rental - Lightwood Oval 2 (Cricket) | 3,500                         | 200                              | 200                                | 3,300   | 3,300   |
| Rental - Lightwood Oval 3           | 1,000                         | 100                              | 100                                | 900   | 900   |
| Rental - Margate Oval               | 1,500                         | 300                              | 300                                | 1,200   | 1,200   |
| Rental - Sandfly Oval               | 1,000                         | 0                                | 0                                  | 1,000   | 1,000   |
| Rental - Sherburd Park Oval         | 3,500                         | 500                              | 500                                | 3,000   | 3,000   |
| Rental - Snug Oval                  | 1,500                         | 500                              | 500                                | 1,000   | 1,000   |
| Rental - Twin Oval AFL Ground       | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Rental - Twin Oval Cricket Ground   | 15,000                        | 15,000                           | 38,000                             | 0   | (23,000)  |
| Rental - Woodbridge Oval            | 1,000                         | 100                              | 100                                | 900   | 900   |
| <b>TOTAL USER FEES</b>              | <b>49,750</b>                 | <b>27,300</b>                    | <b>50,300</b>                      | <b>22,450</b>                                     | <b>(550)</b>  |
| <b>OTHER INCOME</b>                 |                               |                                  |                                    |   |   |
| Salary Oncosts Recovery             | 315,000                       | 310,000                          | 310,000                            | 5,000   | 5,000   |
| <b>TOTAL OTHER INCOME</b>           | <b>315,000</b>                | <b>310,000</b>                   | <b>310,000</b>                     | <b>5,000</b>                                      | <b>5,000</b>  |
| <b>TOTAL INCOME</b>                 | <b>364,750</b>                | <b>337,300</b>                   | <b>360,300</b>                     | <b>27,450</b>                                     | <b>4,450</b>  |
| <b>EXPENSES</b>                     |                               |                                  |                                    |   |   |
| <b>TOTAL EMPLOYEE BENEFITS</b>      | <b>387,200</b>                | <b>395,000</b>                   | <b>365,000</b>                     | <b>7,800</b>                                      | <b>(22,200)</b>                                     |
| <b>TURF ACTIVITIES</b>              |                               |                                  |                                    |   |   |
| Alonnah Oval                        | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Gormley park                        | 60,000                        | 60,000                           | 60,000                             | 0   | 0   |
| Kelvedon Oval                       | 50,000                        | 45,000                           | 45,000                             | (5,000)   | (5,000)   |
| Kettering Oval                      | 35,000                        | 35,000                           | 35,000                             | 0   | 0   |
| Kingston Beach oval                 | 60,000                        | 60,000                           | 60,000                             | 0   | 0   |
| Kingborough Sports Precinct         | 125,000                       | 100,000                          | 120,000                            | (25,000)  | (5,000)   |
| Leslie Vale Oval                    | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Lightwood Park Oval 1               | 60,000                        | 55,000                           | 55,000                             | (5,000)   | (5,000)   |
| Lightwood Park Oval 2               | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| Lightwood Park Oval 3               | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| Margate Oval                        | 45,000                        | 45,000                           | 45,000                             | 0   | 0   |
| Non Ground Specific                 | 5,000                         | 0                                | 0                                  | (5,000)   | (5,000)   |
| Sandfly Oval                        | 25,000                        | 30,000                           | 30,000                             | 5,000   | 5,000   |
| Sherburd Park                       | 55,000                        | 50,000                           | 50,000                             | (5,000)   | (5,000)   |
| Snug Oval                           | 45,000                        | 45,000                           | 45,000                             | 0   | 0   |
| Twin Oval 1 (AFL)                   | 125,000                       | 100,000                          | 115,000                            | (25,000)  | (10,000)  |
| Twin Oval 2 (Cricket)               | 220,000                       | 205,000                          | 210,000                            | (15,000)  | (10,000)  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>TURF MAINTENANCE</b>               | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|---------------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| Woodbridge Oval                       | 25,000                        | 25,000                           | 25,000                             | 0   | 0   |
| <b>TOTAL TURF ACTIVITIES</b>          | <b>1,030,000</b>              | <b>955,000</b>                   | <b>975,000</b>                     | <b>(75,000)</b>                                   | <b>(35,000)</b>                                     |
| <b>MATERIALS &amp; SERVICES</b>       |                               |                                  |                                    |   |   |
| New Equipment & Furniture             | 1,000                         | 1,000                            | 1,000                              | 0   | 0   |
| Plant and Vehicles Costs - Internal   | 24,000                        | 24,000                           | 24,000                             | 0   | 0   |
| Telephone                             | 500                           | 500                              | 500                                | 0   | 0   |
| Water & Sewerage                      | 45,000                        | 45,000                           | 45,000                             | 0   | 0   |
| <b>TOTAL MATERIALS &amp; SERVICES</b> | <b>70,500</b>                 | <b>70,500</b>                    | <b>70,500</b>                      | <b>0</b>  | <b>0</b>  |
| <b>OTHER EXPENSES</b>                 |                               |                                  |                                    |   |   |
| Sundry                                | 500                           | 500                              | 500                                | 0   | 0   |
| <b>TOTAL OTHER EXPENSES</b>           | <b>500</b>                    | <b>500</b>                       | <b>500</b>                         | <b>0</b>  | <b>0</b>  |
| <b>TOTAL EXPENSES</b>                 | <b>1,488,200</b>              | <b>1,421,000</b>                 | <b>1,411,000</b>                   | <b>(67,200)</b>                                   | <b>(57,200)</b>                                     |
| <b>TOTAL SURPLUS/ DEFICIT</b>         | <b>(1,123,450)</b>            | <b>(1,083,700)</b>               | <b>(1,050,700)</b>                 | <b>(39,750)</b>                                   | <b>(52,750)</b>                                     |

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## KINGBOROUGH COUNCIL BUDGET 2023/24

| COMMUNITY HUB                          | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                          |                       |                          |                            |  |  |
| <b>USER FEES</b>                       |                       |                          |                            |  |  |
| Lease Income - Commercial Tenancy      | 32,000                | 31,500                   | 31,500                     | 500                                      | 500  |
| Venue Hire Income - Multi Purpose Hall | 25,000                | 25,000                   | 30,000                     | 0  | (5,000)                                    |
| Venue Hire Income - Meeting Rooms      | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| <b>TOTAL USER FEES</b>                 | <b>77,000</b>         | <b>76,500</b>            | <b>81,500</b>              | <b>500</b>                               | <b>(4,500)</b>                             |
| <b>TOTAL INCOME</b>                    | <b>77,000</b>         | <b>76,500</b>            | <b>81,500</b>              | <b>500</b>                               | <b>(4,500)</b>                             |
| <b>EXPENSES</b>                        |                       |                          |                            |  |  |
| <b>EMPLOYEE BENEFITS</b>               |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>         | <b>179,648</b>        | <b>178,111</b>           | <b>163,111</b>             | <b>(1,537)</b>                           | <b>(16,537)</b>                            |
| <b>MATERIALS AND SERVICES</b>          |                       |                          |                            |  |  |
| Building Maintenance                   | 30,000                | 25,000                   | 35,000                     | (5,000)                                  | 5,000                                      |
| Cleaning Costs                         | 30,000                | 10,000                   | 32,000                     | (20,000)                                 | 2,000                                      |
| Contractors - Technical                | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Equipment Maintenance                  | 3,200                 | 3,200                    | 3,200                      | 0  | 0  |
| Fire Alarm Monitoring & call outs      | 3,000                 | 0                        | 0                          | (3,000)                                  | (3,000)                                    |
| Light & Power                          | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| New Equipment & Furniture              | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Plant Maintenance                      | 1,000                 | 3,000                    | 3,000                      | 2,000                                    | 2,000                                      |
| Replacement Hire Equipment             | 1,000                 | 3,000                    | 3,000                      | 2,000                                    | 2,000                                      |
| Security Monitoring                    | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Stationery                             | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Telephone                              | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Waste Disposal                         | 3,500                 | 3,500                    | 3,500                      | 0  | 0  |
| Water & Sewerage                       | 9,000                 | 9,000                    | 9,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>    | <b>114,700</b>        | <b>90,700</b>            | <b>122,700</b>             | <b>(24,000)</b>                          | <b>8,000</b>                               |
| <b>OTHER EXPENSES</b>                  |                       |                          |                            |  |  |
| Advertising & Marketing                | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Subscriptions                          | 0                     | 1,200                    | 1,200                      | 1,200                                    | 1,200                                      |
| Sundry                                 | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>            | <b>16,000</b>         | <b>17,200</b>            | <b>17,200</b>              | <b>1,200</b>                             | <b>1,200</b>                               |
| <b>DEPRECIATION</b>                    | <b>140,000</b>        | <b>150,000</b>           | <b>140,000</b>             | <b>10,000</b>                            | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                  | <b>450,348</b>        | <b>436,011</b>           | <b>443,011</b>             | <b>(14,337)</b>                          | <b>(7,337)</b>                             |
| <b>TOTAL SURPLUS/ DEFICIT</b>          | <b>(373,348)</b>      | <b>(359,511)</b>         | <b>(361,511)</b>           | <b>(13,837)</b>                          | <b>(11,837)</b>                            |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| COMMUNITY RESILIENCE                             | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>EXPENSES</b>                                  |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE COSTS</b>                      | <b>188,135</b>        | <b>172,714</b>           | <b>172,714</b>             | <b>(15,421)</b>                          | <b>(15,421)</b>                            |
| <b>EMERGENCY MANAGEMENT ACTIVITIES</b>           |                       |                          |                            |  |  |
| Bruny SES  | 4,900                 | 3,600                    | 3,600                      | (1,300)                                  | (1,300)                                    |
| Emergency Management                             | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Resilience Program                               | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| Southern SES                                     | 14,580                | 15,000                   | 15,000                     | 420                                      | 420  |
| <b>TOTAL EMERGENCY MANAGEMENT<br/>ACTIVITIES</b> | <b>49,480</b>         | <b>48,600</b>            | <b>48,600</b>              | <b>(880)</b>                             | <b>(880)</b>                               |
| <b>OTHER EXPENSES</b>                            |                       |                          |                            |  |  |
| Plant and Vehicles Costs - Internal              | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Sundry   | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Telephone  | 1,200                 | 0                        | 1,200                      | (1,200)                                  | 0  |
| <b>TOTAL OTHER EXPENSES</b>                      | <b>5,200</b>          | <b>4,000</b>             | <b>5,200</b>               | <b>(1,200)</b>                           | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                            | <b>242,815</b>        | <b>225,314</b>           | <b>226,514</b>             | <b>(17,501)</b>                          | <b>(16,301)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b>                    | <b>(242,815)</b>      | <b>(225,314)</b>         | <b>(226,514)</b>           | <b>(17,501)</b>                          | <b>(16,301)</b>                            |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| COMMUNITY SERVICES                         | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                              |                       |                          |                            |  |  |
| <b>USER FEES</b>                           |                       |                          |                            |  |  |
| Arts Hub Rental & Commission               | 1200                  | 1,200                    | 1,200                      | 0  | 0  |
| <b>TOTAL USER FEES</b>                     | 1,200                 | 1,200                    | 1,200                      | 0  | 0  |
| <b>OTHER INCOME</b>                        |                       |                          |                            |  |  |
| Programs & Events Charges                  | 30,000                | 15,000                   | 28,000                     | 15,000                                   | 2,000                                      |
| Volunteer Program                          | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| <b>TOTAL OTHER INCOME</b>                  | 36,000                | 21,000                   | 34,000                     | 15,000                                   | 2,000                                      |
| <b>TOTAL INCOME</b>                        | 37,200                | 22,200                   | 35,200                     | 15,000                                   | 2,000                                      |
| <b>EXPENSES</b>                            |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE COSTS</b>                | 380,699               | 334,159                  | 331,159                    | (46,540)                                 | (49,540)                                   |
| <b>ARTS ACTIVITIES</b>                     |                       |                          |                            |  |  |
| <b>MATERIALS AND SERVICES</b>              |                       |                          |                            |  |  |
| Contractors                                | 15,000                | 12,000                   | 15,000                     | (3,000)                                  | 0  |
| Materials                                  | 5,000                 | 5,000                    | 7,000                      | 0  | 2,000                                      |
| Telephone                                  | 0                     | 1,000                    | 0                          | 1,000                                    | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>        | 20,000                | 18,000                   | 22,000                     | (2,000)                                  | 2,000                                      |
| <b>OTHER EXPENSES</b>                      |                       |                          |                            |  |  |
| Channel Folk Museum                        | 11,000                | 11,000                   | 11,000                     | 0  | 0  |
| Display Art Acquisition                    | 7,000                 | 7,000                    | 7,000                      | 0  | 0  |
| Kingborough Creative Awards                | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Youth Art Prize                            | 7,000                 | 7,000                    | 7,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>                | 30,000                | 30,000                   | 36,000                     | 0  | 6,000                                      |
| <b>TOTAL ARTS ACTIVITIES</b>               | 50,000                | 48,000                   | 58,000                     | (2,000)                                  | 8,000                                      |
| <b>COMMUNITY SERVICES ACTIVITIES</b>       |                       |                          |                            |  |  |
| Community Projects (Non specified)         | 15,000                | 13,000                   | 13,000                     | (2,000)                                  | (2,000)                                    |
| Council Community Grants                   | 30,000                | 30,000                   | 30,000                     | 0  | 0  |
| Event Support (Outside Workforce)          | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Kids Allowed Program                       | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Kingstyon Beach Matting                    | 5,000                 | 505,559                  | 505,559                    | 500,559                                  | 500,559                                    |
| LGBTIQA+                                   | 10,000                | 505,559                  | 505,559                    | 495,559                                  | 495,559                                    |
| Community Events Program (LLL)             | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Positive Ageing                            | 8,400                 | 8,400                    | 8,400                      | 0  | 0  |
| School Holiday Program                     | 17,200                | 17,200                   | 17,200                     | 0  | 0  |
| Volunteer Program                          | 12,000                | 12,000                   | 12,000                     | 0  | 0  |
| Youth Development                          | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Youth Outreach                             | 8,200                 | 8,200                    | 8,200                      | 0  | 0  |
| <b>TOTAL COMMUNITY SERVICES ACTIVITIES</b> | 137,800               | 1,131,918                | 1,131,918                  | 994,118                                  | 994,118                                    |
| <b>COMMUNITY SERVICES OTHER EXPENSES</b>   |                       |                          |                            |  |  |
| Advertising & Marketing                    | 4,000                 | 2,000                    | 2,000                      | (2,000)                                  | (2,000)                                    |
| Consultancy Services                       | 5,500                 | 5,500                    | 5,500                      | 0  | 0  |
| New Equipment & Furniture                  | 1,800                 | 1,800                    | 1,800                      | 0  | 0  |



## KINGBOROUGH COUNCIL BUDGET 2023/24

| COMMUNITY SERVICES                                 | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| Plant & Vehicle Costs - Internal                   | 4,000                 | 4,000                    | 4,000                      | 0  | 0  |
| Sundry   | 500                   | 500                      | 500                        | 0  | 0  |
| Telephone  | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| <b>TOTAL COMMUNITY SERVICES OTHER<br/>EXPENSES</b> | <b>20,800</b>         | <b>18,800</b>            | <b>18,800</b>              | <b>(2,000)</b>                           | <b>(2,000)</b>                             |
| <b>TOTAL COMMUNITY SERVICE</b>                     | <b>6,000</b>          |                          |                            |  |  |
| <b>DEPRECIATION</b>                                |                       | <b>6,000</b>             | <b>6,000</b>               | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                              | <b>595,299</b>        | <b>1,538,877</b>         | <b>1,545,877</b>           | <b>943,578</b>                           | <b>950,578</b>                             |
| <b>TOTAL SURPLUS/ DEFICIT</b>                      | <b>(558,099)</b>      | <b>(1,516,677)</b>       | <b>(1,510,677)</b>         | <b>958,578</b>                           | <b>952,578</b>                             |

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## KINGBOROUGH COUNCIL BUDGET 2023/24

| ENVIRONMENT, DEVELOPMENT<br>& COMMUNITY | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>EXPENSES</b>                         |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE COSTS</b>             | 435,991               | 405,908                  | 415,908                    | (30,083)                                 | (20,083)                                   |
| <b>MATERIALS AND SERVICES</b>           |                       |                          |                            |  |  |
| Consultancy Services                    | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| New Equipment & Furniture               | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Plant and Vehicles Costs - Internal     | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Telephone                               | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>     | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| <b>OTHER EXPENSES</b>                   |                       |                          |                            |  |  |
| Communications                          | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| Community Engagement                    | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Subscriptions - Other                   | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Sundry                                  | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Tourism                                 | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>             | 74,000                | 74,000                   | 74,000                     | 0  | 0  |
| <b>TOTAL EXPENSES</b>                   | 524,991               | 494,908                  | 504,908                    | (30,083)                                 | (20,083)                                   |
| <b>TOTAL SURPLUS/ DEFICIT</b>           | (524,991)             | (494,908)                | (504,908)                  | (30,083)                                 | (20,083)                                   |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| ENVIRONMENTAL & HEALTH SERVICES      | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                        |                       |                          |                            |  |  |
| <b>STATUTORY FEES AND FINES</b>      |                       |                          |                            |  |  |
| Fees - Approvals                     | 22,000                | 22,000                   | 22,000                     | 0  | 0  |
| Fees - Immunisation                  | 16,000                | 11,000                   | 15,000                     | 5,000                                    | 1,000                                      |
| Licenses - Fees & Fines              | 45,000                | 45,000                   | 45,000                     | 0  | 0  |
| Fees - Sampling                      | 6,000                 | 5,000                    | 5,000                      | 1,000                                    | 1,000                                      |
| <b>TOTAL FEES AND FINES</b>          | <b>89,000</b>         | <b>83,000</b>            | <b>87,000</b>              | <b>6,000</b>                             | <b>2,000</b>                               |
| <b>OTHER INCOME</b>                  |                       |                          |                            |  |  |
| Sundry Receipts                      | 0                     | 500                      | 500                        | (500)                                    | (500)                                      |
| <b>TOTAL OTHER INCOME</b>            | <b>0</b>              | <b>500</b>               | <b>500</b>                 | <b>(500)</b>                             | <b>(500)</b>                               |
| <b>TOTAL INCOME</b>                  | <b>89,000</b>         | <b>83,500</b>            | <b>87,500</b>              | <b>5,500</b>                             | <b>1,500</b>                               |
| <b>EXPENSES</b>                      |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>       | <b>685,060</b>        | <b>597,830</b>           | <b>567,830</b>             | <b>(87,230)</b>                          | <b>(117,230)</b>                           |
| <b>MATERIALS AND SERVICES</b>        |                       |                          |                            |  |  |
| New Equipment & Furniture            | 10,000                | 2,500                    | 5,000                      | (7,500)                                  | (5,000)                                    |
| Plant & Vehicles Costs (Internal)    | 18,000                | 14,000                   | 18,000                     | (4,000)                                  | 0  |
| Telephone                            | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>  | <b>31,000</b>         | <b>19,500</b>            | <b>26,000</b>              | <b>(11,500)</b>                          | <b>(5,000)</b>                             |
| <b>OTHER EXPENSES</b>                |                       |                          |                            |  |  |
| Analysis Costs                       | 13,000                | 9,000                    | 9,000                      | (4,000)                                  | (4,000)                                    |
| COVID-19 Costs                       | 0                     | 6,000                    | 6,000                      | 6,000                                    | 6,000                                      |
| Immunisation Costs                   | 8,000                 | 8,000                    | 9,000                      | 0  | 1,000                                      |
| Legal Fees & Technical Advice        | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Refund Fees & Charges                | 2,000                 | 1,500                    | 1,500                      | (500)                                    | (500)                                      |
| Retainer - Medical Officer of Health | 11,000                | 11,000                   | 11,000                     | 0  | 0  |
| Public Health & Education            | 5,500                 | 2,000                    | 2,000                      | (3,500)                                  | (3,500)                                    |
| Sundry                               | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>          | <b>45,500</b>         | <b>43,500</b>            | <b>44,500</b>              | <b>(2,000)</b>                           | <b>(1,000)</b>                             |
| <b>DEPRECIATION</b>                  | <b>8,000</b>          | <b>5,000</b>             | <b>8,000</b>               | <b>(3,000)</b>                           | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                | <b>769,560</b>        | <b>665,830</b>           | <b>646,330</b>             | <b>(103,730)</b>                         | <b>(123,230)</b>                           |
| <b>TOTAL SURPLUS/ DEFICIT</b>        | <b>(680,560)</b>      | <b>(582,330)</b>         | <b>(558,830)</b>           | <b>(98,230)</b>                          | <b>(121,730)</b>                           |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| NATURAL AREAS & BIODIVERSITY                         | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>  |                       |                          |                            |  |  |
| <b>CONTRIBUTIONS</b>                                 |                       |                          |                            |  |  |
| Tree Preservation                                    | 80,000                | 80,000                   | 80,000                     | 0  | 0  |
| <b>TOTAL CONTRIBUTIONS</b>                           | <b>80,000</b>         | <b>80,000</b>            | <b>80,000</b>              | <b>0</b>                                 | <b>0</b>                                   |
| <b>GRANTS</b>  |                       |                          |                            |  |  |
| Bruny Island Cat Management Grant                    | 0                     | 55,000                   | 55,000                     | (55,000)                                 | (55,000)                                   |
| Snug Climate Change Adaption Grant (NDRRGp)          | 45,000                | 65,000                   | 65,000                     | (20,000)                                 | (20,000)                                   |
| WAF Tree Health (Erica Sth Tas Grant)                | 14,400                | 18,500                   | 18,500                     | (4,100)                                  | (4,100)                                    |
| WAF Karumu Grant                                     | 7,700                 | 0                        | 0                          | 7,700                                    | 7,700                                      |
| Strategic Weed Control (State Growth)                | 17,000                | 0                        | 0                          | 17,000                                   | 17,000                                     |
| <b>TOTAL GRANTS</b>                                  | <b>84,100</b>         | <b>138,500</b>           | <b>138,500</b>             | <b>(54,400)</b>                          | <b>(54,400)</b>                            |
| <b>OTHER INCOME</b>                                  |                       |                          |                            |  |  |
| Strategic Weed Control (State Growth)                | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| <b>TOTAL OTHER INCOME</b>                            | <b>10,000</b>         | <b>10,000</b>            | <b>10,000</b>              | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL INCOME</b>                                  | <b>174,100</b>        | <b>228,500</b>           | <b>228,500</b>             | <b>(54,400)</b>                          | <b>(54,400)</b>                            |
| <b>EXPENSES</b>                                      |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>                       | <b>887,739</b>        | <b>822,013</b>           | <b>772,013</b>             | <b>(65,726)</b>                          | <b>(115,726)</b>                           |
| <b>NAB ACTIVITIES</b>                                |                       |                          |                            |  |  |
| Climate Change Projects                              |                       |                          |                            |  |  |
| <b>Climate Change Adaption Projects:</b>             |                       |                          |                            |  |  |
| Groundwater Program                                  | 5,000                 | 50,000                   | 50,000                     | 45,000                                   | 45,000                                     |
| Snug Climate Change Adaption Grant (NDRRGp)          | 20,000                | 0                        | 0                          | (20,000)                                 | (20,000)                                   |
| Coastal Assets Prioritisation Project                | 15,000                | 0                        | 0                          | (15,000)                                 | (15,000)                                   |
| RCCI Action Plan Projects                            | 2,000                 | 0                        | 0                          | (2,000)                                  | (2,000)                                    |
| Coastal hazards monitoring - key sites               | 4,000                 | 0                        | 0                          | (4,000)                                  | (4,000)                                    |
| Coastal hazards assessments - key sites              | 4,000                 | 0                        | 0                          | (4,000)                                  | (4,000)                                    |
| <b>Climate Change Mitigation Actions:</b>            |                       |                          |                            |  |  |
| GHG emissions monitoring and reporting               | 5,000                 | 40,000                   | 40,000                     | 35,000                                   | 35,000                                     |
| Alternative energy projects Council sites engagement | 15,000                | 0                        | 0                          | (15,000)                                 | (15,000)                                   |
|  | 10,000                | 0                        | 0                          | (10,000)                                 | (10,000)                                   |
| Waste to Landfill Reduction Plan projects            | 10,000                | 0                        | 0                          | (10,000)                                 | (10,000)                                   |
| <b>Other Projects:</b>                               |                       |                          |                            |  |  |
| Bruny Island Cat Management Project (Grant)          | 0                     | 55,000                   | 55,000                     | 55,000                                   | 55,000                                     |
| Aboriginal trainee Land Management Officer           | 40,000                | 40,000                   | 40,000                     | 0  | 0  |
| Bushland Reserves Signage                            | 5,200                 | 5,200                    | 5,200                      | 0  | 0  |
| Coastal Reserve Management                           | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Council Reserves Bushfire Management                 | 75,000                | 65,000                   | 65,000                     | (10,000)                                 | (10,000)                                   |
| Environmental Education Program                      | 10,300                | 10,300                   | 10,300                     | 0  | 0  |
| Kingborough Cat Control Project                      | 5,000                 | 0                        | 0                          | (5,000)                                  | (5,000)                                    |
| Kingborough Environmental Fund                       | 90,000                | 85,000                   | 85,000                     | (5,000)                                  | (5,000)                                    |
| Kingston Wetlands Maintenance                        | 15,000                | 0                        | 0                          | (15,000)                                 | (15,000)                                   |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>NATURAL AREAS &amp; BIODIVERSITY</b> | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|---|-------------------------------|----------------------------------|------------------------------------|---|---|
| Landcare Group Support Program          | 14,500                        | 14,500                           | 14,500                             | 0   | 0   |
| Reserve Management                      | 20,000                        | 20,000                           | 20,000                             | 0   | 0   |
| Revegetation Program                    | 15,000                        | 15,000                           | 15,000                             | 0   | 0   |
| Tree Management                         | 2,000                         | 2,000                            | 2,000                              | 0   | 0   |
| Tree Strategy                           | 60,000                        | 50,000                           | 50,000                             | (10,000)  | (10,000)  |
| Waterway Management                     | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| Weed Control                            | 55,000                        | 55,000                           | 55,000                             | 0   | 0   |
| Wildlife Programs                       | 6,000                         | 6,000                            | 6,000                              | 0   | 0   |
| <b>TOTAL NAB ACTIVITIES</b>             | <b>553,000</b>                | <b>563,000</b>                   | <b>563,000</b>                     | <b>10,000</b>                                     | <b>10,000</b>                                       |
| <b>OTHER EXPENSES</b>                   |                               |                                  |                                    |   |   |
| New Equipment & Furniture               | 1,000                         | 1,000                            | 1,000                              | 0   | 0   |
| Plant and Vehicles Costs - Internal     | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Refund Fees & Charges                   | 0                             | 500                              | 500                                | 500   | 500   |
| Sundry                                  | 1,000                         | 1,000                            | 1,000                              | 0   | 0   |
| <b>TOTAL OTHER EXPENSES</b>             | <b>12,000</b>                 | <b>12,500</b>                    | <b>12,500</b>                      | <b>500</b>  | <b>500</b>  |
| <b>TOTAL EXPENSES</b>                   | <b>1,452,739</b>              | <b>1,397,513</b>                 | <b>1,347,513</b>                   | <b>(55,226)</b>                                   | <b>(105,226)</b>                                    |
| <b>TOTAL SURPLUS/ DEFICIT</b>           | <b>(1,278,639)</b>            | <b>(1,169,013)</b>               | <b>(1,119,013)</b>                 | <b>(109,626)</b>                                  | <b>(159,626)</b>                                    |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| BUILDING & PLUMBING SERVICES          | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                         |                       |                          |                            |  |  |
| <b>STATUTORY FEES AND FINES</b>       |                       |                          |                            |  |  |
| Building Fees                         | 198,000               | 220,000                  | 195,000                    | (22,000)                                 | 3,000                                      |
| Building Fees - Expired Permits       | 0                     | 20,000                   | 16,000                     | (20,000)                                 | (16,000)                                   |
| Plumbing Fees                         | 423,000               | 470,000                  | 440,000                    | (47,000)                                 | (17,000)                                   |
| Plumbing Fees - Expired Permits       | 0                     | 12,000                   | 10,000                     | (12,000)                                 | (10,000)                                   |
| <b>TOTAL STATUTORY FEES AND FINES</b> | <b>621,000</b>        | <b>722,000</b>           | <b>661,000</b>             | <b>(101,000)</b>                         | <b>(40,000)</b>                            |
| <b>OTHER INCOME</b>                   |                       |                          |                            |  |  |
| Sundry Receipts                       | 9,000                 | 9,000                    | 9,000                      | 0  | 0  |
| <b>TOTAL OTHER INCOME</b>             | <b>9,000</b>          | <b>9,000</b>             | <b>9,000</b>               | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL INCOME</b>                   | <b>630,000</b>        | <b>731,000</b>           | <b>670,000</b>             | <b>(101,000)</b>                         | <b>(40,000)</b>                            |
| <b>EXPENSES</b>                       |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>        | <b>725,680</b>        | <b>698,710</b>           | <b>698,710</b>             | <b>(26,970)</b>                          | <b>(26,970)</b>                            |
| <b>MATERIALS AND SERVICES</b>         |                       |                          |                            |  |  |
| Consultancy Services                  | 5,000                 | 4,000                    | 4,000                      | (1,000)                                  | (1,000)                                    |
| New Equipment & Furniture             | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Plant and Vehicles Costs - Internal   | 24,000                | 24,000                   | 24,000                     | 0  | 0  |
| Telephone                             | 2,000                 | 1,200                    | 1,200                      | (800)                                    | (800)                                      |
| <b>TOTAL MATERIALS AND SERVICES</b>   | <b>32,000</b>         | <b>30,200</b>            | <b>30,200</b>              | <b>(1,800)</b>                           | <b>(1,800)</b>                             |
| <b>OTHER EXPENSES</b>                 |                       |                          |                            |  |  |
| Legal Fees & Retainers                | 6,000                 | 8,000                    | 8,000                      | 2,000                                    | 2,000                                      |
| Refund Fees & Charges                 | 16,000                | 8,000                    | 15,000                     | (8,000)                                  | (1,000)                                    |
| Sundry                                | 1,200                 | 1,200                    | 1,200                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>           | <b>23,200</b>         | <b>17,200</b>            | <b>24,200</b>              | <b>(6,000)</b>                           | <b>1,000</b>                               |
| <b>DEPRECIATION</b>                   | <b>14,000</b>         | <b>10,000</b>            | <b>10,000</b>              | <b>(4,000)</b>                           | <b>(4,000)</b>                             |
| <b>TOTAL EXPENSES</b>                 | <b>794,880</b>        | <b>756,110</b>           | <b>763,110</b>             | <b>(38,770)</b>                          | <b>(31,770)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b>         | <b>(164,880)</b>      | <b>(25,110)</b>          | <b>(93,110)</b>            | <b>(139,770)</b>                         | <b>(71,770)</b>                            |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| TOWN PLANNING                           | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                           |                       |                          |                            |  |  |
| <b>STATUTORY FEES &amp; FINES</b>       |                       |                          |                            |  |  |
| Charges - Public Notification           | 160,000               | 198,000                  | 140,000                    | (38,000)                                 | 20,000                                     |
| Fees - Development/Use Applications     | 530,000               | 550,000                  | 530,000                    | (20,000)                                 | 0  |
| Fees - Post Approvals                   | 130,000               | 200,000                  | 110,000                    | (70,000)                                 | 20,000                                     |
| <b>TOTAL STATUTORY FEES &amp; FINES</b> | <b>820,000</b>        | <b>948,000</b>           | <b>780,000</b>             | <b>(128,000)</b>                         | <b>40,000</b>                              |
| <b>USER FEES</b>                        |                       |                          |                            |  |  |
| Fees - Other                            | 4,000                 | 4,000                    | 4,000                      | 0  | 0  |
| <b>TOTAL USER FEES</b>                  | <b>4,000</b>          | <b>4,000</b>             | <b>4,000</b>               | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL INCOME</b>                     | <b>824,000</b>        | <b>952,000</b>           | <b>784,000</b>             | <b>(128,000)</b>                         | <b>40,000</b>                              |
| <b>EXPENSES</b>                         |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE COSTS</b>             | <b>2,489,130</b>      | <b>2,133,450</b>         | <b>2,144,450</b>           | <b>(355,680)</b>                         | <b>(344,680)</b>                           |
| <b>MATERIALS AND SERVICES</b>           |                       |                          |                            |  |  |
| Consultancy Services                    | 35,000                | 40,000                   | 30,000                     | 5,000                                    | (5,000)                                    |
| New Equipment & Furniture               | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Scheme Review & Improvements            | 28,000                | 28,000                   | 28,000                     | 0  | 0  |
| Plant and Vehicles Costs - Internal     | 18,000                | 18,000                   | 18,000                     | 0  | 0  |
| Telephone                               | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>     | <b>85,000</b>         | <b>90,000</b>            | <b>80,000</b>              | <b>5,000</b>                             | <b>(5,000)</b>                             |
| <b>OTHER EXPENSES</b>                   |                       |                          |                            |  |  |
| Legal Fees & Retainers                  | 40,000                | 50,000                   | 40,000                     | 10,000                                   | 0  |
| Refund Fees & Charges                   | 22,000                | 25,000                   | 25,000                     | 3,000                                    | 3,000                                      |
| Statutory Advertising - Developer       | 60,000                | 60,000                   | 60,000                     | 0  | 0  |
| Subscriptions                           | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Sundry                                  | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>             | <b>126,000</b>        | <b>139,000</b>           | <b>129,000</b>             | <b>13,000</b>                            | <b>3,000</b>                               |
| <b>DEPRECIATION</b>                     | <b>4,000</b>          | <b>4,000</b>             | <b>4,000</b>               | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                   | <b>2,704,130</b>      | <b>2,366,450</b>         | <b>2,357,450</b>           | <b>(337,680)</b>                         | <b>(346,680)</b>                           |
| <b>TOTAL SURPLUS/ DEFICIT</b>           | <b>(1,880,130)</b>    | <b>(1,414,450)</b>       | <b>(1,573,450)</b>         | <b>(465,680)</b>                         | <b>(306,680)</b>                           |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| BUILDING MAINTENANCE                   | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                          |                       |                          |                            |  |  |
| <b>OTHER INCOME</b>                    |                       |                          |                            |  |  |
| Sundry Receipts                        | 600                   | 1,200                    | 1,200                      | (600)                                    | (600)                                      |
| Salary Oncosts Recovery                | 70,000                | 55,000                   | 65,000                     | 15,000                                   | 5,000                                      |
| <b>TOTAL OTHER INCOME</b>              | <b>70,600</b>         | <b>56,200</b>            | <b>66,200</b>              | <b>14,400</b>                            | <b>4,400</b>                               |
| <b>TOTAL INCOME</b>                    | <b>70,600</b>         | <b>56,200</b>            | <b>66,200</b>              | <b>14,400</b>                            | <b>4,400</b>                               |
| <b>EXPENSES</b>                        |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>         | <b>107,600</b>        | <b>178,200</b>           | <b>153,200</b>             | <b>70,600</b>                            | <b>45,600</b>                              |
| <b>BUILDING MAINTENANCE ACTIVITIES</b> |                       |                          |                            |  |  |
| Building Maintenance - General         | 185,000               | 135,000                  | 180,000                    | (50,000)                                 | (5,000)                                    |
| Electrical                             | 55,000                | 55,000                   | 55,000                     | 0  | 0  |
| Floors                                 | 40,000                | 40,000                   | 40,000                     | 0  | 0  |
| Graffiti Removal                       | 15,400                | 15,400                   | 15,400                     | 0  | 0  |
| Inspections                            | 70,000                | 50,000                   | 60,000                     | (20,000)                                 | (10,000)                                   |
| Painting                               | 80,000                | 80,000                   | 80,000                     | 0  | 0  |
| Plumbing                               | 70,000                | 70,000                   | 70,000                     | 0  | 0  |
| Public Toilet Cleaning                 | 330,000               | 330,000                  | 300,000                    | 0  | (30,000)                                   |
| Roof & Gutter                          | 35,000                | 35,000                   | 35,000                     | 0  | 0  |
| Security                               | 0                     | 20,000                   | 1,000                      | 20,000                                   | 1,000                                      |
| Septic Tank Pumping                    | 140,000               | 40,000                   | 126,000                    | (100,000)                                | (14,000)                                   |
| Septic Tank Maintenance                | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Water Supply Delivery                  | 22,000                | 22,000                   | 22,000                     | 0  | 0  |
| Window Maintenance                     | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| <b>TOTAL BUILDING ACTIVITIES</b>       | <b>1,072,400</b>      | <b>922,400</b>           | <b>968,400</b>             | <b>(150,000)</b>                         | <b>(104,000)</b>                           |
| <b>OTHER EXPENSES</b>                  |                       |                          |                            |  |  |
| Plant and Vehicles Costs - Internal    | 4,000                 | 5,000                    | 5,000                      | 1,000                                    | 1,000                                      |
| Sundry                                 | 600                   | 1,000                    | 1,000                      | 400                                      | 400  |
| Telephone                              | 1,200                 | 1,200                    | 1,200                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>            | <b>5,800</b>          | <b>7,200</b>             | <b>7,200</b>               | <b>1,400</b>                             | <b>1,400</b>                               |
| <b>TOTAL EXPENSES</b>                  | <b>1,185,800</b>      | <b>1,107,800</b>         | <b>1,128,800</b>           | <b>(78,000)</b>                          | <b>(57,000)</b>                            |
| <b>TOTAL SURPLUS/ DEFICIT</b>          | <b>(1,115,200)</b>    | <b>(1,051,600)</b>       | <b>(1,062,600)</b>         | <b>(63,600)</b>                          | <b>(52,600)</b>                            |



## KINGBOROUGH COUNCIL BUDGET 2023/24

| ENGINEERING                             | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                           |                       |                          |                            |  |  |
| <b>USER FEES</b>                        |                       |                          |                            |  |  |
| DBYD                                    | 5,000                 | 10,000                   | 5,000                      | (5,000)                                  | 0  |
| Fees - Other                            | 35,000                | 35,000                   | 35,000                     | 0  | 0  |
| <b>TOTAL USER FEES</b>                  | <b>40,000</b>         | <b>45,000</b>            | <b>40,000</b>              | <b>(5,000)</b>                           | <b>0</b>                                   |
| <b>ONCOSTS</b>                          |                       |                          |                            |  |  |
| Oncost Recovery - Capital Works Program | 820,000               | 820,000                  | 820,000                    | 0  | 0  |
| Salary Oncost Recovery - Capital Works  | 360,000               | 380,000                  | 350,000                    | (20,000)                                 | 10,000                                     |
| <b>TOTAL ONCOSTS</b>                    | <b>1,180,000</b>      | <b>1,200,000</b>         | <b>1,170,000</b>           | <b>(20,000)</b>                          | <b>10,000</b>                              |
| <b>TOTAL INCOME</b>                     | <b>1,220,000</b>      | <b>1,245,000</b>         | <b>1,210,000</b>           | <b>(25,000)</b>                          | <b>10,000</b>                              |
| <b>EXPENSES</b>                         |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>          | <b>1,815,908</b>      | <b>1,602,740</b>         | <b>1,664,540</b>           | <b>(213,168)</b>                         | <b>(151,368)</b>                           |
| <b>MATERIALS AND SERVICES</b>           |                       |                          |                            |  |  |
| Active Transport Study                  | 80,000                | 15,000                   | 0                          | (65,000)                                 | (80,000)                                   |
| Consultancy Services                    | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| Equipment Maintenance                   | 500                   | 500                      | 500                        | 0  | 0  |
| Flood Monitoring                        | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Street Light & Power                    | 332,000               | 317,000                  | 317,000                    | (15,000)                                 | (15,000)                                   |
| New Equipment & Furniture               | 1,000                 | 1,000                    | 1,000                      | 0  | 0  |
| Pipeline Camera Inspections             | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Plant and Vehicles Costs (Internal)     | 50,000                | 64,000                   | 50,000                     | 14,000                                   | 0  |
| Open Space Assets Condition Assessment  | 40,000                | 40,000                   | 40,000                     | 0  | 0  |
| Stationery                              | 0                     | 180                      | 180                        | 180                                      | 180  |
| Telephone                               | 7,000                 | 7,000                    | 7,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>     | <b>580,500</b>        | <b>514,680</b>           | <b>485,680</b>             | <b>(65,820)</b>                          | <b>(94,820)</b>                            |
| <b>OTHER EXPENSES</b>                   |                       |                          |                            |  |  |
| Advertising & Marketing                 | 500                   | 300                      | 300                        | (200)                                    | (200)                                      |
| DBYD Costs                              | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Legal Fees & Retainers                  | 1,000                 | 2,000                    | 2,000                      | 1,000                                    | 1,000                                      |
| Road Safety Program                     | 30,000                | 30,000                   | 30,000                     | 0  | 0  |
| Subscriptions                           | 3,000                 | 2,000                    | 3,000                      | (1,000)                                  | 0  |
| Sundry                                  | 1,500                 | 1,500                    | 1,500                      | 0  | 0  |
| <b>TOTAL OTHER EXPENSES</b>             | <b>51,000</b>         | <b>50,800</b>            | <b>51,800</b>              | <b>(200)</b>                             | <b>800</b>                                 |
| <b>DEPRECIATION</b>                     | <b>8,000</b>          | <b>8,000</b>             | <b>8,000</b>               | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                   | <b>2,455,408</b>      | <b>2,176,220</b>         | <b>2,210,020</b>           | <b>(279,188)</b>                         | <b>(245,388)</b>                           |
| <b>TOTAL SURPLUS/ DEFICIT</b>           | <b>(1,235,408)</b>    | <b>(931,220)</b>         | <b>(1,000,020)</b>         | <b>(304,188)</b>                         | <b>(235,388)</b>                           |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| PLANT, VEHICLES & EQUIPMENT              | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                            |                       |                          |                            |  |  |
| <b>INTERNAL CHARGES</b>                  |                       |                          |                            |  |  |
| Hire Charges - Internal Plant & Vehicles | 2,200,000             | 1,990,000                | 1,990,000                  | 210,000                                  | 210,000                                    |
| <b>TOTAL INTERNAL CHARGES</b>            | 2,200,000             | 1,990,000                | 1,990,000                  | 210,000                                  | 210,000                                    |
| <b>OTHER INCOME</b>                      |                       |                          |                            |  |  |
| Reimbursements - Fuel Tax Credits        | 32,000                | 32,000                   | 30,000                     | 0  | 2,000                                      |
| Sundry Receipts                          | 600                   | 1,200                    | 1,200                      | (600)                                    | (600)                                      |
| <b>TOTAL OTHER INCOME</b>                | 32,600                | 33,200                   | 31,200                     | (600)                                    | 1,400                                      |
| <b>TOTAL INCOME</b>                      | 2,232,600             | 2,023,200                | 2,021,200                  | 209,400                                  | 211,400                                    |
| <b>EXPENSES</b>                          |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>           | 241,200               | 240,000                  | 237,000                    | (1,200)                                  | (4,200)                                    |
| <b>MATERIALS AND SERVICES</b>            |                       |                          |                            |  |  |
| GPS Vehicle Tracker                      | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Fuel and Oil                             | 510,000               | 310,000                  | 490,000                    | (200,000)                                | (20,000)                                   |
| Mechanical Workshop Equipment            | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| Motor Vehicle Registration               | 90,000                | 90,000                   | 90,000                     | 0  | 0  |
| Parts                                    | 125,000               | 125,000                  | 125,000                    | 0  | 0  |
| Plant & Vehicle Cost - Internal          | 35,000                | 35,000                   | 35,000                     | 0  | 0  |
| Servicing & Repairs - External           | 100,000               | 80,000                   | 92,000                     | (20,000)                                 | (8,000)                                    |
| Tyres and Tubes                          | 48,000                | 48,000                   | 48,000                     | 0  | 0  |
| Regulatory Expenses                      | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| <b>TOTAL MATERIALS AND SERVICES</b>      | 933,000               | 713,000                  | 905,000                    | (220,000)                                | (28,000)                                   |
| <b>OTHER EXPENSES</b>                    |                       |                          |                            |  |  |
| Insurance - Motor Vehicle                | 58,000                | 50,000                   | 54,000                     | (8,000)                                  | (4,000)                                    |
| Insurance Claims                         | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Radio Licences Repairs & Maintenance     | 1,000                 | 3,000                    | 1,000                      | 2,000                                    | 0  |
| Sundry                                   | 2,000                 | 1,000                    | 1,000                      | (1,000)                                  | (1,000)                                    |
| <b>TOTAL OTHER EXPENSES</b>              | 66,000                | 59,000                   | 61,000                     | (7,000)                                  | (5,000)                                    |
| <b>DEPRECIATION</b>                      | 965,000               | 930,000                  | 930,000                    | (35,000)                                 | (35,000)                                   |
| <b>TOTAL EXPENSES</b>                    | 2,205,200             | 1,942,000                | 2,133,000                  | (263,200)                                | (72,200)                                   |
| <b>TOTAL SURPLUS/ DEFICIT</b>            | 27,400                | 81,200                   | (111,800)                  | (53,800)                                 | 139,200                                    |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| PRIVATE WORKS                                | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                                |                       |                          |                            |  |  |
| <b>OTHER INCOME</b>                          |                       |                          |                            |  |  |
| Private Works Income                         | 120,000               | 100,000                  | 110,000                    | 20,000                                   | 10,000                                     |
| Reimbursements—State Gov't                   | 0                     | 580,000                  | 45,000                     | (580,000)                                | (45,000)                                   |
| <b>TOTAL OTHER INCOME</b>                    | 120,000               | 680,000                  | 155,000                    | (560,000)                                | (35,000)                                   |
| <b>TOTAL INCOME</b>                          | 120,000               | 680,000                  | 155,000                    | (560,000)                                | (35,000)                                   |
| <b>EXPENSES</b>                              |                       |                          |                            |  |  |
| <b>TOTAL PRIVATE WORKS EMPLOYEE BENEFITS</b> | 2,400                 | 2,400                    | 2,400                      | 0  | 0  |
| <b>PRIVATE WORKS ACTIVITIES</b>              |                       |                          |                            |  |  |
| <del>BRUNY MAIN ROAD ACTIVITIES</del>        |                       |                          |                            |  |  |
| <b>Rural Services</b>                        |                       |                          |                            |  |  |
| Dead Animal Removal                          |                       | 20,000                   | 0                          | 20,000                                   | 0  |
| Guide Posts                                  |                       | 31,000                   | 0                          | 31,000                                   | 0  |
| Inspections & Site Checks                    |                       | 20,000                   | 0                          | 20,000                                   | 0  |
| <b>OTHER PRIVATE WORKS</b>                   | 90,000                | 60,000                   | 110,000                    | (30,000)                                 | 20,000                                     |
| <b>TOTAL PRIVATE WORKS ACTIVITIES</b>        | 90,000                | 529,000                  | 110,000                    | 439,000                                  | 20,000                                     |
|  |                       |                          |                            | 0  | 0  |
| <b>TOTAL EXPENSES</b>                        | 92,400                | 531,400                  | 112,400                    | 439,000                                  | 20,000                                     |
|  |                       |                          |                            | 0  | 0  |
| <b>TOTAL SURPLUS/ DEFICIT</b>                | 27,600                | 148,600                  | 42,600                     | (121,000)                                | (15,000)                                   |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| RECREATION & RESERVES                 | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|---------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                         |                       |                          |                            |  |  |
| <b>OTHER INCOME</b>                   |                       |                          |                            |  |  |
| Salary Oncost Recovery                | 750,000               | 710,000                  | 710,000                    | 40,000                                   | 40,000                                     |
| Sundry Receipts                       | 2,000                 | 0                        | 0                          | 2,000                                    | 2,000                                      |
| <b>TOTAL OTHER INCOME</b>             | <b>752,000</b>        | <b>710,000</b>           | <b>710,000</b>             | <b>42,000</b>                            | <b>42,000</b>                              |
| <b>TOTAL INCOME</b>                   | <b>752,000</b>        | <b>710,000</b>           | <b>710,000</b>             | <b>42,000</b>                            | <b>42,000</b>                              |
| <b>EXPENSES</b>                       |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>        | <b>717,600</b>        | <b>698,000</b>           | <b>718,000</b>             | <b>(19,600)</b>                          | <b>400</b>                                 |
| <b>RESERVE ACTIVITIES</b>             |                       |                          |                            |  |  |
| Event Support                         | 6,000                 | 6,000                    | 6,000                      | 0  | 0  |
| Garden Maintenance                    | 415,000               | 415,000                  | 415,000                    | 0  | 0  |
| Graffiti Removal                      | 10,000                | 10,000                   | 10,000                     | 0  | 0  |
| Grass Control                         | 570,000               | 520,000                  | 550,000                    | (50,000)                                 | (20,000)                                   |
| Illegal Dumping of Rubbish            | 5,000                 | 5,000                    | 5,000                      | 0  | 0  |
| Irrigation Systems - Instal & Maint.  | 30,000                | 30,000                   | 30,000                     | 0  | 0  |
| Kingston Park Security                | 0                     | 0                        | 0                          | 0  | 0  |
| KWS Maintenance                       | 18,000                | 18,000                   | 18,000                     | 0  | 0  |
| Litter Bins                           | 13,000                | 13,000                   | 13,000                     | 0  | 0  |
| Litter Collection                     | 42,000                | 42,000                   | 42,000                     | 0  | 0  |
| Maintenance of Cemeteries             | 13,000                | 13,000                   | 13,000                     | 0  | 0  |
| Minor Playground Repairs              | 160,000               | 160,000                  | 160,000                    | 0  | 0  |
| Park Infrastructure Maintenance       | 280,000               | 280,000                  | 260,000                    | 0  | (20,000)                                   |
| Playground Inspections                | 80,000                | 80,000                   | 80,000                     | 0  | 0  |
| Reserve Fire Control                  | 80,000                | 80,000                   | 80,000                     | 0  | 0  |
| Reserve Infrastructure Maintenance    | 232,000               | 232,000                  | 225,000                    | 0  | (7,000)                                    |
| Storm Damage                          | 0                     | 0                        | 0                          | 0  | 0  |
| Street Furniture Maintenance          | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Track Maintenance                     | 300,000               | 300,000                  | 300,000                    | 0  | 0  |
| Tree Inspections                      | 38,000                | 38,000                   | 38,000                     | 0  | 0  |
| Tree Maintenance                      | 300,000               | 300,000                  | 300,000                    | 0  | 0  |
| Tree Stump Grinding                   | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| Vandalism                             | 15,000                | 15,000                   | 15,000                     | 0  | 0  |
| <b>TOTAL RESERVE ACTIVITIES</b>       | <b>2,652,000</b>      | <b>2,602,000</b>         | <b>2,605,000</b>           | <b>(50,000)</b>                          | <b>(47,000)</b>                            |
| <b>MATERIALS &amp; SERVICES</b>       |                       |                          |                            |  |  |
| Plant & Vehicle                       | 32,000                | 22,000                   | 28,000                     | (10,000)                                 | (4,000)                                    |
| Telephone                             | 12,000                | 10,000                   | 10,000                     | (2,000)                                  | (2,000)                                    |
| Water & Sewerage                      | 60,000                | 72,000                   | 48,000                     | 12,000                                   | (12,000)                                   |
| <b>TOTAL MATERIALS &amp; SERVICES</b> | <b>104,000</b>        | <b>104,000</b>           | <b>86,000</b>              | <b>0</b>                                 | <b>(18,000)</b>                            |
| <b>OTHER EXPENSES</b>                 |                       |                          |                            |  |  |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| RECREATION & RESERVES  | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|------------------------|-----------------------|--------------------------|----------------------------|--|--|
| Sundry                 | 600                   | 1,000                    | 500                        | 400                                      | (100)                                      |
| TOTAL OTHER EXPENSES   | 600                   | 1,000                    | 500                        | 400                                      | (100)                                      |
| DEPRECIATION           | 750,000               | 750,000                  | 750,000                    | 0  | 0  |
| TOTAL EXPENSES         | 4,224,200             | 4,155,000                | 4,159,500                  | (69,200)                                 | (64,700)                                   |
| TOTAL SURPLUS/ DEFICIT | (3,472,200)           | (3,445,000)              | (3,449,500)                | (27,200)                                 | (22,700)                                   |

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## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>STORMWATER</b>                     | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|---------------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| <b>INCOME</b>                         |                               |                                  |                                    |   |   |
| <b>RATES</b>                          |                               |                                  |                                    |   |   |
| Rates - Stormwater Charge             | 1,570,000                     | 1,470,000                        | 1,480,000                          | 100,000   | 90,000  |
| <b>TOTAL RATES</b>                    | 1,570,000                     | 1,470,000                        | 1,480,000                          | 100,000   | 90,000  |
| <b>TOTAL INCOME</b>                   | 1,570,000                     | 1,470,000                        | 1,480,000                          | 100,000   | 90,000  |
| <b>EXPENSES</b>                       |                               |                                  |                                    |   |   |
| <b>TOTAL EMPLOYEE BENEFITS</b>        | 34,000                        | 32,000                           | 32,000                             | (2,000)   | (2,000)   |
| <b>STORMWATER ACTIVITIES</b>          |                               |                                  |                                    |   |   |
| Cleaning Gross Pollutant Traps        | 30,000                        | 30,000                           | 30,000                             | 0   | 0   |
| Drainage - Easements                  | 15,000                        | 30,000                           | 12,000                             | 15,000  | (3,000)   |
| House Connections                     | 30,000                        | 30,000                           | 30,000                             | 0   | 0   |
| Inspections & Site Checks             | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| Manhole/Pit Maintenance               | 50,000                        | 70,000                           | 45,000                             | 20,000  | (5,000)   |
| Pipe Cleaning                         | 60,000                        | 70,000                           | 52,000                             | 10,000  | (8,000)   |
| Pipe Repairs                          | 15,000                        | 30,000                           | 12,000                             | 15,000  | (3,000)   |
| Pit Cleaning                          | 50,000                        | 50,000                           | 50,000                             | 0   | 0   |
| Rain Garden Maint. - New Developments | 20,000                        | 10,000                           | 15,000                             | (10,000)  | (5,000)   |
| Recreational Water Quality            | 0                             | 0                                | 0                                  | 0   | 0   |
| Retention Basin Maintenance           | 0                             | 0                                | 0                                  | 0   | 0   |
| Rural Culvert Cleaning                | 100,000                       | 100,000                          | 100,000                            | 0   | 0   |
| Rural Culvert Maintenance             | 75,000                        | 75,000                           | 75,000                             | 0   | 0   |
| <b>TOTAL STORMWATER ACTIVITIES</b>    | 485,000                       | 535,000                          | 461,000                            | 50,000  | (24,000)  |
| <b>OTHER EXPENSES</b>                 |                               |                                  |                                    |   |   |
| Insurance Claims                      | 10,000                        | 1,200                            | 15,000                             | (8,800)   | 5,000   |
| Sundry                                | 1,000                         | 1,000                            | 1,000                              | 0   | 0   |
| <b>TOTAL OTHER EXPENSES</b>           | 11,000                        | 2,200                            | 16,000                             | (8,800)   | 5,000   |
| <b>DEPRECIATION</b>                   | 1,340,000                     | 1,280,000                        | 1,280,000                          | (60,000)  | (60,000)  |
| <b>TOTAL EXPENSES</b>                 | 1,870,000                     | 1,849,200                        | 1,789,000                          | (20,800)  | (81,000)  |
| <b>TOTAL SURPLUS/ DEFICIT</b>         | (300,000)                     | (379,200)                        | (309,000)                          | 79,200  | 9,000   |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>TRANSPORT</b>                   | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|------------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| <b>INCOME</b>                      |                               |                                  |                                    |   |   |
| <b>OTHER INCOME</b>                |                               |                                  |                                    |   |   |
| Salary Oncost Recovery             | 1,110,000                     | 1,110,000                        | 1,020,000                          | 0   | 90,000  |
| <b>TOTAL OTHER INCOME</b>          | <b>1,110,000</b>              | <b>1,110,000</b>                 | <b>1,020,000</b>                   | <b>0</b>  | <b>90,000</b>                                       |
| <b>TOTAL INCOME</b>                | <b>1,110,000</b>              | <b>1,110,000</b>                 | <b>1,020,000</b>                   | <b>0</b>  | <b>90,000</b>                                       |
| <b>EXPENSES</b>                    |                               |                                  |                                    |   |   |
| <b>TOTAL EMPLOYEE BENEFITS</b>     | <b>1,222,200</b>              | <b>1,206,800</b>                 | <b>1,206,800</b>                   | <b>(15,400)</b>                                   | <b>(15,400)</b>                                     |
| <b>ROAD ACTIVITIES</b>             |                               |                                  |                                    |   |   |
| Carpark Maintenance                | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Crossover Repairs                  | 15,000                        | 15,000                           | 15,000                             | 0   | 0   |
| Dead Animal Removal                | 24,000                        | 24,000                           | 24,000                             | 0   | 0   |
| Footpath Inspection                | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| Footpath Repair                    | 320,000                       | 270,000                          | 270,000                            | (50,000)  | (50,000)  |
| Graffiti Removal                   | 15,000                        | 15,000                           | 15,000                             | 0   | 0   |
| Guide Posts                        | 32,000                        | 52,000                           | 52,000                             | 20,000  | 20,000  |
| Handrails & Guardrails Maintenance | 10,000                        | 40,000                           | 6,000                              | 30,000  | (4,000)   |
| Illegal Dumping of Rubbish         | 10,000                        | 15,000                           | 10,000                             | 5,000   | 0   |
| KWS Site Maintenance               | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Linemarking                        | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Pedestrian Crossing Maintenance    | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Roundabout Maintenance             | 5,000                         | 5,000                            | 5,000                              | 0   | 0   |
| Roadside Retaining Walls           | 15,000                        | 15,000                           | 15,000                             | 0   | 0   |
| Roadside Slashing                  | 180,000                       | 200,000                          | 170,000                            | 20,000  | (10,000)  |
| Sealed - Asphalt Corrections       | 90,000                        | 110,000                          | 90,000                             | 20,000  | 0   |
| Sealed - Major Repairs             | 150,000                       | 190,000                          | 140,000                            | 40,000  | (10,000)  |
| Sealed - Minor Repairs             | 275,000                       | 275,000                          | 275,000                            | 0   | 0   |
| Sealed - Edge Break Repairs        | 60,000                        | 100,000                          | 55,000                             | 40,000  | (5,000)   |
| Sealed - Pothole Repairs           | 90,000                        | 120,000                          | 80,000                             | 30,000  | (10,000)  |
| Sealed - Shoulder Reinstatement    | 130,000                       | 160,000                          | 125,000                            | 30,000  | (5,000)   |
| Sealed - Shoulder Grading          | 98,000                        | 110,000                          | 92,000                             | 12,000  | (6,000)   |
| Sealed - Table Drain Maintenance   | 155,000                       | 155,000                          | 155,000                            | 0   | 0   |
| Signage replacement/maintenance    | 100,000                       | 100,000                          | 100,000                            | 0   | 0   |
| Storm Damage                       | 50,000                        | 50,000                           | 48,000                             | 0   | (2,000)   |
| Street Light Repairs               | 6,000                         | 6,000                            | 6,000                              | 0   | 0   |
| Subsoil Drainage Maintenance       | 5,000                         | 5,000                            | 5,000                              | 0   | 0   |
| Sweeping                           | 130,000                       | 100,000                          | 118,000                            | (30,000)  | (12,000)  |
| Traffic Counters                   | 6,000                         | 6,000                            | 6,000                              | 0   | 0   |
| Traffic Island Maintenance         | 10,000                        | 10,000                           | 10,000                             | 0   | 0   |
| Tree Removal & Maintenance         | 180,000                       | 180,000                          | 180,000                            | 0   | 0   |
| Urban Kerb & Gutter Maintenance    | 30,000                        | 50,000                           | 25,000                             | 20,000  | (5,000)   |
| Unsealed - Maintenance Grading     | 680,000                       | 480,000                          | 640,000                            | (200,000)   | (40,000)  |
| Unsealed - Pothole Patching        | 130,000                       | 130,000                          | 130,000                            | 0   | 0   |
| Unsealed - Table Drains            | 402,000                       | 265,000                          | 450,000                            | (137,000)   | 48,000  |
| Unsealed - Road Surface Repairs    | 90,000                        | 90,000                           | 110,000                            | 0   | 20,000  |
| Weed Spraying                      | 45,000                        | 55,000                           | 40,000                             | 10,000  | (5,000)   |
| <b>TOTAL ROAD ACTIVITIES</b>       | <b>3,618,000</b>              | <b>3,478,000</b>                 | <b>3,542,000</b>                   | <b>(140,000)</b>                                  | <b>(76,000)</b>                                     |
| <b>BRIDGE ACTIVITIES</b>           |                               |                                  |                                    |   |   |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| <b>TRANSPORT</b>                 | <b>New Budget<br/>2023/24</b> | <b>Annual Budget<br/>2022/23</b> | <b>Forecast<br/>Budget 2022/23</b> | <b>Variance<br/>Budget 23/24<br/>Budget 22/23</b> | <b>Variance<br/>Budget 23/24<br/>Forecast 22/23</b> |
|----------------------------------|-------------------------------|----------------------------------|------------------------------------|---|---|
| Bridge General Maintenance       | 50,000                        | 80,000                           | 45,000                             | 30,000  | (5,000)   |
| Bridge Inspections               | 35,000                        | 35,000                           | 35,000                             | 0   | 0   |
| Boat Ramps                       | 20,000                        | 30,000                           | 20,000                             | 10,000  | 0   |
| Jetties Maintenance              | 40,000                        | 40,000                           | 40,000                             | 0   | 0   |
| <b>TOTAL BRIDGE ACTIVITIES</b>   | <b>145,000</b>                | <b>185,000</b>                   | <b>140,000</b>                     | <b>40,000</b>                                     | <b>(5,000)</b>                                      |
| <b>OTHER EXPENSES</b>            |                               |                                  |                                    |   |   |
| Plant & Vehicle Costs (Internal) | 10,000                        | 12,000                           | 9,000                              | 2,000   | (1,000)   |
| Sundry                           | 2,000                         | 4,000                            | 2,000                              | 2,000   | 0   |
| Telephone                        | 5,000                         | 5,000                            | 5,000                              | 0   | 0   |
| <b>TOTAL OTHER EXPENSES</b>      | <b>17,000</b>                 | <b>21,000</b>                    | <b>16,000</b>                      | <b>4,000</b>                                      | <b>(1,000)</b>                                      |
| <b>DEPRECIATION</b>              |                               |                                  |                                    |   |   |
| Depreciation Roads               | 7,660,000                     | 7,290,000                        | 7,350,000                          | (370,000)   | (310,000)   |
| Depreciation Bridges             | 365,000                       | 360,000                          | 350,000                            | (5,000)   | (15,000)  |
| <b>TOTAL DEPRECIATION</b>        | <b>8,025,000</b>              | <b>7,650,000</b>                 | <b>7,700,000</b>                   | <b>(375,000)</b>                                  | <b>(325,000)</b>                                    |
| <b>TOTAL EXPENSES</b>            | <b>13,027,200</b>             | <b>12,540,800</b>                | <b>12,604,800</b>                  | <b>(486,400)</b>                                  | <b>(422,400)</b>                                    |
| <b>TOTAL SURPLUS/ DEFICIT</b>    | <b>(11,917,200)</b>           | <b>(11,430,800)</b>              | <b>(11,584,800)</b>                | <b>(486,400)</b>                                  | <b>(332,400)</b>                                    |



## KINGBOROUGH COUNCIL BUDGET 2023/24

| WASTE MANAGEMENT                               | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|--|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                                  |                       |                          |                            |  |  |
| <b>RATES</b>                                   |                       |                          |                            |  |  |
| Rates - Kerbside Collection General            | 3,170,000             | 2,889,000                | 2,989,000                  | 281,000                                  | 181,000                                    |
| Rates - Kerbside Collection Green Waste        | 890,000               | 806,000                  | 836,000                    | 84,000                                   | 54,000                                     |
| Rates - Kerbside Collection Recycling          | 1,280,000             | 1,186,000                | 1,200,000                  | 94,000                                   | 80,000                                     |
| <b>TOTAL RATES</b>                             | <b>5,340,000</b>      | <b>4,881,000</b>         | <b>5,025,000</b>           | <b>459,000</b>                           | <b>315,000</b>                             |
| <b>USER FEES</b>                               |                       |                          |                            |  |  |
| Waste Charges Other                            | 10,200                | 10,000                   | 10,000                     | 200                                      | 200  |
| Waste Management Charges Bruny                 | 43,200                | 42,000                   | 42,000                     | 1,200                                    | 1,200                                      |
| <b>TOTAL USER FEES</b>                         | <b>53,400</b>         | <b>52,000</b>            | <b>52,000</b>              | <b>1,400</b>                             | <b>1,400</b>                               |
| <b>TOTAL INCOME</b>                            | <b>5,393,400</b>      | <b>4,933,000</b>         | <b>5,077,000</b>           | <b>460,400</b>                           | <b>316,400</b>                             |
| <b>EXPENSES</b>                                |                       |                          |                            |  |  |
| <b>MATERIALS AND SERVICES</b>                  |                       |                          |                            |  |  |
| Baretta Transfer Station - Building Maint.     | 8,400                 | 4,000                    | 7,000                      | (4,400)                                  | (1,400)                                    |
| Barretta Transfer Station - Site Maint.        | 6,000                 | 5,000                    | 5,000                      | (1,000)                                  | (1,000)                                    |
| Bin Transfer Bruny to Barretta                 | 185,000               | 183,000                  | 172,000                    | (2,000)                                  | (13,000)                                   |
| Bruny Building Maintenance                     | 2,400                 | 1,000                    | 1,000                      | (1,400)                                  | (1,400)                                    |
| Bruny Site Maintenance                         | 2,400                 | 0                        | 0                          | (2,400)                                  |  |
| Bruny Transfer Station Operations              | 245,000               | 169,000                  | 210,000                    | (76,000)                                 | (35,000)                                   |
| Environmental Costs Barretta Monitoring        | 185,000               | 204,000                  | 175,000                    | 19,000                                   | (10,000)                                   |
| Free Greenwaste WE - Barretta/Bruny Charges    | 34,000                | 32,000                   | 32,000                     | (2,000)                                  | (2,000)                                    |
| Kerbside Collection Garbage                    | 918,346               | 902,000                  | 902,000                    | (16,346)                                 | (16,346)                                   |
| Kerbside Processing Gate Fee Charge            | 872,700               | 883,600                  | 883,600                    | 10,900                                   | 10,900                                     |
| Kerbside Collection Green Waste                | 511,600               | 432,000                  | 460,000                    | (79,600)                                 | (51,600)                                   |
| Kerbside Green Waste Processing Gate Fee       | 232,596               | 188,700                  | 210,000                    | (43,896)                                 | (22,596)                                   |
| Kerbside Collection Recycling                  | 493,690               | 491,000                  | 491,000                    | (2,690)                                  | (2,690)                                    |
| Kerbside Recycling Processing Gate Fee         | 354,338               | 333,600                  | 348,000                    | (20,738)                                 | (6,338)                                    |
| Light & Power                                  | 3,000                 | 2,500                    | 2,500                      | (500)                                    | (500)                                      |
| Litter Collection - Public Place Bins Mainland | 310,000               | 267,780                  | 285,000                    | (42,220)                                 | (25,000)                                   |
| Litter Collection - Public Place Bins Bruny    | 235,000               | 216,254                  | 230,000                    | (18,746)                                 | (5,000)                                    |
| Waste Management Officer - Reimbursement       | 89,500                | 87,330                   | 87,330                     | (2,170)                                  | (2,170)                                    |
| <b>TOTAL MATERIALS AND SERVICES</b>            | <b>4,688,970</b>      | <b>4,402,764</b>         | <b>4,501,430</b>           | <b>(286,206)</b>                         | <b>(185,140)</b>                           |
| <b>OTHER EXPENSES</b>                          |                       |                          |                            |  |  |
| Southern Waste Regional Initiative             | 25,000                | 25,000                   | 25,000                     | 0  | 0  |
| Sundry   | 0                     | 2,000                    | 2,000                      | 2,000                                    | 2,000                                      |
| <b>TOTAL OTHER EXPENSES</b>                    | <b>25,000</b>         | <b>27,000</b>            | <b>27,000</b>              | <b>2,000</b>                             | <b>2,000</b>                               |
| <b>INTERNAL CHARGES EXPENSE</b>                |                       |                          |                            |  |  |
| Oncosts - Administration                       | 150,000               | 150,000                  | 150,000                    | 0  | 0  |
| Oncosts - Works                                | 70,000                | 70,000                   | 70,000                     | 0  | 0  |
| <b>TOTAL INTERNAL CHARGES EXPENSE</b>          | <b>220,000</b>        | <b>220,000</b>           | <b>220,000</b>             | <b>0</b>                                 | <b>0</b>                                   |
| <b>DEPRECIATION</b>                            | <b>120,000</b>        | <b>120,000</b>           | <b>120,000</b>             | <b>0</b>                                 | <b>0</b>                                   |
| <b>TOTAL EXPENSES</b>                          | <b>5,053,970</b>      | <b>4,769,764</b>         | <b>4,868,430</b>           | <b>(284,206)</b>                         | <b>(183,140)</b>                           |
| <b>TOTAL SURPLUS/ DEFICIT</b>                  | <b>339,430</b>        | <b>163,236</b>           | <b>208,570</b>             | <b>176,194</b>                           | <b>133,260</b>                             |

## KINGBOROUGH COUNCIL BUDGET 2023/24

| WORKS                               | New Budget<br>2023/24 | Annual Budget<br>2022/23 | Forecast<br>Budget 2022/23 | Variance<br>Budget 23/24<br>Budget 22/23 | Variance<br>Budget 23/24<br>Forecast 22/23 |
|-------------------------------------|-----------------------|--------------------------|----------------------------|--|--|
| <b>INCOME</b>                       |                       |                          |                            |  |  |
| <b>CONTRIBUTIONS</b>                |                       |                          |                            |  |  |
| Contributions                       | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| <b>TOTAL CONTRIBUTIONS</b>          | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| <b>OTHER INCOME</b>                 |                       |                          |                            |  |  |
| Oncost Recovery - Kerbside Garbage  | 70,000                | 70,000                   | 70,000                     | 0  | 0  |
| Sundry Receipts                     | 4,000                 | 3,000                    | 3,000                      | 1,000                                    | 1,000                                      |
| <b>TOTAL OTHER INCOME</b>           | 74,000                | 73,000                   | 73,000                     | 1,000                                    | 1,000                                      |
| <b>TOTAL INCOME</b>                 | 77,000                | 76,000                   | 76,000                     | 1,000                                    | 1,000                                      |
| <b>EXPENSES</b>                     |                       |                          |                            |  |  |
| <b>TOTAL EMPLOYEE BENEFITS</b>      | 462,980               | 422,930                  | 434,930                    | (40,050)                                 | (28,050)                                   |
| <b>MATERIALS AND SERVICES</b>       |                       |                          |                            |  |  |
| Building Maintenance                | 20,000                | 20,000                   | 20,000                     | 0  | 0  |
| Cleaning                            | 21,000                | 10,000                   | 20,000                     | (11,000)                                 | (1,000)                                    |
| Equipment Maintenance               | 2,000                 | 2,000                    | 2,000                      | 0  | 0  |
| Light & Power                       | 27,000                | 26,000                   | 26,000                     | (1,000)                                  | (1,000)                                    |
| New Equipment & Furniture           | 3,000                 | 4,000                    | 3,000                      | 1,000                                    | 0  |
| Plant & Vehicles Costs Internal     | 24,000                | 30,000                   | 22,000                     | 6,000                                    | (2,000)                                    |
| Telephone                           | 8,000                 | 10,000                   | 10,000                     | 2,000                                    | 2,000                                      |
| Water & Sewerage                    | 7,000                 | 6,000                    | 6,000                      | (1,000)                                  | (1,000)                                    |
| <b>TOTAL MATERIALS AND SERVICES</b> | 112,000               | 108,000                  | 109,000                    | (4,000)                                  | (3,000)                                    |
| <b>OTHER EXPENSES</b>               |                       |                          |                            |  |  |
| Stationery                          | 3,000                 | 3,000                    | 3,000                      | 0  | 0  |
| Sundry                              | 3,000                 | 2,000                    | 2,000                      | (1,000)                                  | (1,000)                                    |
| <b>TOTAL OTHER EXPENSES</b>         | 6,000                 | 5,000                    | 5,000                      | (1,000)                                  | (1,000)                                    |
| <b>DEPRECIATION</b>                 | 3,000                 | 4,000                    | 4,000                      | 1,000                                    | 1,000                                      |
| <b>TOTAL EXPENSES</b>               | 583,980               | 539,930                  | 552,930                    | (44,050)                                 | (31,050)                                   |
| <b>TOTAL SURPLUS/ DEFICIT</b>       | (506,980)             | (463,930)                | (476,930)                  | (43,050)                                 | (30,050)                                   |

## 5 YEAR CAPITAL WORKS PROGRAM

| PROGRAM AREA                        | 23/24<br>\$       | 24/25<br>\$       | 25/26<br>\$       | 26/27<br>\$       | 27/28<br>\$       |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Plant                               | 1,265,000         | 1,000,000         | 1,000,000         | 1,000,000         | 1,000,000         |
| Roads /bridges/footpaths            | 6,992,500         | 6,339,500         | 5,029,000         | 4,451,000         | 6,280,000         |
| Property                            | 4,044,200         | 2,780,200         | 2,763,000         | 650,000           | 715,000           |
| Stormwater                          | 1,776,500         | 1,986,850         | 1,135,000         | 250,000           | 540,000           |
| Estimated oncosts                   | 640,660           | 555,328           | 446,350           | 267,550           | 376,750           |
| <b>TOTAL PROPOSED CAPITAL WORKS</b> | <b>14,078,200</b> | <b>12,661,878</b> | <b>10,373,350</b> | <b>6,618,550</b>  | <b>8,911,750</b>  |
| Total Available Funds from LTFP     | 13,065,000        | 13,577,000        | 1,486,000         | 14,919,000        | 15,459,000        |
| Infrastructure replacement reserve  | -1,000,000        | -1,000,000        | -1,000,000        | -1,000,000        | -1,000,000        |
| Vehicle trade In value              | 365,000           | 365,000           | 365,000           | 365,000           | 365,000           |
| Public open space funding (POS)     | 488,000           |                   |                   |                   |                   |
| Grant funded                        | 120,000           |                   |                   |                   |                   |
| Plant reserve funded                | 1,040,000         | 1,101,000         | 1,169,000         | 1,244,000         | 1,327,000         |
| <b>TOTAL Available Funding</b>      | <b>14,078,000</b> | <b>14,043,000</b> | <b>2,020,000</b>  | <b>15,528,000</b> | <b>16,151,000</b> |

Transform Kingston (Grant Funded)

2,700,000

| PROJECT DESCRIPTION                                   | 23/24            | 24/25            | 25/26            | 26/27            | 27/28            |
|---|------------------|------------------|------------------|------------------|------------------|
| <b>PLANT</b>  |                  |                  |                  |                  |                  |
| General replacement of plant                          |                  | 1,000,000        | 750,000          | 1,000,000        | 1,000,000        |
| Plant replacement - Light Fleet Van                   | 45,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Wagon EV              | 55,000           |                  |                  |                  |                  |
| Plant replacement - Truck Street Sweeper large        | 400,000          |                  |                  |                  |                  |
| Plant replacement - KWS Compactor Trailer 2           |                  |                  | 250,000          |                  |                  |
| Plant replacement - Truck Tip large                   | 200,000          |                  |                  |                  |                  |
| Plant replacement - Truck Tip Medium                  | 80,000           |                  |                  |                  |                  |
| Plant replacement - Truck Tip Medium                  | 80,000           |                  |                  |                  |                  |
| Plant replacement - Truck Tip Medium                  | 80,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Wagon                 | 45,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Ute                   | 45,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Ute                   | 45,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Ute                   | 45,000           |                  |                  |                  |                  |
| Plant replacement - Turf Renovator                    | 30,000           |                  |                  |                  |                  |
| New Plant - Truck Tip - Medium                        | 70,000           |                  |                  |                  |                  |
| Plant replacement - Light Fleet Wagon                 | 45,000           |                  |                  |                  |                  |
| <b>PLANT TOTAL</b>                                    | <b>1,265,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> | <b>1,000,000</b> |
| <b>PROPERTY</b>                                       |                  |                  |                  |                  |                  |
| <b>Buildings</b>                                      |                  |                  |                  |                  |                  |
| Civic Centre HVAC System Upgrade - Design             | 550,000          |                  |                  |                  |                  |
| Works Depot Native Nursery upgrade                    | 25,000           | 50,000           |                  |                  |                  |
| Taroona Community Hall Deck & Pathway Upgrade         | 21,500           |                  |                  |                  |                  |
| Hall roof replacement                                 |                  | 50,000           | 50,000           | 50,000           | 50,000           |
| KSC Fitness Centre Access DDA Compliant - Design Only | 25,000           | 175,000          |                  |                  |                  |
| Communtiy Halls Accoustic Panel Installation          |                  | 10,000           |                  |                  |                  |
| Lennon Memorial Hall Entry Upgrade                    |                  |                  |                  |                  | 15,000           |
| Public toilet strategy implementation                 |                  | 250,000          | 250,000          | 250,000          | 250,000          |
| Snug Foreshore Toilet Upgrade                         | 250,000          |                  |                  |                  |                  |
| Margate Oval Clubrooms Upgrade                        |                  | 100,000          |                  |                  |                  |
| Kellaway Park Clubrooms Electrical Upgrade            | 10,200           |                  |                  |                  |                  |
| Kingborough Community Hub Upgrade & Signage           | 250,000          |                  |                  |                  |                  |
| KSC Fitness Centre Multi-Access Toilet Upgrade        | 356,400          |                  |                  |                  |                  |
| KSC Storeroom Concrete Floor Slab                     |                  |                  | 20,000           |                  |                  |
| KSC Rear Landscaping & Accessibility Upgrade          | 360,000          |                  |                  |                  |                  |
| KSC Ground Floor Multi-Access Toilet Upgrade          | 50,000           |                  |                  |                  |                  |

|   |                  |                  |                  |                |                |
|---|------------------|------------------|------------------|----------------|----------------|
| Kingston Mountain Bike Toilet                                     | 110,000          |                  |                  |                |                |
| Twin Ovals Machinery Shed   | 70,000           |                  |                  |                |                |
| Barretta Transfer Station Vehicle Storage Shed                    | 374,000          |                  |                  |                |                |
| Adventure Bay Community Hall Kitchen Upgrade                      | 6,000            |                  |                  |                |                |
| Snug Community Hall Upgrade                                       | 250,000          |                  |                  |                |                |
| Kettering Cricket Club Changerooms                                | 10,000           |                  |                  |                |                |
| Works Depot Washroom & Sewer Upgrade - Design Only                | 30,000           | 170,000          |                  |                |                |
| <b>Buildings Sub-Total</b>  | <b>2,748,100</b> | <b>805,000</b>   | <b>320,000</b>   | <b>300,000</b> | <b>315,000</b> |
| <b>Reserves</b>   |                  |                  |                  |                |                |
| Reserve Upgrades  |                  | 75,000           | 75,000           | 75,000         | 75,000         |
| Street furniture replacement                                      |                  | 50,000           | 50,000           | 50,000         | 50,000         |
| Kingston Beach Accessibility Matting                              | 16,000           |                  |                  |                |                |
| Gormley Park Training Lights                                      |                  |                  | 220,000          |                |                |
| Kellaway Park Tennis Court Refurbishment                          |                  | 35,700           |                  |                |                |
| Twin Ovals Concrete Apron Extension                               |                  |                  | 110,000          |                |                |
| Woodbridge Oval Upgrade   | 200,000          |                  |                  |                |                |
| Cricket net replacment  |                  | 50,000           | 50,000           | 50,000         | 50,000         |
| Snug Oval Cricket Net Replacement                                 | 80,000           |                  |                  |                |                |
| Sherburd Oval Cricket Net Replacement                             |                  | 99,000           |                  |                |                |
| Dog park Upgrade  |                  |                  |                  |                | 50,000         |
| <b>Snug Foreshore tennis court refurbishment (POS)</b>            | <b>39,000</b>    |                  |                  |                |                |
| Snug Oval Drainage  |                  |                  | 243,000          |                |                |
| Sporting facility upgrades  |                  | 50,000           | 50,000           | 50,000         | 50,000         |
| Three Hut Point carpark upgrade                                   |                  | 25,000           |                  |                |                |
| Kettering Blackwater Dump Investigation                           |                  | 10,000           |                  |                |                |
| <b>McKenzies Road - Leslie Vale Track Upgrade - Stage 2 (POS)</b> | <b>96,000</b>    |                  |                  |                |                |
| KSC Lightwood Park Landscaping                                    |                  | 55,000           |                  |                |                |
| Sherburd Oval carpark Sealing                                     |                  |                  | 660,000          |                |                |
| Mount Royal Park Upgrade  |                  | 160,000          |                  |                |                |
| <b>Picket Hill Track Upgrade (POS)</b>                            | <b>57,000</b>    |                  |                  |                |                |
| Alums Cliff Track Upgrade   |                  | 35,000           |                  |                |                |
| Boronia Hill Royce Thompson Track Upgrade                         |                  | 50,000           |                  |                |                |
| Nierinna Creek Track Stage 3 Upgrade                              |                  | 40,000           |                  |                |                |
| North West Bay Trail Feasability - Stage 2                        | 20,800           |                  |                  |                |                |
| Tinderbox Road East (vic109-115) to Estuary Drive                 |                  | 100,500          |                  |                |                |
| Kaoota Tramway extension to Nierinna Rd.                          |                  | 10,000           |                  |                |                |
| Howden to Tinderbox Hills Track                                   |                  |                  | 10,000           |                |                |
| Kaoota Tramway Extension - Design                                 |                  | 9,000            |                  |                |                |
| Leslie Rd Recreational Feasibilty Study                           |                  |                  | 50,000           |                |                |
| KSC Connector Track from Coop Court - DA                          | 10,000           |                  |                  |                |                |
| Kelvedon Park Drainage Upgrade                                    | 208,800          |                  |                  |                |                |
| Kingston Beach RSL Memorial                                       | 7,500            |                  |                  |                |                |
| <b>Taroona Foreshore Track Upgrade (POS)</b>                      | <b>12,000</b>    |                  |                  |                |                |
| <b>Barretta Reserve Parking Upgrade (POS)</b>                     | <b>15,000</b>    |                  |                  |                |                |
| Hinsby Road Foreshore Access Upgrade - Design Only                | 30,000           |                  |                  |                |                |
| <b>Kingston Wetlands Access Upgrade (POS)</b>                     | <b>269,000</b>   |                  |                  |                |                |
| Sherburd Oval cricket net replacement                             | 100,000          |                  |                  |                |                |
| BBQ Shelter Upgrades  |                  | 82,000           |                  |                |                |
| Kingston Beach Foreshore Rehabilitation - Stage 6                 |                  | 864,000          |                  |                |                |
| Kingston Beach Foreshore Rehabilitation - Stage 7                 |                  |                  | 800,000          |                |                |
| Kingston Netball Access Road Improvements                         | 65,000           |                  |                  |                |                |
| Taroona Bowls & Tennis Club Carpark - Design                      | 30,000           |                  |                  |                |                |
| KSC Netball Court Resurfacing                                     | 40,000           | 50,000           |                  |                |                |
| <b>Reserves Sub-Total</b>   | <b>1,296,100</b> | <b>1,850,200</b> | <b>2,318,000</b> | <b>225,000</b> | <b>275,000</b> |
| <b>Playgrounds</b>  |                  |                  |                  |                |                |
| Playground renewal  |                  | 125,000          | 125,000          | 125,000        | 125,000        |
| <b>Playgrounds Sub-Total</b>                                      | <b>0</b>         | <b>125,000</b>   | <b>125,000</b>   | <b>125,000</b> | <b>125,000</b> |
| <b>PROPERTY TOTAL</b>   | <b>4,044,200</b> | <b>2,780,200</b> | <b>2,763,000</b> | <b>650,000</b> | <b>715,000</b> |

| ROADS, BRIDGES, AND JETTIES                                   |                  |                  |                  |                  |                  |
|---|------------------|------------------|------------------|------------------|------------------|
| Roads   |                  |                  |                  |                  |                  |
| Future Design Projects.                                       | 80,000           | 150,000          | 150,000          | 150,000          | 150,000          |
| Crescent Drive shared path                                    | 20,000           |                  |                  |                  |                  |
| Pelverata Road (vic560) Rehabilitation.                       | 635,000          |                  |                  |                  |                  |
| Access Ramps  | 20,000           | 20,000           | 20,000           | 20,000           | 20,000           |
| Auburn Road Reconstruction                                    |                  | 1,810,000        |                  |                  |                  |
| Balmoral Road (vic.3-15) Rehabilitation                       |                  |                  |                  | 180,000          |                  |
| Belhaven Avenue (vic.2-16) Design                             | 30,000           | 500,000          |                  |                  |                  |
| Blowhole Road (vic5-59) Reconstruction                        | 1,300,000        |                  |                  |                  |                  |
| Boronia Reservoir Access Sealing (Jindabyne Rd)               |                  |                  |                  |                  | 200,000          |
| Browns Road (vic1-19) Reconstruction                          | 1,000,000        |                  |                  |                  |                  |
| Flinders Esplanade (vic44-66) Rehabilitation                  |                  |                  |                  |                  | 320,000          |
| Gormley Drive to Twin Ovals Reconstruction                    |                  |                  |                  | 1,220,000        |                  |
| Spring Farm connector Road                                    |                  |                  |                  |                  | 3,000,000        |
| Kingston View Drive/Summerleas Road intersection improvements |                  |                  |                  |                  | 500,000          |
| Hillview Drive (vic11) Rehabilitation                         |                  |                  | 210,000          |                  |                  |
| Huon Road (vic1070) Embankment Upgrade                        |                  |                  |                  |                  | 340,000          |
| Illawong Crescent Tarroona - reconstruction                   |                  | 20,000           | 580,000          |                  |                  |
| Jarvis Road junction sealing                                  |                  |                  |                  | 70,000           |                  |
| Kingston View Drive road pavement rehabilitation              |                  |                  |                  | 800,000          |                  |
| Stewart Crescent reconstruction                               |                  | 20,000           | 650,000          |                  |                  |
| Tabors Road (vic Cronly Rise) Sealing                         |                  |                  |                  | 190,000          |                  |
| Van Morey Road (Merediths-Frosts) Reconstruction              |                  | 20,000           | 580,000          |                  |                  |
| Wells Parade (Illawarra-Suncoast) rehabilitation              |                  | 20,000           | 680,000          |                  |                  |
| Margate Main Street Master Plan                               | 100,000          |                  |                  |                  |                  |
| Wyburton Street & Clare Street Reconstruction                 |                  | 600,000          |                  |                  |                  |
| Tarroona Bike Lanes Upgrade - Design                          | 250,000          |                  |                  |                  |                  |
| Kingston Beach Precinct LATM - Staged project                 | 200,000          | 200,000          | 150,000          |                  |                  |
| Pelverata Road (vic51) Embankment Upgrade                     |                  |                  |                  | 300,000          |                  |
| Chandlers Road Bridge Approaches Sealing                      | 40,000           |                  |                  |                  |                  |
| Pelverata Road (vic40) realignment                            | 320,000          |                  |                  |                  |                  |
| Proctors Rd (vicHinman Dr) Slip Failure                       | 130,000          |                  |                  |                  |                  |
| Sandfly Road (vic923) Slip Failure                            | 70,000           |                  |                  |                  |                  |
| Nebraska Road (vic93) Slip Failure                            | 80,000           |                  |                  |                  |                  |
| Huon Road (vic295) Slip Failure                               | 40,000           |                  |                  |                  |                  |
| Palmers Road (vic80) Slip Failure                             | 65,000           |                  |                  |                  |                  |
| Kregors Road (vic260) Slip Failure                            | 52,700           |                  |                  |                  |                  |
| Old Bernies Road Bridge Approaches Sealing                    | 35,000           |                  |                  |                  |                  |
| Sandfly Rd Shoulder sealing                                   |                  |                  |                  | 100,000          |                  |
| Maranoa Road - Denison Street Black Spot Project (Grant)      | 210,000          |                  |                  |                  |                  |
| <b>Roads Sub-Total</b>  | <b>4,677,700</b> | <b>3,360,000</b> | <b>3,020,000</b> | <b>3,030,000</b> | <b>4,530,000</b> |
|   |                  |                  |                  |                  |                  |
| <b>Road Reseal Projects</b>                                   |                  | 700,000          | 700,000          | 700,000          | 700,000          |
| Cloudy Bay Road Reseal  | 257,000          |                  |                  |                  |                  |
| Wells Parade (vic78-104) Reseal                               | 98,000           |                  |                  |                  |                  |
| Balm Court Reseal   | 63,000           |                  |                  |                  |                  |
| Pengana Place Reseal  | 53,000           |                  |                  |                  |                  |
| Road Reseal Prep Works.                                       | 250,000          | 250,000          | 250,000          | 250,000          | 250,000          |
| <b>Road Reseal Projects Sub-Total</b>                         | <b>721,000</b>   | <b>950,000</b>   | <b>950,000</b>   | <b>950,000</b>   | <b>950,000</b>   |
|   |                  |                  |                  |                  |                  |
| <b>Road Resheet Projects</b>                                  |                  | 700,000          | 700,000          | 700,000          | 700,000          |
| Halls Track Road Resheet                                      | 233,000          |                  |                  |                  |                  |
| Snug Tiers Road Resheet                                       | 244,000          |                  |                  |                  |                  |
| Sproules Road Resheet   | 55,000           |                  |                  |                  |                  |
| Llantwit Road Resheet   | 155,000          |                  |                  |                  |                  |
| <b>Road Resheet Projects Sub-Total</b>                        | <b>687,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

|  |                  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|------------------|
| <b>Footpaths</b>   |                  |                  |                  |                  |                  |
| Roslyn Avenue Bike Lane and Footpath                               |                  |                  |                  |                  | 800,000          |
| Algonoa Road Shared Path feasibility Study                         |                  | 40,000           |                  |                  |                  |
| Burwood Drive (vic69-130) Footpath                                 |                  | 300,000          |                  |                  |                  |
| Huntingfield Ave Sirius Dr to Park & Ride Footpath                 |                  |                  | 100,000          |                  |                  |
| Channel Highway to Torpy Ave Sealed Link Footpath                  |                  | 124,500          |                  |                  |                  |
| Burwood Drive - Silkwood to Brightwater Gravel Path                |                  |                  | 76,000           |                  |                  |
| Huntingfield to Kingston CBD Channel Hwy seperated path-design     |                  |                  | 30,000           |                  |                  |
| Esplanade (vic2-4) Snug Footpath                                   |                  |                  | 68,000           |                  |                  |
| Hutchins Street (vic18) Footpath                                   |                  |                  | 30,000           |                  |                  |
| Orana Place (vic1) Footpath  |                  |                  | 60,000           |                  |                  |
| Sundew Ct / Bareena Road Footpath                                  |                  |                  | 50,000           |                  |                  |
| Patonga Street - Maranoa Road Shared Footpath                      |                  |                  | 25,000           |                  |                  |
| Pearsall Street, Snug (vic19-29) Footpath                          |                  |                  | 100,000          |                  |                  |
| Channel Highway (vic1852 to Mereidths) Margate Footpath            |                  |                  |                  | 70,000           |                  |
| Suncoast Dr (Seacrest Ave - Steen Ct) Pathway link                 |                  |                  |                  | 35,000           |                  |
| Oakley Ave (Nightingale to Delta Ave) Footpath                     |                  |                  |                  | 30,000           |                  |
| Adalong Dr to Nolan Link Pathway Sealing                           |                  |                  |                  | 26,000           |                  |
| Kingston to Kingston Beach Shared Path.                            |                  |                  |                  | 30,000           |                  |
| Taroona safe route to school.                                      |                  |                  |                  | 30,000           |                  |
| Channel Hwy (Vic2216-2236) Snug Footpath - Design Only             | 30,000           |                  |                  |                  |                  |
| Channel Hwy (vic157-197) Kingston Footpath                         | 142,000          |                  |                  |                  |                  |
| Channel Hwy (vic170-182) Kingston Footpath                         | 142,200          |                  |                  |                  |                  |
| Adventure Bay Road (vic950-100) Gravel Footpath                    |                  | 100,000          |                  |                  |                  |
| Summerleas Road (vic106-170) Footpath Upgrade                      | 220,000          |                  |                  |                  |                  |
| Summerleas Road to Firthside Connector Paths                       | 150,000          |                  |                  |                  |                  |
| <b>Footpaths Sub-Total</b>   | <b>684,200</b>   | <b>564,500</b>   | <b>539,000</b>   | <b>221,000</b>   | <b>800,000</b>   |
| <b>Kerb &amp; Channel</b>  |                  |                  |                  |                  |                  |
| Pybus Street Kerb & Channel  |                  |                  | 100,000          |                  |                  |
| <b>Kerb &amp; Channel Sub-Total</b>                                | <b>0</b>         | <b>0</b>         | <b>100,000</b>   | <b>0</b>         | <b>0</b>         |
| <b>Carpark Projects:</b>   |                  |                  |                  |                  |                  |
| Recreation Street Carpark Rehabilitation                           |                  | 200,000          |                  |                  |                  |
| Kingston Beach Kindergarten Carpark Rehabilitation                 |                  | 300,000          |                  |                  |                  |
| Margate Oval Carpark Expansion and sealing.                        |                  |                  |                  | 250,000          |                  |
| Adventure Bay Community Hall Carpark sealing                       |                  |                  | 150,000          |                  |                  |
| Balmoral Road reserve Carpark Reconstruction                       |                  |                  | 270,000          |                  |                  |
| Kingston Beach Oval Carpark Upgrade                                | 80,500           |                  |                  |                  |                  |
| Kingston Beach Oval Drainage Upgrade                               | 52,100           |                  |                  |                  |                  |
| <b>Carparks Sub-Total</b>  | <b>132,600</b>   | <b>500,000</b>   | <b>420,000</b>   | <b>250,000</b>   | <b>0</b>         |
| <b>Bridges &amp; Jetties</b>                                       |                  |                  |                  |                  |                  |
| Browns River pedestrian bridge rehabilitation                      |                  | 750,000          |                  |                  |                  |
| Snug Beach boat ramp upgrade                                       |                  | 60,000           |                  |                  |                  |
| Jetty Road - Peppermint Bay boat ramp upgrade                      |                  | 75,000           |                  |                  |                  |
| Major Bridge Rehabilitation (Cathedral Rd, Spring Farm & Java H'd) | 50,000           |                  |                  |                  |                  |
| North West Bay Bridge Replacement - Design Only                    | 40,000           |                  |                  |                  |                  |
| Snug Beach Pontoon   |                  | 80,000           |                  |                  |                  |
| <b>Bridges &amp; Jetties Sub-Total</b>                             | <b>90,000</b>    | <b>965,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>ROADS TOTAL</b>   | <b>6,992,500</b> | <b>6,339,500</b> | <b>5,029,000</b> | <b>4,451,000</b> | <b>6,280,000</b> |

| <b>STORMWATER</b>                               |                   |                   |                  |                  |                  |
|---|-------------------|-------------------|------------------|------------------|------------------|
| Stormwater network and flood risk modelling     |                   | 100,000           | 100,000          | 100,000          |                  |
| Lumeah Road Stormwater Upgrade                  |                   | 78,000            |                  |                  |                  |
| Ritchie Street to Harvey Street Culvert Upgrade |                   | 55,600            |                  |                  |                  |
| Boddys Creek SW Upgrade                         |                   |                   |                  |                  | 390,000          |
| Davies Road widening and stormwater upgrade     |                   | 375,000           |                  |                  |                  |
| Adelie Place (vic18) SW Upgrade                 | 53,000            |                   |                  |                  |                  |
| Van Morey Road stormwater upgrade - vic. 98     |                   |                   | 250,000          |                  |                  |
| Victoria Avenue Dennes point drainage upgrade   |                   | 495,000           |                  |                  |                  |
| Suncoast Catchment Investigation                | 24,000            |                   |                  |                  |                  |
| Sophia Street (vic12) Stormwater Upgrade        |                   | 54,250            |                  |                  |                  |
| Jenkins Street (vic20) Stormwater Upgrade       |                   | 90,000            |                  |                  |                  |
| KSC Stormwater Strategy - Design Only           | 40,000            | 460,000           |                  |                  |                  |
| Seawall restoration and preservation projects   |                   |                   | 150,000          | 150,000          | 150,000          |
| Albion Heights Drive (vic51-69) SW Upgrade      | 60,000            |                   |                  |                  |                  |
| Baringa / Wanella Road SW Upgrade - Design Only | 35,000            |                   |                  |                  |                  |
| Campbell Street SW Upgrade - Design Only        | 30,000            |                   |                  |                  |                  |
| Channel Hwy (vic26-36) SW Upgrade               |                   |                   | 565,000          |                  |                  |
| Churchill Road Sw Upgrade                       |                   | 85,000            |                  |                  |                  |
| Denehey / Hackford SW Upgrade                   | 85,000            |                   |                  |                  |                  |
| Drysdale Street SW Upgrade                      |                   | 43,000            |                  |                  |                  |
| Drysdale / Whitewater SW Upgrade                | 520,000           |                   |                  |                  |                  |
| Hutchins Street SW Upgrade                      | 550,000           |                   |                  |                  |                  |
| Huon Road (vic1514) SW Upgrade                  | 58,500            |                   |                  |                  |                  |
| Huon Road (vic1271) SW Upgrade                  | 29,500            |                   |                  |                  |                  |
| Huon Road (vic1316) SW Upgrade                  | 38,000            |                   |                  |                  |                  |
| Mona Street (vic3) SW Upgrade                   | 47,500            |                   |                  |                  |                  |
| Leslie Road (vic493) SW Upgrade                 |                   | 39,500            |                  |                  |                  |
| McDowall Street (vic39) SW Upgrade              |                   | 15,500            |                  |                  |                  |
| Nicholas Drive (vic31) SW Upgrade               | 35,000            |                   |                  |                  |                  |
| Olive / Mona SW Upgrade                         | 110,500           |                   |                  |                  |                  |
| Pullens Road (vic40) SW Upgrade                 |                   | 32,000            |                  |                  |                  |
| Tanners Road (vic7) SW Upgrade                  |                   | 64,000            |                  |                  |                  |
| Wilson Road (vic39) Upgrade                     |                   |                   | 70,000           |                  |                  |
| Tinderbox Road (vic508) SW Upgrade              | 60,500            |                   |                  |                  |                  |
| <b>STORMWATER TOTAL</b>                         | <b>1,776,500</b>  | <b>1,986,850</b>  | <b>1,135,000</b> | <b>250,000</b>   | <b>540,000</b>   |
|   |                   |                   |                  |                  |                  |
| <b>GRAND TOTAL</b>                              | <b>14,078,200</b> | <b>11,106,550</b> | <b>8,927,000</b> | <b>5,351,000</b> | <b>7,535,000</b> |

Draft 2023-24 Council Budget

**PUBLIC  
CONSULTATION**

MAY 2023

CREATED BY  
Kingborough Council

**Kingborough**



## Budget

Every year, Kingborough Council plans how we can best service the needs of our community, through developing the Council budget.

This means considering how our community is growing and changing, feedback we have received throughout the year, what Council must deliver by law, and the decisions made by our elected Councillors.

Before the budget is finalised by the elected Councillors each year, Council seeks the community's input into the budget.

## Consultation

Public consultation about the 2023/24 *Draft Council Budget* occurred between **31 March and 14 May 2023**, through inviting responses to a survey or written submissions.

During consultation:

- **92** people filled in the survey
- **15** people sent in a submission to [kc@kingborough.tas.gov.au](mailto:kc@kingborough.tas.gov.au).

Council will review these results and submissions and formally decide on the draft budget at the Special Budget Council Meeting on 13 June 2023.



# Draft Budget

The 2023/24 Draft Council Budget aims to maintain the community's expectations for a high level of service by ensuring staff have the resources to deliver a range of services and projects that benefit the many different parts of our community.

It is with this in mind, that Council has based the 23/24 Draft Council Budget on a **4.5% residential** general rate increase and a **7.0% commercial** and industrial rate increase.

## Some Capital Projects

During 2023/24, some of the capital projects identified to connect residents to better services, upgrade infrastructure and advance community safety are:

### Snug

- Toilet refurbishment – \$250,000
- Community hall upgrade – \$250,000
- Tennis court refurbishment – \$39,000
- Oval cricket net replacement – \$80,000

### Woodbridge:

- Oval – \$200,000
- Llantwit Road resheeting – \$155,000

### Draft 23/24 Budget Snapshot

|   |  |
|---|--|
|    | Roads<br>\$19 M                              |
|    | Stormwater<br>\$3.8 M                        |
|    | Halls, Public Toilets & Buildings<br>\$5.4M  |
|    | Sports, Parks, Tracks & Playgrounds<br>\$8 M |
|    | Waste Management<br>\$5.1M                   |
|    | Natural Areas & Biodiversity<br>\$1.5M       |
|    | Community Services<br>\$1.3M                 |
|   | Public Health<br>\$770,000                   |
|  | Planning, Building Plumbing<br>\$3.5M        |

### Kaoota:

- Pelterata Road rehabilitation – \$650,000

### Pelverata:

- Halls Track Road resheeting – \$233,000

### Bruny Island:

- Cloudy Bay Road resealing – \$257,000
- Kellaway Park Clubrooms electrical upgrade – \$10,200

### Taroona:

- Bowls and Tennis Club car park design – \$30,000
- Bike lane upgrades – \$250,000

## Public Consultation Results - Survey responses

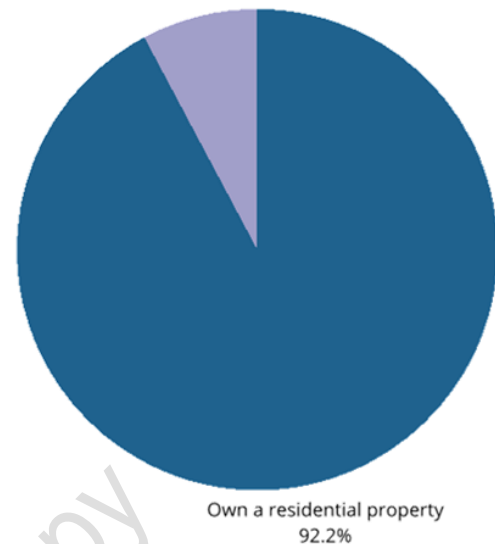
### Q1 What is your connection to Kingborough?

Rent (and live in) a residential property

7.8%

90 responses:

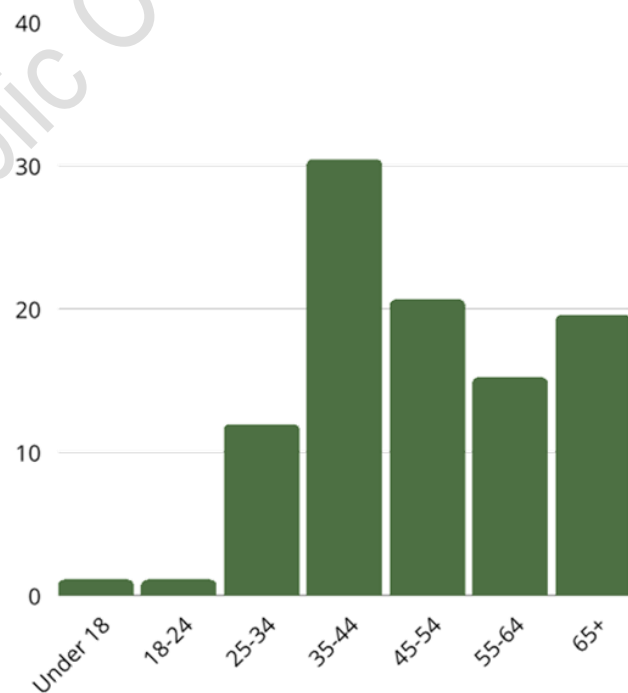
- 92.2% - own a residential property
- 7.8% - rent (and live in) Kingborough



### Q2 What is your age group?

92 responses:

- 1% - under 18
- 1% - between 18-24
- 12% - between 25-34
- 30.4% - between 35-44
- 20.6% - between 45-54
- 15.2% - between 55-64
- 19.6% - over 65



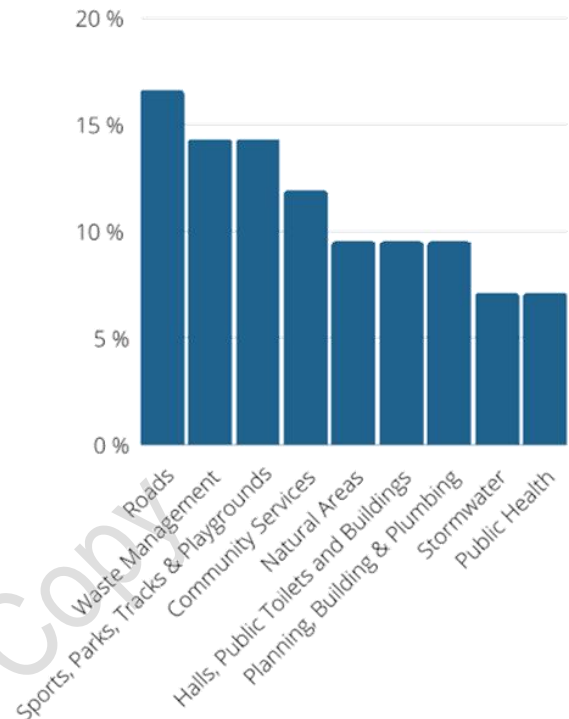
## Survey responses

### Q3 Which area is the most important to you? (please rank)

91 responses:

Budget areas grouped ranking:

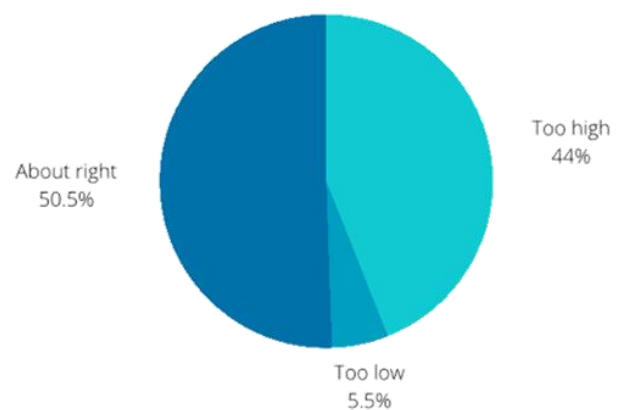
- 1** • Roads \$19M
- 2** • Waste Management \$5.1M  
• Sports, Parks & Tracks \$8M
- 3** • Community Services \$1.3M
- 4** • Natural Areas \$1.5M  
• Halls, Public Toilets & Buildings \$5.4M  
• Planning & Building & Plumbing \$3.5M
- 5** • Stormwater \$3.8M  
• Public Health \$770,000



### Q4 Do you think a 4.5% residential general rate increase and a 7.0% commercial and industrial rate increase is?

91 responses:

- Too high - 44%
- Too low - 5.5%
- About right - 50.5%





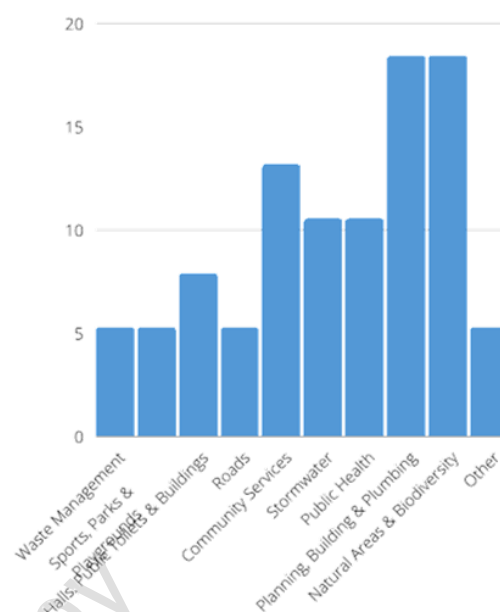
## Survey responses

**Q5** 44% of respondents indicated the proposed rate increase is too high. They were asked which area they would reduce in funding to allow for a lower rate.

38 responses:

Number of respondents per area:

- 7 - Natural Areas & Biodiversity
- 7 - Planning, Building & Plumbing
- 5 - Community Services
- 4 - Stormwater
- 4 - Public Health
- 3 - Halls, Public Toilets & Buildings
- 2 - Sports, Parks & Playgrounds
- 2 - Roads
- 2 - Waste Management
- 2 - Other - Capital work programs & Council wages

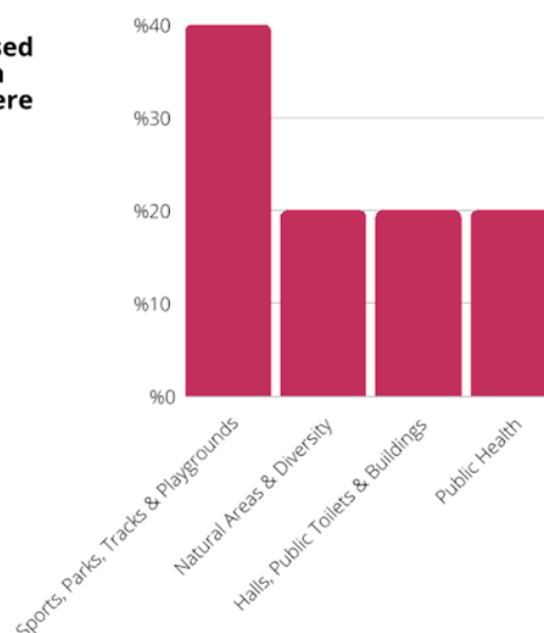


**Q6** 5.5% of respondents indicated the proposed rate increase is too low. They were asked which area they would increase funding to, if rates were increased.

5 responses:

Number of respondents per area:

- 2 - Sports, Parks & Playgrounds
- 1 - Public Health
- 1 - Halls, Public Toilets & Buildings
- 1 - Natural Areas & Biodiversity



## Survey Responses

### Q7 Finally, is there anything else you would like to add or say about the 2023/24 Draft Budget?

60 responses were received.

This section has been broken up into region themed responses followed by miscellaneous responses.

### Margate

18 comments were received about Margate:

- 16 respondents raised concerns about **Pedestrian & Road User Safety**
  - Dangerous to cross road
  - Taking life into own hands to cross
  - Dangerous near childcare centre
  - Dangerous intersection at Channel Hwy/Sandfly Road
  - Need crossing near new shopping centre
  - Increased traffic
  - Road can't handle level of traffic
  - Keep residents informed about any discussions with State Growth
- 3 respondents raised the need for more **Development**
  - Bicycle network plan
  - Teens/youth - basketball, pump track, skate parks, parks needed
  - Native plantings needed

## Respondent Comments

"Prioritise road improvements before allowing any more housing estates to be started. The one lane Channel Hwy cannot cope with the volume of cars generated by the development at Margate."



"Margate has needed Council's attention for many years. Council has acknowledged this. The community has raised the pedestrian safety concerns many times over the years."



"This intersection has become increasingly unsafe to use if you are trying to turn right from Sandfly Road onto the highway and it will only increase with the shopping centre opening."



"Margate is in desperate need of some traffic and pedestrian management. You take your life in your hands trying to cross the highway, by both car and foot."



"Margate has been overlooked yet again. The town centre is a mess and crossing the road gets more and more difficult. .... There doesn't seem to be any advocacy with state growth...."

## Survey Responses

### Bruny Island

7 comments received highlighting:

- Funding for roads
- Public toilets
- Playgrounds needed
- Waste management
- Tree maintenance

### Blackmans Bay

3 comments received highlighting:

- Improvements - Sherburd Park Oval needed
- Safety at Blackmans Bay crossing roundabout to shops
- More shade needed at Beach parks

### Kettering

1 comment received highlighting:

- Saddle Road safety and maintenance

### Kingston

3 comments received highlighting:

- Footpaths linking Springfarm/Whitewater Creek to rest of Kingston are important
- Pedestrian and bike path improvements Channel Highway from Kingston uphill to Taroona needed
- Improvements to Tyndall Road and paths down dog beach needed

### Longley

1 comment received highlighting:

- Kerbside collection needed and more projects

### Middleton & Sandfly

1 comment received highlighting:

- More investment in projects

### Snug

2 comments received highlighting:

- Snug Toilets upgrade needed & outside cold shower
- Snug Hall - sound proofing, heating kitchen upgrade
- Weed removal Snug River Track
- Pathway from Snug central to school

### Taroona

2 comments received highlighting:

- Lack of funding for bicycles and cycling
- Funding wanted for bike lane upgrades

### Tinderbox

1 comment received highlighting:

- need to upgrade Tinderbox Road



View from - Tinderbox Hills Track



## Other Topics Raised

### Barretta Waste

1 comment received highlighting need to:

- Increase green waste collections
- Breakdown of waste management costs
- Invest in chipper to help with green waste

### Miscellaneous Topics

Comments were received highlighting:

- Need for concessions for retirees
- More childcare in Channel region
- Streamline planning and building
- Increase volunteerism in Council
- More parking in Kingborough
- Swimming Pool
- More activities for teenagers
- Fees and charges for DA - introduce user pays
- More for cyclists
- Help with housing
- No more spending on playgrounds



Barretta Waste & Recycling Centre - ReUse Shop

## Respondent Comments

"There is a desperate need for childcare services in the Channel area, in particular to work in conjunction with West Winds Community Centre and Woodbridge school...."



"The Taroona bike lane upgrades: A protected and separated wide bicycle lane for uphill sections of the Channel Highway is critical to local 'bikenomic' stimulation for the local businesses in Taroona...."



"Snug Hall needs sound proofing desperately, heating and kitchen upgrade..."



"Would like to see kerbside collection be introduced to Longley..."



"The Greater Snug Pathway is a safety priority to enable our children to commute in a healthy way to and from the snug central area including to school..."



"We need a public pool in Kingborough. The one proposed is too fancy and expensive..."



## 2023/24 Budget Feedback

|   | Feedback  | Response   |
|---|---|--|
| 1 | <p><b>Roger Tonge</b></p> <p>Could you please advise if the budget contains funding for the new bridge over Browns River at Kingston Beach as initially proposed by Council and the quantum of funds allocated.</p>   | <p>Preliminary investigations were undertaken on the replacement of the Browns River pedestrian footbridge in 2022/23, however due to competing priorities this project has now been earmarked for detailed design and construction in 2024/25</p>   |
|   | <p>Could you please advise if the budget contains funding for the upgrade of Osborne Esplanade and the quantum of funds allocated. If funds have not been allocated could you please explain the reason as it would be contrary to public expectations bearing in mind previous proposed capital work expenditures.</p>   | <p>Funding has not been allocated for further upgrades to the Osborne Esplanade footpath, it is expected this will come up in a future year. Council has many competing priorities for upgrades to assets and this project is one of those and although an indication is provided as to when this might occur in the 5 year capital works projection this is subject to change.</p>  |
| 2 | <p><b>Sam Johnson - President of Taroona FC</b></p> <p>Today I shared the potential news of Kelvedon Park receiving a drainage upgrade in 23/24 and the excitement by those members was one of joy and appreciation. We cannot explain the benefit this will provide to our members, opposition players and the community, that having a ground that sports can be played on throughout the winter period. Kelvedon Park which is known as the most picturesque ground in Tasmania will now have a football playing service that will be a gamechanger for us.</p> <p>Thank you on behalf of Taroona FC Members, and our Football Community</p> | <p>Noted</p>   |
| 3 | <p><b>Woodbridge Community Association</b></p> <p>Council has recently advised the WCA, that a proposed walk in Woodbridge to the shipwreck of the Laura, has been included in the Tracks and Trails Strategic Action Plan for the period 2023-2028. The WCA would like to see funds apportioned in the upcoming budget towards the initial planning for this walk.</p>   | <p>The proposed walk is not currently in Council's Tracks and Trails Action Plan and therefore sits behind the many other walking track projects proposed by the community that compete for limited funding. It is intended to include the walk to the wreck of the Laura in the update of the Tracks and Trails Action Plan to be undertaken later this year. An assessment of where the project sits in terms of its priority ranking will be undertaken at this time. Accordingly, it is too early to be allocating funding for this project.</p> |

|   | Feedback   | Response  |
|---|--|---|
| 4 | <p><b>Jocelyn Hlmarick</b></p> <p>My friends and I have long realised the need for a toilet at Truganini Park. We have taken the trouble, therefore, to collect signatures on a petition, hoping that you both will take notice of our plea.</p>   | <p>Truganini Park is on the border of the Hobart and Kingborough Council boundaries, with only the southern portion under Kingborough's jurisdiction. The layover area and carparking for the park are owned by the Crown, being part of the road reservation for the Channel Highway.</p>  |
| 5 | <p><b>Troy Sutcliffe</b></p> <p>As a regular commuter and business owner in Kingston, I believe there needs to be an increase in budget allocated to better infrastructure for cycling.</p> <p>In particular, the stretch of road between Margate and Kingston is very dangerous as there is no alternative short route to travel to Margate and the shoulder of the road is quite narrow and littered with debris, which makes it dangerous for cyclists.</p> <p>The higher speed limit also increases the level of risk for cyclists who share this piece of infrastructure with the large number of vehicles. This needs to be addressed, especially due to the growth of residential and commercial developments in Margate.</p> | <p>The 2023/24 budget includes a funding allocation to improve and formalise bike lanes through Taroona to improve cyclist safety riding into Hobart. We are also planning upgrades and extensions for the Whitewater Creek track and into Spring Farm.</p> <p>We appreciate that the lack of active transport options between Margate and Huntingfield is a significant missing link. However, the Channel Highway between Margate and Kingston is a State Road managed by State Growth. Last year we contributed funding to a State Growth managed Feasibility Study for a Margate to Huntingfield Shared Path. I understand State Growth will be publishing a report from the study shortly. Our local Bicycle Advisory Committee is also lobbying State Growth to improve the road shoulders on Channel Hwy through this area.</p> <p>It would be worth also raising your concerns with the department – <a href="mailto:info@stategrowth.tas.gov.au">info@stategrowth.tas.gov.au</a></p> |
| 6 | <p><b>Michael Rowan</b></p> <p>First, since the Council's income is forecast to increase by 5.4% and the Hobart consumer price index if forecast to increase by 7.7%, is Council expecting that its costs will increase by less than the Hobart consumer price index or is Council planning to cut its expenditure in real terms by something like 2.4%? If Council is planning an effective cut in its expenditure, is this a departure from Council's past fiscal practice or does it come after a number of budgets where a cut in the real cost of expenditure has needed to be made to</p>  | <p>Council saw some big increases in costs in 2022/23 as a result of inflationary pressures. While the CPI is currently around 7.0%, our expectation is that it will continue to fall throughout the 2023/24 financial year to end up between 5% and 6% by June 2024. Expenditure on key costs to Council such as transport and contractor costs are not expected to significantly increase again in the new financial year. Based on these assumptions, Council has not needed expenditure cuts to deliver a balanced budget</p>   |

| Feedback   | Response   |
|--|--|
| <p>match a cut in the Council's income in constant dollar terms? If the latter, should the budget commentary include a statement about the cumulative effect of budget cuts over time?</p>   |  |
| <p>Second, while the explanation of 'where the money goes' is very helpful, it is not clear that the budget has been crafted to ensure that the actions incorporated in the Council's Annual Plan are funded. Indeed, it is not clear what plan the budget is intended to implement. Is the budget operationalising the 2022-23 Annual Plan? Or was that the task of the preceding budget? Does that mean the budget is fixed before the planning is done? Since a keystone of strong governance is that the budget is determined by the plan, I think it needs to be much clearer what is the relationship between the two, and in particular where the Council's financial circumstances do not allow for an action in the Annual Plan to be funded, this should be made clear. In short, the governance question is, how do councillors satisfy themselves and show the community that the plan they have adopted is supported by the budget?</p> | <p>As part of the annual budget cycle, Council has reviewed its Strategic Delivery Plan to allow Managers to bid for funding to meet the actions incorporated in the Plan. The updated Strategic Delivery Plan will be included in Council's Annual Plan for 2023/24.</p>  |
| <p>Third, and related to the comment just made, I would expect that an important consideration in developing the Annual Plan is that the major risks the Council faces are managed down to an acceptable level by actions undertaken in accordance with the plan. A useful cross check on this is to compare the Council's Risk Management Framework with the budget to ensure that Council has not fallen into the trap of strategically considering risks when agreeing the Risk Management Framework (and the Annual Plan), but then giving into squeaky wheel pleading when framing the budget as we see so often in the 'pork barrelling' of state and federal expenditures.</p>  | <p>Through the Audit Panel, Council regularly reviews its Risk Management Framework and its Strategic Risk Register which addresses the risks that have significant impact on Council. The Strategic Delivery Plan addresses the impacts of risks on Council's activities and actions are formulated to reduce those risks. To undertake the actions, budget allocations are recommended to Council for approval as part of the general budget considerations.</p>             |
| <p>Lastly, since the forecast is for an El Nino summer after three years of La Nina , and fuel loads in the forests of Hobart and Kingborough are – I am told – higher than prior to the 1967 fire, I believe it would be prudent for Council to find funds from the allocation for contingencies in the budget for an urgent 'pre-mortem' or scenario planning exercise to consider how the community would be kept safe if a fire on the scale of 1967 occurred this coming summer. Indeed, should that</p>  | <p>Exercises are used to test, practice and evaluate processes and capabilities and are an essential part of preparedness and are used to enhance capability and contribute to continuous improvement. Exercises are conducted at State, Regional and Municipal level often organised by TFS, SES, Police depending on the topic or scenario. Council's Emergency Management and Recovery Coordinators (and other staff where relevant) regular attend exercises including</p> |

| Feedback   | Response   |
|--|--|
| <p>disastrous event unfold, any expenditure on such an exercise would in hindsight be seen as Council's wisest allocation for the year.</p>  | <p>those related to bushfire scenarios. Exercises for Council staff are already planned for later this year. Specific budget allocations are not necessary as such exercises are already accounted for in the Community Resilience budget.</p>   |
| <p><b>7 Kettering Community Association</b></p> <p>I am writing on behalf of the Kettering Community Association to express disappointment that there is no provision in the 2023-24 budget to complete the sealing of the Kettering Community Hall car park.</p> <p>Approximately 50% of the area was sealed some years ago, but the balance remains as gravel, which quickly turns to mud on wet days.</p> <p>The Hall is frequently used for events which attract more vehicles than can be accommodated in the sealed section of the car park - Kettering Concerts and Net Zero Channel events are but two of them. If these coincide with wet weather, people are forced to park, and then walk, through a muddy area before making it to 'dry land'.</p> <p>On behalf of the Kettering Community Association, can I ask you to review the budget so this work can be included?</p> | <p>The section of gravel carpark is less frequently used and requires minimal maintenance, to bring this section to a sealed standard it is estimated it will cost over \$150K and this will remain a low priority for Council.</p>  |
| <p><b>8 Friends of North Bruny Island (full submission attached)</b></p> <p>As part of Council's Budget deliberations FONB would ask that consideration be given to the refurbishment of the tennis courts in the 2023 – 2024 budget. A similar project is listed in the Draft Budget at Snug Foreshore. The further steps outlined in our attached report would form part of future representations.</p>  | <p>Some more work is required on the future of the overall site and this would then inform future project bids.</p>  |
| <p><b>9 John Maynard</b></p> <p>To whom it may concern - I note there is \$24k allocated in KC's draft 2023-24 stormwater budget for "Suncoast Catchment Investigation".</p> <p>Please provide details of where the boundaries of the catchment are located, what this project aims to achieve, when it will commence, its duration &amp; whether residents will be impacted in any way.</p>   | <p>The Suncoast catchment investigation is intended to undertake some hydraulic modelling for a section of Suncoast encompassing the catchment above house number 37-71 approximately. It is an identification exercise only to highlight where future stormwater improvements may be needed as such there will be no immediate effect on residents.</p> |

|           | Feedback   | Response  |
|-----------|--|---|
| <b>10</b> | <b>Bruny Island Community Association (<i>full submission attached</i>)</b>  |   |
|           | <p>Road Sealing – this is particularly important given the increase in Air B&amp;B's in the area, and being reliant on collected tank water. Residents are certainly risking their health due to the dust conditions of the roads.</p> <p>With the recent sealing of Harvey Road, this has improved residents' concerns – and only seeks to further emphasis health benefits to the community.</p> | <p>Sealing of unsealed roads is an expensive option and is only considered if a number of factors are present including moderate to high traffic volumes (usually driven by higher density housing), significant safety concerns, and higher than normal maintenance costs. Council has an extensive network of unsealed roads and they generally perform very well, as does the three roads listed by the community. Unfortunately, preventing dust is not one of the reasons for sealing unsealed roads, if so it would trigger that we replaced all of our unsealed roads. Our advice to property owners is to use natural vegetation screening where possible and/or ensure a first flush diverter is fitted to rain tanks. None of the roads listed would meet the above criteria for sealing.</p> |
|           | <p>Community Infrastructure – Increased camping areas / options and encouragement and support to establish on private land Increased rubbish bins / doggy bags and collection points.</p>  | <p>As previously mentioned we are currently reviewing public place bin locations, sizes and frequency of collection and also will be investigating the option of installing dog poo bags in some strategic locations on Bruny Island. Budget implications are minor.</p>  |
|           | <p>Public Safety – Reduction of speed limit signs in built up areas (on narrow roads with no footpaths)</p>  | <p>Consistency is the requirement for speed limits for roads, I have attached some guidelines accordingly. This request would require some more information on what roads but it is unlikely to be one that requires budgetary input.</p>   |
| <b>11</b> | <b>Kingborough Ratepayers Association Inc. (<i>full submission attached</i>)</b>   |   |
| <b>12</b> | <b>Bruny Island Boat Club</b>  |   |
|           | <p>We seek to have further expenditure addressed in the 2023/2024 budget and ask that funds be allocated to increase waste management, improvements of footpaths, and road maintenance.</p>  |   |
|           | <p>As you are aware, the BIBC has a sublease with the KC and maintains the area around the pontoon with funds raised through membership and functions. We were able to secure funding for the rock wall to protect the Boat Club and continue to pursue approvals in order to build steps from the Council owned toilets to the beach which will further address coastal erosion issues.</p>       | <p>Council officers are happy to assess the current paths to the beach to see if there is value in rationalising/formalising paths to provide improved environmental outcomes"</p>  |

**Feedback****Response**

|   |  |
|---|--|
| <p>It is also becoming evident that the beach is further eroding along from the Boat Club with the vegetation being undermined – with the beach certainly becoming closer to the main road. There are a number of tracks from the road to the beach (behind the park, opposite the post office etc) that are causing further erosion – but are outside the management area of the Boat Club.</p> <p>Before the issue becomes totally dire – it would be prudent if Council were to construct walkways to the beach in order to address the human impact on coastal erosion. The Boat Club would be more than happy to assist with establishing these.</p> |  |
|---|--|

**13****Taroona Community Association (full submission attached)**

|   |  |
|---|--|
| Taroona Bowls Club - We have no information on this budget item. We would like to be kept informed on the design and extent of the works associated with the carpark upgrade as it is located within the broader Taroona Park   | Taroona Bowls Club drainage and carpark are to undertake some design work on options for improving the carparking configuration and also to ensure stormwater runoff from the carpark is better managed so in significant rainfall it doesn't adversely affect the greens. |
| Kelverton Oval Drainage - To further improve the amenity, consideration to a gravel pathway around the southern half of the perimeter of the field on the outside of the fence (while machinery is present) would be a useful addition to enable spectators to comfortably reach the clubrooms /café/toilets without walking on the road. | Kelvedon Oval drainage is primarily for the improving the ground and usually involves a specialised contractor, building a path is a separate operation involving different resources, however it can be considered as a future project.                                   |
| Stormwater/Road Upgrade - While machinery is present in the Baringa/Wandella area, it would seem a logical step to resolve the levelling and improve the surfacing of the walkway between Wandella Avenue and Baringa Road.   | Improving the walkway between Wandella and Baringa is a separate project, but can be put forward as a future consideration   |
| Can we put forward improving the walkway between Wandella and Baringa as a separate project for consideration   |  |
| Taroona Bile Lane Upgrade - In order to maximise Council's work along this section of the highway, we would like to be included as a stakeholder in the implementation phase to potentially progress some of the other safety issues listed above that greatly concern residents.   | Noted the wish to be involved as a stakeholder with the Taroona Bike lane project  |
| Hinsby Beach Foreshore Access - We also hope that the \$30K allocation is not all absorbed by concept planning, and that some might contribute to works on ground this summer.  | Hinsby Beach foreshore access is design only, no construction works envisaged in 23/24   |

| Feedback   | Response   |
|--|--|
| Master Plan - A master plan would help ensure the area's values are maintained and/or improved, prevent ad hoc development, and provide informed/approved opportunities for us to apply for grant applications for minor works.  | Council officers are happy to continue to work with the community on master planning for Taroona, noting that whole of area planning are more closely aligned with strategy, whereas specific properties or discrete areas are more involved with master plans.  |
| <b>14</b>  |  |
| <b>Blackmans Bay Community Association (full submission attached)</b>  |  |
| We are concerned that Mary Knoll Creek rehabilitation has not been included in the budget.   | Mary Knoll rehabilitation options will continue to be investigated by Council officers.  |
| We understand that the works we requested between Dianella Drive and Golden Grove Drive have not been brought forward from their projected allocation in the 24/25 budget. We expect that these works will be retained on the 5 year plan and that we will see them funded in the 24/25 budget. We have communicated a number of times that we believe that the connectivity and stormwater issues between Woodlands Drive and Burwood Drive should be fixed alongside these works. We will continue to make this a budget priority for Blackmans Bay.   | The projects for establishing additional footpath linkages in Burwood Road will remain in the five year plan.  |
| We are frustrated that it has taken years to have it clearly stated that stand alone dog poo bins are being fabricated and are expected to be installed in Kingborough this year. We have been asking for many years (Louisa d'Arville as an individual and BBKA as an association) for Council to critically review its stance on the type of dog poo bags that are provided by Council to residents. It is frustrating to learn of developments such as this so far along into our discussions with Council, as the knowledge could have shaped our discussions and led to more productive outcomes within them. | Consideration as to a future FOGO dog poo bag provision/service will form part of a future report to Council.  |
| <b>15</b>  |  |
| <b>Jo Langdon</b>  |  |
| I would like to request that funding is allocated to assess and improve pedestrian safety in the centre of Margate. Pedestrian safety has been a concern here for many years, and crossing the Channel Highway is becoming increasingly difficult as the population grows. In peak hours there is a constant flow of traffic.<br><br>Crossing the road is dangerous (it usually involves a long wait for a gap in the traffic, then running!).   | Council recognises that although there are a number of pedestrian crossing points along Channel Highway in the centre of Margate, that in peak periods it can be difficult to cross this section of the highway. Council officers have in the past proposed an additional crossing point near the post office but that was not supported by the affected community and did not proceed. We are currently still discussing with DSG other options for improving pedestrian crossing and this will form part of a future budget. |

| Feedback  | Response   |
|---|--|
| <p>With the addition of the supermarket and 16 other shops/businesses in the near future the volume of traffic and the number of pedestrians will increase dramatically. There will also be more school kids and commuters getting off the bus and going to the shops across the road at the busiest times of the day. The pedestrian refuges around the roundabout are so close to the traffic on the roundabout that when you cross the exit lanes you need to be aware of traffic approaching from a few directions, including from the BP garage. It is particularly hard for people with young children or limited mobility etc.</p> <p>I know that many other Margate residents would also prefer to be able to walk or cycle to and from school, the shops, Dru Point etc but it doesn't feel safe. We all know of the health and environmental benefits of active transport but having to cross the busy 50km/hr highway is a real barrier.</p> <p>The Principal Analyst - Traffic Engineering from the Department of State Growth has explained that as changes to pedestrian (or vehicle turning) facilities are likely to impact parking - and as this is a main street in an established town - it is usual for the relevant local Council to take the lead on this issue.</p> <p>When considering the budget I hope that any projects to improve safety will be considered a priority. Thank you for considering this one.</p> | <p>In addition to this the five year forward capital program allows for some master planning for the central area of Margate that will look at how improvements can be made to this area to increase amenity, improve active transport, and better manage the flow of traffic through the area."</p> |



Dear Councillors, Council Officers and General Manager,

Thank you for the opportunity to provide feedback on the Draft Budget 23/24.

The Blackmans Bay Community Association appreciates the funds directed to Blackmans Bay in this budget round. We acknowledge the strain Council is under in terms of reliability and price surges in relation to contractors hired to complete works.

It has been a shame that Blowhole Road has not been completed, we hope that the reallocation of funds sees this project through to completion this financial year.

We are concerned that Mary Knoll Creek rehabilitation has not been included in the budget.

We understand that the works we requested between Dianella Drive and Golden Grove Drive have not been brought forward from their projected allocation in the 24/25 budget. We expect that these works will be retained on the 5 year plan and that we will see them funded in the 24/25 budget. We have communicated a number of times that we believe that the connectivity and stormwater issues between Woodlands Drive and Burwood Drive should be fixed alongside these works. We will continue to make this a budget priority for Blackmans Bay.

We are frustrated that it has taken years to have it clearly stated that stand alone dog poo bins are being fabricated and are expected to be installed in Kingborough this year. We have been asking for many years (Louisa d'Arville as an individual and BBKA as an association) for Council to critically review its stance on the type of dog poo bags that are provided by Council to residents. It is frustrating to learn of developments such as this so far along into our discussions with Council, as the knowledge could have shaped our discussions and led to more productive outcomes within them.

Well done to those who worked so hard to bring FoGO to Kingborough- how come big picture considerations were not made 5 years ago when FoGO discussions were surely underway? Now we have a FoGO service, a waste service, a recycling service and soon we will be asking 'who collects the new dog poo bins?' In a more functional world, Council engineers might have spoken to Councillors about how they wanted to bring in stand alone poo bins, ramifications for FoGO opportunities could have been explored, contracts with NIVLEK solutions, KWS, the provider of dog poo bags etc could have been looked at all at one time and we might have had a more functional system already in place.

BBKA aims to come to Council with the request to bring Compostable bags to Kingborough in the next budget round. However, we are pretty sure we can already predict the responses we will receive- ones such as "compostable bags won't fit in the newly fabricated bins" or "The FoGO collection service can't access the bin locations" or "this is not in the FoGO bin collection contract until 2030". There are so many questions around this- are compostable bags ok in the FoGO system (other Councils say yes), is the risk of contamination with non-compostable bags too high? Is there a new and radical way to take on this issue? These questions should have been asked before, early enough to inform future decisions about infrastructure and services in Kingborough.

The BBKA implores Councillors to actively **get answers** from the General Manager about what the Council's end/future game is here.

Councillors, please ask- **How can Council get plastics out of our system? How can Council stop bringing plastics into our system?** We need Council to find answers and then budget for a sensible,

concerted effort towards that goal. It feels like we are living in the 90s right now, the 90s were seriously great....except for all the plastic. We are better than this.

Thank you for the time you have spent in considering the 2023/24 budget, we hope you will take our comments on board when making your decisions.

Kind Regards,

Louisa

--

Louisa d'Arville

President/Secretary

Blackmans Bay Community Association Inc.

Email: [bbca7052@gmail.com](mailto:bbca7052@gmail.com)

Mobile: 0417573388

Public Copy

Dear General Manager, Councillors and staff,

I write on behalf of the Bruny Island Community Association and provide feedback on the 2023/2024 budget of the Kingborough Council.

Unfortunately, only four projects – or less than 3% of the \$14m spend has been allocated to Bruny Island, which is disappointing.

BICA recently undertook a survey to identify key projects in which we – as a community organisation should be lobbying for.

The link to this survey can be found here... <https://sway.office.com/nll1ISTEcfgnm1XG?ref=Link>

BICA has recently hosted visits to the island by Minister Nic Street, and the Hon Dean Young, and more recently, the Hon Dean Harriss – all members for our electorate. All political representatives agree that Bruny Island is certainly not funded to cover the increased level of visitation – and there is a State responsibility in there also – which we will continue to follow up with them. A number of the projects identified on our survey are either State responsibilities (ie main roads) – or joint responsibilities.

However on a local level – and from our list of priorities, we believe the council should be looking at the following issues and include them in upcoming capital works budgets;

**Road Sealing** – this is particularly important given the increase in Air B&B's in the area, and being reliant on collected tank water. Residents are certainly risking their health due to the dust conditions of the roads. With the recent sealing of Harvey Road, this has improved residents' concerns – and only seeks to further emphasise health benefits to the community.

- Ritchie Road, Alonnah
- Cemetery Road, Lunawanna,
- Lockley Road, Adventure Bay

#### **Community Infrastructure**

- Increased camping areas / options and encouragement and support to establish on private land
- Increased rubbish bins / doggy bags and collection points.

#### **Public Safety**

- Reduction of speed limit signs in built up areas (on narrow roads with no footpaths)

We would ask that you consider the above point and when re-drafting the budget, look to include some of these in the 2023/2024 budget with further addressed in later budgets.

Thank you in anticipation;

Regards

Tammy Price  
Phone 0418 320 129  
President / Event Organiser  
Bruny Island Community Association Inc.





Mr Gary Arnold  
General Manager  
Kingborough Council  
15 Channel Highway  
Kingston, Tasmania, 7050

**Public Consultation Kingborough Council Draft 2023-24 Budget**

Dear Mr Arnold

I am writing on behalf of Friends of North Bruny (FONB) to provide feedback on Council's Draft 2023-24 Budget. FONB is an incorporated body which aims to promote high quality projects that benefit both the people and environment of North Bruny. We work collaboratively with Kingborough Council, community associations and State and Commonwealth Government departments to achieve this.

In late 2022 FONB was approached by some families who suggested that we investigate the level of community support to revitalise Kellaway Park, Dennes Point, and explore what facilities are lacking on North Bruny which could be included in this space. It was agreed that if there was enough interest FONB would develop a proposal to present to Kingborough Council.

The Park is located in the centre of the village off Sports Road above Nebraska Beach. It is named after Percival Wallace Kellaway who donated the land to the people of North Bruny for recreational use. This public open space, now owned by Kingborough Council, has a tennis court, cricket pitch and clubroom. Part of the land is wooded. The Park is also used by the emergency helicopter. There were discussions about the Park in 2016 as part of the *North Bruny background and future directions plan*. The North Bruny Hall Management Committee assumed responsibility for the day-to-day coordination of the Club Room at the beginning of March 2023 and Council has undertaken work on the clubhouse as part of this transfer.

To engage with the community, an online survey was developed which was promoted through social media and a letterbox drop across North Bruny in December 2022 and a community barbeque and general discussion was held at Kellaway Park on Saturday 14 January. This was an opportunity for residents (permanent and part-time) to inspect the site, visualise what could be achieved and discuss options in an informal setting. For many this was their first visit to the Park.

The survey generated much interest, and we received 78 responses representing 149 individuals, couples, and family groups. All provided contact details and almost all (95%) were ratepayers from North Bruny. A summary report of the survey results forms part of this submission and a copy of the full results has been provided to Council Officers. The vast majority of respondents (93%) indicated that they would like to see the Park upgraded with 56% awarding the highest priority to upgrading the tennis courts.

The courts are regularly used by residents (permanent and part-time), and visitors but the surface is uneven and poses a trip hazard. Photographs of the surface condition are attached. Recreational infrastructure at Dennes Point is currently limited, and the opportunity to resurface the courts and the potential to make them multi-purpose would add value to the area and is important for community health and wellbeing. This is particularly relevant given the heightened awareness and use of the area resulting from the consultation process and transfer of the clubrooms into community use.

As part of Council's Budget deliberations FONB would ask that consideration be given to the refurbishment of the tennis courts in the 2023 – 2024 budget. A similar project is listed in the Draft Budget at Snug Foreshore. The further steps outlined in our attached report would form part of future representations.

Thank you for your consideration.

Yours sincerely

Simon Allston  
Chair  
Friends of North Bruny  
0406289445  
[friendsofnorthbruny@gmail.com](mailto:friendsofnorthbruny@gmail.com)  
<https://friendsofnorthbruny.org.au/>

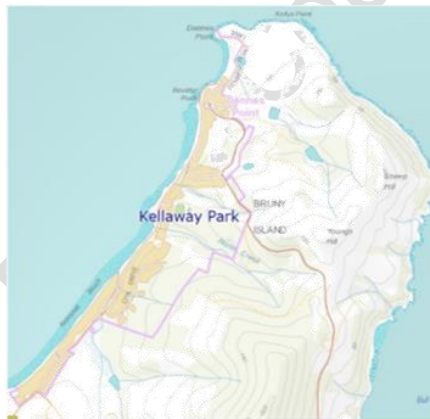
cc Cr Paula Wriedt, Mayor of Kingborough



## KELLAWAY PARK ACTIVATION

### INTRODUCTION

In late 2022 Friends of North Bruny (FONB) was approached by some young families who suggested that we investigate the level of community support to revitalise Kellaway Park, Dennes Point, and explore what facilities are lacking on North Bruny which could be included in this space. It was agreed that if there is enough interest FONB will develop a proposal to present to Kingborough Council. This could form the basis of funding through various community grant programs.



The Park is located in the centre of the village off Sports Road above Nebraska Beach. It's named after Percival Wallace Kellaway who donated the land to the people of North Bruny for recreational use. This public open space, now owned by Kingborough Council, has a tennis court, cricket pitch and clubroom. Part of the land is wooded. The Park is also used by the emergency helicopter. There were discussions about the Park in 2016 as part of the [North Bruny background and future directions plan](#). The North Bruny Hall Management Committee assumed responsibility for the day-to-day coordination of the Club Room at the beginning of March 2023.



## METHODOLOGY

To engage with the community, an online survey was developed which was promoted through social media and a letterbox drop across North Bruny. A pleasing number of responses was received positive input during the period in which the survey was open (December 2022 – January 2023).

An article of the project was also published in the February edition of *Bruny News* with a link to the survey.

A community barbeque and general discussion was held at Kellaway Park on Saturday 14 January. This was an opportunity for residents (permanent and part-time) to inspect the site, visualise what could be achieved and discuss options in an informal setting. It attracted about 40 people many of whom said that had never or rarely been to the Park. It also afforded a chance to inspect the Club Rooms which had not previously been possible. Guests were canvassed about possible use of the club rooms and responses included: quilting group, book clubs, cards nights, meditation, small talks.

## RESULTS

### SURVEY

- 78 responses were received representing 149 individuals, couples, and family groups. All provided contact details.
- 95% of respondents were ratepayers.
- The majority of respondents came from **North Bruny** (80%): Apollo Bay (1), Barnes Bay (2), Dennes Point (47) Great Bay (4), Killora (5), North Bruny (3). **South Bruny** was also represented: Adventure Bay (5), Alonnah (3), Cloudy Bay (2), Lunawanna (4). South Bruny (2). No responses were received from the Kingston/Channel area despite posting on relevant social media pages.
- 80% of respondents indicated that they were aware of Kellaway Park prior to the survey but, with the exception of those people who play euchre in the club rooms or tennis, the answer to 'how often do you visit' was universally 'occasionally', 'rarely' or 'never'. The response 'only once when we heard about this initiative' is perhaps indicative.
- The vast majority (93%) of respondents indicated that they would like to see the Park upgraded and if it was, they would use it once a week (28%), once a month (54%), once a year (17%).
- Respondents were asked to prioritise the improvements they would like to see. The top 5 priorities were.
  - Upgraded tennis courts (56%).
  - BBQ facilities (47%)
  - Picnic area (38%)

- Playground for 6–12-year-olds (34%)
  - Toddler playground (26%)
- Respondents were given the opportunity to make further suggestions. These can be summarised as
  - Bushland conservation trail and native plantings
  - Areas for bike riding for children
  - Soccer goals
  - Shade cover
  - Fenced dog friendly area.
  - Pump track
  - Community Garden
  - Improvements to club house.
- Suggestions for activities within the park included:
  - Community sports days
  - Markets & fairs (multiple responses)
  - School holiday activities
  - Tennis social afternoons
- There was also an opportunity for respondents to supply additional comments. Most of these fall under the *Considerations* heading which follows or add detail to previous suggestions. Those which stand alone are summarised here.
  - Currently lack of infrastructure for young children at Dennes Point
  - No motorised bikes or e bikes
  - Development of the Park important for community wellbeing, relevant to all age groups
  - Appreciation of the opportunity to contribute to the discussion.

## CONSIDERATIONS

Throughout the survey and in person discussion process the following issues were repeatedly brought forward for consideration and will need to be factored into any decisions and future planning.

- Kellaway Park is the site for emergency helicopter retrieval and any developments need to be done in consultation with Ambulance Tasmania and cannot impact on this essential service
- The overwhelming sentiment from numerous discussions and survey responses is that Kellaway Park is primarily for the Bruny community and any development is with the intention of improving facilities for the local community. Many expressed specific comment that the area should avoid development that will attract tourists and especially overnight campers.
- To activate the space public toilets, need to be available and properly maintained. This includes an accessible toilet The capacity of the current toilets at the club house is



limited by the existing water supply which would need to be increased, possibly by extending the roof area of the clubhouse.

- A barbeque and picnic facilities were seen as a high priority for this area. Many feel that this in turn would attract campers to the Park. Residents whose lands adjoin the area spoke forcefully against any development that would encourage camping and used the example of the Bruny Ultra Marathon and the subsequent rubbish and sanitation issues as a basis for this argument.
- Sports Road needs considerable work to improve access to the park. It is currently difficult to navigate.
- There is a need for delineated parking on site
- Some of the suggestions offered through the survey process could be incorporated into plans for other areas of Dennes Point/North Bruny.

#### NEXT STEPS

1. A report on the survey results will be circulated to the FONB members and those that provided responses to the survey. As well a report will be provided to the Kingborough Council on the findings of the survey. (Completed)
2. FONB will meet with the Hall Committee to agree Stage 1 priority projects based on the community responses to the survey. (Completed)
3. FONB will then meet with Kingborough Council to develop a plan for the Stage 1 priority projects. The plan will determine likely grant programs that FONB can make submissions to; determine what components Council can provide and seek advice on what formal council processes are required to execute specific projects. (In progress)

PHOTOGRAPHS









2 May 2023

General Manager  
Kingborough Council  
Civic Centre  
15 Channel Hwy  
Kingston  
Tasmania, 7050

Re: DRAFT BUDGET 2023-4

I refer to the Draft Budget document released for public consultation on 12/4/2023.

KRAI acknowledges that in the forthcoming financial year, Council will be faced with extraordinary cost implications due to current inflationary pressures and expected economic instability. Where CPI was previously a somewhat reliable indicator of projected financial liabilities, that is presently no longer the case.

The Association is aware that Council's Long-term Financial Plan is based upon cash flows over a 10 year-timeframe. The current economic circumstances are not expected to continue beyond the short-term horizon envisaged under the current regulatory fiscal policies.

For that reason, KRAI recommends that Council's Long-term Financial Plan should not be amended to account for its 2023-4 funding requirements that should be regarded as transitory, but necessary in the coming financial year to continue its operating activities without impacting underlying profitability.

We acknowledge Council's advice in the public consultation document that at the time of writing, Hobart CPI was running at 7.7%. The published annual Tasmanian Councils' Cost Index figure to March 2023 was 8.11%. The difference is expected to increase substantially in the coming 12 months due to the heavy emphasis by Council on its Capital Works program that takes up to 50% of Council expenditure. The construction component of CPI is far greater than the average and is still increasing.

The Draft Budget has increased the general residential rate for 2023-4 by 4.5% and the industrial and commercial rates by 7%. A recent study undertaken by KRAI in conjunction with Council officers has shown up an anomaly in the comparable rating structures for typical median land use categories located in Kingborough and Clarence Municipalities. In the Residential component, there was virtually no difference between the two, whilst in the Industrial and Commercial sectors, there was a 10% difference to the advantage of Kingborough ratepayers. Whilst KRAI acknowledges that there is a significant difference between the budgeted land use increases, we accept that over time, comparability between the two Municipal rating structures is an acceptable objective.

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Secretary: 25 Roslyn Avenue, Kingston Beach, 7050

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- KRAI considers that Council has taken a responsible approach to the 2023-4 rating increases in the Draft Budget, and supports the figures shown therein, but on the basis that the Long-term financial plan remains unchanged at the current 2.8% annual general rates increases.

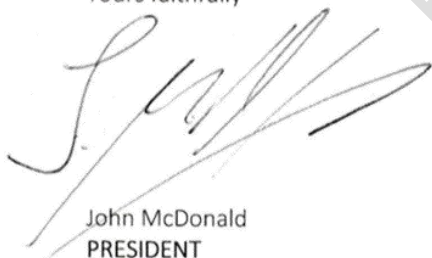
Pertinent factors affecting annual rates revenue to Council are the Valuation Adjustment Factors (VAF) provided to Council by the Valuer-General on a 2 yearly basis and the effect of Supplementary Valuations provided annually in respect of newly constructed improvements and subdivision of land. In times of high inflation in property values, the Capital Value rating system adopted by Council can cause excessive rates increases unless the rates in the dollar applied to the adjusted VAF figures are reduced accordingly.

- KRAI has been pleased to see that VAF Capital Value adjustments in recent years has been satisfactorily compensated for by adjustment to the rates in the dollar struck by Council in the various land use categories. A continuation of this policy is considered to be essential.

Supplementary Valuation estimates have been increased in the various Budget figures in recent years from 0.5%, to 1% and further - following KRAI representations - to 1.5% in the current financial year. It is acknowledged that these completed developments affect corresponding depreciation figures in the accounts, but there is a decided advantage to Council in its revenue streams as the financial year progresses.

- The annual accounts show for each financial year the differences between budgeted and actual rates revenues, but KRAI has been unaware of the specific Supplementary Valuation increases that were budgeted at 1.5%. It is considered that this information is vital to Council's annual budget deliberations and should be provided in community consultative material, the annual accounts, and considered by Council as part of the budget process.

Yours faithfully



John McDonald  
PRESIDENT





12<sup>th</sup> May 2023

The General Manager  
Kingborough Council  
15 Channel Hwy  
Kingston 7050

Dear Council and Councillors

**Re: 2023-24 DRAFT BUDGET FEEDBACK – TAROONA**

We are writing with feedback on the draft budget. We are pleased to see funds allocated for a variety of works in Taroona, which we've identified below.

**DRAFT BUDGET ITEMS INCLUDED**

Taroona Community Hall deck and path upgrade - 21.5k

Completion of this excellent addition to the Community Hall is welcomed, as is the formed path to the DDA ramp. It is good that all work is now being guided by the Taroona Hall Master Plan. We look forward to continuing discussions with Roy Langman and the Hall Committee around most appropriate (aesthetic and practical) cladding / landscaping below the new deck.

Taroona Bowls Club drainage and carpark - 30k for design work

We have no information on this budget item. We would like to be kept informed on the design and extent of the works associated with the carpark upgrade as it is located within the broader Taroona Park.

Kelvedon Oval drainage upgrades - 208k

We are aware of the extensive issues associated with the drainage of the oval and the increased use of the oval in recent times. Thankyou for investing in improvements to this important community facility. To further improve the amenity, consideration to a gravel pathway around the southern half of the perimeter of the field on the outside of the fence (while machinery is present) would be a useful addition to enable spectators to comfortably reach the clubrooms/café/toilets without walking on the road.

Stormwater/road upgrades for Belhaven and Baringa/Wandella – budget amount unknown

Thankyou for continuing to improve infrastructure in Taroona. While machinery is present in the Baringa/Wandella area, it would seem a logical step to resolve the levelling and improve the surfacing of the walkway between Wandella Avenue and Baringa Road. This is a matter which the TCA has recently brought to Council's attention.

Taroona bike lane upgrades - 250k

According to your officer, David Reeve, design work for this project is being completed this financial year and this budget item is for implementation of improvements to some of the narrower sections of the bike lane between Illawong Crescent and the Hobart boundary. Works will include, among other things, the installation of drain covers over ditches to widen those sections of the bike lane. This is a significant budget item that dovetails with other safety issues along Channel Highway that we have been campaigning for, including:

- reviewing pedestrian crossings for Stewart Crescent, Morris Avenue and Oakleigh Avenue
- installing short sections of pedestrian paths on the western side of Channel Highway between Stewart Crescent and Truganini Bend, where space permits

- shaving of embankment batters to improve sightlines
- more regular pruning of vegetation to improve sightlines (or removal of vegetation in the case of weedy species, such as cotoneaster).

In order to maximise Council's work along this section of the highway, we would like to be included as a stakeholder in the implementation phase to potentially progress some of the other safety issues listed above that greatly concern residents.

Taroona foreshore trail upgrade - 12k

We applaud Council officers for patiently negotiating public access across the two HWM properties at 112 Flinders Esplanade, which we appreciate can be a very slow process. We understand that this budget amount is being reserved in the event that one of the two properties reaches resolution this coming financial year, enabling trackwork to progress on this dangerously eroded short section of the foreshore track.

Hinsby Beach foreshore access upgrade - 30k for design work

This budget item pertains to the steep bitumen footpath from Hinsby Road to the beach and includes the picnic table area which has significant safety issues. We are very pleased that this is being addressed and look forward to conversations with Council (through Roy Langman) over its design. We also hope that the \$30K allocation is not all absorbed by concept planning, and that some might contribute to works on ground this summer.

**BUDGET ITEM NOT INCLUDED – FOR COUNCIL CONSIDERATION**

Master Planning

The TCA have been campaigning for a Taroona Park Master Plan for many years and have corresponded with Council in this regard, including most recently with Paul Donnelly, Council's former Urban Park Designer. A master plan would help ensure the area's values are maintained and/or improved, prevent ad hoc development, and provide informed/approved opportunities for us to apply for grant applications for minor works.

Council's Urban Design Officer, Roy Langman, recommended the TCA consider developing an all-of-Taroona Master Plan for its public spaces (parks, reserves, walking tracks, footpaths, crossings, etc), and this is certainly something the TCA look forward to discussing further with Roy and Su Sprott and other appropriate Council officers. We see this as complementing the Specific Area Plan that we are developing for Taroona – both documents helping to preserve the character of Taroona and enhance its liveability.

Thankyou for the opportunity to comment on Council's draft budget for 2023-24 and we look forward to your officers supplying more information where requested, and working with you to see the projects realised.

Best regards

Janette Power  
Secretary  
Taroona Community Association  
8 Earlwood Court  
TAROONA 7053

Co-Presidents  
Anne Parrott – 0409 278 877  
Fiona Rice – 0400 019 758

## 6.2 LONG TERM FINANCIAL PLAN

**File Number:** 10.138

**Author:** John Breen, Chief Financial Officer

**Authoriser:** Gary Arnold, General Manager

### Strategic Plan Reference

Key Priority Area: 2 Deliver quality infrastructure and services.

Strategic Outcome: 2.4 The organisation has a corporate culture that delivers quality customer service, encourages innovation and has high standards of accountability.

## 1. PURPOSE

- 1.1 The purpose of this report is to provide Council with an update to the Long-Term Financial Plan (LTFP).

## 2. BACKGROUND

- 2.1 The LTFP (attached) provides the foundation and principles for moving forward over the ensuing 10-year period.
- 2.2 The *Local Government Act 1993* requires that the General Manager must prepare estimates of Council's revenue and expenditure each year. The annual budget supports Council's Strategic Plan and should be consistent with Council's LTFP.
- 2.3 Effective financial planning dictates long term financial goals and priorities need to be developed and agreed. This in turn increases the level of transparency in the development and presentation of Council's financial planning to the community.
- 2.4 Council's LTFP includes several strategic actions aimed at achieving long term financial sustainability:
- 2.4.1. Deliver an underlying surplus which is incrementally increasing to 2% of revenue over the course of the plan.
  - 2.4.2. Annual growth in operating expenses is lower than the long-term average growth in revenue over the period of the LTFP.
  - 2.4.3. Asset renewal is funded at a level that is greater than the average asset replacement cost over the next ten years.
  - 2.4.4. Rate rises are limited such that Kingborough remains a low rating Council amongst Greater Hobart Councils.
  - 2.4.5. Debt is only used to support strategic investment in new infrastructure.
  - 2.4.6. Council will communicate and consult on its budget and financial plans in the most open, assessable and transparent way possible.

## 3. STATUTORY REQUIREMENTS

- 3.1 The *Local Government Act 1993* requires:



**82. Estimates**

- (1) *The general manager must prepare estimates of the council's revenue and expenditure for each financial year.*

**70. Long-term financial management plans**

- (1) *A council is to prepare a long-term financial management plan for the municipal area.*

- (2) *A long-term financial management plan is to be in respect of at least a 10 year period.*

- (3) *A long-term financial management plan for a municipal area is to –*

*(a) be consistent with the strategic plan for the municipal area; and*

*(b) refer to the long-term strategic asset management plan for the municipal area; and*

*(c) contain at least the matters that are specified in an order made under section 70F as required to be included in a long-term financial management plan.*

**4. DISCUSSION**

- 4.1 The LTFP is based on several assumptions that underpin the financial performance of Council into the future. The following are the key assumptions:

- General rate increases of 4.5% for 2023/24, 3.90% for 2024/25, 3.80% for 2025/26 and 2026/27. From 2027/28 onwards, the rate increase is 2.80%.
- Supplementary rates of 1.5% per annum due to the continuing growth in the municipality.
- Employee costs increase in line with the Enterprise Agreement and FTE staff numbers to be carefully managed to balance growth needs with cost outcomes.
- Material and contract costs to increase at 5.0% for 2023/24 due to inflation impacts, reducing to 3.5% from 2025/26 onwards.
- Depreciation expense to increase by an average of 4.4% per annum primarily as a result of capital expenditure on the Transform Kingston project and revaluation of infrastructure assets at an average of 4.5% per annum.
- Cash flow for capital expenditure is set at 105% of depreciation each year. \$1M is set aside in an infrastructure replacement reserve for future needs, while asset renewal funding is set at 70% of depreciation to cover the ten-year average replacement cost of assets with the remaining 25% to be used on new and updated asset expenditure.
- The Taswater dividend to be paid at \$1.24 million from 2022/23 onwards, with a special dividend of \$220k paid until 2025/26.

- 4.2 Council's funding of asset renewal expenditure is based on the requirements from the asset management data. This data indicates that expenditure on asset renewal is low over the next twenty years, but then increases over the next forty years. This highlights that the infrastructure assets are relatively new and in good condition which was confirmed by the recent road condition assessment findings.

- 4.3 The level of renewal funding as a percentage of depreciation is less than 70% for the next twenty years, but then increases to 120% in the 2060's. Council's strategy is to set aside funds into a reserve to cover the future asset replacement requirements as well as those resulting from unusual weather events that are impacting capital expenditure requirements.

## **5. FINANCE**

- 5.1 The LTFP provides the financial principles to guide the future development of annual budgets. The overall objective is to improve Council's financial performance and position to ensure Council's financial sustainability into the future.

## **6. ENVIRONMENT**

- 6.1 There are no environmental issues with this report.

## **7. COMMUNICATION AND CONSULTATION**

- 7.1 The LTFP will be publicly available from Council's website.

## **8. RISK**

- 8.1 From a financial sustainability perspective, Council's critical risks are that:

- It is not generating sufficient cash from operating activities to fund the required level of infrastructure renewal investment over the life of the assets.
- It may fail to sustainably finance long term service delivery needs accompanying municipal growth.
- It may suffer reputational damage and financial loss because of inconsistent and poor financial planning.

## **9. CONCLUSION**

- 9.1 The LTFP is provided to Council for formal adoption.
- 9.2 The LTFP provides the foundation and principles for moving forward over the ensuing 10-year period and ensuring Council is financially sustainable.
- 9.3 The LTFP is reviewed annually and updated to reflect Council's current and future financial performance and priorities.

## **10. RECOMMENDATION**

That Council adopt the Long-Term Financial Plan.

## **ATTACHMENTS**

### **1. Long-Term Financial Plan 2022-2033**



# LONG-TERM FINANCIAL PLAN

## 2022/23 to 2032/33

June 2023

# Table of Contents

|   |  |
|---|--|
| <b>Executive Summary</b>  | <b>1</b>                                 |
| Financial Strategy  | 2  |
| Budget Risks and Sensitivities  | 3  |
| Strategic Planning Framework  | 5  |
| Current financial performance and position                                | 5  |
| Long-term Asset Management Plan   | 6  |
| <b>Long-term Financial Plan Overview</b>                                  | <b>7</b>                                 |
| Underlying Result   | 7  |
| Kingborough Demographics  | 8  |
| Planning Assumptions  | 10                                       |
| <b>Operating Revenues</b>   | <b>11</b>                                |
| Rates and Levies  | 11                                       |
| User Charges and Statutory Fees   | 12                                       |
| Grants - Operating  | 13                                       |
| Other Income  | 13                                       |
| Interest and Dividends  | 13                                       |
| Grants - capital  | 13                                       |
| Contributions, Non-Cash Contributions, Net Gain on Sale and Other Revenue | 14                                       |
| <b>Operating Expenditure</b>  | <b>15</b>                                |
| Depreciation  | 15                                       |
| Employee costs  | 16                                       |
| Materials and contracts, Other Expenses                                   | 16                                       |
| Cost of Assets Retired  | 16                                       |
| Levies to State Government  | 16                                       |
| <b>Analysis of Estimated Cash Position</b>                                | <b>17</b>                                |
| Estimated Cash Flow Statement   | 17                                       |
| Cash flows from operating activities                                      | 18                                       |
| Cash flows from investing activities                                      | 18                                       |
| Cash flows from financing activities                                      | 18                                       |
| Restricted and unrestricted cash and investments                          | 19                                       |
| Statutory reserves  | 19                                       |
| Discretionary reserves  | 19                                       |
| Cash at end of year   | 19                                       |
| <b>Analysis of Estimated Financial Position</b>                           | <b>20</b>                                |
| Estimated Financial Position  | 20                                       |
| Current Assets and Non-Current Assets                                     | 20                                       |
| Current Liabilities and Non-Current Liabilities                           | 20                                       |
| <b>Key Financial Indicators</b>   | <b>21</b>                                |
| Key Indicators and Financial Sustainability Benchmarks                    | 21                                       |
| Underlying Result Ratio   | 21                                       |
| Net Financial Liability Ratio   | 22                                       |
| Asset Consumption Ratio   | 23                                       |
| Asset Sustainability Ratio  | 23                                       |
| <b>Budget Risks &amp; Sensitivity Analyses</b>                            | <b>24</b>                                |
| Inflation Adjusted Expenditure  | 24                                       |
| General Rates   | 24                                       |
| Asset Revaluation   | 25                                       |
| Financial Assistance Grants   | 25                                       |
| Dividend  | 25                                       |
| <b>Appendix A</b>   | <b>Statement of Comprehensive Income</b> |
| <b>Appendix B</b>   | <b>Statement of Financial Position</b>   |
| <b>Appendix C</b>   | <b>Statement of Cash Flows</b>           |
|   | <b>27</b>                                |
|   | <b>28</b>                                |
|   | <b>29</b>                                |

## EXECUTIVE SUMMARY

The Long-term Financial Plan (LTFP) is an important component of the Council's financial management framework that ensures Council can deliver on the strategies detailed in the Kingborough Strategic Plan. The Strategic Plan provides the necessary direction for the future delivery of services by the Council.

The key priority areas detailed in the Strategic Plan are;

- Encourage and support a safe, healthy and connected community.
- Deliver quality infrastructure and services.
- Sustaining the natural environment whilst facilitating development for our future.

The LTFP is a guiding document to consider when developing Council's annual plan and budget. The LTFP forecasts Council's financial position in future years, based on assumptions outlined in this document.

The LTFP provides transparency and accountability of Council's financial planning to the community.

Financial sustainability is a key challenge facing local government due to several contributing factors including increased demand for services, aging infrastructure, constraints on revenue growth, continuing population growth, and cost increases due to the high inflation during 2022/23.

The past twelve months has seen the CPI index increase by close to 8% which has led to substantial increases on Council's expenditure and has resulted in a forecast underlying deficit for 2022/23. While inflation is expected to stay high for 2023/24, Council is to endeavouring to keep costs to ratepayers at a level below the expected CPI.

Movements in the underlying assumptions to the LTFP can have a significant effect on the financial results of the Council. Budget risks and sensitivities (page 24-26) outline the impact of changes to assumptions in key areas such as general rates and expenditure levels.

The LTFP covers the 10-year planning horizon from 2022/23 to 2032/33. The plan is predicated on continuing with the current services that are provided by Council or that any new service is covered by charges to users.

The planning assumptions used in the development of the LTFP are explained on page 10.

It is important to balance rate revenue as a funding source with community sensitivity to rate increases, including rates affordability within the general community, the level of service required by the community and Council's financial sustainability.

Kingborough Council strives to run an efficient Council, delivering the services and infrastructure its residents and ratepayers need while maintaining a low rating structure relative to other Greater Hobart Councils.

### Financial Principles

The following fiscal principles underpin Council's Long-term Financial Plan:

1. Council's finances are managed responsibly on behalf of the residents and ratepayers of Kingborough.
2. Resources are allocated to activities and services which generate maximum community benefit.
3. Future population growth is supported by an infrastructure renewal program and development of new infrastructure.
4. A strong municipal economy supports business activity and facilitates higher commercial rate revenue.
5. Unexpected events are mitigated by risk management practices and by maintaining a robust financial position.
6. Accountability, transparency and good governance underpin the development, implementation and reporting on fiscal objectives.

### Strategic Actions

Kingborough Council's Long-Term Financial Plan includes strategic actions aimed at achieving the long-term fiscal principles:

| Strategic Action   | Progress   |
|--|--|
| 1. Deliver an underlying surplus which is incrementally increasing to 2% of revenue over the course of the plan.                     | The Long-Term Financial Plan forecasts underlying surpluses from 2023/24 and in 2031/32 an underlying surplus of 2.0% of revenue is forecast.  |
| 2. Annual growth in operating expenses is lower than the long-term average growth in revenue over the period of the LTFP.            | Over the ten-year life of the LTFP, revenue is predicted to increase by 4.1% while expenses increase by 3.8% on average, per annum.  |
| 3. Asset renewal is funded at a level that is greater than the average asset replacement cost over the next ten years.               | From 2023/24 onward, the LTFP enables Council to invest the required \$6.1 million per annum in asset renewal to cover the average asset replacements costs over the next ten years. |
| 4. Rate rises are limited such that Kingborough remains a low rating Council among Greater Hobart Councils.                          | The Local Government Division's CDC data showed Kingborough had the lowest average rate of all rateable properties among the greater Hobart Urban Councils.                          |
| 5. Debt is only used to support strategic investment in new infrastructure.  | By 2024, debt will be limited to the Kingston Park project and the street light upgrade.   |
| 6. Council will communicate and consult on its budget and financial plans in the most open, accessible and transparent way possible. | Council continues to communicate its key budget initiatives directly to ratepayers and through local and state-wide media channels.  |

### Budget Risks and Sensitivities

Achieving a sustainable underlying surplus will put Council in the position to provide sufficient capital to invest in the renewal and upgrade of infrastructure assets. However, there are several budget risks and sensitivities over the period of the LTFP that could have an impact on financial outcomes.

Below are details of the budget risks and sensitivities. The financial impacts are detailed on pages 24 to 26.

### **Inflation Adjusted Expenditure**

The assumptions detailed on page 10 relate to the revenue streams and expenditure line items that may have a significant impact on the long-term forecast result of Council. The level of inflation adjusted expenditure is likely to be the most subjective assumption and has the greatest potential to significantly impact the LTFP. The LTFP assumes that certain expenditure is in line with the expected average inflation rate of around 6.0% at July 2023 and declining to 2.5% in 2025/26. A significant deviation from these rates will have an impact on financial results.

### **General Rates**

The LTFP assumes increases in general rates over the period of the plan. As rate revenue represents almost 70% of total income, any deviation from the assumptions will have a significant impact on financial outcomes.

### **Asset Revaluation**

Every year, Council's infrastructure assets are subject to either a revaluation or an escalation based on movements in the market over the past twelve months. Given the significant capital investment in infrastructure, any deviation from the LTFP assumption of between 3% to 5% will have an impact on Council's financial performance.

### **Financial Assistance Grants**

Financial Assistance Grants (FAGS) are distributed by the State Grants Commission annually. Council's FAG makes up around 10% of Council's income. In the period between 2014 and 2017 the Australian Government froze the total funding pool by not allowing for any indexation of the grants. Any future freezing of the FAGS will have an impact on Council's total operating revenue.

### **Dividends**

Council has a significant investment in Taswater, on which it receives an annual dividend. In 2021 Taswater were only able to pay a 50% dividend to Council due to the need to freeze water rates in response to the COVID-19 pandemic. This resulted in a loss of dividend income of \$0.61m for the year. While Taswater have indicated that they will be paying the full dividend, future payment of dividends is subject to financial performance.

Council has an investment in waste management through Southern Waste Solutions and its C Cell operation at Copping. The financial performance of those businesses will impact Council's underlying results.

### **Climate Events**

Over the past few years, Council has experienced several weather-related events that have led to increased expenditure requirements. These events include large rain events and storms that have required Council to spend larger than expected maintenance funds and capital expenditure to ensure infrastructure assets are appropriate for use. In 2022/23 rain events contributes some \$350k to maintenance requirements on unsealed roads to ensure they were safe and usable. Future budgets will need to make an allowance for these new expenditures.

## Opportunities

### Developer Contributions

Council believes developers should be contributing more to public infrastructure in Tasmania, as they do in other states. 'Value capture' as it is often referred to, sees developers of large subdivisions providing cash contributions public infrastructure requirements which stem from their project.

### Waste Management

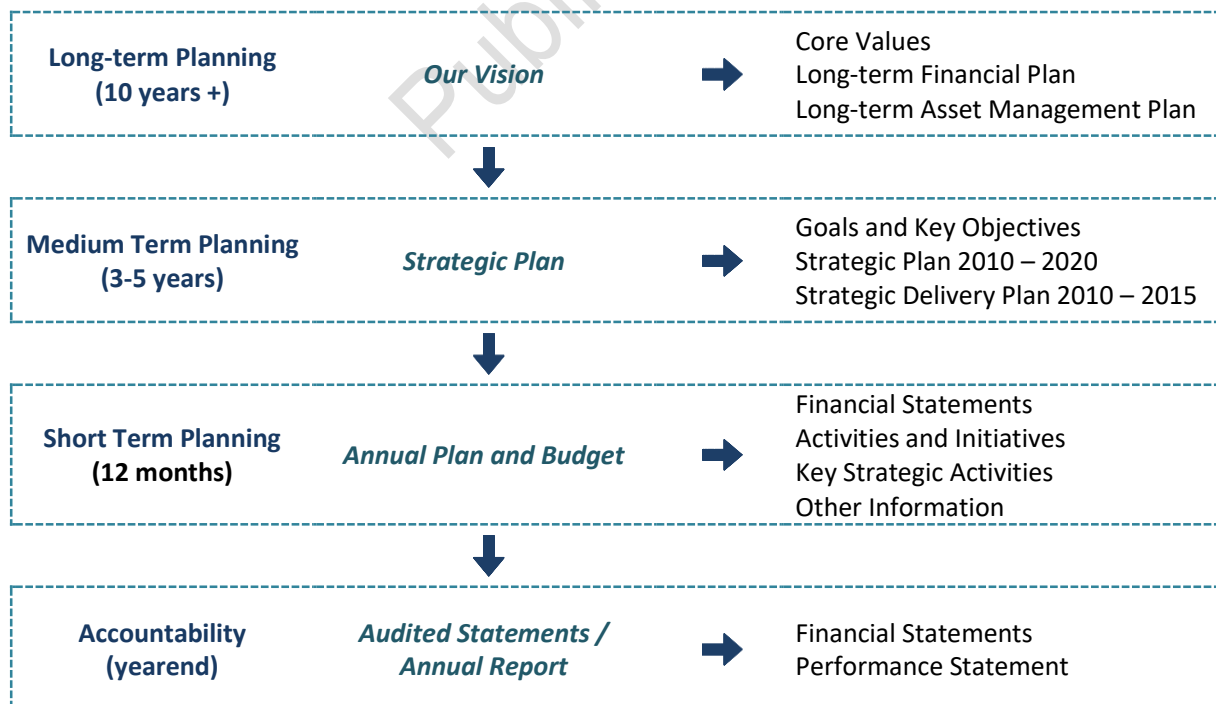
Kingborough Council has steadily enhanced its investments in and expertise around waste management since the decommissioning of the Baretta tip. Changing public expectations about waste management are driving moves to more environmentally sustainable waste management practices and Council continues to look to investment in this area. The new Government Waste Levy will present an opportunity to drive change in the amount of waste ending up in landfill.

### Shared Services

Council will continue to look to partner with other Councils and the state government to reduce costs and increase revenue through shared services. Arrangements are already in place with Huon Valley Council and the Department of State Growth which provide revenue back to Kingborough Council.

## Strategic Planning Framework

The LTFP is an important part of Council's overall strategic framework. The following table demonstrates the context of how the LTFP fits into Council's overall financial management framework.



## Current financial performance and position

An analysis of Council's underlying financial performance during the period from 2009/10 showed an unsustainable gap between operating expenditure and revenue. The transfer of water and sewerage functions and activities to the newly formed Southern Water Corporation (now TasWater) had a significant



impact on Council's financial outlook. Allowing an operational deficit to continue into the long-term would ultimately jeopardise the adequate funding of capital expenditure and Council's capacity to maintain and replace existing community assets.

Based on maintaining current service levels and the assumptions detailed on page 10, Council was intending to close the gap between projected expenditures and projected income to deliver an underlying surplus in 2021. However the impacts of COVID-19, particularly the forecast loss of Taswater dividends has delayed the achievement of a sustainable underlying surplus until the year 2023/24.

Council aims to maintain its infrastructure and assets at an acceptable standard. This involves developing and integrating long-term infrastructure and asset management plan which with the LTFP provides for the continued investment in maintenance, renewal and replacement of asset stock.

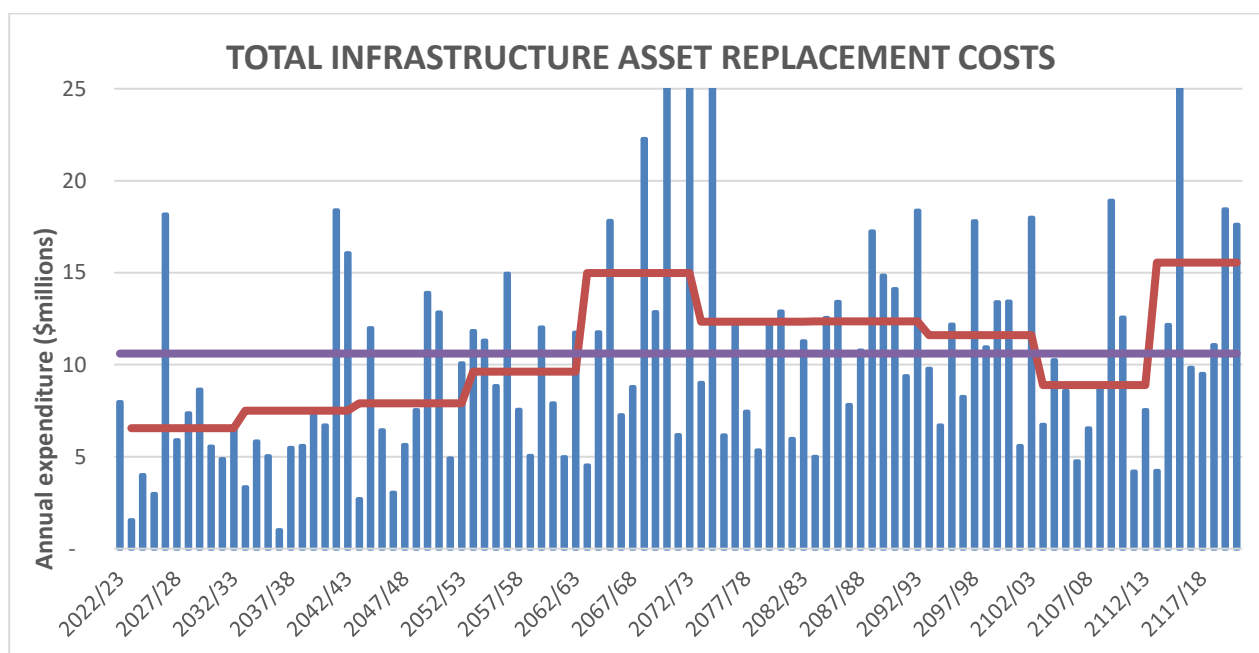
A key project for Council over the life of this LTFP is the transformation of the Kingston CDB. This project is funded by Federal Government grants under the Hobart City Deal which should cover the majority of the required capital expenditure.

While the Kingston Park project is substantially completed, it will have an impact on the financial performance over the next few years due to the need to repay debt used to fund the capital projects. At different stages through the project, land will be released for sale to allow for a reduction in borrowings to minimise the cost impact. It is likely that the project will leave Council with some borrowings that will need to be repaid over future years.

### **Strategic (Long-Term) Asset Management Plan**

The Strategic (Long-Term) Asset Management Plan has been developed to ensure Council continues to provide effective and comprehensive management of its infrastructure asset portfolio. While the Strategic Asset Management Plan is a separate document to the LTFP, high-level details are provided in this report as the funding for the capital works program is generated through an effective LTFP.

Council should strive toward ensuring asset renewal and replacement expenditure that on average matches depreciation for long-term financial sustainability. The graph below shows the infrastructure asset maturities from the asset management system. It indicated that in today's dollars, Council needs to on average fund \$10.6 million per annum over the next 100 years. The ten-year funding requirement is shown by the red line in the graph. Due to the relative new nature of Council's infrastructure assets, the funding over the next forty years is well below the average rate. However, during the period from 2060-2100, funding over the average is required. Council has decided to establish an infrastructure reserve to place funds into so that by 2060 Council has reserves to fund the required capital expenditure.



The asset management data indicates that over the next 10 years Council should be spending a minimum of \$6.5m (unadjusted for inflation) per annum on infrastructure asset renewal. An annual capital works renewal program of \$6.5m would maintain Council's current infrastructure at a reasonable standard in the short term. From 2023 onwards, this LTFP enables Council to fund 105% of depreciation on new and renewal capital expenditure projects, which amounts to \$12.8m. This means that \$6.3m is available for other purposes, of which \$1m will be allocated to the infrastructure renewal reserve with the remainder to fund new or upgraded infrastructure to meet the increasing expectations of the community. Further details on annual capital spend and funding is located on page 18 – 'Cash Flows from Investing Activities'.

## LONG-TERM FINANCIAL PLAN OVERVIEW

### Underlying Result

When evaluating an entity's financial performance, it is important to distinguish between operating and capital items, as well as non-recurring one-off items.

The table below breaks down Council's overall result to assist in assessing Council's underlying financial performance over the ten-year period of the LTFP.

| STATEMENT OF COMPREHENSIVE INCOME           |         |         |         |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|   | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    | LTFP    |
|   | 2022-23 | 2023-24 | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | 2031-32 | 2032-33 |
|   | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    | \$'m    |
| Total Recurring Revenue                     | 47.49   | 50.10   | 52.33   | 54.64   | 56.87   | 59.06   | 61.36   | 63.77   | 66.24   | 68.74   | 71.33   |
| Total Recurring Expenses                    | 47.82   | 50.09   | 52.27   | 54.51   | 56.75   | 58.71   | 60.48   | 62.57   | 64.99   | 67.05   | 69.37   |
| Underlying Surplus (Deficit) before Capital | 0.33    | 0.01    | 0.06    | 0.13    | 0.13    | 0.35    | 0.88    | 1.20    | 1.25    | 1.70    | 1.96    |
| Capital Grants                              | 5.10    | 1.70    | 0.60    | 0.60    | 0.60    | 0.60    | 0.60    | 0.60    | 0.60    | 0.60    | 0.60    |
| Contributions - non cash                    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    | 1.00    |
| Other Non-Recurring Items                   | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    | 0.00    |
| NET SURPLUS (DEFICIT)                       | 5.77    | 2.71    | 1.66    | 1.73    | 1.73    | 1.95    | 2.48    | 2.80    | 2.85    | 3.30    | 3.56    |

**Note:** Amounts in the table have been rounded to the nearest million.

Council's underlying result before capital items is estimated to move from an underlying deficit of \$0.33m in 2022/23 to a surplus \$0.01m in 2023/24. By 2031/32, Council will be achieving its strategic target of +2.0% underlying surplus ratio.

The continuation of an underlying surplus by 2023/24 is dependent on the effective management of services and related costs.

Council will have \$16.7 million in borrowings at 30 June 2023 of which \$13.9 million is interest free loans under the State Government accelerated local government capital program and COVID support package. Loans will be gradually repaid from the proceeds of land sales at Kingston Park, and the LTFP is predicated on a scenario that Council will have repaid all debt by 2027/28.

The LTFP reflects Council's commitment towards striving to deliver a sustainable underlying result and ensure depreciation is fully funded. The following sections discuss the planning assumptions used in deriving the LTFP and provide further explanations on each of Council's main revenue and expenditure line items. The final section provides a trend analysis using several financial sustainability indicators and ratios.

### Kingborough Demographics

The 2021 census identified that Kingborough's population was then 40,080. The Census indicated that Kingborough is one the fastest growing municipalities in the state with a population increase of 11.8% during the period 2016 to 2021. This is higher than the overall Tasmanian population increase within the same period of 5.6%.

The population growth for Kingborough is driven by migration into the municipality, which is motivated by both personal choice (based on the area's natural attractions) and economic factors (such as the availability of suitable residential land and housing).

Kingborough continues to experience the impacts of the 'sea change' phenomena. New residents are coming to retire or to live in the naturally beautiful environment. Kingborough offers opportunities for new residents with residential land within relatively easy commuting distance to Hobart. This convenience, together with increasing retail, service and educational opportunities and pleasant urban and rural surroundings, is a strong attraction for new residents.

Australian Bureau of Statistics data shows that the median age of Kingborough residents was 41 years, which is also the median age for Tasmania overall. There were 8156 people over the age of 65 in Kingborough, which represents 20.0% of the total population of the municipality.

Some of the other population and social characteristics for Kingborough that are expected to continue into the future include:

- A relatively high median household income. The median weekly household income for Kingborough was reported as \$1,667, significantly higher than the \$1,358 for Tasmania.
- Relatively low unemployment rates. The unemployment rate for Kingborough on Census night was 5.2% compared to 5.9% in Tasmania. In Kingborough, 62% of residents were in the labour force, compared to 58% in Tasmania. Residents were employed in education, government administration and services industries. The most common occupations included Professionals 29%, Clerical and Administrative Workers 14.7%, Technicians and Trades Workers 13.0%, Managers 14.0%, and Community and Personal Service Workers 12.0%.
- Relatively high education standards. In Tasmania, 60.3% of the adult population had year 12 and above qualifications, compared to 71.6% in Kingborough.
- More affluent socio-economic profile, as the Census results show that Hobart and Kingborough are the most advantaged local government areas in Tasmania. However, there are pockets of disadvantage in the municipality at the local level.

There are other statistical results that are also relevant. For example, Kingborough displays relatively high commuter characteristics with over 61% of the labour force travelling for work outside of Kingborough. Only 4.3% of residents travel to work by public transport (bus) with most travelling by car.

The next Census was conducted in 2026 and the results will be published in June 2027.

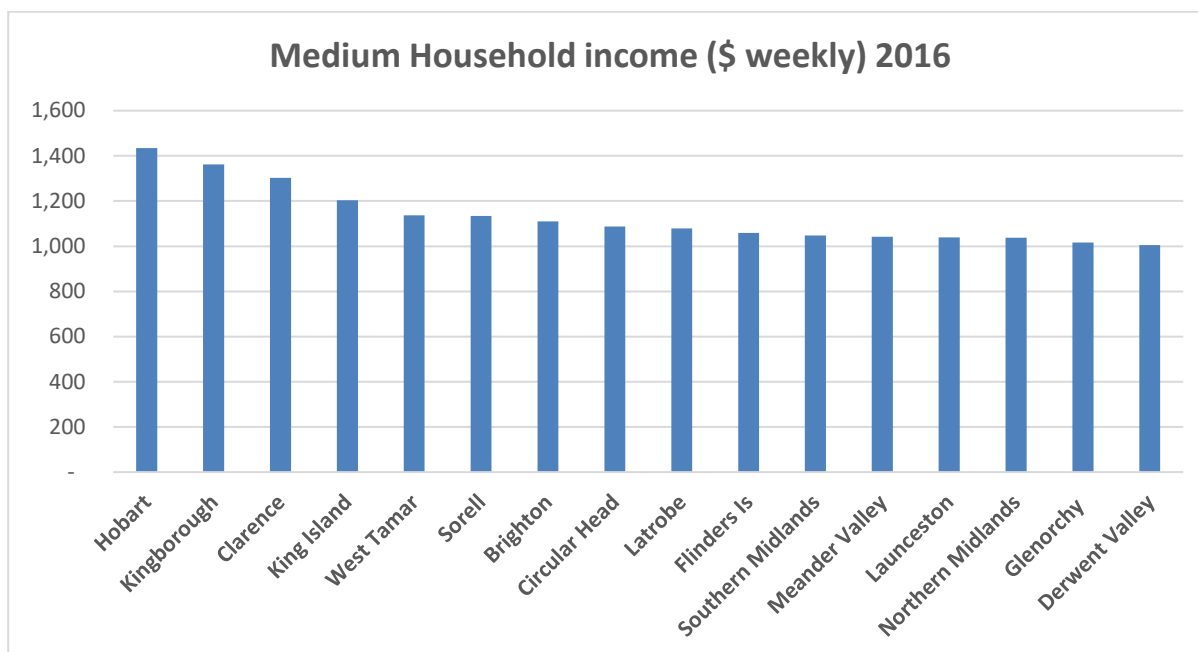
#### Key Statistics (2016 Census)

|  | Kingborough | Tasmania |
|--|-------------|----------|
| Population                                   | 40,080      | 557,569  |
| Population increase 2006-2011                | 11.8%       | 5.6%     |
| Median age                                   | 41          | 42       |
| % aged over 65                               | 20.3%       | 20.9%    |
| Rent payments >30% of household income       | 36.3%       | 34.2%    |
| Mortgage payments >30% of household income   | 10.5%       | 10.1%    |
| Median weekly household income               | \$1,667     | \$1,358  |
| Households with gross weekly income <\$650   | 15.7%       | 21.1%    |
| Households with gross weekly income >\$3,000 | 20.9%       | 15.0%    |
| Unemployment                                 | 5.2%        | 5.9%     |

Source: ABS census 2016

The following chart shows the Medium Household Income (\$ weekly) data for the top sixteen municipalities in Tasmania, from the 2016 census. Unfortunately, more up to date data from the 2021 census is not currently available.

The graph indicates that Kingborough has the second highest medium income of all Councils in Tasmania behind Hobart.



## Planning Assumptions

The base for the preparation of the LTFP is the forecast results for 2020/21, with one-off or non-recurring events adjusted for.

The LTFP has been prepared by setting percentage increases for various classes of expenditure and income and then reviewing each line item where a variance to the pattern is likely to occur.

The planning assumptions used in the development of the LTFP are summarised in the table below.

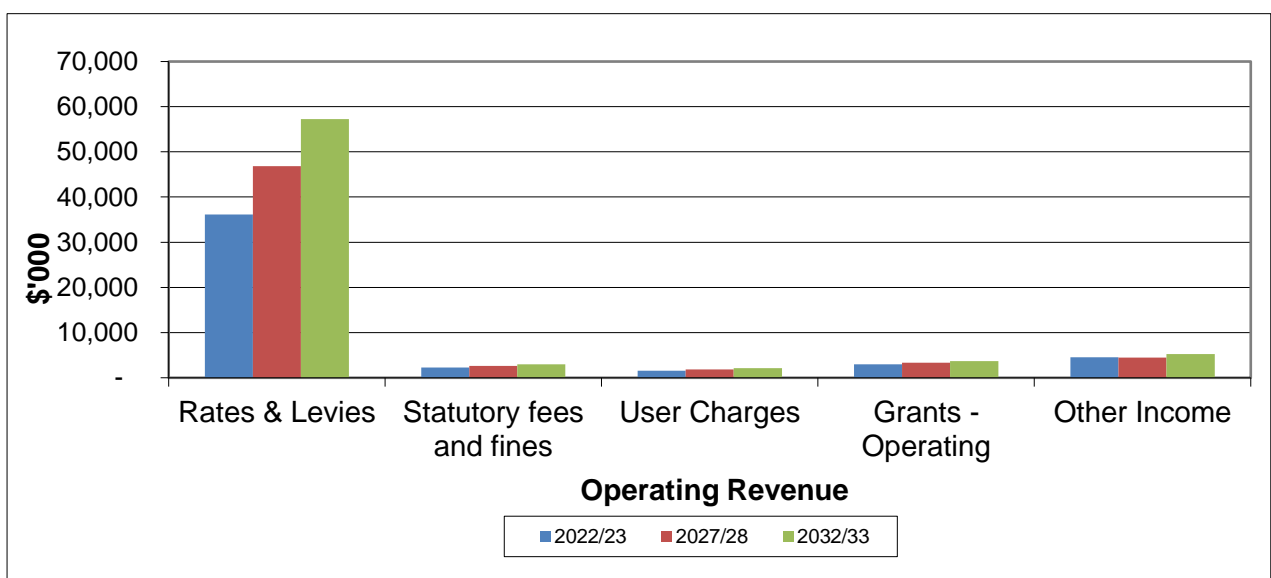
| REVENUE CATEGORY                       | COMMENTARY  |
|--|---|
| <b>Rates and Levies</b>                | Indexed at 4.5% for 2023/24, 3.90% for 2024/25, 3.80% for 2025/26 and 2026/27 and 2.80% from 2027 to 2032.  |
| <b>Rates Growth</b>                    | Annual increase of 1.0% in rate revenue from new supplementary rates in 2023/24 plus 0.5% for the annualised impact of 2022/23 supplementary rates. |
| <b>User Charges</b>                    | Indexed at 5.0% for 2023/24 then 3.0% annually.<br>Subject to volume adjustments.   |
| <b>Operating and Capital Grants</b>    | Indexed at 3.0% annually.   |
| <b>Interest Revenue</b>                | Based on expected interest return currently of 3.0%, reducing to 2.5% over the life of the LTFP.  |
| <b>Other Revenue and Contributions</b> | Indexed at 3.0% annually.   |

| EXPENDITURE CATEGORY           | COMMENTARY   |
|--------------------------------|--|
| <b>Materials and Contracts</b> | Indexed at 3.50% to recognise additional costs of growth and potential impacts of ongoing climate events.  |
| <b>Employee Costs</b>          | Indexed to allow for performance-based progression and annual award movements at 6.0% in 2023/24. In subsequent years, the increase is 4.0% in 2024/25 and 2025/26 and 3.0% from 2026/27 onwards. An additional \$100k per annum is allowed for resourcing to manage growth. |
| <b>Depreciation</b>            | Indexed to reflect increase in valuation of infrastructure assets (5.0% for 2023/24 reducing to 3.0% in 2027/28) and annual capital work program additions.  |
| <b>Other Expenses</b>          | Indexed at 5.0% for 2023/24 and reducing to 2.5% by 2026/27.   |

## OPERATING REVENUES

This section analyses the projected revenues of Council from 2021/22 to 2031/32. The table and graph below summaries movements in Council's key revenue streams over the period.

|                                | 2022/23       | 2027/28       | 2032/33       |
|--------------------------------|---------------|---------------|---------------|
| Revenue Type                   | \$'000        | \$'000        | \$'000        |
| Rates & Levies                 | 36,144        | 46,860        | 57,287        |
| Statutory fees and fines       | 2,263         | 2,590         | 3,002         |
| User Charges                   | 1,580         | 1,806         | 2,094         |
| Grants - Operating             | 2,989         | 3,349         | 3,698         |
| Other Income                   | 4,514         | 4,453         | 5,245         |
| <b>Total Operating Revenue</b> | <b>47,490</b> | <b>59,058</b> | <b>71,326</b> |
| Grants - Capital               | 5,100         | 600           | 600           |
| Non Cash Contributions         | 1,000         | 1,000         | 1,000         |
| <b>Total Revenue</b>           | <b>53,590</b> | <b>60,658</b> | <b>72,926</b> |



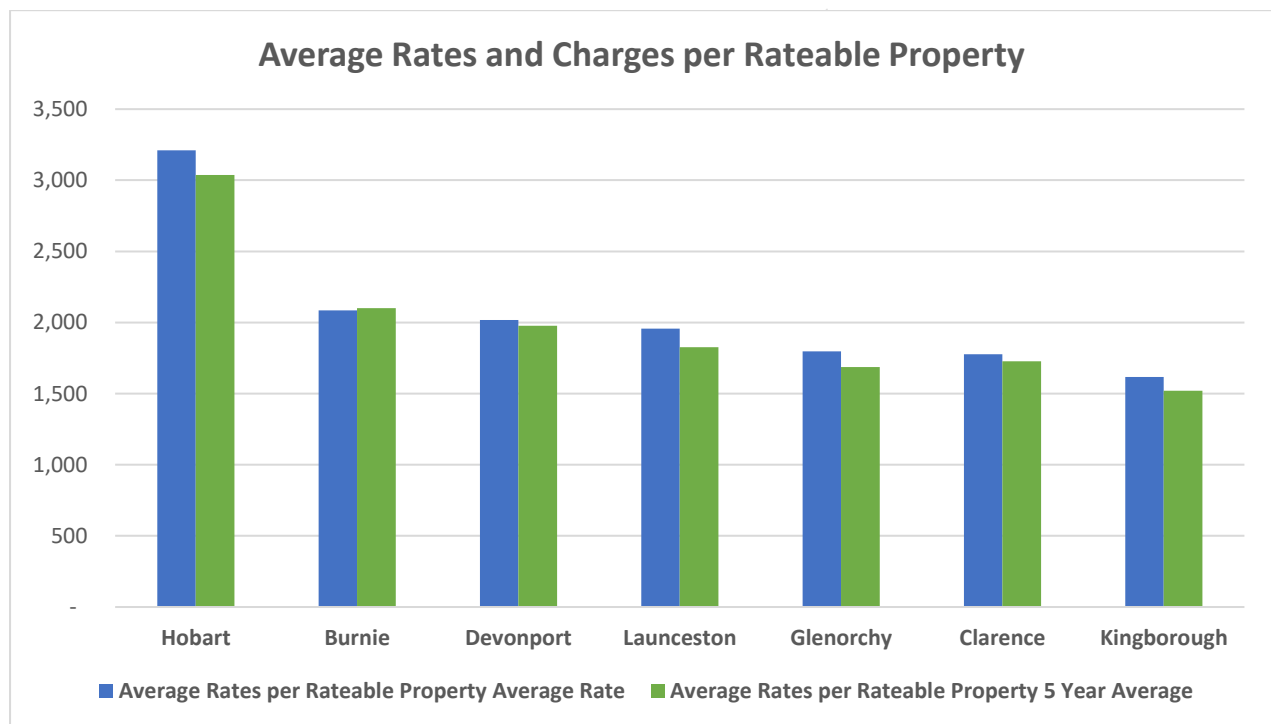
## Rates and Levies

The LTFP assumes a residential rate increase of 4.5% and a commercial and industrial rate increase of 7.0% for 2023/24. For subsequent years, the increase is 3.90% for 2024/25, 3.80% for 2025/26 and 2026/27 and 2.80% from 2027 to 2032.

The LTFP also assumes a 1.0% annual increase in general rate revenue through the current substantial growth in the number of rateable properties and 0.5% for the annualised impact of new properties in 2021/22. For example, in 2023/24 Council estimates that \$300,000 of additional revenue will be received through supplementary rates during the year. This assumption is based on the current trend of growth in rateable properties in Kingborough over the past 3 years.

The increase in expenditure due to increase in demand for services from population growth is addressed in the operating expenditure section below.

The following graph shows the average rates per rateable property across the larger Councils in Tasmania for 2020-21. The dark blue graph is the average rate, while the lighter blue is the 5-year average. The graph highlights that Kingborough has the lowest average rate per rateable property among the seven largest Councils in the state.



There are a number of properties which are public, educational, religious or charitable in use or ownership and which are in part, or in full, exempt from general rates. The level of annual remissions estimated in the LTFP is consistent with recent decisions regarding exemptions provided to charitable institutions.

The stormwater removal rate, the garbage collection charges recycling charges and green waste levy are estimated to increase in line with the growth in general rates over the period.

The increase in the three fire rate levies that Council collects on behalf of the Tasmanian Fire Commission are also offset by an identical increase in the related expenditure payment.

## User Charges and Statutory Fees

User charges relate to the recovery of service delivery costs to users of Council's services. These include the hire of halls and sporting grounds, Kingborough Sports Centre fees, engineering fees and private works recoveries. The key principle in setting user fees has been to ensure that increases approximate CPI increases or market levels.

Statutory fees and fines relate mainly to those levied in accordance with legislative requirements. They include, building fees, planning fees, health related fees, parking fines, and animal registrations.

Council's user charges and statutory fees may be influenced by growth in the municipality, CPI movements and additional operating revenue streams.

The LTFP assumes an increase in user charges and statutory fees consistent with CPI of between 2.5% and 4.0%, with an additional 0.5% for growth in volume.

## Grants - Operating

Operating grants are funds received from both the State and Federal Government for the purpose of delivering Council services.

The main source of grant revenue is from the State Grants Commission (SGC) in the form of Financial Assistance Grants (FAG). Council has little control over the level of FAG received with changes likely to occur as a result of a change in population or policies related to distribution methodologies.

The FAGs are expected to grow by an average of 2.5% over the period of the LTFP. It is unlikely that there will be any increase in grants, or provision of new grants, for current services. Any reduction or discontinuance of grants will need to be offset by a corresponding reduction in expenditure.

## Other Income

Other Council revenue has been increased 3.0% annually in line with projected long-term CPI and comprises:

- government rates remission reimbursements,
- reimbursement for State Government works,
- motor tax reimbursement,
- salary and other reimbursements.

## Interest and Dividends

Estimated interest income over the 10 year period is derived from Council's expected cash position at the end of each financial year using an estimated average market rate of 3.0% in 2023/24, decreasing to 2.5% in 2026/27.

The level of interest revenue fluctuates from 2022 due to the need to repay debt when it matures and the withdrawal of funds for the capital works program. Interest revenue gradually decreases from \$0.52m in 2023/24 to \$0.23m in 2026/27 in line with Council's cash balance.



As part owner of the Tasmanian Water & Sewerage Corporation Pty Ltd, Council is entitled to receive dividends. It is expected that the level of dividends declared will be \$1.24m per annum with an additional \$0.2m in special dividends paid each year until 2025/26 to cover lost dividends in 2020/21.

Council's share of earnings from its subsidiary (Kingborough Waste Services) is \$0.1m and from its investment in associates (Copping Refuse Disposal and C-Cell) is also \$0.35m. The revenue from investments in associates has increased in line with the financial performance of Copping.

### **Grants - capital**

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. The LTFP reflects the Commonwealth Roads to Recovery funding and grant funds for the Transform Kingston project.

In accordance with Council's budget principles the capital grant income related to potential grant applications in the future were not factored into the LTFP.

Any additional Capital funding received will not impact on the underlying result as the funds will be expended on new capital projects.

### **Contributions, Non-Cash Contributions, Net Gain on Sale and Other Revenue**

The revenue reported under contributions relate to external funds received from developers under the Public Open Space and Tree Preservation policies, or other contributions received from the public for capital works or operational purposes. The level of contributions from 2021/22 to 2030/31 reflects an estimated on current growth levels, subject to an annual CPI adjustment of 3.0%.

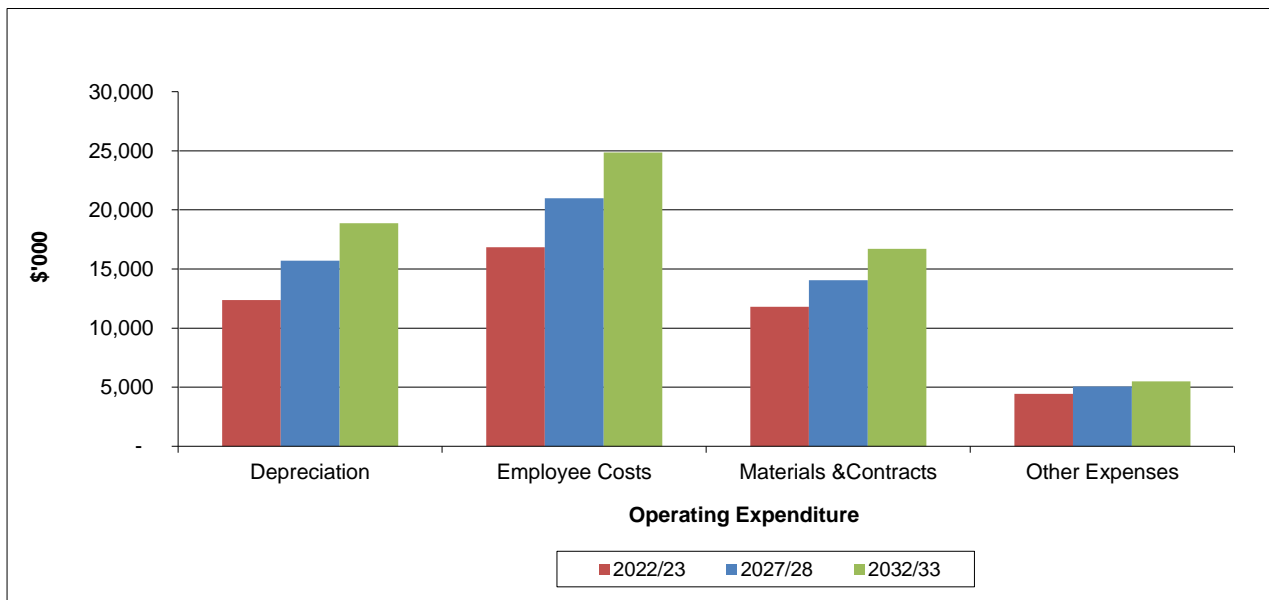
Non-cash contributions are made up of assets donated to Council from property developers in the form of infrastructure (roads and storm water etc) where at the completion of the development Council assumes responsibility for maintaining and replacing the infrastructure. As developer contributions are non-cash and capital in nature, they do not affect the underlying operating result and have therefore been excluded from the LTFP.

Should Council dispose of any property during the ten-year period this would be considered as additional revenue. Other revenue reflects non-recurring revenue such as FAGs paid in advance.

## OPERATING EXPENDITURE

This section analyses the expected expenditure of Council from 2022/23 to 2032/33. The table and graph below summarises the movements in Council's key expenditure items over the period.

|                                    | 2022/23       | 2027/28       | 2032/33       |
|------------------------------------|---------------|---------------|---------------|
| Expenditure Type                   | \$'000        | \$'000        | \$'000        |
| Depreciation                       | 12,383        | 15,700        | 18,869        |
| Employee Costs                     | 16,831        | 20,984        | 24,857        |
| Materials & Contracts              | 11,810        | 14,057        | 16,695        |
| Other Expenses                     | 4,435         | 5,059         | 5,505         |
| Cost of Assets Retired             | 400           | 500           | 500           |
| Borrowing Costs                    | 98            | 8             | 0             |
| Levies to State Government         | 1,863         | 2,403         | 2,937         |
| <b>Total Operating Expenditure</b> | <b>47,820</b> | <b>58,710</b> | <b>69,364</b> |



### Depreciation

Depreciation is an accounting measure which allocates the value of assets over their useful lives.

Council's infrastructure assets are held at depreciated replacement cost to ensure adequate provision for renewal of existing infrastructure through depreciation expense. The amount spent on asset renewal in any given year is determined by Council's longer term capital works program.

Depreciation is estimated to increase \$6.5m or 52% from \$12.4m in 2022/23 to \$18.9m in 2032/33. The increase reflects the additional depreciation expense for capital projects completed as part of the annual capital works program. In particular, the capital expenditure on the Transform Kingston project will have a significant impact. Infrastructure contributions from developers and the annual revaluation of infrastructure (estimated at between 3% and 6%) also increase the level of Council's depreciation expense.

## Employee costs

Employee costs include all salaries and wages and all employment related expenses including payroll tax, employer superannuation, leave entitlements, fringe benefits tax, workers compensation insurance and professional development.

Employee costs are estimated to increase by \$8.0m or 48% from \$16.8m in 2022/23 to \$24.8m in 2032/33. The increase in Council employee costs reflect an estimated Enterprise Bargaining Agreement percentage increase and a percentage increase for performance-based progression.

Employee numbers and costs need to be carefully managed into the future. Council has developed a Workforce Plan to guide long-term planning in this area. Increased staff numbers because of implementing new services and enhancing existing services are required due to the significant increase in ratepayers in the municipality and the need for appropriate amenities.

## Materials and Contracts

Materials and contracts include the purchase of consumables, payments to contractors for the provision of services, insurances, and utility costs. Utility costs relate to telecommunications, water, sewerage, and electricity.

Materials and contracts are estimated to increase \$4.9m or 41% from \$11.8m in 2022/23 to \$16.7m in 2032/33.

The significant growth in rates through increased rateable properties, including new houses is expected to put pressure on materials and contract costs as there is a need to provide services to an expending municipality. In addition, rain events will continue to provide challenges to Council with unsealed road expenditure increasing to manage weather events.

Council aims to maintain the level of growth in materials and contracts expenditure to 5.0% in 2023/24 reducing to 3.5% from 2025 onwards.

## Cost of Assets Retired

The cost of assets retired represents the write-off of infrastructure assets as a result of the renewal or upgrade of the asset. On occasions, assets deteriorate at a greater rate than the expected life of the asset and there is a need for capital expenditure to restore the asset to full capacity. In this scenario, there is a write-off of the remaining asset which becomes an expense to Council. The write-off for 2023/24 is expected to be \$0.5m and this is expected to remain constant over time.

## Levies to State Government

Levies to State Government include land tax and state fire levies. State fire levies are collected on behalf of the State Fire Commission. These funds are passed directly to the State Fire Commission and Council has no control over the levies.

# ANALYSIS OF ESTIMATED CASH POSITION

## Estimated Cash Flow Statement

This section analyses the projected cash flows from the operating, investing and financing activities of Council from 2022/23 to 2032/33. The cash flow from operating activities is a key factor in determining the level of capital expenditure that can be sustained without using existing cash reserves.

The analysis is based on three main categories of cash flows:

### 1. OPERATING ACTIVITIES

Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

### 2. INVESTING ACTIVITIES

Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

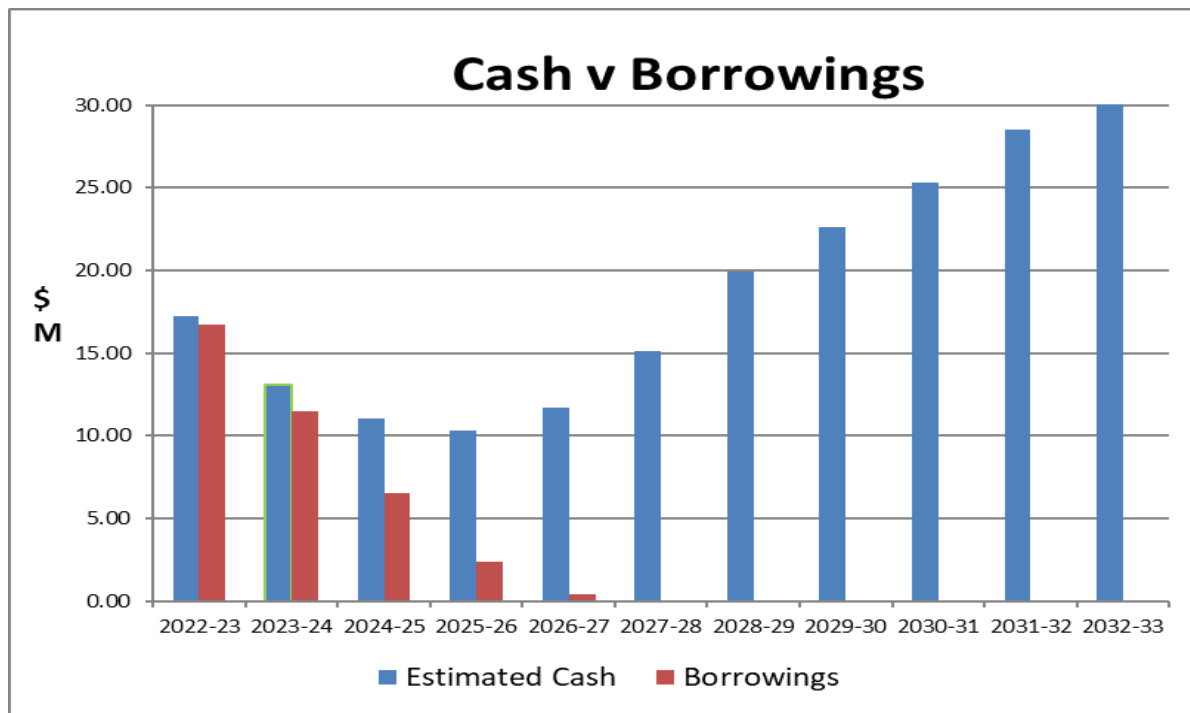
### 3. FINANCING ACTIVITIES

Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

The table below summarises Council's net cash flows over the ten year period.

| STATEMENT OF CASH FLOWS                     |                 |                |                |                |                |                |                |                 |                 |                |                |      |
|---|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|-----------------|----------------|----------------|------|
|   | LTFP            | LTFP           | LTFP           | LTFP           | LTFP           | LTFP           | LTFP           | LTFP            | LTFP            | LTFP           | LTFP           | LTFP |
|   | 2022-23         | 2023-24        | 2024-25        | 2025-26        | 2026-27        | 2027-28        | 2028-29        | 2029-30         | 2030-31         | 2031-32        | 2032-33        |      |
|   | \$'m            | \$'m           | \$'m           | \$'m           | \$'m           | \$'m           | \$'m           | \$'m            | \$'m            | \$'m           | \$'m           | \$'m |
| Net Cash Flow from Operating Activities     | 11.98           | 12.74          | 13.54          | 14.35          | 15.03          | 15.85          | 16.96          | 17.88           | 18.55           | 19.67          | 20.61          |      |
| Net Cash Flow used in Investing Activities  | -17.79          | -13.40         | -11.13         | -11.57         | -12.25         | -12.65         | -12.72         | -15.82          | -16.45          | -17.10         | -17.79         |      |
| Net Cash Flow from Financing Activities     | -0.50           | -3.50          | -4.40          | -3.50          | -1.40          | 0.20           | 0.60           | 0.60            | 0.60            | 0.60           | 0.61           |      |
| <b>NET (DECREASE)/INCREASE IN CASH HELD</b> | <b>-6.31</b>    | <b>-4.16</b>   | <b>-1.99</b>   | <b>-0.72</b>   | <b>1.38</b>    | <b>3.40</b>    | <b>4.84</b>    | <b>2.66</b>     | <b>2.71</b>     | <b>3.17</b>    | <b>3.43</b>    |      |
| Cash at the Beginning of the Year           | 23.54           | 17.23          | 13.06          | 11.07          | 10.35          | 11.73          | 15.13          | 19.97           | 22.62           | 25.33          | 28.50          |      |
| <b>CASH AT THE END OF THE YEAR</b>          | <b>17.23</b>    | <b>13.06</b>   | <b>11.07</b>   | <b>10.35</b>   | <b>11.73</b>   | <b>15.13</b>   | <b>19.97</b>   | <b>22.62</b>    | <b>25.33</b>    | <b>28.50</b>   | <b>31.93</b>   |      |
| Restricted Cash Balances                    | (4)             | (5)            | (6)            | (7)            | (8)            | (9)            | (10)           | (11)            | (12)            | (13)           | (14)           |      |
| <b>UNRESTRICTED CASH AT YEAR END</b>        | <b>\$ 13.23</b> | <b>\$ 8.06</b> | <b>\$ 5.07</b> | <b>\$ 3.35</b> | <b>\$ 3.73</b> | <b>\$ 6.13</b> | <b>\$ 9.97</b> | <b>\$ 11.62</b> | <b>\$ 13.33</b> | <b>\$15.50</b> | <b>\$17.93</b> |      |

The graph below shows the past four years and forward projections for cash balances and borrowings out to 2033/3. The cash balance is \$17.2m in June 2023 but will reduce to just below \$10.4m by 2025/26. Borrowings will be \$16.7m at June 2023 and then will decrease to \$2.4m in 2025/26 as land sales generate cash inflows. Given Councils need for significant capital renewal in forty years, it is prudent to continue generating net cash flows of \$1m per annum to provide a reserve to cover the expenditure.



### Cash flows from operating activities

The net cash flow from operating activities is estimated to increase from \$120m in 2022/23 to \$20.6 in 2032/33. The increase comprises an increase in receipts from ratepayers and user charges of \$21.9m, which is partially offset by an increase in payments to suppliers and staff of \$13.8m.

The net cash flow from operating activities is important as it allows appropriate funding for asset renewals and the development of upgraded or new assets.

### Cash flows from investing activities

Funds required for the capital works program (including carry forwards) are estimated to be between \$13.7m and \$18.5m during the ten year period with fluctuations due primarily to works on the Transform Kingston project. This is offset by proceeds from asset sales from the sale of land at Kingston Park.

This capital expenditure funding allows for the renewal and upgrade of existing assets and the creation of new assets.

The increase in the capital works program is primarily funded by increased cash from operating activities.

The asset management plans indicate that over the next 10 years Council should be spending approximately \$6.5m (unadjusted for inflation) per annum on infrastructure asset renewal. Additional funds will be spent on new or upgraded assets that are required in a growing municipality.

### Cash flows from financing activities

Council will be receiving capital grants from the Government to fund the Transform Kingston project over the next two years. Once land is sold to the Kingston Park developer, loans will be repaid commencing from 2022/23 onwards until the debt is finalised in 2028/29.

Over the period 2023 to 2033, Council's available cash balance is estimated to fluctuate between \$10.3m and \$31.9m. The fluctuations are due to variations in the capital expenditure program and the desire to repay debt when it matures.

### Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The forecasted unrestricted cash balance is detailed at the bottom of the Statement of Cash Flows.

### Statutory reserves

Statutory reserves are funds that must be used in accordance with legislative and contractual obligations. These funds are not available for any other purpose. It is estimated that Council will have subdivision infrastructure related deposits of \$2.0m throughout the ten-year period.

### Discretionary reserves

Discretionary funds are set aside by Council for a specific purpose and unless there is a Council resolution these funds should only be used for those purposes. The estimated discretionary reserve balances for the financial year ends are shown in the below table. For the purposes of the LTFP the reserve balances are maintained at the same level throughout the ten-year period as detailed below.

| RESERVE                             |               |
|-------------------------------------|---------------|
|                                     | <b>\$'000</b> |
| Public Open Space                   | 700           |
| Car Parking                         | 50            |
| Boronia Hill Reserve                | 10            |
| Plant Replacement                   | 250           |
| Sports Centre Equipment Replacement | 130           |
| Tree Preservation Reserve           | 750           |
| IT Reserve                          | 80            |
| <b>TOTAL</b>                        | <b>1,970</b>  |

### Cash at end of year

Overall, the total unrestricted cash at year end is forecast to fluctuate between \$3.3m and \$17.9m over the life of the plan. While \$3.3m is a low figure, given the positive cash flows in future years, the figure is not concerning.

# ANALYSIS OF ESTIMATED FINANCIAL POSITION

## Estimated Financial Position

This section analyses the projected movements in assets, liabilities and equity from 2022/23 to 2032/33.

| STATEMENT OF FINANCIAL POSITION |               |               |               |               |               |               |               |               |                 |                 |                 |      |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|-----------------|-----------------|------|
|                                 | LTFP          | LTFP          | LTFP          | LTFP          | LTFP          | LTFP          | LTFP          | LTFP          | LTFP            | LTFP            | LTFP            | LTFP |
|                                 | 2022-23       | 2023-24       | 2024-25       | 2025-26       | 2026-27       | 2027-28       | 2028-29       | 2029-30       | 2030-31         | 2031-32         | 2032-33         |      |
|                                 | \$'m          | \$'m          | \$'m          | \$'m          | \$'m          | \$'m          | \$'m          | \$'m          | \$'m            | \$'m            | \$'m            | \$'m |
| Total Current Assets            | 18.25         | 14.08         | 12.09         | 11.37         | 12.75         | 16.15         | 20.99         | 23.64         | 26.35           | 29.52           | 32.95           |      |
| Total Non-Current Assets        | 686.23        | 730.04        | 780.14        | 825.49        | 865.31        | 898.42        | 932.69        | 968.16        | 1,004.88        | 1,042.90        | 1,082.27        |      |
| <b>TOTAL ASSETS</b>             | <b>704.47</b> | <b>744.13</b> | <b>792.23</b> | <b>836.86</b> | <b>878.06</b> | <b>914.57</b> | <b>953.67</b> | <b>991.80</b> | <b>1,031.23</b> | <b>1,072.42</b> | <b>1,115.22</b> |      |
| Total Current Liabilities       | 8.64          | 8.71          | 8.78          | 8.85          | 8.93          | 9.01          | 9.09          | 9.17          | 9.26            | 9.34            | 9.43            |      |
| Total Non-Current Liabilities   | 17.49         | 12.31         | 7.33          | 3.25          | 1.27          | 0.89          | 0.91          | 0.94          | 0.96            | 0.98            | 1.01            |      |
| <b>TOTAL LIABILITIES</b>        | <b>26.12</b>  | <b>21.02</b>  | <b>16.11</b>  | <b>12.10</b>  | <b>10.20</b>  | <b>9.90</b>   | <b>10.00</b>  | <b>10.11</b>  | <b>10.22</b>    | <b>10.33</b>    | <b>10.44</b>    |      |
| <b>NET ASSETS</b>               | <b>678.35</b> | <b>723.11</b> | <b>776.13</b> | <b>824.76</b> | <b>867.86</b> | <b>904.67</b> | <b>943.67</b> | <b>981.69</b> | <b>1,021.02</b> | <b>1,062.10</b> | <b>1,104.78</b> |      |
| <b>TOTAL COMMUNITY EQUITY</b>   | <b>678.35</b> | <b>723.11</b> | <b>776.13</b> | <b>824.76</b> | <b>867.86</b> | <b>904.67</b> | <b>943.67</b> | <b>981.69</b> | <b>1,021.02</b> | <b>1,062.09</b> | <b>1,104.78</b> |      |

## Current Assets and Non-Current Assets

Current assets comprise cash, investments and receivables. Current assets are estimated to fluctuate between \$11m and \$33m for the life of the LTFP. The variation is primarily due to changes in Council's cash and investment balance.

Non-current assets primarily include infrastructure assets. They are estimated to increase \$396m over the ten years. This movement is primarily due to the annual revaluation of assets as well as the capital expenditure on the Kingston CBD.

## Current Liabilities and Non-Current Liabilities

Liabilities include creditors, employee provisions and other liabilities. The balance of payables is difficult to predict as it depends mainly on the progress and timing of capital works.

It has been assumed that the level of staff positions will only marginally increase and that leave balances will be managed so that leave provisions remain constant.

Loan borrowings will fluctuate between \$16.7m and \$0m over the life of the LTFP with repayments commencing in 2022/23. Of the total borrowings, \$13.9m is interest free loans under State Government grant schemes.

## KEY FINANCIAL INDICATORS

### Key Indicators and Financial Sustainability Benchmarks

The following graphs illustrate the key financial indicators over the ten-year period of the LTFP.

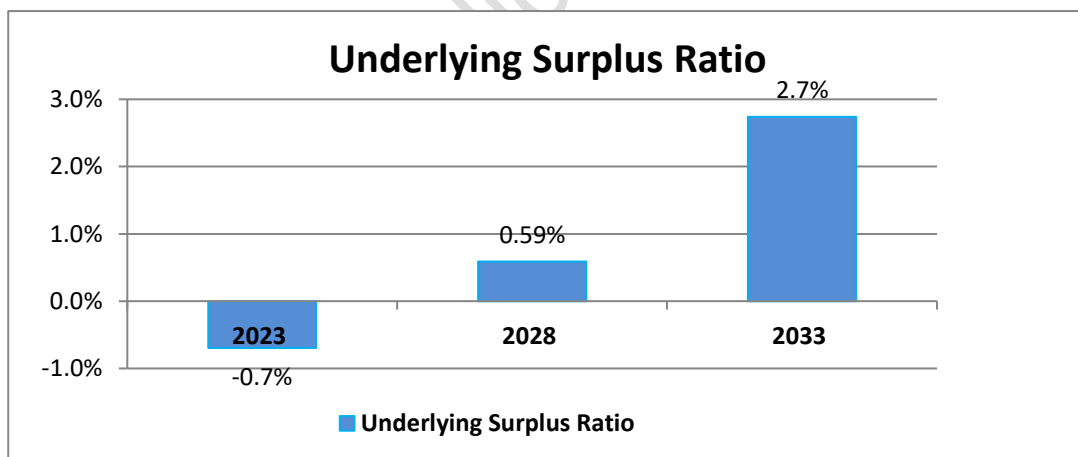
It is important to note that the ratios are only indicators of financial performance and should not be considered in isolation when determining financial sustainability. It is important to consider the ratios over time to consider trends. The results taken together over time indicate financial performance.

The Auditor General compares the financial sustainability of Councils by using generally accepted key financial ratios. The Auditor General uses the following ratios to measure the sustainability of a local government entity which are interrelated and enable both self-analysis and comparative analysis with other local government entities. The ratios used are below.

### Underlying Result Ratio

The underlying surplus ratio expresses the operating surplus as a percentage of the recurring operating income. A result greater than 0.0% indicates a surplus, the larger the surplus the stronger the result and therefore stronger assessment of sustainability. A negative result indicates a deficit which cannot be sustained in the long-term.

The underlying surplus ratio is calculated from using revenue from the comprehensive income statement adjusted for capital grants income, developer contributions and any other material one-off (non-recurring) items of revenue.

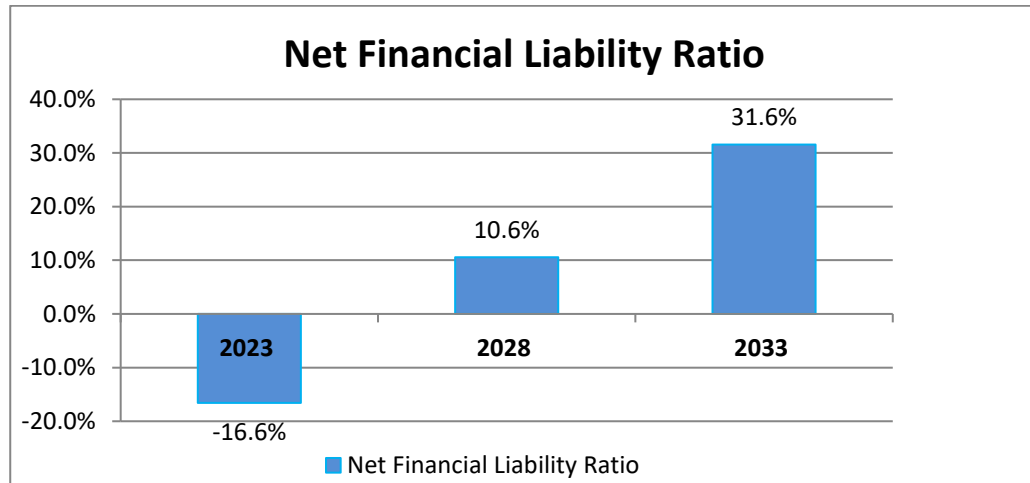


The underlying surplus ratio for 2022/23 is slightly below the Benchmark of 0.0% and indicates Council is forecasting a small underlying deficit. Over the next five year period the ratio is trending upwards and an underlying surplus ratio of 0.6% is achieved by 2027/28. The result in 2032/33 of a 2.7% operating surplus ratio results is above Councils 2.0% target figure.



## Net Financial Liability Ratio

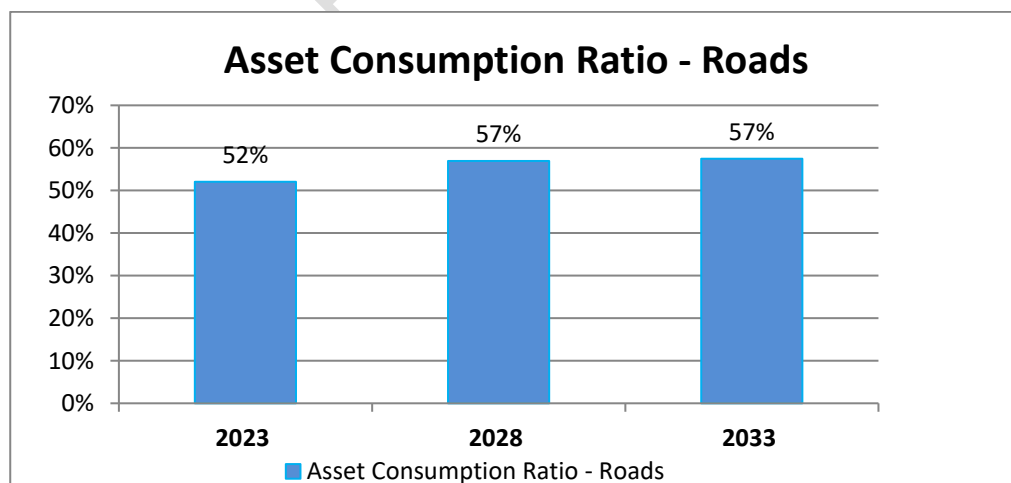
This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all the liabilities fell due at once, additional revenue would be needed to fund the shortfall.



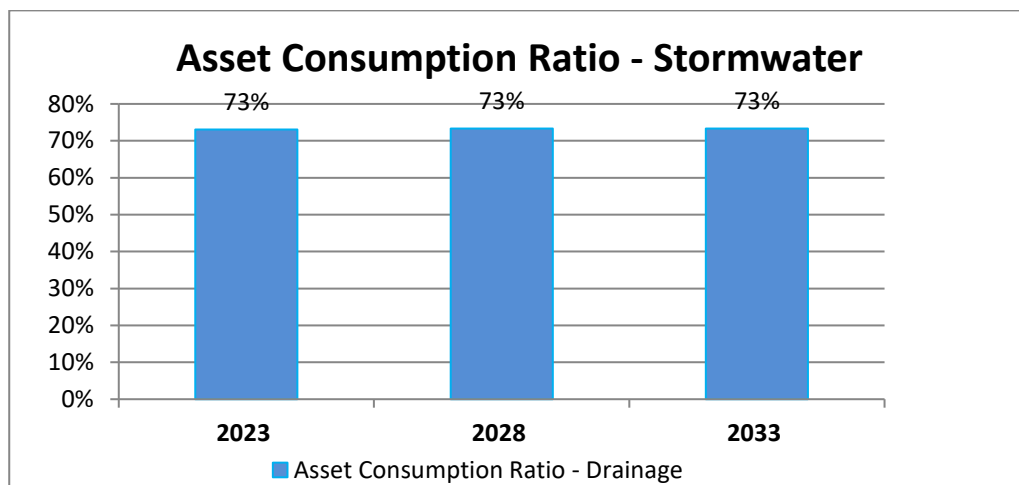
Council's result for 2022 is below the 0.0% benchmark due to the borrowings associated with the construction at the Kingston Park site and COVID recovery activities. The repayment of all the debt over the life of the plan, leads to an improved ratio in 2032/33.

## Asset Consumption Ratio

The asset consumption ratio indicates the level of service potential available in Council's existing asset base. The ratio is calculated by dividing the depreciated replacement cost over the current replacement cost and is an indicator of the remaining useful life of the infrastructure asset. The benchmark for this ratio is between 50% and 80%.



The above ratio for Council's roads, indicate that there is a reasonable level of service potential available within the existing asset base. The ratio is increasing over the ten-year period as a result of capital expenditure on the road network.



The asset consumption ratio for stormwater assets shows a high level of service potential as well as a constant ratio over the ten-year period. This reflects capital expenditure to maintain the infrastructure.

### Asset Sustainability Ratio

The asset sustainability ratio indicates whether a Council has been maintaining existing assets at a consistent rate. The ratio is calculated as the total capital renewal expenditure divided by depreciation expense. The benchmark result over the long-term is 90% to 100%.



The above graph shows that Council is funding slightly over 50% of depreciation for the renewal of infrastructure assets. While this amount is well below the benchmark, it is supported by data from the asset management system that indicates expenditure at these levels is all that is required to renew assets during the 10-year period. Similar funding is required for the next ten years, however funding over 100% is required in the future and Council has created an infrastructure replacement reserve to ensure adequate funds are available for capital replacements.

## BUDGET RISKS & SENSITIVITY ANALYSES

### Inflation Adjusted Expenditure

The assumptions related to the revenue streams and expenditure line items can have a significant impact on the long-term forecast result of Council. The level of inflation adjusted expenditure is likely to be the most subjective, particularly given the recent big increase in inflation outcomes, and has the greatest potential to significantly impact the LTFP.

The below analysis demonstrates the sensitivity of the LTFP to changes in the level of expenditure that is increased by the inflation rate. The CPI over the last 12 months highlight the impacts of inflation on Council's expenditure and subsequent underlying result.

The LTFP assumes expenditure increases in line with the expected inflation rate. If the rate of inflation is 1.0% above the assumed rate, then the effect will be as follows:

|                            | 2023/24 | 2024/25   | 2025/26   | 2026/27   | 2027/28   | 2028/29   | 2029/30   | 2030/31    | 2031/32    | 2032/33    |
|----------------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|------------|------------|------------|
|                            | \$      | \$        | \$        | \$        | \$        | \$        | \$        | \$         | \$         | \$         |
| Yearly Variance (+1% )     | 758,785 | 929,950   | 1,106,884 | 1,292,054 | 1,483,211 | 1,678,053 | 1,879,220 | 2,089,423  | 2,304,439  | 2,526,444  |
| Accum Variance             | 758,785 | 1,688,734 | 2,795,618 | 4,087,672 | 5,570,883 | 7,248,935 | 9,128,156 | 11,217,579 | 13,522,018 | 16,048,462 |
| Underlying Result (\$'000) | (747)   | (868)     | (981)     | (1,166)   | (1,137)   | (798)     | (681)     | (841)      | (601)      | (566)      |

Over a 10 year period Council would have generated \$16.0m less in cash as a result of the inflation rate being 1.0% greater than expected.

The impact on the underlying operating result would be significant as the underlying deficit would continue for the ten-year period.

This outcome is considered unsatisfactory and clearly demonstrates the importance of limiting the level of annual increases in expenditure to the expected inflation rates.

### General Rates

The below analysis demonstrates the sensitivity of the LTFP to changes in the level of rates income.

The LTFP assumes a rate increase of 4.5% increase for 2023/24, 3.90% for 2024/25, 3.80% for 2025/26 and 2026/27 and 2.80% from 2027/28 onwards. If the rate assumption is reduced by 0.5%, the dollar impact is calculated as follows:

|                            | 2023/24   | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30      | 2030/31      | 2031/32      | 2032/33      |
|----------------------------|-----------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|--------------|
|                            | \$        | \$          | \$          | \$          | \$          | \$          | \$           | \$           | \$           | \$           |
| Yearly Variance (-0.5%)    | (794,365) | (990,639)   | (1,198,087) | (1,417,304) | (1,646,679) | (1,886,537) | (2,137,207)  | (2,399,021)  | (2,672,315)  | (2,957,427)  |
| Accum Variance             | (794,365) | (1,785,004) | (2,983,091) | (4,400,395) | (6,047,073) | (7,933,610) | (10,070,817) | (12,469,838) | (15,142,153) | (18,099,579) |
| Underlying Result (\$'000) | (783)     | (929)       | (1,073)     | (1,291)     | (1,300)     | (1,007)     | (939)        | (1,151)      | (969)        | (997)        |

Over the ten-year period Council would have generated \$18.1m less in cash as a result of a 0.5% reduction in rate increases to 2032/33.

Also, it would mean Council does not generate an underlying surplus during the period of the plan.

## Asset Revaluation

The LTFP is based on annual asset revaluations commencing at 5.0% and moving to 3.0% over the life of the LTFP.

This assumption is based on past results, but the revaluation rate can be quite volatile and is very much dependent on market conditions at the time.

The following shows the impact on depreciation expense of a 1.0% increase in the average level of asset revaluation over the life of the LTFP:

|                            | 2023/24   | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31      | 2031/32      | 2032/33      |
|----------------------------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|--------------|
|                            | \$        | \$          | \$          | \$          | \$          | \$          | \$          | \$           | \$           | \$           |
| Yearly Variance (+1.0%)    | (686,497) | (842,512)   | (1,007,271) | (1,179,930) | (1,359,511) | (1,544,825) | (1,736,060) | (1,933,411)  | (2,137,076)  | (2,347,263)  |
| Accum Variance             | (686,497) | (1,529,009) | (2,536,280) | (3,716,211) | (5,075,722) | (6,620,547) | (8,356,607) | (10,290,018) | (12,427,094) | (14,774,356) |
| Underlying Result (\$'000) | (675)     | (781)       | (882)       | (1,053)     | (1,013)     | (665)       | (538)       | (685)        | (433)        | (387)        |

Over the ten-year period Council would generate \$14.7 million less in cash as a result of the increased level of asset revaluation.

An underlying operating surplus would not be achieved during the life of the plan.

## Financial Assistance Grant

In the period between 2014 and 2017, the Australian Government chose to freeze the total funding pool by not allowing for any indexation of the grants. Any future freezing of the FAGs would have the following impact on Council's financial outcomes.

|                            | 2023/24   | 2024/25   | 2025/26   | 2026/27   | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     |
|----------------------------|-----------|-----------|-----------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|
|                            | \$        | \$        | \$        | \$        | \$          | \$          | \$          | \$          | \$          | \$          |
| Yearly Variance            | (105,600) | (167,482) | (230,602) | (294,984) | (360,653)   | (427,636)   | (495,959)   | (565,648)   | (636,731)   | (709,236)   |
| Accum Variance             | (105,600) | (273,082) | (503,684) | (798,667) | (1,159,321) | (1,586,957) | (2,082,916) | (2,648,565) | (3,285,296) | (3,994,532) |
| Underlying Result (\$'000) | (94)      | (106)     | (105)     | (169)     | (14)        | 452         | 702         | 683         | 1,067       | 1,251       |

Over the ten-year period Council would generate \$4.0 million less in cash as a result of the freezing of the financial assistance grants.

An underlying operating surplus would not be achieved until 2028/29.

## Dividends

Council has a significant investment in Taswater on which it receives an annual return in the form of dividends. For 2020/21, the Taswater Board determined that the dividend would be reduced by one half, which resulted in a \$610k reduction in income to the Council. A further 50% reduction in dividend, throughout the life of the plan, would have the following impact on Council's finances.

|                            | 2023/24   | 2024/25     | 2025/26     | 2026/27     | 2027/28     | 2028/29     | 2029/30     | 2030/31     | 2031/32     | 2032/33     |
|----------------------------|-----------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                            | \$        | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          | \$          |
| Yearly Variance            | (610,000) | (610,000)   | (610,000)   | (610,000)   | (610,000)   | (610,000)   | (610,000)   | (610,000)   | (610,000)   | (610,000)   |
| Accum Variance             | (610,000) | (1,220,000) | (1,830,000) | (2,440,000) | (3,050,000) | (3,660,000) | (4,270,000) | (4,880,000) | (5,490,000) | (6,100,000) |
| Underlying Result (\$'000) | (599)     | (548)       | (485)       | (484)       | (264)       | 270         | 588         | 638         | 1,094       | 1,350       |

Over the ten-year period of the reduction in dividends, Council would generate \$6.1 million less in cash as a result of the change.

An underlying operating surplus would not be achieved until 2028/29.

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## APPENDIX A - STATEMENT OF COMPREHENSIVE INCOME

|  | Forecast<br>2022-23 | LTFP<br>2023-24 | LTFP<br>2024-25 | LTFP<br>2025-26 | LTFP<br>2026-27 | LTFP<br>2027-28 | LTFP<br>2028-29 | LTFP<br>2029-30 | LTFP<br>2030-31 | LTFP<br>2031-32 | LTFP<br>2032-33 |
|--|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| <b>Recurring Revenue</b>                           |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Rates  | 34,281              | 36,490          | 38,460          | 40,499          | 42,645          | 44,458          | 46,325          | 48,247          | 50,226          | 52,260          | 54,350          |
| Fire Service Levies                                | 1,863               | 1,972           | 2,078           | 2,189           | 2,305           | 2,403           | 2,504           | 2,607           | 2,714           | 2,824           | 2,937           |
| <b>Total Rates &amp; Fire Levies</b>               | <b>36,144</b>       | <b>38,462</b>   | <b>40,539</b>   | <b>42,688</b>   | <b>44,950</b>   | <b>46,860</b>   | <b>48,828</b>   | <b>50,855</b>   | <b>52,940</b>   | <b>55,084</b>   | <b>57,287</b>   |
| Satutory Fees & Fines                              | 2,263               | 2,279           | 2,370           | 2,441           | 2,515           | 2,590           | 2,668           | 2,748           | 2,830           | 2,915           | 3,002           |
| User Charges                                       | 1,580               | 1,605           | 1,653           | 1,702           | 1,754           | 1,806           | 1,860           | 1,916           | 1,974           | 2,033           | 2,094           |
| Grants - Operating                                 | 2,989               | 3,094           | 3,156           | 3,219           | 3,283           | 3,349           | 3,416           | 3,484           | 3,554           | 3,625           | 3,698           |
| Contributions - cash                               | 223                 | 223             | 229             | 234             | 240             | 246             | 252             | 259             | 265             | 272             | 278             |
| Interest   | 590                 | 520             | 409             | 317             | 230             | 238             | 298             | 401             | 495             | 562             | 635             |
| Other Income                                       | 2,011               | 2,024           | 2,085           | 2,147           | 2,212           | 2,278           | 2,347           | 2,417           | 2,490           | 2,564           | 2,641           |
| Dividends - TasWater                               | 1,440               | 1,440           | 1,440           | 1,440           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           |
| Share of profit (loss) in associate/subsidiary     | 250                 | 450             | 450             | 450             | 450             | 450             | 450             | 450             | 450             | 450             | 450             |
| <b>Total Operating Income</b>                      | <b>47,490</b>       | <b>50,097</b>   | <b>52,331</b>   | <b>54,639</b>   | <b>56,874</b>   | <b>59,058</b>   | <b>61,360</b>   | <b>63,770</b>   | <b>66,237</b>   | <b>68,745</b>   | <b>71,326</b>   |
| <b>Recurring Expenses</b>                          |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Materials and Contracts                            | 11,810              | 12,191          | 12,679          | 13,122          | 13,582          | 14,057          | 14,549          | 15,058          | 15,585          | 16,131          | 16,695          |
| Employee Costs                                     | 16,831              | 18,105          | 18,829          | 19,588          | 20,276          | 20,984          | 21,714          | 22,465          | 23,239          | 24,036          | 24,857          |
| Depreciation                                       | 12,383              | 12,902          | 13,657          | 14,407          | 15,093          | 15,700          | 16,276          | 16,880          | 17,513          | 18,177          | 18,869          |
| Levies to State Government                         | 1,863               | 1,972           | 2,078           | 2,189           | 2,305           | 2,403           | 2,504           | 2,607           | 2,714           | 2,824           | 2,937           |
| Borrowing Costs                                    | 98                  | 33              | 88              | 136             | 56              | 8               | 0               | 0               | 0               | 0               | 0               |
| Other Expenses                                     | 4,435               | 4,383           | 4,438           | 4,571           | 4,935           | 5,059           | 4,935           | 5,059           | 5,435           | 5,371           | 5,505           |
| Carrying Amount of Assets Retired                  | 400                 | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             | 500             |
| <b>Total Operating Expenses</b>                    | <b>47,820</b>       | <b>50,086</b>   | <b>52,269</b>   | <b>54,514</b>   | <b>56,747</b>   | <b>58,712</b>   | <b>60,481</b>   | <b>62,574</b>   | <b>64,992</b>   | <b>67,045</b>   | <b>69,371</b>   |
| <b>Underlying Surplus (Deficit) before Capital</b> | <b>(330)</b>        | <b>11</b>       | <b>62</b>       | <b>125</b>      | <b>126</b>      | <b>346</b>      | <b>880</b>      | <b>1,198</b>    | <b>1,248</b>    | <b>1,704</b>    | <b>1,960</b>    |
| <b>Capital and Non-Recurring Items</b>             |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Capital Grants                                     | 5,100               | 1,700           | 600             | 600             | 600             | 600             | 600             | 600             | 600             | 600             | 600             |
| Contributions - non cash                           | 1,000               | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           | 1,000           |
| Grants in Advance                                  | 0                   | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| <b>NET SURPLUS (DEFICIT)</b>                       | <b>5,770</b>        | <b>2,711</b>    | <b>1,662</b>    | <b>1,725</b>    | <b>1,726</b>    | <b>1,946</b>    | <b>2,480</b>    | <b>2,798</b>    | <b>2,848</b>    | <b>3,304</b>    | <b>3,560</b>    |

| APPENDIX B - STATEMENT OF FINANCIAL POSITION |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
|--|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|------------------|------------------|---------|
|  | Forecast<br>2022-23 | LTFP<br>2023-24 | LTFP<br>2024-25 | LTFP<br>2025-26 | LTFP<br>2026-27 | LTFP<br>2027-28 | LTFP<br>2028-29 | LTFP<br>2029-30 | LTFP<br>2030-31  | LTFP<br>2031-32  | LTFP<br>2032-33  |         |
| <b>Current Assets</b>                        |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
| Cash   | 1,500               | 1,500           | 1,500           | 1,500           | 1,500           | 1,500           | 1,500           | 1,500           | 1,500            | 1,500            | 1,500            | 1,500   |
| Investments                                  | 15,726              | 11,563          | 9,574           | 8,850           | 10,228          | 13,629          | 18,466          | 21,124          | 23,834           | 27,004           | 30,432           | 30,432  |
| Receivables                                  | 970                 | 970             | 970             | 970             | 970             | 970             | 970             | 970             | 970              | 970              | 970              | 970     |
| Other  | 50                  | 50              | 50              | 50              | 50              | 50              | 50              | 50              | 50               | 50               | 50               | 50      |
| <b>Total Current Assets</b>                  | <b>18,246</b>       | <b>14,083</b>   | <b>12,094</b>   | <b>11,370</b>   | <b>12,748</b>   | <b>16,149</b>   | <b>20,986</b>   | <b>23,644</b>   | <b>26,354</b>    | <b>29,524</b>    | <b>32,952</b>    |         |
| <b>Non-Current Assets</b>                    |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
| Land and Buildings                           | 147,562             | 152,098         | 157,773         | 162,856         | 167,208         | 170,703         | 174,315         | 178,049         | 181,910          | 185,900          | 190,025          | 190,025 |
| Plant and Vehicles                           | 6,026               | 6,566           | 7,166           | 7,835           | 8,579           | 9,405           | 10,325          | 11,346          | 12,481           | 13,742           | 15,138           | 15,138  |
| Furniture and Equipment                      | 714                 | 804             | 902             | 1,007           | 1,119           | 1,240           | 1,370           | 1,510           | 1,661            | 1,823            | 1,997            | 1,997   |
| Infrastructure Assets                        | 434,925             | 473,575         | 517,299         | 556,796         | 591,404         | 620,072         | 649,677         | 680,252         | 711,827          | 744,435          | 778,110          | 778,110 |
| Intangible Assets                            | 300                 | 300             | 300             | 300             | 300             | 300             | 300             | 300             | 300              | 300              | 300              | 300     |
| Investment - Copping Waste Author            | 4,100               | 4,100           | 4,100           | 4,100           | 4,100           | 4,100           | 4,100           | 4,100           | 4,100            | 4,100            | 4,100            | 4,100   |
| Investment - Southern Water                  | 92,600              | 92,600          | 92,600          | 92,600          | 92,600          | 92,600          | 92,600          | 92,600          | 92,600           | 92,600           | 92,600           | 92,600  |
| <b>Total Non-Current Assets</b>              | <b>686,227</b>      | <b>730,043</b>  | <b>780,140</b>  | <b>825,493</b>  | <b>865,309</b>  | <b>898,420</b>  | <b>932,687</b>  | <b>968,158</b>  | <b>1,004,879</b> | <b>1,042,900</b> | <b>1,082,270</b> |         |
| <b>TOTAL ASSETS</b>                          | <b>704,473</b>      | <b>744,126</b>  | <b>792,235</b>  | <b>836,863</b>  | <b>878,058</b>  | <b>914,569</b>  | <b>953,673</b>  | <b>991,801</b>  | <b>1,031,233</b> | <b>1,072,423</b> | <b>1,115,222</b> |         |
| <b>Current Liabilities</b>                   |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
| Creditors                                    | 4,000               | 4,000           | 4,000           | 4,000           | 4,000           | 4,000           | 4,000           | 4,000           | 4,000            | 4,000            | 4,000            | 4,000   |
| Provisions                                   | 2,837               | 2,908           | 2,980           | 3,055           | 3,131           | 3,209           | 3,290           | 3,372           | 3,456            | 3,543            | 3,631            | 3,631   |
| Trust Funds & Deposits                       | 1,800               | 1,800           | 1,800           | 1,800           | 1,800           | 1,800           | 1,800           | 1,800           | 1,800            | 1,800            | 1,800            | 1,800   |
| <b>Total Current Liabilities</b>             | <b>8,637</b>        | <b>8,708</b>    | <b>8,780</b>    | <b>8,855</b>    | <b>8,931</b>    | <b>9,009</b>    | <b>9,090</b>    | <b>9,172</b>    | <b>9,256</b>     | <b>9,344</b>     | <b>9,433</b>     |         |
| <b>Non-Current Liabilities</b>               |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
| Loan Borrowings                              | 16,700              | 11,500          | 6,500           | 2,400           | 400             | 0               | 0               | 0               | 0                | 0                | 0                | 0       |
| Provisions                                   | 788                 | 808             | 828             | 849             | 870             | 892             | 914             | 937             | 960              | 984              | 1,009            | 1,009   |
| <b>Total Non-Current Liabilities</b>         | <b>17,488</b>       | <b>12,308</b>   | <b>7,328</b>    | <b>3,249</b>    | <b>1,270</b>    | <b>892</b>      | <b>914</b>      | <b>937</b>      | <b>960</b>       | <b>984</b>       | <b>1,009</b>     |         |
| <b>TOTAL LIABILITIES</b>                     | <b>26,125</b>       | <b>21,015</b>   | <b>16,108</b>   | <b>12,103</b>   | <b>10,201</b>   | <b>9,901</b>    | <b>10,003</b>   | <b>10,109</b>   | <b>10,216</b>    | <b>10,328</b>    | <b>10,442</b>    |         |
| <b>NET ASSETS</b>                            | <b>678,347</b>      | <b>723,109</b>  | <b>776,126</b>  | <b>824,759</b>  | <b>867,856</b>  | <b>904,667</b>  | <b>943,668</b>  | <b>981,692</b>  | <b>1,021,016</b> | <b>1,062,095</b> | <b>1,104,779</b> |         |
| <b>Community Equity</b>                      |                     |                 |                 |                 |                 |                 |                 |                 |                  |                  |                  |         |
| Reserves                                     | 390,051             | 432,102         | 483,456         | 530,364         | 571,735         | 606,599         | 643,121         | 678,346         | 714,822          | 752,597          | 791,722          | 791,722 |
| Accumulated Surplus                          | 288,296             | 291,008         | 292,669         | 294,395         | 296,121         | 298,067         | 300,547         | 303,346         | 306,194          | 309,498          | 313,058          | 313,058 |
| <b>TOTAL COMMUNITY EQUITY</b>                | <b>678,347</b>      | <b>723,109</b>  | <b>776,126</b>  | <b>824,759</b>  | <b>867,856</b>  | <b>904,667</b>  | <b>943,668</b>  | <b>981,692</b>  | <b>1,021,016</b> | <b>1,062,095</b> | <b>1,104,779</b> |         |

| APPENDIX C - STATEMENT OF CASH FLOWS              |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
|---|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|   | Forecast<br>2022-23 | LTFP<br>2023-24 | LTFP<br>2024-25 | LTFP<br>2025-26 | LTFP<br>2026-27 | LTFP<br>2027-28 | LTFP<br>2028-29 | LTFP<br>2029-30 | LTFP<br>2030-31 | LTFP<br>2031-32 | LTFP<br>2032-33 |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>       |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Receipts from Ratepayers & Users                  | 41,999              | 44,370          | 46,647          | 48,979          | 51,430          | 53,535          | 55,703          | 57,936          | 60,233          | 62,596          | 65,025          |
| Payments to Suppliers & Staff                     | (33,076)            | (34,679)        | (35,946)        | (37,282)        | (38,793)        | (40,100)        | (41,198)        | (42,582)        | (44,259)        | (45,538)        | (47,058)        |
| Interest  | 590                 | 520             | 409             | 317             | 230             | 238             | 298             | 401             | 495             | 562             | 635             |
| Operating Grants                                  | 2,989               | 3,094           | 3,156           | 3,219           | 3,283           | 3,349           | 3,416           | 3,484           | 3,554           | 3,625           | 3,698           |
| Dividends - TasWater                              | 1,440               | 1,440           | 1,440           | 1,440           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           | 1,240           |
| Borrowing Costs                                   | (98)                | (33)            | (88)            | (136)           | (56)            | (8)             | 0               | 0               | 0               | 0               | (0)             |
| Payments to Government                            | (1,863)             | (1,972)         | (2,078)         | (2,189)         | (2,305)         | (2,403)         | (2,504)         | (2,607)         | (2,714)         | (2,824)         | (2,937)         |
| <b>Net Cash Flow from Operating Activities</b>    | <b>11,980</b>       | <b>12,740</b>   | <b>13,540</b>   | <b>14,349</b>   | <b>15,031</b>   | <b>15,854</b>   | <b>16,959</b>   | <b>17,876</b>   | <b>18,554</b>   | <b>19,667</b>   | <b>20,610</b>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>       |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Proceeds from the Sale of Assets                  | 400                 | 2,400           | 2,400           | 2,400           | 2,400           | 2,400           | 2,900           | 400             | 400             | 400             | 400             |
| Developer Contributions                           | 223                 | 223             | 229             | 234             | 240             | 246             | 252             | 259             | 265             | 272             | 278             |
| Acquisition of Capital Assets (incl Plant)        | (18,415)            | (16,026)        | (13,757)        | (14,207)        | (14,893)        | (15,300)        | (15,876)        | (16,480)        | (17,114)        | (17,777)        | (18,470)        |
| <b>Net Cash Flow used in Investing Activities</b> | <b>(17,792)</b>     | <b>(13,403)</b> | <b>(11,128)</b> | <b>(11,573)</b> | <b>(12,253)</b> | <b>(12,654)</b> | <b>(12,723)</b> | <b>(15,820)</b> | <b>(16,446)</b> | <b>(17,101)</b> | <b>(17,787)</b> |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>       |                     |                 |                 |                 |                 |                 |                 |                 |                 |                 |                 |
| Repayment of Borrowings                           | (5,600)             | (5,200)         | (5,000)         | (4,100)         | (2,000)         | (400)           | 0               | 0               | 0               | 0               | 0               |
| Receipts from Government - Capital                | 5,100               | 1,700           | 600             | 600             | 600             | 600             | 600             | 600             | 600             | 600             | 600             |
| Loan proceeds                                     | 0                   | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               | 0               |
| <b>Net Cash Flow from Financing Activities</b>    | <b>(500)</b>        | <b>(3,500)</b>  | <b>(4,400)</b>  | <b>(3,500)</b>  | <b>(1,400)</b>  | <b>200</b>      | <b>601</b>      | <b>602</b>      | <b>603</b>      | <b>604</b>      | <b>605</b>      |
| <b>NET (DECREASE)/INCREASE IN CASH HELD</b>       | <b>(6,312)</b>      | <b>(4,163)</b>  | <b>(1,988)</b>  | <b>(725)</b>    | <b>1,378</b>    | <b>3,400</b>    | <b>4,837</b>    | <b>2,658</b>    | <b>2,710</b>    | <b>3,170</b>    | <b>3,428</b>    |
| Cash at the Beginning of the Year                 | 23,538              | 17,226          | 13,063          | 11,074          | 10,350          | 11,728          | 15,129          | 19,966          | 22,624          | 25,334          | 28,504          |
| <b>CASH AT THE END OF THE YEAR</b>                | <b>17,226</b>       | <b>13,063</b>   | <b>11,074</b>   | <b>10,350</b>   | <b>11,728</b>   | <b>15,129</b>   | <b>19,966</b>   | <b>22,624</b>   | <b>25,334</b>   | <b>28,504</b>   | <b>31,932</b>   |
| Statutory Reserves                                | (2,000)             | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         | (2,000)         |
| Discretionary Reserves                            | (1,000)             | (2,000)         | (3,000)         | (4,000)         | (5,000)         | (6,000)         | (7,000)         | (8,000)         | (9,000)         | (10,000)        | (11,000)        |
| Other Commitments                                 | (1,000)             | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         | (1,000)         |
| <b>UNRESTRICTED CASH AT YEAR END</b>              | <b>13,226</b>       | <b>8,063</b>    | <b>5,074</b>    | <b>3,350</b>    | <b>3,728</b>    | <b>6,129</b>    | <b>9,966</b>    | <b>11,624</b>   | <b>13,334</b>   | <b>15,504</b>   | <b>17,932</b>   |



**7 CLOSURE**

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