



COUNCIL MEETING AGENDA

NOTICE is hereby given that an Ordinary meeting of the Kingborough Council
will be held in the Kingborough Civic Centre, 15 Channel Highway, Kingston on
Monday, 3 June 2024 at 5.30pm

Kingborough Councillors 2022 - 2026



Mayor
Councillor Paula Wriedt



Deputy Mayor
Councillor Clare Glade-Wright



Councillor Aldo Antolli



Councillor David Bain



Councillor Gideon Cordover



Councillor Kaspar Deane



Councillor Flora Fox



Councillor Amanda Midgley



Councillor Mark Richardson



Councillor Christian Street

QUALIFIED PERSONS

In accordance with Section 65 of the *Local Government Act 1993*, I confirm that the reports contained in Council Meeting Agenda No. 10 to be held on Monday, 3 June 2024 contain advice, information and recommendations given by a person who has the qualifications or experience necessary to give such advice, information or recommendations.



Dave Stewart
CHIEF EXECUTIVE OFFICER
being the General Manager as appointed by the
Kingborough Council pursuant to section 61 of the
Local Government Act 1993 (TAS)

Tuesday, 28 May 2024

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GUIDELINES FOR PUBLIC QUESTIONS

Section 31 of the *Local Government (Meeting Procedures) Regulations 2015*

Questions from the public may either be submitted to the General Manager in writing or asked verbally at an Ordinary Council meeting. Any question asked must only relate to the activities of Council [Section 31(2)(b)].

This guideline is provided to assist the public with the requirements of Public Question Time as set out in the *Local Government (Meeting Procedures) Regulations 2015* as well as determinations made by Council. You are reminded that the public question forum is designed to accommodate questions only and neither the questions nor answers will be debated.

Questions on Notice

Written questions on notice must be received at least seven (7) days before an Ordinary Council meeting [Section 31(1)] and must be clearly headed 'Question/s on Notice'. The period of 7 days includes Saturdays, Sundays and statutory holidays but does not include the day on which notice is given or the day of the Ordinary Council meeting [Section 31(8)].

Questions Without Notice

The Chairperson of an Ordinary Council meeting must ensure that, if required, at least 15 minutes is made available for public questions without notice [Section 31(3)]. A question without notice must not relate to any matter that is listed on the agenda for that meeting.

A question by any member of the public and an answer to that question is not to be debated at the meeting [Section 31(4)]. If a response to a question cannot be provided at the meeting, the question will be taken on notice and will be included in the following Ordinary Council meeting agenda, or as soon as practicable, together with the response to that question.

There is to be no discussion, preamble or embellishment of any question asked without notice, and the Chairperson may require that a member of the public immediately put the question.

The Chairperson can determine whether a question without notice will not be accepted but must provide reasons for refusing to accept the said question [Section 31 (6)]. The Chairperson may require a question without notice to be put on notice and in writing.

The Chairperson may rule a question inappropriate, and thus inadmissible if in his or her opinion it has already been asked, is unclear, irrelevant, offensive or relates to any matter which would normally be considered in Closed Session. The Chairperson may require that a member of the public immediately put the question.

AGENDA of an Ordinary Meeting of Council
Kingborough Civic Centre, 15 Channel Highway, Kingston
Monday, 3 June 2024 at 5.30pm

1 AUDIO RECORDING

The Chairperson will declare the meeting open, welcome all in attendance and advise that Council meetings are recorded and made publicly available on its website. In accordance with Council's policy the Chairperson will request confirmation that the audio recording has commenced.

2 ACKNOWLEDGEMENT OF TRADITIONAL CUSTODIANS

The Chairperson will acknowledge the traditional custodians of this land, pay respects to elders past and present, and acknowledge today's Tasmanian Aboriginal community.

3 ATTENDEES

Councillors:

Mayor Councillor P Wriedt
Deputy Mayor Councillor C Glade-Wright
Councillor A Antolli
Councillor D Bain
Councillor G Cordover
Councillor K Deane
Councillor F Fox
Councillor A Midgley
Councillor M Richardson
Councillor C Street

4 APOLOGIES

5 CONFIRMATION OF MINUTES

RECOMMENDATION

That:

- (a) Council rescind its decision of 20 May 2024 (minute reference C125/9-2024) confirming the Minutes of the open session of the Council Meeting No. 8 held on 6 May 2024.
- (b) The updated Minutes of the open session of the Council Meeting No. 8 held on 6 May 2024 be confirmed as a true record.
- (c) The Minutes of the open session of the Council Meeting No. 9 held on 20 May 2024 be confirmed as a true record.

6 WORKSHOPS HELD SINCE LAST COUNCIL MEETING

Date	Topic	Detail
27 May	Jack Jumpers Budget	Update on the Jack Jumpers High Performance Centre Final discussions on the draft budget for 2024/25

7 DECLARATIONS OF INTEREST

In accordance with Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015* and Council's adopted Code of Conduct, the Mayor requests Councillors to indicate whether they have, or are likely to have, a pecuniary interest (any pecuniary benefits or pecuniary detriment) or conflict of interest in any item on the Agenda.

8 TRANSFER OF AGENDA ITEMS

Are there any items, which the meeting believes, should be transferred from this agenda to the closed agenda or from the closed agenda to the open agenda, in accordance with the procedures allowed under Section 15 of the *Local Government (Meeting Procedures) Regulations 2015*.

9 QUESTIONS WITHOUT NOTICE FROM THE PUBLIC

10 QUESTIONS ON NOTICE FROM THE PUBLIC

10.1 Bus Interchange

Ms Helen McKeon submitted the following question on notice:

Could Council please provide an update on the status of the new bus interchange, including an estimated date of the relocation of the current temporary stops located on Goshawk Way?

Officer's Response:

It is Council's desire to see the temporary bus stops in Goshawk Way relocated to the Kingston Main Street as soon as possible. However, we are awaiting the results of an independent assessment on the bus interchange that has been commissioned by the Department of State Growth. This report is expected by the end of this month, with the timeframe for the relocation of the bus stops dependent on whether modifications to the interchange are required and the availability of contractors to undertake the work.

Daniel Smee, Director Governance, Recreation & Property Services

11 QUESTIONS WITHOUT NOTICE FROM COUNCILLORS

12 QUESTIONS ON NOTICE FROM COUNCILLORS

12.1 Rates Notices

At the Council meeting held on 20 May 2024, **Cr Midgley** asked the following question without notice to the Chief Executive Officer, with a response that the question would be taken on notice:

How many residents receive their rates notice via email and how many receive their rates notice via post?

Officer's Response:

There are currently 5,900 properties who have elected to receive their rate notices by email, or BPAY View. BPAY View is an option to receive accounts electronically via the banking system. This is just under 32% of the total rate notices generated.

Tim Jones, Manager Finance

12.2 Parking Enforcement

Cr Cordover submitted the following question on notice:

1. *What are the non-commercial-in-confidence details of Council's contracts with the private sector for parking enforcement services, such as serving infringements on vehicles in private carparks?*
2. *How much revenue does Council receive from those parking enforcement contracts?*
3. *Are those contracts set at competitive market rates?*
4. *What is the impact of competitive neutrality regulations on these contracts?*
5. *Do Council's compliance officers enforce parking time limits on foot or do they employ the use of pole or vehicle-mounted camera enforcement solutions or other licence-plate recognition technologies?*
6. *If such technologies are employed, what are the privacy implications of surveilling and storing vehicle data on all vehicles in an enforcement area instead of collecting data on offending vehicles only?*
7. *What steps does council take to minimise the data it collects and retains about non-offending vehicles?*

Officer's Response:

1. Council officers are authorised by the Tasmanian government to issue traffic infringement notices within Kingborough for prescribed offences in accordance with s.9(2) of the *Traffic Act 1925*. S.43L of the *Traffic Act 1925* states "A traffic infringement notice or notice of demand may be served by fixing it to the vehicle or other thing in respect of which the offence occurred." The private parking area agreements detail:
 - The duration of the agreement;
 - That the landowner grants Council officers, employees and agents the right to enter the landowner's property for the purposes of monitoring and enforcing parking restrictions;
 - The landowner is responsible for the installation and maintenance of signage in accordance with the current Tasmanian *Road Rules*;

- Council Officers conduct a set number of patrols each week, which occur at different days and times;
 - Council provides a monthly report to the landowners which includes number of patrols and infringements issued;
 - Council manages all administration, issues traffic infringement notices, and retains all subsequent revenue; and
 - If applicable, the owner pays Council an annual fee for service.
2. The total fee's paid (revenue) pursuant to the private parking area agreements are \$6,600 (2023-24). As of 30 April 2024, Council's financial report showed Council's income from Parking – Fees & fines as \$82,450, with a forecasted annual budget of \$112,000.
 3. On review of Council's data, parking enforcement on private land has been occurring since approximately 2005. The fees paid within Council's private parking area agreements are calculated on the amount of car parks situated on the private land. Each municipality that has private parking area agreements (or similar) manage these agreements on an individual basis, subject to the municipalities needs.
 4. There are no competitive neutrality regulation impacts on the agreements, as competitive neutrality principles only apply to significant business activities rather than regulatory or governance activities (parking enforcement being a regulatory activity). Furthermore, excluding Tasmania Police, Council is the only local authority authorised by the Tasmanian government to issue traffic infringement notices within the Kingborough municipality, so no net competitive advantage is gained because of public sector ownership.
 5. Council officers conduct foot patrols and no pole or vehicle-mounted camera enforcement solutions or other licence-plate recognition technologies are used.
 6. Such technologies are not used.
 7. No data is collected from non-offending vehicles.

Scott Basham, Manager Legal & Property

13 PETITIONS STILL BEING ACTIONED

There are no petitions still being actioned.

14 PETITIONS RECEIVED IN LAST PERIOD

At the time the Agenda was compiled no Petitions had been received.

15 OFFICERS REPORTS TO COUNCIL

15.1 OPERATIONAL AND CAPITAL BUDGETS AND RATES RESOLUTION 2024/25

File Number: 10.47

Author: David Spinks, Director People & Finance

Authoriser: Dave Stewart, Chief Executive Officer

Strategic Plan Reference

Key Priority Area: 2 Deliver quality infrastructure and services.

Strategic Outcome: 2.4 The organisation has a corporate culture that delivers quality customer service, encourages innovation and has high standards of accountability.

1. PURPOSE

- 1.1 The purpose of this report is to present Council with the Operational Budget, Capital Works Budget, and rates resolution for 2024/25.

2. BACKGROUND

- 2.1 Each year the Council is responsible for preparing and adopting budget estimates for the coming financial year.
- 2.2 As part of this Council sets the level of rates and charges necessary to generate the income required to deliver the services detailed in the budget.
- 2.3 The Council also sets fees and charges for the provision of services. There were set at the 20 May ordinary council meeting.
- 2.4 The Council is the custodian of a very large asset portfolio on behalf of the community. This includes road networks, stormwater systems, a range of buildings for many different services, sporting and recreation facilities, plus walking tracks, and playgrounds. This is valued at over one billion dollars on a replacement cost basis. The operation, maintenance, and associated depreciation cost represents a significant proportion of the annual budget.
- 2.5 Council faces some financial challenges. This has been recognised in the past through its long-term financial plan which has sought to move council toward recording underlying operating surpluses.
- 2.6 However, this objective has not yet been achieved. The current financial year demonstrates this. Council entered the year budgeting for a small underlying surplus, but as reported in its monthly finance reports, for a variety of reasons a significant operating loss of \$2.379M is forecast.
- 2.7 Council's current long-term financial plan was approved in June 2023. The financial plan is under review and an update to address the above and other challenges and will be tabled for adoption either later this calendar year, or in early 2025. This budget begins the process of Council taking the necessary actions to respond to these challenges.
- 2.8 Council has held a number of workshop sessions over the past few months considering all aspects associated with the 2024/25 operational budget estimates, capital works program and financial plan.

- 2.9 The following financial statements have been included within the Budget:
- 2.9.1 Budget Income and Expenditure Statement;
 - 2.9.2 Budget Capital Works Program;
 - 2.9.3 Cash flow statement.
- 2.10 As part of the budget process, information on the capital and operational budgets has been provided to the community for feedback. This is further discussed below and a summary of the submissions received during the budget consultation period, is provided in the attached papers. The budget submissions were reviewed by Council at workshops on 22 April and 13 May 2024.
- 2.11 Council recognises the proposed rate increase is significant. Council already has a hardship policy and processes in place to assist those experiencing difficulty in paying their rates. However, Council has reviewed its policy to extend the assistance available. This matter is addressed in a separate report on this Council meeting agenda.

3. STATUTORY REQUIREMENTS

- 3.1 The *Local Government Act 1993* requires that the Chief Executive Officer must prepare estimates of Council's revenues and expenditure for each financial year. The budget estimates are to contain details of the following:
- 3.1.1 The estimated revenue of the Council;
 - 3.1.2 The estimated expenditure of the Council;
 - 3.1.3 The estimated borrowings by the Council; and
 - 3.1.4 The estimated capital works of the Council.
- 3.2 Part 9 of the *Local Government Act 1993* provides Council with the ability to determine the rates and charges that may be applied to properties within its municipal area.
- 3.3 The Act requires that the budget estimates must be set by Council not earlier than 1 June and not later than 31 August.
- 3.4 Estimates for the financial year must be adopted by the Council, with or without alteration, by absolute majority.

4. OPERATING BUDGET

- 4.1 Council's 2024/25 budget, Attachment 1, shows an overall operating deficit of \$0.527M.
- 4.2 The budgeted underlying operating result, which removes capital and non-recurring items, and which is regarded as a better performance measure, is a deficit of \$2.12M.
- 4.3 There are a number of matters influencing this budget and these are discussed as follows.
- 4.4 *Underlying operating deficits.* Council has been recording underlying operating deficits on a regular basis for an extended period of time. This is not a sustainable financial practice. Council has recognised this, and previous versions of Council's long-term financial plan have sought to move Council to underlying operating surpluses. However, this has not been achieved.
- 4.5 Council is currently forecasting an underlying operating deficit for the current financial year of \$2.379M. It entered the year budgeting for a small underlying surplus.

- 4.6 It is important that Council moves to recording modest underlying operating surpluses to provide a buffer against unexpected costs, unexpected events eg costs arising from storm events, and to provide funds for asset renewal.
- 4.7 *Depreciation.* One of the major reasons for Council forecasting an underlying deficit in the current year, and budgeting for another in 2024/25, is an increase in depreciation costs. The reasons for this have been set out in the finance reports tabled monthly at Council meetings, and discussed in the budget workshops, and they are:
- 4.7.1 The revaluation of the Stormwater asset class in which substantially increased valuations;
 - 4.7.2 The estimated impacts of the 2023/24 revaluations of the Open Space and Buildings asset classes;
 - 4.7.3 The indexation of asset values to reflect increasing asset replacement costs (for classes not being revalued this year);
 - 4.7.4 The estimated impact of the capitalisation of completed capital works currently classified as work in progress; and
 - 4.7.5 The bringing to account in 2024/25 of the streetlighting asset class.
- 4.8 In two years this has seen depreciation increase from \$12.565M for the year ended 30/6/23 to a budget for 2024/25 of \$16.49M.
- 4.9 *Cash position.* Again, as reported in the monthly finance reports, Council's cash position is at low levels. This follows a large capital works program, including Kingston Park and the CBD, over recent years. It is important that the cash position is restored to more sustainable levels.
- 4.10 *Kingston Park development and borrowings.* Delays with the development of further stages of Kingston Park are also impacting on Council's cash position, meaning intended debt retirement needs to be delayed. Council currently has \$13.922M of debt and the current financial plan assumes all debt will be extinguished by 2027/28 and with the majority, some \$9.1M, being repaid in 2024/25 and 2025/26. However, this will not be able to occur. All of Council's current loans of \$13.922M mature in June 2024 and January 2025 and will need to be rolled over and new terms entered into which will result in increased interest costs. In 2024/25 interest cost is budgeted at \$610,000. Based on current knowledge and forecasts it is not expected that any debt reduction will take place until 2026/27.
- 4.11 *Employee costs.* The budget includes an increase in employee costs from \$18.07M to \$19.83M or 9.7%. This increase primarily represents the 4% salary and wage increase pursuant to Council's enterprise agreement, together with some additional employee positions to continue Council's service to a growing community. Following discussion at the workshops with councillors, the filling of these roles will be staggered across the year to reduce the financial effect to half.
- 4.12 *Council investment.* Council holds an ownership interest in Southern Waste Solutions (SWS) by way of a 20% ownership of the Copping Refuse Site Joint Authority and an 8% ownership of Copping C-Cell Pty Ltd as Trustee. Budgeting for the annual return on the investment in SWS is subjective as it is based on the financial performance of SWS. For the current year Council has budgeted for a return of \$350,000, however indications are for a return in the order of \$1M. Council's return in 2022/23 was \$1.069M. The budget for 2024/25 initially proposed an amount of \$600,000 being more indicative of returns over the last 4-5 years. However, following discussion at the workshops with councillors, and updated information from SWS, this amount has been increased to \$1M

to better reflect more recent returns, and expected returns, and to reduce the forecast underlying deficit.

- 4.13 It is due to the accumulation of these issues that a rate increase has been proposed to improve Council's financial position for the present, and future. This is further discussed below in Rates and Charges.

5. CAPITAL BUDGET

- 5.1 The total capital works budget for 2024/25, including plant replacement, is \$10.998M.
- 5.2 Management and councillors have spent considerable time throughout the budget process and workshops considering the capital works priorities.
- 5.3 Part of the considerations of the capital works program has been to be delineate between those works which are renewal in nature, and those which are for new assets or upgrade assets. In practice of course, this separation is not always as clear cut as this as sometimes works can involve a combination. However, taken as a whole, the split is as follows:
- 5.3.1 Capital works – asset renewal/replacement \$5.52M;
- 5.3.2 Capital works – new asset \$2.24M;
- 5.3.3 Capital works – Asset upgrade \$1.45M; and
- 5.3.4 Plant – new and replacement \$1.78M.
- 5.4 The program is funded through a combination of cash generated from operations, reserves, proceeds from the sale of assets (plant and fleet) and grant funds.
- 5.5 The capital works schedule as per Attachment 2 outlines the 2024/25 program and provides an indication of the program for the following four years. The projects identified for years two to five are subject to review and confirmation as part of each annual budget cycle.

6. RATES AND CHARGES

- 6.1 The 2024/25 budget is based on a 12% rates increase. This applies to all rate types (except fire) and minimums. In the case of waste charges, additional to this is the increase in the statewide waste levy.
- 6.2 The 2024/25 year is also subject to property value indexation by the Valuer-General. Every six years property values undergo a full revaluation process. For Kingborough a revaluation last occurred two years ago with effect from 1 July 2022. Each two years between revaluations, property values are indexed to reflect market movements. The Valuer-General has released the applicable property value adjustment factors and the only properties to be affected are those classified as industrial with a 10% adjustment applicable. This indexation is revenue neutral to Council as the rate in the dollar has been lowered proportionally.
- 6.3 Council's rates and charges are proposed at (rates are rate in the dollar of property capital value):

	2023/24	2024/25
General rate Commercial	0.435502	0.487762
General rate Industrial	0.401168	0.408462
General rate - other	0.208306	0.233303

	2023/24	2024/25
General rate - minimum	\$399	\$447
Stormwater rate	0.006753	0.007563
Stormwater minimum	\$80	\$90
Garbage collection charge – 80 litre, 120/140 litre, 240 litre respectively	\$188, \$266, \$421	\$221, \$314, \$504. Note that these amounts also include the increase in the state waste levy of \$10, \$16 and \$32 respectively.
Recycling collection charge – 140 litre and 240 litre respectively	\$87, \$133	\$97, \$149
Greenwaste (FOGO) collection charge	\$110	\$123

- 6.4 The Fire Service Levy is a State government charge collected by councils and forwarded to the State Fire Commission. The levy for Kingborough is increasing from \$1.972M to \$2.131M or 8%. The minimum levy is \$49. The rates that will apply to the various fire service categories, as a rate in the dollar of property capital value, are as follows:
- 6.4.1 Permanent brigade 0.043246
- 6.4.2 Volunteer brigade 0.013547
- 6.4.3 General land 0.011831
- 6.5 The Local Government Act 1993 provides that penalty and interest charges may be levied to late payments of rates. It is proposed for 2024/25 an interest rate of 10.14% is applied and, consistent with prior practice, a penalty amount of 5%. It is to be noted the penalty is a one-off charge based on the rates instalment unpaid, whereas interest is applied on an ongoing basis to the amount in arrears.
- 6.6 The 12% rate increase will mean an average residential ratepayer owning a property with a capital value of \$650,000 will receive an increase of \$232.40 for the year. Note that individual ratepayers may receive increases that differ slightly from a flat 12% due to the effect of the increase in the state waste levy and the fire service levy.
- 6.7 Council recognises that the proposed 12% increase is significant but for the reasons noted above in Section 4 considers this action as needed.
- 6.8 Council has historically sought to keep rate increases as low as possible. Over the last five years rate increases have been less than the consumer price index (CPI). The CPI, given its purpose as an indicator of consumer price increases, is not a measure of the cost increases facing the local government sector. Nonetheless it is a comparison often used by the public.
- 6.9 Every year the Local Government Association of Tasmania (LGAT) publishes the council cost indicator (CCI). The CCI is aimed to provide a better indicator of the cost increases associated with the delivery of local government services, recognising that the CPI alone does not reflect cost increases across the range of council services. The CCI uses a wage price index (with a 30% weighting), the CPI (20% weighting) and a road and bridge construction cost index (50% weighting). Over the last five years Council rate increases have been less than the CCI.
- 6.10 Council traditionally compares itself to, and has taken pride from the fact, that its average rates have been the lowest of Tasmania's metropolitan councils (Hobart, Launceston,

Clarence, Glenorchy, Devonport and Burnie). Comparison data compiled for the Future of Local Government Review (and available on their website) showed that for the 2021/22 year Kingborough average rates per property of \$1,768 were second lowest of the seven metropolitan councils and for 2020/21 lowest. Data for 2022/23 is not available.

- 6.11 SGS Economics and Planning recently issued its 2024 update of its annual cities and regions wellbeing index. This is an index that measures for each local government area in Australia a range of wellbeing indicators - economic factors, income and wealth, employment and skills, housing, health, equality community and worklife balance and environment. In the income and wealth measures, Kingborough ranked the best in Tasmania and 84th nationally.
- 6.12 Similarly, the Australian Bureau of Statistics produces what is known as the Socio-Economic Indexes for Areas (SEIFA). This ranks areas of Australia, including local government areas, according to their relative socio-economic advantage and disadvantage using Census data. This index shows that Kingborough ranks low for relative economic disadvantage being the second lowest in Tasmania and in the lowest 14% nationally.
- 6.13 These independent indicators show, that at a broad level, Kingborough ratepayers are relatively advantaged economically. However, it is recognised this does not apply in every circumstance and that the increase in rates and charges might cause financial hardship. Council has a financial hardship policy which provides assistance to ratepayers who may be experiencing difficulty in meeting financial obligations to council due to genuine financial hardship. The policy provides various options for relief including flexible payment arrangements, payment deferrals, waiver of penalty and interest charges, and remissions. However, Council has reviewed its policy to extend the assistance available. This matter is addressed in a separate report on this Council meeting agenda.
- 6.14 Council's long term financial plan has been subject to a review and update as part of the budget cycle. This review is not yet finalised. The plan seeks to address the challenges noted above such as ongoing underlying deficits, additional costs, the cash position and ensuring funds are available in the future for required asset renewal.
- 6.15 It is also important that Council increases its financial resilience as part of prudent risk management and is better able to respond to unexpected circumstances and events. COVID has been a recent example of this. Council is also mindful of the ever present risk of natural disaster and storm and other events and the financial consequences this gives rise to, in terms of community infrastructure and event response and recovery programs.
- 6.16 The aim is to place Council in a sustainable financial position to enable it to sustainably deliver on Council and community objectives. The updated financial plan will be finalised by Council and adopted in due course. The proposed rate increase of 12% for 2024/25 begins the process improving Council's financial position and resilience however it does not fully complete that task. The 2024/25 budget, despite the increase, forecasts a substantial underlying deficit of \$2.12M and Council will still be in a low cash position. In this context it is worth noting that a 1% rate increase results in additional revenue of approximately \$0.36M. Council will explore options available to it to generate additional revenue and continue its focus on managing costs, but it is likely the process of improvement will need to continue beyond 2024/25.

7. CASH FLOW

- 7.1 Council's cash balance is budgeted to increase by \$3.7M as it seeks to improve the cash position. The ultimate cash position may differ from this given it is an outcome of many variables, including the delivery of the capital works program.

8. ENVIRONMENT

- 8.1 The budget funds a range of environmental and natural area services and initiatives.

9. COMMUNICATION AND CONSULTATION

- 9.1 As part of the budget process information on the operational and capital budgets has been provided to the community for feedback. The feedback period was open for four weeks from 3 April to 1 May. Seventy-eight submissions were received.
- 9.2 Attachment 4 is the summary Engagement report of the submissions received together with officer responses. The top six themes that were expressed were:
- 9.2.1 Cost of living crisis (32 responses);
 - 9.2.2 Call for better prioritisation of capital works projects (25 responses);
 - 9.2.3 For council to focus on core business and services (18 responses);
 - 9.2.4 To cap rate increases at CPI or to increase rates at a slower pace (7 responses);
 - 9.2.5 Support for the proposed rate increase (7 responses); and
 - 9.2.6 To reduce staff/staff costs (7 responses).
- 9.3 The budget submissions were reviewed by Council at workshops on 22 April and 13 May 2024.
- 9.4 An information brochure will be included with the first rates instalment for the year. It will also be published on the website and advertised through social media.
- 9.5 A media release will be issued following Council's adoption of the budget.

10. RISK

- 10.1 Council will be in breach of the legislation if the budget estimates are not adopted as outlined under Statutory Requirements above.
- 10.2 The annual budget and annual plan (when adopted) may be inconsistent with the strategies of council, including the overall financial strategy. The outcomes to be resourced by the budget have been formulated from Council's strategic plan. Council has a financial plan approved in June 2023. As discussed above, the financial plan is under review and update. Whilst the update of the plan is not yet finalised, the development of the budget and long term financial plan have been undertaken concurrently, and the 24/25 budget is consistent with the direction of the updated draft financial plan.
- 10.3 Financial performance throughout the year may be inconsistent with the annual budget. Circumstances may occur outside the control of Council, such as major weather events, which impact upon Council's budgetary performance. Council receives monthly financial reports comparing actual performance against the budget.
- 10.4 Insufficient funding being allocated to Council owned assets may result in poor community and customer experience. Upgrade, renewal and maintenance requirements of Council's assets have been carefully considered in the formulation of the budget.

- 10.5 The ratepayers and service users may not be able to afford the rates and fees and charges required to fund the budget and the programs it delivers. As discussed above Council has a hardship policy to support ratepayers and this has been reviewed and expanded.
- 10.6 There is a risk of not addressing the financial challenges present. Council has a long history of recording annual underlying deficits and more are expected based on current forecasts. The current cash position is low and requires improvement. Both of these are issues that need to be addressed in the short term. Not addressing these issues will compromise Council's financial sustainability and resilience, and compound the challenges, and likely rate increases, required in the future.
- 10.7 The proposed rate increase of 12% for 2024/25 begins the process improving Council's financial position and resilience, however it does not fully complete that task. Council will explore options available to it to generate additional revenue and continue its focus on managing costs, but it is likely the process of improvement will need to continue beyond 2024/25 and the financial plan, currently being updated, will address this issue.

11. CONCLUSION

- 11.1 The 2024/25 operational budget, capital works program and rate resolution are presented for adoption.
- 11.2 Council faces some financial challenges and the budget begins the process of moving to a more sustainable financial position through a 12% rate increase.

12. RECOMMENDATION

That Council:

- 1 In accordance with Section 82 of the *Local Government Act 1993 (as amended)* ('the Act') adopts, by absolute majority, the estimates of revenue and expenditure (excluding estimated capital works) for the 2024/25 financial year as detailed in Attachment 1;
- 2 In accordance with Section 82(6) of the Act, by absolute majority, authorises the Chief Executive Officer to make minor adjustments up to \$50,000 to any individual estimate item as he deems necessary during the 2024/25 financial year provided that the total of the Estimates remains unaltered;
- 3 In accordance with Section 90 of the Act, makes a General Rate component for land within the municipal area for the period 1 July 2024 to 30 June 2025 of 0.233303 cents in the dollar of capital value, in respect of all rateable land within the municipal area;
- 4 Pursuant to Section 107 of the Act, by absolute majority, hereby varies the General Rate component (as previously made) for land within the municipal area which is used or predominantly used for industrial purposes to 0.408462 cents in the dollar of capital value of such rateable land;
- 5 Pursuant to Section 107 of the Act, by absolute majority, hereby varies the General Rate component (as previously made) for land within the municipal area which is used or predominantly used for commercial purposes to 0.487762 cents in the dollar of capital value of such rateable land;
- 6 Pursuant to Section 90(4) of the Act, in making a General Rate, sets a minimum amount of \$447, in respect of all rateable land within the municipal area for the period 1 July 2024 to 30 June 2025;
- 7 Pursuant to Section 129(4) of the Act, by absolute majority, determines that for a member of the class of ratepayers' whose liability to pay the minimum rate assessed in accordance with this Resolution Part 6 arises for more than one property in the municipal

area a remission of the Minimum Rate requirement shall automatically be granted for such of that members properties which:-

- a) only have erected upon them a boat shed, jetty, ramp or similar structure for access to littoral or riparian waters; or
 - b) do not have the qualities of a minimum lot, as defined by the Local Government (Building and Miscellaneous Provisions) Act 1993 (except where such land could be adhered to other lands in the same ownership so as to comprise a block which has the qualities of a minimum lot); and
 - c) the above remission may be withdrawn where the rates have not been paid in full by the due date;
- 8 Pursuant to Section 94(1) of the Act, makes the following charges for land within the municipal area for the period 1 July 2024 to 30 June 2025:
- a) a Garbage Collection Charge of \$221 for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 80-litre mobile garbage bin, whether that service is used or not;
- 9 Pursuant to Section 94(3A) of the Act, by absolute majority determines to vary the Garbage Collection Charge as follows:
- a) for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 120-litre or 140-litre mobile garbage bin the service charge is varied to \$314;
 - b) for each residential, industrial or commercial unit that is provided with a Council garbage collection service utilising a 240-litre mobile garbage bin the service charge is varied to \$504;
- 10 Pursuant to Section 94(1) of the Act, makes the following charges for land within the municipal area for the period 1 July 2024 to 30 June 2025:
- a) a Recycling Collection Charge of \$97 for each residential, industrial or commercial unit that is provided with a Council recycling collection service utilising a 140-litre mobile recycling bin, whether that service is used or not;
- 11 Pursuant to Section 94(3A) of the Act, by absolute majority determines to vary the Recycling Collection Charge as follows:
- a) for each residential, industrial or commercial unit that is provided with a Council recycling collection service utilising a 240-litre mobile recycling bin the charge is varied to \$149;
- 12 Pursuant to Section 94(1) of the Act, makes the following service rates for land within the municipal area for the period 1 July 2024 to 30 June 2025:
- a) a Green Waste (FOGO) Collection Charge of \$123 for each residential or commercial unit that is provided with a Council Green Waste (FOGO) collection service ;
- 13 Pursuant to Section 93 of the Act, makes the following service rates for land within the municipal area for the period 1 July 2024 to June 2025;
- a) a Stormwater Removal Rate of 0.007563 cents in the dollar of capital value of such rateable land within the municipal area.

- 14 Pursuant to Section 93(3) of the Act, in making a Stormwater Removal Rate sets a minimum amount of \$90, in respect of all rateable land within the municipal area for the period 1 July 2024 to June 2025;
- 15 Pursuant to Section 129(4) of the Act, by absolute majority, determines that for a member of the class of ratepayers' whose liability to pay the Stormwater Removal Rate assessed in accordance with this Resolution Part 13 arises for more than one property in the municipal area a remission of the Stormwater Removal Rate shall automatically be granted for such of that members properties which:-
- a) only have erected upon them a boat shed, jetty, ramp or similar structure for access to littoral or riparian waters; or
 - b) do not have the qualities of a minimum lot, as defined by the Local Government (Building and Miscellaneous Provisions) Act 1993 (except where such land could be adhered to other lands in the same ownership so as to comprise a block which has the qualities of a minimum lot); and
 - c) the above remission may be withdrawn where the rates have not been paid in full by the due date;
- 16 Pursuant to Section 93A of the Act and the provisions of the *Fire Service Act 1979 (as amended)*, makes the following rates for land within the municipal area for the period 1 July 2024 to 30 June 2025:
- a) a Permanent Brigade District Fire Rate of 0.043246 cents in the dollar of capital value, subject to a minimum amount of \$49 in respect of all rateable land within the Permanent Brigade Rating District.
 - b) a Volunteer Brigade District Fire Rate of 0.013547 cents in the dollar of capital value, subject to a minimum amount of \$49 in respect of all rateable land within Volunteer Brigade Rating District.
 - c) a General Land Fire Rate of 0.011831 cents in the dollar of capital value, subject to a minimum amount of \$49 in respect of all rateable land within the municipal area, which is not within the Permanent Brigade Rating District, or the Volunteer Brigade Rating District;
- 17 Pursuant to Section 124 of the Act, resolves the rates for 2024/25 shall be payable in four instalments, the dates by which the rates are due to be paid are:
- | | |
|-------------------|-----------------|
| First Instalment | 15 August 2024 |
| Second Instalment | 31 October 2024 |
| Third Instalment | 31 January 2025 |
| Fourth Instalment | 30 April 2025 |
- 18 Pursuant to Section 128 of the Act, resolves where an amount of rates remains unpaid after the due date, a penalty of 5% of the unpaid amount, together with interest on the unpaid amount at a rate of 10.14% per annum calculated daily in arrears, shall be applied;
- 19 Pursuant with Sections 89A, 92 and 109N of the Act resolves:
- a) if a supplementary valuation is made of any land prior to 30 June 2025, the Chief Executive Officer may at his discretion adjust the amount payable in respect of any or all rates for that land for that financial year in line with the new valuation; and
 - b) If a rates notice is issued by the Chief Executive Officer under sub-clause (a), the amount shown as payable on that notice is due to be paid within 30 days of the date on which that notice is issued.

20 Pursuant to Section 82 of the Act:

- a) adopts the Capital Works Program for the 2024/25 financial year as detailed in the Annual Estimates, Attachment 2;
- b) notes the draft Capital Works programs proposed for financial years 2025/26, 2026/27, 2027/28 and 2028/29 as detailed in Attachment 2 which remain subject to change depending on other priorities being identified and financial resources which may be available at the time; and
- c) in accordance with section 82(6) of the Act, by absolute majority, authorises the Chief Executive Officer to make minor adjustments up to \$100,000 to any individual estimate item as he deems necessary during the 2024/25 financial year provided that the total of the Estimates remains unaltered.

ATTACHMENTS

- 1. Operational Budget Estimates**
- 2. Capital Works Program**
- 3. Budget Statement of Cash Flows**
- 4. Budget Consultation**

Public Copy

Kingborough



OPERATIONAL BUDGET ESTIMATES 2024/25

Public Copy

27/05/2024

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

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KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

341,022

Summary Operating Statement All

	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 FORECAST 2023/24
Income					
Rates - All	41,368,400	36,490,000	36,390,000	4,878,400	4,983,825
Income Levies	2,130,700	1,972,000	1,972,000	158,700	119,445
Statutory Fees & Fines	1,902,100	2,279,000	2,089,000	(376,900)	(314,843)
User Fees	1,695,370	1,604,720	1,604,720	90,650	17,628
Grants Recurrent	3,000,000	3,094,100	3,344,100	(94,100)	(309,038)
Contributions - Cash	227,000	223,000	223,000	4,000	(45,715)
Reimbursements	1,325,100	1,240,000	1,240,000	85,100	(1,457)
Other Income	784,100	784,200	784,200	(100)	(98,432)
Internal Charges Income	220,000	220,000	220,000	(0)	(18)
Total Income	52,652,770	47,907,020	47,867,020	4,745,750	4,351,396
Expenses					
Employee Costs	19,828,636	18,071,014	18,067,965	(1,757,622)	(464,577)
Expenses Levies	2,130,700	1,972,000	1,972,000	(158,700)	(145,842)
Loan Interest	610,000	33,000	33,000	(577,000)	(610,000)
Materials and Services	13,402,310	12,241,476	12,859,525	(1,160,834)	(1,579,107)
Other Expenses	4,577,436	4,370,580	4,370,580	(206,856)	420,044
Internal Charges Expense	220,000	220,000	220,000	(0)	40,528
Total Expenses	40,769,082	36,908,070	37,523,070	(3,861,012)	(2,338,953)
Net Operating Surplus/(Deficit) before:	11,883,688	10,998,950	10,343,950	884,738	2,012,443
Depreciation	16,490,000	12,902,000	14,521,000	(3,588,000)	(1,969,000)
Loss/(Profit) on Disposal of Assets	500,000	500,000	(109,000)	(0)	(609,000)
Net Operating Surplus/(Deficit) before:	(5,106,312)	(2,403,050)	(4,068,050)	(2,703,262)	(565,557)
Interest	400,000	520,000	370,000	(120,000)	30,000
Dividends	1,478,000	1,440,000	1,478,000	38,000	(0)
Share of Profit from Invest. In Assoc	105,000	100,000	100,000	5,000	5,000
Investment Copping	1,000,000	350,000	350,000		
NET OPERATING SURPLUS/(DEFICIT)	(2,123,312)	6,950	(1,770,050)	(2,130,262)	119,443
Grants Capital	596,000	1,700,000	1,700,000	(1,104,000)	(1,572,376)
Contributions - Capital	0	0	0	(0)	(238,686)
Contributions - Non Monetary Assets	1,000,000	1,000,000	1,000,000	(0)	(0)
Initial Recognition of Infrastructure Assets	0	0	0	(0)	(0)
NET SURPLUS/(DEFICIT)	(527,312)	2,706,950	929,950	(3,234,262)	(1,691,619)
Adjustment for Profit on Sale of Land			(609,000)		
UNDERLYING RESULT	(2,123,312)	6,950	(2,379,050)	(2,130,262)	119,443
TOTAL CASH GENERATED	14,366,688	12,908,950	12,750,950	1,457,738	2,088,443

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

GOVERNANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
RATES AND FIRE LEVIES					
General Rate	33,346,400	29,580,000	29,437,323	3,766,400	3,909,077
Fire Levy - General Land	425,700	402,000	404,625	23,700	21,076
Fire Levy - Permanent Brigade	515,300	470,000	479,303	45,300	35,997
Fire Levy - Volunteer Brigade	1,189,700	1,100,000	1,127,327	89,700	62,373
TOTAL RATES AND LEVIES	35,477,100	31,552,000	31,448,578	3,925,100	4,028,522
USER FEES					
KWS Corporate Support	99,750	95,000	96,680	4,750	3,070
TOTAL USER FEES	99,750	95,000	96,680	4,750	3,070
GRANTS RECURRENT					
Grants - Federal	3,000,000	2,760,000	3,010,001	240,000	(10,001)
TOTAL RECURRENT GRANTS	3,000,000	2,760,000	3,010,001	240,000	(10,001)
GRANTS CAPITAL					
Grants - Federal Capital	596,000	1,100,000	511,000	(504,000)	85,000
Grants - State Capital	0	600,000	1,657,376	(600,000)	(1,657,376)
TOTAL CAPITAL GRANTS	596,000	1,700,000	2,168,376	(1,104,000)	(1,572,376)
OTHER INCOME					
Carrying Amount of Assets Retired	(500,000)	(500,000)	109,000	0	(609,000)
Contributions - Capital Works	0	0	238,686	0	(238,686)
Contributions - Public Open Space	147,000	140,000	191,215	7,000	(44,215)
Contributions - Non Monetary Assets	1,000,000	1,000,000	1,000,000	0	0
Interest On Overdue Rates	73,500	70,000	94,367	3,500	(20,867)
Investment Copping	1,000,000	350,000	350,000	650,000	650,000
Motor Tax Reimbursement	294,000	280,000	280,000	14,000	14,000
Pensioner Rate Remission (State Govt)	1,325,100	1,240,000	1,326,557	85,100	(1,457)
Share of Profits/(Losses) of Invest. In Assoc	105,000	100,000	100,000	5,000	5,000
Sundry Receipts	2,100	2,000	1,613	100	487
Tas Water Dividend	1,478,000	1,440,000	1,478,000	38,000	0
TOTAL OTHER INCOME	4,924,700	4,122,000	5,169,437	802,700	(244,737)
TOTAL INCOME	44,097,550	40,229,000	41,893,073	3,868,550	2,204,477
EXPENSES					
TOTAL EMPLOYEE BENEFITS	490,882	419,260	425,058	(71,622)	(65,824)
MATERIALS AND SERVICES					
Consultancy Services	31,500	30,000	35,565	(1,500)	4,065
Derwent Estuary Monitoring	29,400	28,000	28,537	(1,400)	(863)
Hobart City Deal	94,500	90,000	90,000	(4,500)	(4,500)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

GOVERNANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
Internal Audit Fees	60,000	50,000	50,050	(10,000)	(9,950)
New Equipment & Furniture	0	0	596	0	596
Plant and Vehicles Costs	12,600	12,000	16,277	(600)	3,677
Telephone	900	1,200	1,063	300	163
TOTAL MATERIALS AND SERVICES	228,900	211,200	222,089	(17,700)	(6,811)
OTHER EXPENSES					
Advertising & Marketing	4,200	4,000	7,741	(200)	3,541
Audit Committee (Sitting Fees)	13,650	13,000	12,567	(650)	(1,083)
Citizenship Ceremony	3,150	3,000	3,332	(150)	182
Council Elections	20,000	0	17,443	(20,000)	(2,557)
Council Functions	6,300	6,000	3,399	(300)	(2,901)
Councillors Allowances	441,000	420,000	426,761	(21,000)	(14,239)
Councillors Conferences	4,200	4,000	5,593	(200)	1,393
Councillors Expenses	6,300	6,000	4,585	(300)	(1,715)
Councillors Mayoral Vehicle Expenses	1,500	0	1,666	(1,500)	166
Councillors P.A. Insurance	1,000	1,000	402	0	(598)
Donations	12,600	12,000	11,600	(600)	(1,000)
K Comm Enterprise Centre	36,750	35,000	35,000	(1,750)	(1,750)
Kingborough Community Awards	2,000	0	0	(2,000)	(2,000)
Land Tax	567,000	540,000	538,313	(27,000)	(28,687)
Legal Fees	10,500	10,000	5,020	(500)	(5,480)
Mayoral Donations	4,200	4,000	5,013	(200)	813
Rate Remissions - Council Other	15,750	15,000	14,019	(750)	(1,731)
Rate Remissions - Government	1,260,000	1,200,000	1,264,727	(60,000)	4,727
Rate Remissions - Fire Pensioner	65,100	62,000	63,104	(3,100)	(1,996)
Staff Functions	4,200	4,000	4,962	(200)	762
Southern Metro Bicycle Program	15,000	13,000	12,000	(2,000)	(3,000)
Subscriptions - LGAT	73,500	70,000	69,023	(3,500)	(4,477)
Subscriptions - Other	2,100	2,000	1,621	(100)	(480)
Sundry	10,500	10,000	7,170	(500)	(3,330)
TOTAL OTHER EXPENSES	2,580,500	2,434,000	2,515,061	(146,500)	(65,439)
FIRE LEVIES EXPENSE					
Fire Levy - General Land	425,700	402,000	402,445	(23,700)	(23,255)
Fire Levy - Permanent Brigade	515,300	470,000	474,123	(45,300)	(41,177)
Fire Levy - Volunteer Brigade	1,189,700	1,100,000	1,108,291	(89,700)	(81,410)
TOTAL FIRE LEVIES EXPENSE	2,130,700	1,972,000	1,984,859	(158,700)	(145,842)
DEPRECIATION	2,000	235,000	2,050	233,000	50
TOTAL EXPENSES	5,432,982	5,271,460	5,149,117	(161,522)	(283,865)
TOTAL SURPLUS/ DEFICIT	38,664,568	34,957,540	36,743,956	3,707,028	1,920,612

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

FINANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
STATUTORY FEES AND FINES					
Charges - Certificates	270,000	270,000	258,571	0	11,429
Recovered Legal & Collection Costs	0	10,000	5,020	(10,000)	(5,020)
TOTAL FEES AND FINES	270,000	280,000	263,591	(10,000)	6,409
OTHER INCOME					
Bruny Island PO Commissions	59,000	58,000	53,138	1,000	5,862
Commissions	2,000	4,000	3,015	(2,000)	(1,015)
Fire Levy	85,200	72,000	75,954	13,200	9,246
Interest - Bank & Investments	400,000	520,000	370,000	(120,000)	30,000
Sundry Receipts	2,000	2,000	1,722	0	278
TOTAL OTHER INCOME	548,200	656,000	503,830	(107,800)	44,370
ONCOSTS					
Oncost Recovery - Garbage Rates	150,000	150,000	150,000	0	0
TOTAL ONCOSTS	150,000	150,000	150,000	0	0
TOTAL INCOME	968,200	1,086,000	917,421	(117,800)	50,779
EXPENSES					
TOTAL EMPLOYEE BENEFITS	1,422,566	1,199,760	1,199,690	(222,806)	(222,876)
MATERIALS AND SERVICES					
Consultants	15,000	8,000	9,365	(7,000)	(5,635)
Contractors	6,000	3,000	5,213	(3,000)	(787)
New Equipment & Furniture	1,000	0	815	(1,000)	(185)
Plant and Vehicles Costs (Internal)	25,000	25,000	21,861	0	(3,139)
Stationery	15,000	15,000	14,479	0	(521)
Telephone	107,000	90,000	100,837	(17,000)	(6,163)
TOTAL MATERIALS AND SERVICES	169,000	141,000	152,570	(28,000)	(16,430)
OTHER EXPENSES					
Advertising & Marketing - Finance	500	1,000	520	500	20
Advertising & Marketing - Rates	500	1,000	520	500	20
Audit Fees (External)	60,000	56,000	50,066	(4,000)	(9,934)
Bank Charges	104,000	104,000	105,497	0	1,497
Collection Costs & Commissions	13,000	12,000	12,253	(1,000)	(747)
Fringe Benefits Tax	105,000	105,000	97,660	0	(7,340)
Insurance - Councillors & Officers Liability (Fidelity)	46,000	48,000	43,954	2,000	(2,046)
Insurance - Industrial Special Risk	275,000	210,000	249,242	(65,000)	(25,758)
Insurance - Public Liability	275,000	345,000	244,706	70,000	(30,294)
Legal Fees & Retainers	15,000	10,000	6,426	(5,000)	(8,574)
Minor Cash Discrepancies	0	0	(48)	0	(48)
Printing - Finance	5,000	6,000	4,197	1,000	(803)
Notices - Rates	13,000	12,000	6,967	(1,000)	(6,033)
Postage - Finance	21,000	20,000	17,240	(1,000)	(3,760)
Postage - Rates	81,000	65,000	69,766	(16,000)	(11,234)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

FINANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
Post Office Expenses	31,000	31,000	29,057	0	(1,943)
Sundry - Finance	500	500	460	0	(40)
Sundry - Rates	500	500	260	0	(240)
Valuation Fees	100,000	98,000	125,880	(2,000)	25,880
TOTAL OTHER EXPENSES	1,146,000	1,125,000	1,064,625	(21,000)	(81,375)
DEPRECIATION	64,000	68,000	64,050	4,000	50
LOAN INTEREST	610,000	33,000	0	(577,000)	(610,000)
TOTAL EXPENSES	3,411,566	2,566,760	2,480,935	(844,806)	(930,631)
TOTAL SURPLUS/ DEFICIT	(2,443,366)	(1,480,760)	(1,563,514)	(962,606)	(879,852)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

INFORMATION SERVICES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
OTHER INCOME					
Sundry Receipts	0	0	45	0	(45)
TOTAL OTHER INCOME	0	0	45	0	(45)
TOTAL INCOME	0	0	45	0	(45)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	1,863,786	1,551,760	2,547,785	(312,026)	683,999
MATERIALS AND SERVICES					
Computer - Consumables	10,500	10,300	5,720	(200)	(4,780)
Computer - Hardware Maintenance	55,000	40,000	49,947	(15,000)	(5,053)
Computer - Minor Upgrades	7,000	7,000	5,518	0	(1,482)
Computer - Software Maintenance	595,000	500,000	593,513	(95,000)	(1,487)
Digital Imagery Capture	25,000	25,000	12,520	0	(12,480)
Equipment Maintenance - Contractors	27,400	27,400	31,541	0	4,141
Equipment Maintenance - Materials	13,600	13,600	6,820	0	(6,780)
IT Contract Services	73,000	71,000	76,699	(2,000)	3,699
New Equipment & Furniture - IT	6,000	6,000	3,840	0	(2,160)
New Equipment & Furniture - Customer Service	6,000	12,000	6,147	6,000	147
Plant and Vehicle Costs	10,000	9,500	11,429	(500)	1,429
Telephone	7,000	7,300	4,679	300	(2,321)
TOTAL MATERIALS AND SERVICES	835,500	729,100	808,373	(106,400)	(27,127)
OTHER EXPENSES					
Records Storage	44,000	44,000	39,240	0	(4,760)
Subscriptions	1,000	1,000	556	0	(444)
Sundry	600	600	300	0	(300)
TOTAL OTHER EXPENSES	45,600	45,600	40,097	0	(744)
DEPRECIATION	205,000	190,000	205,315	(15,000)	315
TOTAL EXPENSES	2,949,886	2,516,460	3,601,570	(433,426)	656,444
TOTAL SURPLUS/ DEFICIT	(2,949,886)	(2,516,460)	(3,601,525)	(433,426)	656,399

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

PEOPLE & SAFETY	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
EXPENSES					
TOTAL EMPLOYEE BENEFITS	462,985	391,660	381,652	(71,325)	(81,333)
MATERIALS AND SERVICES					
Consultants	75,000	10,000	5,903	(65,000)	(69,098)
Contractors	0	0	0	0	0
New Equipment & Furniture	2,000	600	318	(1,400)	(1,682)
Plant and Vehicles Costs (Internal)	10,500	10,000	9,583	(500)	(917)
Telephone	0	0	0	0	0
TOTAL MATERIALS AND SERVICES	87,500	20,600	15,804	(66,900)	(71,696)
OTHER EXPENSES					
Employee Assistance Service	7,000	6,000	5,685	(1,000)	(1,315)
Legal Fees & Technical Advice	25,000	25,000	22,486	0	(2,514)
Postage	600	600	300	0	(300)
Printing	600	600	300	0	(300)
Risk Management - General Expenses	25,000	25,000	16,990	0	(8,010)
Risk Management - Drug & Alcohol Testing	1,000	0	755	(1,000)	(245)
Risk Management - Employee Security	1,500	0	1,484	(1,500)	(16)
Staff Recruitment Costs (General)	20,000	20,000	19,390	0	(610)
Staff Tea & Coffee	12,000	7,000	11,742	(5,000)	(258)
Sundry	3000	3,000	1,661	0	(1,339)
TOTAL OTHER EXPENSES	95,700	87,200	80,794	(8,500)	(14,906)
DEPRECIATION	0	2,400	0	2,400	0
TOTAL EXPENSES	646,185	501,860	478,250	(144,325)	(167,935)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMMUNICATIONS	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
EXPENSES					
TOTAL EMPLOYEE COSTS	297,908	205,292	228,058	(92,616)	(69,850)
MATERIALS AND SERVICES					
Consultancy Services	10,000	10,000	5,020	0	(4,980)
New Equipment & Furniture	1,000	2,000	1,005	1,000	5
Plant and Vehicles Costs - Internal	2,500	2,000	2,773	(500)	273
Telephone	300	666	306	366	6
TOTAL MATERIALS AND SERVICES	13,800	14,666	9,103	866	(4,697)
OTHER EXPENSES					
Communications (Advertising)	20,000	20,000	13,462	0	(6,538)
Community Engagement	5,000	25,000	12,520	20,000	7,520
Subscriptions - Other	1,000	2,000	933	1,000	(67)
Sundry	1,000	2,000	1,029	1,000	29
TOTAL OTHER EXPENSES	27,000	49,000	27,943	22,000	943
DEPRECIATION	1000	0	550	(1,000)	(450)
TOTAL EXPENSES	339,708	268,958	265,654	(70,750)	(74,054)
TOTAL SURPLUS/ DEFICIT	(339,708)	(268,958)	(265,654)	(70,750)	(74,054)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMPLIANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
STATUTORY FEES AND FINES					
By-Laws & Other Fees & Fines	30,000	56,000	28,417	(26,000)	1,584
Pound Fees - Dogs	5,000	5,000	4,405	0	595
Dog Registration Fees	258,000	230,000	225,859	28,000	32,141
Licence - Fees & Fines	33,000	36,000	33,558	(3,000)	(558)
Parking - Fees & Fines	110,000	112,000	108,623	(2,000)	1,377
Recovered Legal & Collection Costs	15,000	30,000	22,400	(15,000)	(7,400)
TOTAL STATUTORY FEES AND FINES	451,000	469,000	423,262	(18,000)	27,738
OTHER INCOME					
Sundry Receipts	1,000	0	1,600	1,000	(600)
TOTAL OTHER INCOME	1,000	0	1,600	1,000	(600)
TRANSFERS					
Transfers Income	(42,000)	0	0	(42,000)	(42,000)
TOTAL TRANSFERS	(42,000)	0	0	(42,000)	(42,000)
TOTAL INCOME	410,000	469,000	424,862	(59,000)	(14,862)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	983,438	872,880	904,883	(110,558)	(78,555)
MATERIALS AND SERVICES					
Contractors	5,000	5,000	3,080	0	(1,920)
Fire Hazard Inspection & Abatement	1,500	2,000	1,000	500	(500)
New Equipment & Furniture	2,500	1,000	2,485	(1,500)	(15)
Plant and Vehicles Costs (Internal)	35,000	30,000	35,814	(5,000)	814
Telephone	4,000	5,000	4,716	1,000	716
TOTAL MATERIALS AND SERVICES	48,000	43,000	47,095	(5,000)	(905)
OTHER EXPENSES					
Advertising & Marketing - Animal Control	7,500	6,000	7,256	(1,500)	(244)
Collection Costs	5,000	5,000	4,576	0	(424)
Dog Signage	500	1,000	520	500	20
Feed for Animals	1,000	1,000	827	0	(173)
Legal Fees & Retainers	40,000	30,000	38,690	(10,000)	(1,310)
Postage - Animal Notices	7,000	4,000	4,177	(3,000)	(2,823)
Pound Maintenance & Upgrade	2,000	2,000	996	0	(1,004)
Refund Fees & Charges	1,000	1,000	715	0	(285)
Sundry	10,000	6,000	10,150	(4,000)	150
TOTAL OTHER EXPENSES	74,000	56,000	67,907	(18,000)	(6,093)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMPLIANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
DEPRECIATION	0	3,600	300	3,600	300
TOTAL EXPENSES	1,105,438	975,480	1,020,185	(129,958)	(85,253)
TOTAL SURPLUS/ DEFICIT	(695,438)	(506,480)	(595,322)	(188,958)	(100,116)

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KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

KINGBOROUGH SPORTS CENTRE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
USER FEES					
Fitness Centre - Casual	12,000	10,000	11,322	2,000	678
Fitness Centre - Jack Jumpers	5,000	4,000	2,020	1,000	2,980
Fitness Centre - Membership	340,000	330,000	335,897	10,000	4,103
Fitness Centre - Programs	30,000	25,000	29,057	5,000	943
Fitness Centre - School Bookings	5,000	3,000	4,083	2,000	917
Rental - 3rd Floor (Martial Arts Etc)	33,000	30,000	31,946	3,000	1,054
Rental - Gymnastics Centre	28,000	27,000	27,568	1,000	432
Rental - Indoor Cricket Centre	15,500	15,000	15,327	500	173
Rental - Jack Jumpers Office	10,000	12,000	0	(2,000)	10,000
Rental - KSC General	3,600	3,500	3,648	100	(48)
Rental - Other Buildings	1,000	1,000	7,178	0	(6,178)
Rental - Telstra Tower	6,500	6,200	9,499	300	(2,999)
Sports Centre - Equipment Hire & Sales	300	550	404	(250)	(104)
Sports Centre - Kiosk Sales	320,000	320,000	319,135	0	865
Sports Centre - School Bookings	2,000	0	16,405	2,000	(14,405)
Sports Centre - Squash	18,000	14,000	16,099	4,000	1,901
Sports Centre - Stadium Basketball	130,000	135,000	126,220	(5,000)	3,780
Sports Centre - Stadium Jack Jumpers	35,000	24,000	43,873	11,000	(8,873)
Sports Centre - Stadium Netball	65,000	55,000	60,618	10,000	4,382
Sports Centre - Stadium Other	85,000	75,000	84,512	10,000	488
Sports Centre - Table Tennis	10,200	10,200	10,199	0	1
TOTAL USER FEES	1,155,100	1,100,450	1,155,008	54,650	92
OTHER INCOME					
KSC Advertising	4,000	3,000	3,482	1,000	518
Charges Recovered	30,000	50,000	40,197	(20,000)	(10,197)
Charges Recovered - KHS	25,000	0	0		
Sponsorship	5,000	10,000	5,020	(5,000)	(20)
Sundry Receipts	5,000	0	5,510	5,000	(510)
TOTAL OTHER INCOME	69,000	63,000	54,209	(19,000)	(10,209)
TOTAL INCOME	1,224,100	1,163,450	1,209,216	35,650	(10,116)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	1,028,422	968,091	1,006,984	(60,331)	(21,438)
SPORTS CENTRE EXPENSES					
Advertising & Marketing	1,000	1,000	520	0	(480)
Building Maintenance	90,000	85,000	66,767	(5,000)	(23,233)
Indoor Cricket Building Maintenance	2,000	2,000	1,705	0	(295)
Cleaning	30,000	23,000	25,062	(7,000)	(4,938)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

KINGBOROUGH SPORTS CENTRE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
Equipment Maintenance	11,000	11,000	10,532	0	(468)
Hire Equipment Replacement	2,000	0	1,058	(2,000)	(942)
Kiosk Purchases	150,000	150,000	148,680	0	(1,320)
Licenses and Subscriptions	15,000	15,000	11,571	0	(3,429)
Light & Power	60,000	50,000	54,994	(10,000)	(5,006)
New Equipment & Furniture	3,000	5,000	3,503	2,000	503
Plant and Vehicles Costs (Internal)	5,000	6,000	3,416	1,000	(1,584)
Purchase Sports Goods	1,000	1,000	1,263	0	263
Refund Fees & Charges	500	0	0	(500)	(500)
Stationery	1,000	500	1,030	(500)	30
Sundry	3,000	3,000	2,758	0	(242)
Telephone	1,300	1,000	1,186	(300)	(114)
Waste Disposal	6,500	6,000	6,135	(500)	(365)
Water & Sewerage	108,400	123,000	103,466	14,600	(4,934)
SPORTS CENTRE TOTAL EXPENSES	490,700	482,500	443,645	(8,200)	(47,055)
FITNESS CENTRE EXPENSES					
Advertising & Marketing	4,000	4,000	2,398	0	(1,602)
Equipment Maintenance	2,000	2,000	1,727	0	(273)
Leased Equipment	0	0	33,196	0	33,196
New Equipment & Furniture	3,000	3,000	4,022	0	1,022
Refund Fees & Charges	500	500	351	0	(149)
Subscriptions	1,500	2,000	1,750	500	250
Sundry	1,000	1,000	960	0	(40)
TOTAL FITNESS CENTRE EXPENSES	12,000	12,500	44,404	500	32,404
DEPRECIATION	683,000	550,000	613,200	(133,000)	(69,800)
TOTAL EXPENSES	2,214,122	2,013,091	2,108,233	(201,031)	(105,889)
TOTAL SURPLUS/ DEFICIT	(990,022)	(849,641)	(899,016)	(165,381)	(116,006)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

PROPERTY & RECREATION	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
STATUTORY FEES AND FINES						
By-Laws & Other Fees & Fines	100	0	89	100		11
TOTAL STATUTORY FEES AND FINES	100	0	89	100		11
USER FEES						
Fees - Burial Plots	7,000	6,000	10,200	1,000		(3,200)
Lease - Depot Bus Parking	39,000	39,000	35,360	0		3,640
Rental - 98 Beach Road Kingston	25,000	24,600	25,080	400		(80)
Rental - Adventure Bay East Cove Jetty	7,800	7,800	7,770	0		30
Rental - Alonnah Hall	1,000	600	1,571	400		(571)
Rental - Barnes Bay Hall	50	0	50	50		0
Rental - Blackmans Bay Hall	20,000	15,600	21,165	4,400		(1,165)
Rental - Dennes Point Hall	17,000	18,000	16,682	(1,000)		318
Rental - Dru Pt BBQ Shelters	700	600	815	100		(115)
Rental - Dru Pt Kiosk	4,500	3,000	4,450	1,500		50
Rental - General Halls & Buildings	4,000	3,000	4,375	1,000		(375)
Rental - Glensyn Units	14,500	14,000	13,936	500		564
Rental - Kettering South	1,000	1,200	995	(200)		5
Rental - Kingston Beach Hall	40,000	36,000	40,548	4,000		(548)
Rental - Kingston Tennis Club	660	660	300	0		360
Rental - Margate Hall	7,500	6,000	7,569	1,500		(69)
Rental - Sandfly Hall	2,200	1,200	2,274	1,000		(74)
Rental - Taroona Fire Station	5,500	3,600	5,263	1,900		237
Rental - Taroona Tennis Club	660	660	1,038	0		(378)
Rental - Twin Oval Pavillion	2,400	2,400	2,682	0		(282)
TOTAL USER FEES	200,470	183,920	202,125	16,550		(1,655)
GRANT INCOME						
Grant Income	0	250,000	214,936	(250,000)		(214,936)
TOTAL GRANT INCOME	0	250,000	214,936	(250,000)		(214,936)
OTHER INCOME						
Charges Recovered	20,000	18,000	20,941	2,000		(941)
Sundry Receipts	1,000	1,000	656	0		344
TOTAL OTHER INCOME	21,000	19,000	21,598	2,000		(598)
TOTAL INCOME	221,570	452,920	438,749	(231,350)		(217,179)
EXPENSES						
TOTAL EMPLOYEE COSTS	765,231	921,540	899,815	156,309		134,584
MATERIALS & SERVICES						
Beach House Cleaning	12,000	12,000	11,814	0		(186)
CC TV Maintenance	20,000	6,000	18,713	(14,000)		(1,287)
Civic Centre Cleaning	60,000	72,000	58,253	12,000		(1,747)
Consultancy Services	10,000	6,000	9,983	(4,000)		(18)
Fire Alarm Monitoring and Call Outs	2,000	0	1,473	(2,000)		(527)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

PROPERTY & RECREATION	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 FORECAST 2023/24
Light & Power	108,000	108,000	104,731	0	(3,269)
New Equipment & Furniture	1,500	1,200	1,475	(300)	(25)
Plant and Vehicles Costs - Internal	10,000	10,000	8,983	0	(1,017)
Property Dept Building Cleaning (Formerly Yspace)	6,000	6,000	5,973	0	(27)
Property Surveys	12,000	12,000	8,372	0	(3,628)
Recreational Planning	60,000	10,000	9,660	(50,000)	(50,340)
Security	60,000	24,000	46,052	(36,000)	(13,948)
Telephone	1,200	1,200	962	0	(238)
Transform Kingston (Grant-funded)	0	50,000	35,026	50,000	35,026
Urban Design	30,000	28,000	29,516	(2,000)	(484)
Valuations	10,000	12,000	6,000	2,000	(4,000)
Water & Sewerage	61,800	60,000	66,387	(1,800)	4,587
TOTAL MATERIALS & SERVICES	464,500	418,400	423,370	(46,100)	(41,130)
OTHER EXPENSES					
Advertising & Marketing	3,000	3,000	2,355	0	(645)
Community Consultation	3,000	3,000	1,682	0	(1,318)
Legal Fees	20,000	20,000	19,320	0	(680)
Procurement Expenses	25,000	25,000	29,705	0	4,705
Refund Fees & Charges	1,000	500	2,967	(500)	1,967
Sundry	2,400	2,400	1,770	0	(630)
TOTAL OTHER EXPENSES	54,400	53,900	57,799	(500)	3,399
DEPRECIATION	1,165,000	470,000	1,026,920	(695,000)	(138,080)
TOTAL EXPENSES	2,449,131	1,863,840	2,407,905	(585,291)	(41,226)
TOTAL SURPLUS/ DEFICIT	(2,227,561)	(1,410,920)	(1,969,156)	(816,641)	(258,405)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

TURF MAINTENANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
USER FEES					
Rental - Alonnah Oval	500	500	487	0	13
Rental - Gormley Park	1500	1,500	1,501	0	(1)
Rental - Kelvedon Oval	2500	2,500	1,311	0	1,189
Rental - Kettering Oval	1000	1,000	1,455	0	(455)
Rental - Kingston Beach Oval	3500	3,500	3,120	0	380
Rental - Leslie Vale Oval	750	750	390	0	360
Rental - Lightwood Oval 1 (Soccer)	2000	2,000	1,000	0	1,000
Rental - Lightwood Oval 2 (Cricket)	3500	3,500	3,025	0	475
Rental - Lightwood Oval 3	6000	1,000	1,256	5,000	4,744
Rental - Margate Oval	1500	1,500	1,367	0	133
Rental - Sandfly Oval	1000	1,000	1,043	0	(43)
Rental - Sherburd Park Oval	3500	3,500	2,955	0	545
Rental - Snug Oval	1500	1,500	1,681	0	(181)
Rental - Twin Oval AFL Ground	11000	10,000	10,945	1,000	55
Rental - Twin Oval Cricket Ground	16000	15,000	16,018	1,000	(18)
Rental - Woodbridge Oval	1000	1,000	1,069	0	(69)
TOTAL USER FEES	56,750	49,750	48,624	7,000	8,126
OTHER INCOME					
Salary Oncosts Recovery	323,297	315,000	323,998	8,297	(701)
TOTAL OTHER INCOME	323,297	315,000	326,271	8,297	(2,974)
TOTAL INCOME	380,047	364,750	374,894	15,297	5,153
EXPENSES					
TOTAL EMPLOYEE BENEFITS	411,796	387,200	413,385	(24,596)	1,589
TURF ACTIVITIES					
Alonnah Oval	12,000	10,000	11,549	(2,000)	(451)
Gormley park	65,000	60,000	66,223	(5,000)	1,223
Kelvedon Oval	50,000	50,000	40,908	0	(9,092)
Kettering Oval	35,000	35,000	33,214	0	(1,786)
Kingston Beach oval	65,000	60,000	72,135	(5,000)	7,135
Kingborough Sports Precinct	135,000	125,000	145,781	(10,000)	10,781
Leslie Vale Oval	10,000	10,000	13,568	0	3,568
Lightwood Park Oval 1	70,000	60,000	84,323	(10,000)	14,323
Lightwood Park Oval 2	40,000	40,000	40,618	0	618
Lightwood Park Oval 3	45,000	40,000	46,929	(5,000)	1,929
Margate Oval	50,000	45,000	52,022	(5,000)	2,022
Non Ground Specific	5,000	5,000	3,845	0	(1,155)
Sandfly Oval	25,000	25,000	23,114	0	(1,886)
Sherburd Park	55,000	55,000	57,343	0	2,343
Snug Oval	45,000	45,000	46,342	0	1,342

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

TURF MAINTENANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
Twin Oval 1 (AFL)	130,000	125,000	137,603	(5,000)	7,603
Twin Oval 2 (Cricket)	225,000	220,000	223,208	(5,000)	(1,792)
Woodbridge Oval	30,000	25,000	37,819	(5,000)	7,819
TOTAL TURF ACTIVITIES	1,092,000	1,035,000	1,136,545	(57,000)	44,545
MATERIALS & SERVICES					
New Equipment & Furniture	1,000	1,000	520	0	(480)
Plant and Vehicles Costs - Internal	24,000	24,000	24,331	0	331
Telephone	300	500	364	200	64
Water & Sewerage	55,300	45,000	42,652	(10,300)	(12,648)
TOTAL MATERIALS & SERVICES	80,600	70,500	67,867	(10,100)	(12,733)
OTHER EXPENSES					
Sundry	500	500	306	0	(194)
TOTAL OTHER EXPENSES	500	500	40,513	0	40,013
TOTAL EXPENSES	1,584,896	1,493,200	1,658,310	(91,696)	73,414
TOTAL SURPLUS/ DEFICIT	(1,204,849)	(1,128,450)	(1,283,416)	(76,399)	78,567

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMMUNITY HUB	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
USER FEES					
Lease Income - Commercial Tenancy	33,000	32,000	32,310	1,000	690
Venue Hire Income - Multi Purpose Hall	30,000	25,000	33,155	5,000	(3,155)
Venue Hire Income - Meeting Rooms	20,000	20,000	19,534	0	466
TOTAL USER FEES	83,000	77,000	84,998	6,000	(1,998)
TOTAL INCOME	83,000	77,000	84,998	6,000	(1,998)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	203,803	169,947	167,089	(33,856)	(36,714)
MATERIALS AND SERVICES					
Building Maintenance	25,000	30,000	20,089	5,000	(4,911)
Cleaning Costs	35,000	30,000	36,150	(5,000)	1,150
Contractors - Technical	6,000	6,000	6,180	0	180
Equipment Maintenance	2,000	3,200	3,108	1,200	1,108
Fire Alarm Monitoring & call outs	3,000	3,000	3,308	0	308
Light & Power	50,000	20,000	24,690	(30,000)	(25,310)
New Equipment & Furniture	1,000	1,000	1,003	0	3
Plant Maintenance	1,000	1,000	520	0	(480)
Replacement Hire Equipment	1,000	1,000	520	0	(480)
Security Monitoring	3,000	3,000	1,606	0	(1,394)
Stationery	2,000	2,000	980	0	(1,020)
Telephone	1,300	2,000	1,559	700	259
Waste Disposal	3,000	3,500	2,193	500	(807)
Water & Sewerage	9,000	9,000	9,343	0	343
TOTAL MATERIALS AND SERVICES	142,300	114,700	111,248	(27,600)	(31,052)
OTHER EXPENSES					
Advertising & Marketing	10,000	10,000	5,941	0	(4,059)
Refund Fees & Charges	0	0	81	0	81
Sundry	10,600	6,000	7,731	(4,600)	(2,869)
TOTAL OTHER EXPENSES	20,600	16,000	13,754	(4,600)	(6,846)
DEPRECIATION	237,000	140,000	211,720	(97,000)	(25,280)
TOTAL EXPENSES	603,703	440,647	503,810	(163,056)	(99,893)
TOTAL SURPLUS/ DEFICIT	(520,703)	(363,647)	(418,812)	(157,056)	(101,891)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMMUNITY RESILIENCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
EXPENSES						
TOTAL EMPLOYEE COSTS	201,124	188,135	192,773	(12,989)		(8,351)
EMERGENCY MANAGEMENT ACTIVITIES						
Emergency Services Bruny—Bruny SES	10,000	4,900	7,440	(5,100)		(2,560)
Emergency Management Committee	10,000	10,000	5,183	0		(4,817)
Resilience Program	20,000	20,000	14,478	0		(5,522)
Southern SES	17,000	14,580	21,607	(2,420)		4,607
Sparkling Conversations Program	20,000	0	0	(20,000)		(20,000)
TOTAL EMERGENCY MANAGEMENT ACTIVITIES	77,000	49,480	48,708	(27,520)		(28,292)
OTHER EXPENSES						
Plant and Vehicles Costs - Internal	2,000	2,000	1,188	0		(812)
New Equipment & Furniture	500	0	0	(500)		(500)
Sundry	2,000	2,000	980	0		(1,020)
Telephone	1,100	1,200	1,205	100		105
TOTAL OTHER EXPENSES	5,600	5,200	3,373	(400)		(2,227)
TOTAL EXPENSES	283,724	242,815	244,854	(40,909)		(38,870)
TOTAL SURPLUS/ DEFICIT	(283,724)	(242,815)	(244,854)	(40,909)		(38,870)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMMUNITY SERVICES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
GRANTS					
Community Development	0	0	51,281	0	(51,281)
TOTAL GRANTS	0	0	51,281	0	(51,281)
USER FEES					
Arts Hub Rental & Commission	1200	1,200	1,071	0	129
TOTAL USER FEES	1,200	1,200	1,071	0	129
OTHER INCOME					
Programs & Events Charges	22,000	30,000	21,672	(8,000)	328
Programs & Events Charges - Arts	8,000	0	6,670	8,000	1,330
Volunteer Program	6,000	6,000	5,507	0	493
TOTAL OTHER INCOME	36,000	36,000	33,850	0	2,150
TOTAL INCOME	37,200	37,200	86,201	0	(49,001)
EXPENSES					
TOTAL EMPLOYEE COSTS	429,642	394,699	406,864	(34,943)	(22,778)
ARTS ACTIVITIES					
MATERIALS AND SERVICES					
Contractors	15,000	15,000	13,107	0	(1,893)
Materials	5,000	5,000	6,589	0	1,589
TOTAL MATERIALS AND SERVICES	20,000	20,000	19,697	0	(303)
OTHER EXPENSES					
Channel Folk Museum	13,000	11,000	11,000	(2,000)	(2,000)
Display Art Acquisition	15,000	7,000	7,540	(8,000)	(7,460)
Kingborough Creative Awards	5,000	5,000	2,480	0	(2,520)
Sundry	0	0	301	0	301
Youth Art Prize	7,000	7,000	5,000	0	(2,000)
TOTAL OTHER EXPENSES	40,000	30,000	26,321	(10,000)	(13,679)
TOTAL ARTS ACTIVITIES	60,000	50,000	46,018	(10,000)	(13,982)
COMMUNITY SERVICES ACTIVITIES					
Community Events Program (LLL)	20,000	10,000	22,439	(10,000)	2,439
Community Projects (Non specified)	15,000	15,000	11,776	0	(3,224)
Council Community Grants	30,000	30,000	29,981	0	(20)
Event Support (Outside Workforce)	5,000	5,000	3,497	0	(1,503)
Kids Allowed Program	2,000	2,000	1,280	0	(720)
Kingston Beach Matting	5,000	5,000	5,000	0	0
LGBTIQA+	10,000	10,000	1,340	0	(8,660)
Multicultural Projects	10,000	0	0	(10,000)	(10,000)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

COMMUNITY SERVICES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
Positive Ageing	9,500	8,400	8,771	(1,100)	(729)
School Holiday Program	17,200	17,200	18,643	0	1,443
Salvaged Art Competition	0	0	3,910	0	3,910
Volunteer Program	12,000	12,000	13,210	0	1,210
Youth Development	15,000	15,000	8,195	0	(6,805)
Youth Outreach	8,200	8,200	4,270	0	(3,930)
TOTAL COMMUNITY SERVICES ACTIVITIES	158,900	137,800	132,311	(21,100)	(26,589)
COMMUNITY SERVICES OTHER EXPENSES					
Advertising & Marketing	4,000	4,000	3,255	0	(745)
Consultancy Services	5,500	5,500	2,740	0	(2,760)
New Equipment & Furniture	1,800	1,800	900	0	(900)
Plant & Vehicle Costs - Internal	4,000	4,000	3,054	0	(946)
Sundry	500	500	353	0	(147)
Telephone	4,500	5,000	4,993	500	493
Tourism	25,000	25,000	7,500	0	(17,500)
TOTAL COMMUNITY SERVICES OTHER EXPENSES	45,300	45,800	22,794	500	(5,006)
TOTAL COMMUNITY SERVICE					
DEPRECIATION	0	6,000	425	6,000	425
TOTAL EXPENSES	693,842	634,299	608,412	(59,543)	(67,930)
TOTAL SURPLUS/ DEFICIT	(656,642)	(597,099)	(522,211)	(59,543)	(116,931)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

ENVIRONMENTAL & HEALTH SERVICES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
STATUTORY FEES AND FINES					
Fees - Approvals	20,000	22,000	19,448	(2,000)	552
Fees - Immunisation	16,000	16,000	25,607	0	(9,607)
Licenses - Fees & Fines	55,000	45,000	54,690	10,000	310
Fees - Sampling	6,000	6,000	5,649	0	351
TOTAL FEES AND FINES	97,000	89,000	105,394	8,000	(8,394)
OTHER INCOME					
Sharps Collection	1,000	0	0	1,000	1,000
Sundry Receipts	1,000	0	1,124	1,000	(124)
TOTAL OTHER INCOME	2,000	0	1,124	2,000	876
TOTAL INCOME	99,000	89,000	106,518	10,000	(7,518)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	769,091	685,060	706,574	(84,031)	(62,517)
MATERIALS AND SERVICES					
New Equipment & Furniture	6,000	10,000	6,035	4,000	35
Plant & Vehicles Costs (Internal)	18,000	18,000	15,106	0	(2,894)
Telephone	5,300	3,000	4,445	(2,300)	(855)
TOTAL MATERIALS AND SERVICES	29,300	31,000	25,586	1,700	(3,714)
OTHER EXPENSES					
Analysis Costs	10,000	13,000	7,926	3,000	(2,074)
Immunisation Costs	14,000	8,000	10,387	(6,000)	(3,613)
Legal Fees & Technical Advice	5,000	5,000	2,480	0	(2,520)
Refund Fees & Charges	2,000	2,000	1,671	0	(329)
Retainer - Medical Officer of Health	0	11,000	5,649	11,000	5,649
Public Health & Education	5,500	5,500	4,449	0	(1,051)
Sundry	1,000	1,000	883	0	(117)
TOTAL OTHER EXPENSES	37,500	45,500	33,445	8,000	(4,055)
DEPRECIATION	0	8,000	360	8,000	360
TOTAL EXPENSES	835,891	769,560	765,965	(66,331)	(69,926)
TOTAL SURPLUS/ DEFICIT	(736,891)	(680,560)	(659,447)	(56,331)	(77,444)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

NATURAL AREAS & BIODIVERSITY	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
CONTRIBUTIONS						
Tree Preservation	80,000	80,000	78,836	0		1,164
TOTAL CONTRIBUTIONS	80,000	80,000	78,836	0		1,164
GRANTS						
Karramu Project – Derwent Catchment Project	0	0	8,800	0		(8,800)
Snug Climate Change Adaption Grant (NDRRG)	0	45,000	45,000	(45,000)		(45,000)
WAF Tree Health (Erica Sth-Tas Grant)	0	14,400	14,400	(14,400)		(14,400)
WAF Karramu Grant	0	7,700	7,700	(7,700)		(7,700)
Strategic Weed Control (State Growth)	0	17,000	17,000	(17,000)		(17,000)
TOTAL GRANTS	0	84,100	92,900	(84,100)		(92,900)
OTHER INCOME						
Strategic Weed Control (State Growth)	10,000	10,000	14,020	0		(4,020)
TOTAL OTHER INCOME	10,000	10,000	14,020	0		(4,020)
TOTAL INCOME	90,000	174,100	185,756	(84,100)		(95,756)
EXPENSES						
TOTAL EMPLOYEE BENEFITS	962,274	887,739	738,042	(74,535)		(257,412)
NAB ACTIVITIES						
Climate Change Adaption Projects:						
Coastal Assets Prioritisation Project	15,000	15,000	7,500	0		(7,500)
Coastal hazards monitoring - key sites	4,000	4,000	2,020	0		(1,980)
Coastal hazards assessments - key sites	4,000	4,000	2,020	0		(1,980)
Groundwater Program	5,000	5,000	2,480	0		(2,520)
Local Coastal Management Plans	10,000	0	0	(10,000)		(10,000)
RCCI Action Plan Projects	2,000	2,000	2,982	0		982
Snug Climate Change Adaption Grant (NDRRG)	0	20,000	9,980	20,000		9,980
Climate Change Mitigation Actions:						
Alternative energy projects Council sites	15,000	15,000	7,500	0		(7,500)
Emissions Reduction Plan	15,000	10,000	5,020	(5,000)		(9,980)
GHG emissions monitoring and reporting	5,000	5,000	2,480	0		(2,520)
Waste to Landfill Reduction Plan projects	5,000	10,000	5,020	5,000		20
Other Projects:						
Aboriginal trainee Land Management Officer Program	40,000	40,000	40,000	0		0
Bruny Island Cat Management Project (Grant)	0	0	10,687	0		10,687
Bushland Reserves Signage	5,200	5,200	3,242	0		(1,958)
Coastal Reserve Management	10,000	10,000	5,020	0		(4,980)
Council Reserves Bushfire Management	155,000	75,000	83,504	(80,000)		(71,497)
Environmental Education Program	10,300	10,300	9,719	0		(581)
Kingborough Cat Control Project	12,000	5,000	14,386	(7,000)		2,386
Kingborough Environmental Fund	122,000	90,000	89,541	(32,000)		(32,459)
Kingston Wetlands Maintenance	15,000	15,000	7,500	0		(7,500)
Landcare Group Support Program	14,500	14,500	13,290	0		(1,210)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

NATURAL AREAS & BIODIVERSITY	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
Reserve Fire Control	0	80,000	0	80,000		0
Reserve Management	20,000	20,000	11,159	0		(8,841)
Revegetation Program	15,000	15,000	16,706	0		1,706
Strategic Weed Control (State Growth)	10,000	0	138	(10,000)		(9,862)
Ten Lives Cat Control Funding	15,000	0	0	(15,000)		(15,000)
Tree Management	2,000	2,000	1,538	0		(462)
Tree Strategy	0	60,000	37,845	60,000		37,845
Tree Strategy Implementation	10,000	0	0	(10,000)		(10,000)
Waterway Management	40,000	40,000	20,364	0		(19,636)
Weed Control	55,000	55,000	37,539	0		(17,461)
Wildlife Programs	6,000	6,000	4,272	0		(1,728)
TOTAL NAB ACTIVITIES	637,000	633,000	453,452	(4,000)		(183,548)
OTHER EXPENSES						
New Equipment & Furniture	1,000	1,000	3,298	0		2,298
Plant and Vehicles Costs - Internal	10,000	10,000	11,823	0		1,823
Sundry	1,000	1,000	802	0		(198)
Telephone	900	0	803	(900)		(97)
TOTAL OTHER EXPENSES	12,900	12,000	16,726	(900)		3,826
TOTAL EXPENSES	1,612,174	1,532,739	1,208,220	(79,435)		(437,134)
TOTAL SURPLUS/ DEFICIT	(1,522,174)	(1,358,639)	(1,022,464)	(163,535)		(532,890)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

BUILDING & PLUMBING SERVICES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
STATUTORY FEES AND FINES						
Building Fees	178,000	198,000	181,200	(20,000)		(3,200)
Building Fees - Expired Permits	0	0	12,191	0		(12,191)
Plumbing Fees	381,000	423,000	379,983	(42,000)		1,017
Plumbing Fees - Expired Permits	0	0	7,963	0		(7,963)
TOTAL STATUTORY FEES AND FINES	559,000	621,000	581,337	(62,000)		(22,337)
OTHER INCOME						
Sundry Receipts	8,100	9,000	7,027	(900)		1,073
TOTAL OTHER INCOME	8,100	9,000	7,027	(900)		1,073
TOTAL INCOME	567,100	630,000	588,364	(62,900)		(21,264)
EXPENSES						
TOTAL EMPLOYEE COSTS	818,828	725,680	1,490,920	(93,148)		672,092
MATERIALS AND SERVICES						
Consultancy Services	5,000	5,000	2,480	0		(2,520)
New Equipment & Furniture	1,000	1,000	520	0		(480)
Plant and Vehicles Costs - Internal	25,200	24,000	28,579	(1,200)		3,379
Telephone	1,700	2,000	1,934	300		234
TOTAL MATERIALS AND SERVICES	32,900	32,000	33,513	(900)		613
OTHER EXPENSES						
Legal Fees & Retainers	6,000	6,000	23,471	0		17,471
Refund Fees & Charges	13,000	16,000	11,263	3,000		(1,737)
Sundry	1,400	1,200	1,493	(200)		93
TOTAL OTHER EXPENSES	20,400	23,200	36,227	2,800		15,827
DEPRECIATION	0	14,000	440	14,000		440
TOTAL EXPENSES	872,128	794,880	1,561,099	(77,248)		688,971
TOTAL SURPLUS/ DEFICIT	(305,028)	(164,880)	(972,735)	(140,148)		667,707

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

TOWN PLANNING	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
STATUTORY FEES & FINES					
Charges - Public Notification	105,000	160,000	103,431	(55,000)	1,569
Fees - Development/Use Applications	290,000	530,000	291,924	(240,000)	(1,924)
Fees - Post Approvals	130,000	130,000	245,640	0	(115,640)
TOTAL STATUTORY FEES & FINES	525,000	820,000	640,995	(295,000)	(115,995)
USER FEES					
Fees - Other	5,000	4,000	6,855	1,000	(1,855)
TOTAL USER FEES	5,000	4,000	6,855	1,000	(1,855)
TOTAL INCOME	530,000	824,000	647,850	(294,000)	(117,850)
EXPENSES					
TOTAL EMPLOYEE COSTS	2,834,828	2,719,829	2,627,592	(114,999)	(207,236)
MATERIALS AND SERVICES					
Consultancy Services	35,000	35,000	37,858	0	2,858
New Equipment & Furniture	2,000	2,000	2,416	0	416
Scheme Review & Improvements	28,000	28,000	33,070	0	5,070
Plant and Vehicles Costs - Internal	18,900	18,000	18,728	(900)	(172)
Telephone	2,300	2,334	2,475	34	175
TOTAL MATERIALS AND SERVICES	86,200	85,334	99,572	(866)	13,372
OTHER EXPENSES					
Legal Fees & Retainers	40,000	40,000	63,430	0	23,430
Refund Fees & Charges	16,000	22,000	11,321	6,000	(4,679)
Statutory Advertising - Developer	60,000	60,000	58,774	0	(1,226)
Subscriptions	1,000	1,000	520	0	(480)
Sundry	3,000	3,000	2,378	0	(622)
TOTAL OTHER EXPENSES	120,000	126,000	136,423	6,000	16,423
DEPRECIATION	9,000	4,000	8,680	(5,000)	(320)
TOTAL EXPENSES	3,050,028	2,935,163	2,872,267	(114,865)	(177,761)
TOTAL SURPLUS/ DEFICIT	(2,520,028)	(2,111,163)	(2,224,417)	(408,865)	(295,611)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

BUILDING MAINTENANCE	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
OTHER INCOME						
Charges Recovered	1,000	0	1,000	1,000		0
Salary Oncosts Recovery	98,014	70,000	116,696	28,014		(18,682)
Sundry Receipts	600	600	465	0		135
TOTAL OTHER INCOME	99,614	70,600	118,162	29,014		(18,548)
TOTAL INCOME	99,614	70,600	118,162	29,014		(18,548)
EXPENSES						
TOTAL EMPLOYEE BENEFITS	166,032	107,600	145,693	(58,432)		(20,339)
ACTIVITIES						
After Hours Call Out - General	15,000	20,000	15,721	5,000		721
BBQ Maintenance - General	10,000	10,000	5,105	0		(4,895)
Building Maintenance - General	170,000	155,000	170,382	(15,000)		382
Electrical	40,000	55,000	40,394	15,000		394
Floors	40,000	40,000	34,960	0		(5,040)
Graffiti Removal	7,500	15,400	10,043	7,900		2,543
HVAC Maintenance Civic Ctre	10,000	0	3,095	(10,000)		(6,905)
Inspections	40,000	70,000	64,257	30,000		24,257
Inspections - Fire Compliance	25,000	0	0	(25,000)		(25,000)
Painting	142,500	80,000	67,468	(62,500)		(75,032)
Plumbing	70,000	70,000	51,591	0		(18,409)
Public Toilet Cleaning	350,000	330,000	299,177	(20,000)		(50,823)
Roof & Gutter	25,000	35,000	23,584	10,000		(1,416)
Septic Tank Pumping	140,000	140,000	119,874	0		(20,126)
Septic Tank Maintenance	10,000	15,000	11,406	5,000		1,406
Water Supply Delivery	20,000	22,000	15,060	2,000		(4,940)
Window Maintenance	7,000	15,000	7,230	8,000		230
TOTAL BUILDING ACTIVITIES	1,122,000	1,072,400	939,346	(49,600)		(182,654)
OTHER EXPENSES						
New Equipment & Furniture	500	0	0	(500)		(500)
Plant and Vehicles Costs - Internal	11,830	4,000	11,830	(7,830)		0
Sundry	300	600	300	300		0
Telephone	1,700	1,200	1,554	(500)		(146)
TOTAL OTHER EXPENSES	14,330	5,800	27,357	(8,530)		13,027
TOTAL EXPENSES	1,302,362	1,185,800	1,112,397	(116,562)		(189,965)
TOTAL SURPLUS/ DEFICIT	(1,202,748)	(1,115,200)	(994,235)	(87,548)		(208,513)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

ENGINEERING	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
USER FEES						
DBYD	0	5,000	2,480	(5,000)		(2,480)
Fees - Other	40,000	35,000	38,209	5,000		1,791
TOTAL USER FEES	40,000	40,000	40,689	0		(689)
ONCOSTS						
Oncost Recovery - Capital Works Program	820,000	820,000	820,000	0		0
Salary Oncost Recovery - Capital Works	360,000	360,000	373,683	0		(13,683)
TOTAL ONCOSTS	1,180,000	1,180,000	1,193,683	0		(13,683)
TOTAL INCOME	1,220,000	1,220,000	1,234,372	0		(14,372)
EXPENSES						
TOTAL EMPLOYEE BENEFITS	1,877,923	1,815,908	1,779,233	(62,015)		(98,690)
MATERIALS AND SERVICES						
Active Transport Study	0	80,000	39,980	80,000		39,980
Consultancy Services	20,000	20,000	18,925	0		(1,075)
Equipment Maintenance	2,000	500	2,135	(1,500)		135
Flood Monitoring	25,000	25,000	19,418	0		(5,583)
Street Light & Power	302,000	332,000	311,670	30,000		9,670
New Equipment & Furniture	1,000	1,000	1,113	0		113
Pipeline Camera Inspections	25,000	25,000	30,896	0		5,896
Plant and Vehicles Costs (Internal)	50,000	50,000	56,653	0		6,653
Asset Conditions Assessments	60,000	40,000	24,020	(20,000)		(35,980)
Telephone	9,000	7,000	8,514	(2,000)		(486)
TOTAL MATERIALS AND SERVICES	494,000	580,500	513,323	86,500		19,323
OTHER EXPENSES						
Advertising & Marketing	500	500	369	0		(131)
DBYD Costs	15,000	15,000	14,044	0		(956)
Legal Fees & Retainers	1,000	1,000	520	0		(480)
Road Safety Program	30,000	30,000	20,979	0		(9,021)
Subscriptions	3,000	3,000	3,802	0		802
Sundry	1,500	1,500	1,943	0		443
TOTAL OTHER EXPENSES	51,000	51,000	41,657	0		(9,343)
DEPRECIATION	17,000	8,000	16,815	(9,000)		(185)
TOTAL EXPENSES	2,439,923	2,455,408	2,351,029	15,485		(88,894)
TOTAL SURPLUS/ DEFICIT	(1,219,923)	(1,235,408)	(1,116,657)	15,485		(103,266)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

PLANT, VEHICLES & EQUIPMENT	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 FORECAST 2023/24
INCOME					
INTERNAL CHARGES					
Hire Charges - Internal Plant & Vehicles	2,000,000	2,200,000	2,152,085	(200,000)	(152,085)
Plant & Vehicle Cost Recovery	0	0	1,820	0	(1,820)
TOTAL INTERNAL CHARGES	2,000,000	2,200,000	2,153,905	(200,000)	(153,905)
OTHER INCOME					
Reimbursements - Fuel Tax Credits	32,000	32,000	35,650	0	(3,650)
Sundry Receipts	600	600	300	0	300
TOTAL OTHER INCOME	32,600	32,600	35,950	0	(3,350)
TOTAL INCOME	2,032,600	2,232,600	2,189,855	(200,000)	(157,255)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	284,979	241,200	250,548	(43,779)	(34,431)
MATERIALS AND SERVICES					
Disposal Charges	3,600	0	1,406	(3,600)	(2,194)
Fuel and Oil	510,000	510,000	467,696	0	(42,304)
GPS Vehicle Tracker	5,500	5,000	5,475	(500)	(25)
Mechanical Workshop Equipment	10,000	15,000	13,173	5,000	3,173
Minor Equipment Purchases	4,000	0	0	(4,000)	(4,000)
Motor Vehicle Registration	90,000	90,000	83,565	0	(6,435)
Parts	125,000	125,000	104,638	0	(20,362)
Plant & Vehicle Cost - Internal	44,000	35,000	43,664	(9,000)	(336)
Servicing & Repairs - External	133,000	100,000	133,056	(33,000)	56
Servicing & Repairs - Inhouse	0	0	1,993	0	1,993
Tyres and Tubes	48,000	48,000	42,494	0	(5,506)
Workshop Consumables	5,000	0	3,052	(5,000)	(1,948)
Regulatory Expenses	5,000	5,000	4,024	0	(976)
TOTAL MATERIALS AND SERVICES	983,100	933,000	904,236	(50,100)	(78,864)
OTHER EXPENSES					
Insurance - Motor Vehicle	55,836	58,000	55,836	2,164	(0)
Insurance Claims	5,000	5,000	8,453	0	3,453
Radio Licences Repairs & Maintenance	20,000	1,000	10,955	(19,000)	(9,045)
Sundry	0	2,000	1,751	2,000	1,751
TOTAL OTHER EXPENSES	80,836	66,000	76,995	(14,836)	(3,841)
DEPRECIATION	932,000	965,000	932,095	33,000	95
TOTAL EXPENSES	2,280,915	2,205,200	2,163,874	(75,715)	(117,041)
TOTAL SURPLUS/ DEFICIT	(248,315)	27,400	25,981	(275,715)	(274,296)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

PRIVATE WORKS	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
OTHER INCOME						
Private Works Income	79,000	120,000	185,689	(41,000)		(106,689)
TOTAL OTHER INCOME	79,000	120,000	185,689	(41,000)		(106,689)
TOTAL INCOME	79,000	120,000	185,689	(41,000)		(106,689)
EXPENSES						
PRIVATE WORKS ACTIVITIES						
RECURRING PRIVATE WORKS						
Bruny Health Centre Mowing	0	0	0	0		0
Ground Maint. Tinderbox Rd - Taswater	0	0	0	0		0
KWS Cost Recovery						
KWS Cost Recovery - Fuel & Oil	40,000	0	0	(40,000)		(40,000)
KWS Cost Recovery - Water & Sewerage	9,000	0	0	(9,000)		(9,000)
KWS Cost Recovery - Telephone	4,300	0	0	(4,300)		(4,300)
KWS Cost Recovery - Legal Fees	10,000	0	0	(10,000)		(10,000)
KWS Cost Recovery - Postage	15,000	0	0	(15,000)		(15,000)
KWS Bruny Tip Cost Recovery	0	0	0	0		0
KWS Public Place Bins Cost Recovery	0	0	0	0		0
Lighthouse Rd Grading - Parks & Wildlife	0	0	0	0		0
Street Sweeper - Huon Valley	0	0	0	0		0
Other Private Works	0	0	0	0		0
TOTAL RECURRING ACTIVITIES	78,300	0	0	(39,150)		(39,150)
OTHER PRIVATE WORKS	0	90,000		90,000		0
TOTAL PRIVATE WORKS ACTIVITIES	78,300	90,000	0	50,850		(39,150)
TOTAL EXPENSES	78,300	90,000	0	11,700		(78,300)
TOTAL SURPLUS/ DEFICIT	700	30,000	185,689	(29,300)		(184,989)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

RECREATION & RESERVES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
OTHER INCOME					
Salary Oncost Recovery	870,000	750,000	811,516	120,000	58,484
Sundry Receipts	2,000	2,000	6,380	0	(4,380)
TOTAL OTHER INCOME	872,000	752,000	817,896	120,000	54,104
TOTAL INCOME	872,000	752,000	817,896	120,000	54,104
EXPENSES					
TOTAL EMPLOYEE BENEFITS	791,313	717,600	776,126	(73,713)	(15,187)
RESERVE ACTIVITIES					
After Hours Callout	10,000	10,000	9,111	0	(889)
Brushcutting	220,000	100,000	200,406	(120,000)	(19,594)
Event Support	4,000	6,000	3,932	2,000	(68)
Garden Maintenance	500,000	405,000	501,126	(95,000)	1,126
Graffiti Removal	6,808	10,000	6,808	3,192	(0)
Illegal Dumping of Rubbish	5,000	5,000	2,971	0	(2,029)
Irrigation Systems - Instal & Maint.	50,000	30,000	49,317	(20,000)	(683)
KWS Maintenance	11,010	18,000	11,010	6,990	(0)
Litter Bins	7,500	13,000	7,426	5,500	(74)
Litter Collection	39,000	42,000	37,077	3,000	(1,923)
Maintenance of Cemeteries	8,500	13,000	8,353	4,500	(147)
Minor Playground Repairs	180,000	160,000	165,389	(20,000)	(14,611)
Mowing	250,000	370,000	312,493	120,000	62,493
Mowing Contractor Remote		60,000	35,939	60,000	35,939
Mowing Contractor Tender	160,000	100,000	136,224	(60,000)	(23,776)
Park Inspections	17,000	32,000	23,726	15,000	6,726
Playground Inspections	80,000	80,000	78,284	0	(1,716)
Reserve/Park Infrastructure Maintenance	145,000	30,000	143,647	(115,000)	(1,353)
Signs	10,000	50,000	24,710	40,000	14,710
Slashing	38,000	50,000	37,440	12,000	(560)
Storm Damage	8,000	0	7,375	(8,000)	(625)
Street Furniture Maintenance	165,000	155,000	150,112	(10,000)	(14,888)
Track Maintenance	320,000	300,000	282,498	(20,000)	(37,502)
Traffic Management	500	20,000	9,826	19,500	9,326
Traffic Management Contractor	15,000	80,000	45,289	65,000	30,289
Tree Inspections	20,000	38,000	25,220	18,000	5,220
Tree Maintenance	350,000	300,000	321,725	(50,000)	(28,275)
Tree Stump Grinding	15,000	20,000	15,945	5,000	945
Vandalism	5,000	15,000	10,689	10,000	5,689
Weed Spraying (Internal)	20,000	60,000	37,828	40,000	17,828
TOTAL RESERVE ACTIVITIES	2,660,318	2,572,000	2,694,522	(80,318)	42,204

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

RECREATION & RESERVES	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
MATERIALS & SERVICES					
Plant & Vehicle	32,000	32,000	31,772	0	(228)
Telephone	11,000	12,000	12,101	1,000	1,101
Water & Sewerage	84,900	60,000	58,307	(24,900)	(26,593)
TOTAL MATERIALS & SERVICES	127,900	104,000	102,180	(23,900)	(25,720)
OTHER EXPENSES					
Sundry	600	600	470	0	(130)
TOTAL OTHER EXPENSES	600	600	34,151	0	33,551
DEPRECIATION	1,882,000	750,000	1,347,480	(1,132,000)	(534,520)
TOTAL EXPENSES	5,462,131	4,144,200	4,954,459	(1,309,931)	(499,672)
TOTAL SURPLUS/ DEFICIT	(4,590,131)	(3,392,200)	(4,136,563)	(1,189,931)	(445,568)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

STORMWATER	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
RATES					
Rates - Stormwater Charge	1,744,300	1,570,000	1,556,224	174,300	188,076
TOTAL RATES	1,744,300	1,570,000	1,556,224	174,300	188,076
TOTAL INCOME	1,744,300	1,570,000	1,556,224	174,300	188,076
EXPENSES					
TOTAL EMPLOYEE BENEFITS	37,000	34,000	35,731	(3,000)	(1,269)
STORMWATER ACTIVITIES					
After Hours Callout	2,000	0	1,227	(2,000)	(773)
Cleaning Gross Pollutant Traps	50,000	30,000	28,069	(20,000)	(21,931)
Drainage - Easements	7,000	15,000	7,260	8,000	260
House Connections	18,000	30,000	17,905	12,000	(95)
Inspections & Site Checks	42,000	40,000	40,263	(2,000)	(1,737)
Manhole/Pit Maintenance	75,000	45,000	75,220	(30,000)	220
Pipe Cleaning	40,000	45,000	39,870	5,000	(130)
Pipe Repairs	25,000	15,000	17,257	(10,000)	(7,744)
Pit Cleaning	40,000	40,000	37,059	0	(2,941)
Rain Garden Maint. - New Developments	40,000	20,000	29,708	(20,000)	(10,292)
TOTAL STORMWATER ACTIVITIES	339,000	280,000	293,838	(59,000)	(45,162)
OTHER EXPENSES					
Insurance Claims	5,000	10,000	5,020	5,000	20
Sundry	1,000	1,000	520	0	(480)
TOTAL OTHER EXPENSES	6,000	11,000	5,540	5,000	(460)
DEPRECIATION	2,325,000	1,340,000	2,096,940	(985,000)	(228,060)
TOTAL EXPENSES	2,707,000	1,665,000	2,432,049	(1,042,000)	(274,951)
TOTAL SURPLUS/ DEFICIT	(962,700)	(95,000)	(875,825)	(867,700)	(86,875)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

TRANSPORT	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
OTHER INCOME						
Salary Oncost Recovery	1,051,000	1,110,000	1,126,705	(59,000)		(75,705)
Sundry Receipts	0	0	4,007	0		(4,007)
TOTAL OTHER INCOME	1,051,000	1,110,000	1,130,712	(59,000)		(79,712)
TOTAL INCOME	1,051,000	1,110,000	1,130,712	(59,000)		(79,712)
EXPENSES						
TOTAL EMPLOYEE BENEFITS	1,310,192	1,222,200	1,219,696	(87,992)		(90,496)
ROAD ACTIVITIES						
After Hours Callouts	34,505	42,000	34,505	7,495		0
Carpark Maintenance	6,000	10,000	7,917	4,000		1,917
Crossover Repairs	8,000	15,000	9,827	7,000		1,827
Dead Animal Removal	44,000	24,000	47,686	(20,000)		3,686
Footpath Grinding	10,000	20,000	10,309	10,000		309
Footpath Inspection	35,000	40,000	34,532	5,000		(468)
Footpath Repair Bitumen	50,000	130,000	68,577	80,000		18,577
Footpath Repair Concrete	130,000	130,000	128,874	0		(1,126)
Footpath Vegetation Clearing	20,000	30,000	23,372	10,000		3,372
Graffiti Removal	8,000	15,000	8,002	7,000		2
Guide Posts	8,000	32,000	19,422	24,000		11,422
Illegal Dumping of Rubbish	15,000	10,000	10,645	(5,000)		(4,355)
KWS Site Maintenance	5,000	10,000	5,616	5,000		616
Linemarking	15,000	10,000	13,755	(5,000)		(1,245)
Pedestrian Crossing Maintenance	10,000	10,000	7,856	0		(2,144)
Retaining Wall Sherburd St	16,500	0	0	(16,500)		(16,500)
Road Inspections	5,000	5,000	3,559	0		(1,441)
Roundabout/Traffic Island Maintenance	5,000	15,000	8,136	10,000		3,136
Roadside Guard Rails/Handrails	15,000	15,000	16,667	0		1,667
Roadside Slashing	180,000	180,000	155,778	0		(24,222)
Sealed - Asphalt Corrections	40,000	70,000	54,864	30,000		14,864
Sealed - Box Outs	50,000	140,000	100,280	90,000		50,280
Sealed - Crack Sealing	25,000	50,000	24,140	25,000		(860)
Sealed - Culvert Cleaning	35,000	25,000	15,959	(10,000)		(19,041)
Sealed - Culvert Maintenance	40,000	15,000	12,740	(25,000)		(27,260)
Sealed - Edge Break Repairs	36,000	60,000	45,300	24,000		9,300
Sealed - Mills & Fills	300,000	90,000	397,627	(210,000)		97,627
Sealed - Mills & Fills Contractor	40,000	80,000	38,600	40,000		(1,400)
Sealed - Pothole Repairs	65,000	90,000	66,268	25,000		1,268
Sealed - Shoulder Reinstatement	150,000	120,000	161,492	(30,000)		11,492
Sealed - Shoulder Grading	40,000	95,000	45,880	55,000		5,880
Sealed - Spray Sealing	25,000	25,000	24,783	0		(217)
Sealed - Table Drain Maintenance	160,000	145,000	156,132	(15,000)		(3,868)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

TRANSPORT	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
Signage replacement/maintenance	80,000	100,000	88,561	20,000		8,561
Storm Damage	50,000	50,000	84,725	0		34,725
Street Light Repairs	6,000	6,000	28,983	0		22,983
Subsoil Drainage Maintenance	25,000	15,000	20,112	(10,000)		(4,888)
Sweeping	135,000	130,000	135,795	(5,000)		795
Traffic Counters	6,000	6,000	5,858	0		(142)
Traffic Managment Contractor	460,000	225,000	459,461	(235,000)		(539)
Tree Removal & Maintenance	250,000	170,000	231,838	(80,000)		(18,162)
Unsealed - Culvert Cleaning	30,000	50,000	39,091	20,000		9,091
Unsealed - Culvert Maintenance	35,000	50,000	41,694	15,000		6,694
Unsealed - Maintenance Grading	650,000	660,000	671,603	10,000		21,603
Unsealed - Pothole Patching	150,000	110,000	143,381	(40,000)		(6,619)
Unsealed - Road Surface Repairs	80,000	20,000	59,532	(60,000)		(20,468)
Unsealed—Slips	0	45,000	24,137	45,000		24,137
Unsealed - Table Drains	350,000	360,000	400,069	10,000		50,069
Urban Kerb & Gutter Maintenance	20,000	30,000	23,926	10,000		3,926
Weed Spraying	40,000	45,000	57,256	5,000		17,256
TOTAL ROAD ACTIVITIES	3,993,005	3,820,000	4,275,123	(173,005)		282,118
BRIDGE ACTIVITIES						
Bridge Brush Cutting	2,000	5,000	2,569	3,000		569
Bridge Deck Cleaning	4,000	5,000	4,505	1,000		505
Bridge Diving Contractor	2,500	5,000	2,380	2,500		(120)
Bridge General Maintenance	25,000	25,000	30,683	0		5,683
Bridge Inspections	30,000	35,000	32,272	5,000		2,272
Bridge Traffic Mgt Contractor	5,000	5,000	6,006	0		1,006
Bridge Weed Spraying	2,500	5,000	3,736	2,500		1,236
Boat Ramps	12,000	20,000	15,938	8,000		3,938
Jetties Maintenance	35,000	40,000	32,744	5,000		(2,256)
TOTAL BRIDGE ACTIVITIES	118,000	145,000	130,834	27,000		12,834
OTHER EXPENSES						
Insurance Claims	0	0	2,242	0		2,242
Plant & Vehicle Costs (Internal)	10,000	10,000	6,108	0		(3,892)
Sundry	0	5,000	2,480	5,000		2,480
Telephone	5,000	5,000	5,173	0		173
TOTAL OTHER EXPENSES	15,000	20,000	16,003	5,000		1,003
DEPRECIATION						
Depreciation Roads	8,423,000	7,660,000	7,485,420	(763,000)		(937,580)
Depreciation Bridges	385,000	365,000	360,950	(20,000)		(24,050)
TOTAL DEPRECIATION	8,808,000	8,025,000	7,846,370	(783,000)		(961,630)
TOTAL EXPENSES	14,244,197	13,232,200	13,488,027	(1,011,997)		(756,170)
TOTAL SURPLUS/ DEFICIT	(13,193,197)	(12,122,200)	(12,357,315)	(1,070,997)		(835,882)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

WASTE MANAGEMENT	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 2023/24	BUDGET FORECAST
INCOME						
RATES						
Rates - Kerbside Collection General	3,796,300	3,170,000	3,192,450	626,300		603,850
Rates - Kerbside Collection Green Waste	1,036,800	890,000	913,044	146,800		123,756
Rates - Kerbside Collection Recycling	1,444,600	1,280,000	1,285,534	164,600		159,066
TOTAL RATES	6,277,700	5,340,000	5,391,028	937,700		886,672
USER FEES						
Waste Charges Other	10,600	10,200	9,716	400		884
Waste Management Charges Bruny	43,500	43,200	42,700	300		800
TOTAL USER FEES	54,100	53,400	52,416	700		1,684
TRANSFERS						
Transfers Income	42,000	0	0	42,000		42,000
TOTAL TRANSFERS	42,000	0	0	42,000		42,000
TOTAL INCOME	6,373,800	5,393,400	5,443,517	980,400		930,283
EXPENSES						
MATERIALS AND SERVICES						
Barretta Transfer Station - Building Maint.	8,400	8,400	6,120	0		(2,280)
Barretta Transfer Station - Site Maint.	6,000	6,000	3,500	0		(2,500)
Bin Transfer Bruny to Barretta	185,000	185,000	172,163	0		(12,837)
Bruny Building Maintenance	2,400	2,400	1,400	0		(1,000)
Bruny Site Maintenance	2,400	2,400	1,400	0		
Bruny Transfer Station Operations	169,000	245,000	231,320	76,000		62,320
Bruny Island Disposal Costs	72,000	0	0	(72,000)		(72,000)
Compostable Dog Waste Bags	42,000	0	0	(42,000)		(42,000)
Environmental Costs Barretta Monitoring	210,000	185,000	209,795	(25,000)		(205)
Free Greenwaste WE - Barretta/Bruny Charges	22,000	34,000	19,850	12,000		(2,150)
Kerbside Collection Garbage	984,000	918,346	935,136	(65,654)		(48,864)
Kerbside Processing Gate Fee Charge	1,031,000	872,700	872,466	(158,300)		(158,534)
Kerbside Collection Green Waste	552,000	511,600	513,477	(40,400)		(38,523)
Kerbside Green Waste Processing Gate Fee	264,000	232,596	228,103	(31,404)		(35,897)
Kerbside Collection Recycling	535,800	493,690	497,615	(42,110)		(38,185)
Kerbside Recycling Processing Gate Fee	440,000	354,338	361,463	(85,662)		(78,537)
Light & Power	3,000	3,000	2,927	0		(74)
Litter Collection - Public Place Bins Mainland	306,000	310,000	320,170	4,000		14,170
Litter Collection - Public Place Bins Bruny	244,000	235,000	235,338	(9,000)		(8,662)
Waste Management Officer - Reimbursement	93,500	89,500	89,492	(4,000)		(4,008)
TOTAL MATERIALS AND SERVICES	5,172,500	4,688,970	4,701,736	(483,530)		(469,764)
OTHER EXPENSES						
Southern Waste Regional Initiative	25,000	25,000	14,600	0		(10,400)
TOTAL OTHER EXPENSES	25,000	25,000	14,600	0		(10,400)

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

WASTE MANAGEMENT	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE 2024/25 FORECAST 2023/24	BUDGET FORECAST
INTERNAL CHARGES EXPENSE						
Oncosts - Administration	150,000	150,000	150,000	0		0
Oncosts - Works	70,000	70,000	70,015	0		15
TOTAL INTERNAL CHARGES EXPENSE	220,000	220,000	220,015	0		15
DEPRECIATION	158,000	120,000	145,280	(38,000)		(12,720)
TOTAL EXPENSES	5,575,500	5,053,970	5,081,631	(521,530)		(492,869)
TOTAL SURPLUS/ DEFICIT	798,300	339,430	361,886	458,870		437,414

KINGBOROUGH COUNCIL OPERATIONAL BUDGET ESTIMATES 2024/25

WORKS	NEW BUDGET 2024/25	ANNUAL BUDGET 2023/24	FORECAST BUDGET 2023/24	VARIANCE BUDGET 2024/25 BUDGET 2023/24	VARIANCE BUDGET 2024/25 FORECAST 2023/24
INCOME					
CONTRIBUTIONS					
Contributions	0	3,000	1,500	(3,000)	(1,500)
TOTAL CONTRIBUTIONS	0	3,000	1,500	(3,000)	(1,500)
OTHER INCOME					
Oncost Recovery - Kerbside Garbage	70,000	70,000	70,018	0	(18)
Sundry Receipts	4,000	4,000	4,434	0	(434)
TOTAL OTHER INCOME	74,000	74,000	74,452	0	(452)
TOTAL INCOME	74,000	77,000	75,952	(3,000)	(1,952)
EXPENSES					
TOTAL EMPLOYEE BENEFITS	486,061	462,980	437,822	(23,081)	(48,239)
MATERIALS AND SERVICES					
Building Maintenance	20,000	20,000	20,942	0	942
Cleaning	21,000	21,000	18,692	0	(2,308)
Equipment Maintenance	1,000	2,000	980	1,000	(20)
Fire Alarm Monitoring & Call Outs	500	0	0	(500)	(500)
Light & Power	27,000	27,000	27,353	0	353
New Equipment & Furniture	1,500	3,000	1,500	1,500	0
Plant & Vehicles Costs Internal	22,000	24,000	21,563	2,000	(437)
Telephone	12,000	8,000	10,711	(4,000)	(1,289)
Water & Sewerage	7,100	7,000	6,825	(100)	(275)
TOTAL MATERIALS AND SERVICES	112,100	112,000	108,565	(100)	(3,535)
OTHER EXPENSES					
Stationery	2,500	3,000	2,508	500	8
Sundry	3,000	3,000	2,674	0	(326)
TOTAL OTHER EXPENSES	5,500	6,000	5,182	500	(318)
DEPRECIATION	2,000	3,000	2,010	1,000	10
TOTAL EXPENSES	605,661	583,980	553,580	(21,681)	(52,081)
TOTAL SURPLUS/ DEFICIT	(531,661)	(506,980)	(477,627)	(24,681)	(54,034)

5 YEAR CAPITAL WORKS PROGRAM

PROJECT DESCRIPTION	24/25	25/26	26/27	27/28	28/29
PLANT					
General replacement of plant		590,000	1,300,000	1,300,000	1,300,000
Plant replacement - Light Fleet Ute		55,000			
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Compactor Trailer		300,000			
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Wagon	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute		55,000			
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Light Fleet Ute	55,000				
Plant replacement - Turf Reel Mower	90,000				
Plant replacement - Truck Tip - Small	90,000				
Plant replacement - Truck Tip - Small	90,000				
Plant replacement - Medium	100,000				
Plant replacement - Medium	100,000				
Plant replacement - Medium	200,000				
Plant replacement - Truck Tip - Heavy		300,000			
Plant replacement - Truck Tip - Small	90,000				
Plant New - Truck Hooklift - Heavy	400,000				
LICA AP20 Survey Atuo Tilt Compensation Pole	20,000				
PLANT TOTAL	1,785,000	1,300,000	1,300,000	1,300,000	1,300,000
PROPERTY					
Buildings					
General Building replacement works as identified in asset register		300,000	500,000	500,000	500,000
Works Depot Native Nursery Upgrade - Stage 2	25,000				
Trial Bay Foreshore Toilet Replacement	331,000				
KSC Main Stadium Roof Replacement		730,000			
Community Halls Acoustic Panel Installation				10,000	10,000
Lennon Memorial Hall Entry Upgrade					15,000
Silverwater Park Toilet Replacement	331,000				
Margate Oval Clubrooms Upgrade		100,000			
KSC Storeroom Concrete Floor Slab		30,000			
Kingston Beach SLSC Vehicular Access Upgrade			35,000		
Woodbridge Community Hall Upgrade		134,000			
KSC Main Stadium Fire Detection System Replacement	308,000				
KSC Main Stadium Security Upgrade	43,500				
Bruny Island Community Halls Heat Pump Upgrade	23,500				
Taroona Community Hall Upgrade			480,000		
Kingston Beach Community Hall Roof Replacement	68,800				
Kingston Beach Community Hall Heat Pumps	36,500				
KWS Concrete Trailer Bays	12,000				
Lower Longley Community Hall Kitchen Upgrade		42,000			
Sandfly Community Hall Toilet Replacement		51,000			
Sherberd Park Clubrooms Upgrade	466,000				
Gormley Park Clubrooms Stormwater Upgrade					300,000
Civic Centre First Floor Counter Renovation	120,000				
Y Space Project Office Renovation	180,000				
Buildings Sub-Total	1,945,300	1,387,000	1,015,000	510,000	825,000
Reserves					
General reserves and playground replacement works as identified in asset register			50,000	50,000	
Reserve Upgrades		75,000	75,000	75,000	75,000
Street furniture replacement		50,000	50,000	50,000	50,000
Gormley Park Training Lights			220,000		
Kellaway Park Tennis Court Refurbishment		46,000			
Twin Ovals Concrete Apron Extension			110,000		
Cricket Net Replacement		50,000		50,000	
Dog Park Upgrade				50,000	
Snug Foreshore Tennis Court Refurbishment					70,000
Snug Oval Drainage		243,000			
Sporting Facility Upgrades		50,000	50,000	50,000	50,000
Kettering Blackwater Dump Investigation			10,000		
Alum Cliffs Track Upgrade	36,000				
Boronia Hill Royce Thompson Track Upgrade	84,500				
Nierinna Creek Track Stage 3 Upgrade		51,000			

North West Bay River Trail - Stage 2	199,000				
Tinderbox Road East (vic109-115) to Estuary Drive			178,000		
Howden to Tinderbox Hills Track		10,000			
Kaoota Tramway Track Extension - Feasibility Study		20,000			
Leslie Rd Recreational Feasibility Study		50,000			
BBQ Shelter Upgrades		82,000			
Kingston Netball Access Road Improvements					
KSC Lightwood Park All-Abilities Access					472,000
KSC Lightwood Park 2 Safe Access	46,200				
KSC Lightwood Park 3 Safe Access Review			19,800		
KSC Lightwood Park 1 Fencing				16,500	
Kingston Mountain Bike Park Jump Ramps	61,000				
Works Depot Main Gate Replacement	20,700				
Gormley Drive Shared Path					45,000
Snug River (North) Track Upgrade	41,400				
Margate Tramway Track Upgrade	27,000				
Adventure Bay Cemetery Columbarium Wall	10,000				
Dru Point Tennis Court Resurface		154,000			
Channel Heritage Museum Rockface Rehabilitation	200,000				
Adventure Bay Exercise Equipment Replacement	116,000				
Longley Reserve Upgrade		30,000			
Channel Highway Taroona Fence Replacement					9,000
Taroona Bowls & Tennis Club Carpark					150,000
Maranoa Reserve Lighting					25,000
Taroona Bowls Club Disability Parking - Design	20,000				
KSC Outdoor Netball Court Resurfacing - Stage 2		50,000			
Reserves Sub-Total	861,800	961,000	762,800	341,500	946,000
Playgrounds					
Playground renewal		125,000	125,000	125,000	125,000
Kingston Park Basketball Court Lighting	15,000				
Alonnah Playground Renewal	69,000				
Mills Reef Alonnah Community Park Upgrade				165,000	
Spring Farm Playground Fence	15,500				
Dru Point Timber Play Ship	132,600				
Playgrounds Sub-Total	232,100	125,000	125,000	290,000	125,000
PROPERTY TOTAL	3,039,200	2,473,000	1,902,800	1,141,500	1,896,000
ROADS, BRIDGES, AND JETTIES					
Roads					
General Road, carpark, footpath, kerb replacement works as identified in asset register		830,000	850,000	2,500,000	1,730,000
Future Design Projects	150,000	150,000	150,000	150,000	150,000
Pelverata Road (vic609) Rehabilitation	820,000				
Access Ramps	24,000	20,000	20,000	20,000	20,000
Auburn Road Reconstruction - Staged Project		2,000,000	2,000,000		
Balmoral Road (vic3-15) Rehabilitation			30,000	500,000	
Belhaven Avenue (vic2-16) reconstruction		800,000			
Boronia Reservoir Access Sealing (Jindabyne Road)					200,000
Flinders Esplanade (vic44-66) Rehabilitation			50,000	320,000	
Gormley Drive to Twin Ovals Reconstruction		30,000	1,220,000		
Spring Farm Connector Road			70,000	2,500,000	2,500,000
Kingston View Drive/Summerleas Road Intersection Improvements				500,000	
Huon Road (vic1070) Embankment Upgrade					340,000
Illawong Crescent Taroona Reconstruction		20,000	500,000		
Jarvis Road Junction Sealing			70,000		
Kingston View Drive Road Pavement Rehabilitation			800,000		
Stewart Crescent Reconstruction	40,000	850,000			
Tabors Road (vic Cronly Rise) Sealing			190,000		
Van Morey Road (Meredithe-Frosts) Reconstruction		20,000	600,000		
Wells Parade (Illawarra-Suncoast) Reconstruction	20,000	680,000			
Margate Main Street Master Plan				500,000	500,000
Wyburton Street & Clare Street Reconstruction			30,000	1,950,000	
Kingston Beach Foreshore Rehabilitation		30,000	1,700,000		
Taroona Bike Lanes Upgrade - Design					
Kingston Beach Precinct LATM - Staged project		200,000	200,000	200,000	
Sandfly Rd Shoulder sealing			100,000		
Davies Road Rehabilitation	825,000				
Snug Tiers Road (vic166) Bridge Approach Sealing	23,000				
Rowleys Road (vic21) Bridge Approach Sealing	20,500				
Channel Hwy (vic???) Swale Drain Upgrade			77,000		
Crescent Drive (vic1-23) Reconstruction				20,000	600,000
Church St/Beach Rd Junction Signalisation	250,000				
Roads Sub-Total	2,172,500	5,630,000	8,657,000	9,160,000	6,040,000
Road Reseal Projects		700,000	700,000	700,000	700,000
Kingston View Drive (vic6) Asphalt Reseal	160,000.00				
Sturt Close (vic1-11) Asphalt Reseal	35,000.00				
Binya Court (vic1-7) Asphalt Reseal	20,000.00				

Harrow Place (vic2-18) Asphalt Reseal	43,000.00				
Hackford Drive (vic15-61) Spray Seal	84,000.00				
Fergusson Avenue (vic24-52) Spray Seal	39,000.00				
Brook Lane (vic6-16) Spray Seal	19,000.00				
Dayspring Drive (vic15-19) Spray Seal	3,000.00				
Manuka Road (vic110-122) Spray Seal	24,000.00				
Bruchs Road (vic38) Spray Seal	5,000.00				
Corbys Road (vic4) Spray Seal	10,000.00				
Rada Road (vic5-15) Spray Seal	24,000.00				
Pelverata Road (vic239-379) Spray Seal	115,000.00				
Road Reseal Prep Works.	250,000	250,000	250,000	250,000	250,000
Road Reseal Projects Sub-Total	831,000	950,000	950,000	950,000	950,000
Road Resheet Projects		700,000	700,000	700,000	700,000
Thomas Road (vic4-110) Resheet	107,000				
Leslie Road (vic192-436) Resheet	221,000				
Cloudy Bay Road (vic202-884) Resheet	469,000				
Llantwit Road Resheet					
Road Resheet Projects Sub-Total	797,000	700,000	700,000	700,000	700,000
Footpaths					
Roslyn Avenue Bike Lane and Footpath - Design				30,000	800,000
Algonoa Road Shared Path feasibility Study	40,000				
Burwood Drive (vic69-130) Footpath		665,000			
Huntingfield Ave Sirius Dr to Park & Ride Footpath		100,000			
Channel Highway to Torpy Ave Sealed Link Footpath			130,000		
Burwood Drive - Silkwood to Brightwater Gravel Path			76,000		
Huntingfield to Kingston CBD Channel Hwy seperated path-design		30,000			
Esplanade (vic2-4) Snug Footpath			68,000		
Hutchins Street (vic18) Footpath					30,000
Orana Place (vic1) Footpath			60,000		
Sundew Ct/Bareena Road Footpath		50,000			
Patonga Street - Maranoa Road Shared Footpath		25,000			
Pearsall Street, Snug (vic19-29) Footpath			100,000		
Channel Highway (vic1852 to Mereidths) Margate Footpath			70,000		
Suncoast Dr (Seacrest Ave - Steen Ct) Pathway link			35,000		
Oakley Ave (Nightingale to Delta Ave) Footpath			30,000		
Adalong Dr to Nolan Link Pathway Sealing			26,000		
Kingston to Kingston Beach Shared Path.			30,000		
Taroona safe route to school.			30,000		
Channel Hwy (Vic2216-2236) Snug Footpath - Design Only	425,000				
Adventure Bay Road (vic950-100) Gravel Footpath					400,000
Baynton St/Bowral Court Footpath Replacement	35,800				
Channel Hwy KFC-Whitewater Underpass Path Upgrade	150,000				
Old Station Road to Davies Road Shared Path		50,000			
Footpaths Sub-Total	650,800	920,000	655,000	30,000	1,230,000
Kerb & Channel					
Pybus Street Kerb & Channel		100,000			
Kerb & Channel Sub-Total	0	100,000	0	0	0
Carpark Projects:					
Recreation Street Carpark Rehabilitation		215,500			
Kingston Beach Kindergarten Carpark Rehabilitation			300,000		
Margate Oval Carpark Expansion and Sealing					250,000
Adventure Bay Community Hall Carpark Sealing					150,000
Balmoral Road reserve Carpark Reconstruction					270,000
Three Hut Point Carpark Upgrade	25,000				
Sherburd Oval Carpark Sealing					660,000
Barretta Re-Use Yard Upgrade	220,000				
Barretta Reserve Carpark Upgrade		75,000			
Carparks Sub-Total	245,000	290,500	300,000	0	1,330,000
Bridges & Jetties					
Browns River Pedestrian Bridge Replacement				750,000	
Snug Beach Boat Ramp Upgrade			60,000		
North West Bay Bridge Replacement - Design Only					1,500,000
Snug Beach Pontoon			50,000		
Bridges & Jetties Sub-Total	0	75,000	110,000	750,000	1,500,000
ROADS TOTAL	4,696,300	8,665,500	11,372,000	11,590,000	11,750,000
STORMWATER					
General Stormwater replacement works as identified in asset register		490,000	50,000		
Stormwater works identified via flood studies			500,000	500,000	500,000
Stormwater network and flood risk modelling		100,000	100,000		
Lumeah Road Stormwater Upgrade			93,000		
Ritchie Street to Harvey Street Culvert Upgrade					55,600
Boddys Creek SW Upgrade				390,000	
Van Morey Road stormwater upgrade - vic98			250,000		
Victoria Avenue Dennes point drainage upgrade					495,000

Sophia Street (vic12) Stormwater Upgrade	54,250				
Jenkins Street (vic20) Stormwater Upgrade			90,000		
Baringa / Wandella Road SW Upgrade	400,000				
Campbell Street SW Upgrade - Design Only		350,000			
Channel Hwy (vic26-36) SW Upgrade			140,000		
Churchill Road Sw Upgrade			85,000		
Drysdale Street SW Upgrade		43,000			
Leslie Road (vic493) SW Upgrade		50,000			
McDowall Street (vic39) SW Upgrade					15,500
Pullens Road (vic40) SW Upgrade		32,000			
Tanners Road (vic7) SW Upgrade		64,000			
Wilson Road (vic39) Upgrade		7,000			
Kingston Heights (vic37) SW Upgrade	36,000				
Clear Creek Road (vic60) SW Upgrade					128,000
Ewing Ave (vic???) SW Upgrade	388,500				
Kelvedon Ave (vic???) SW Upgrade	75,000				
Esplanade Middleton (vic???) Culvert Upgrade	166,000				
Kingston Beach/Boriona Hill Flood Investigation	60,000				
Whitewater/Boddy Creek Flood Investigation	68,000				
Adventure Bay Flood Study Review		23,000			
O'Connor Dr SW Improvements	50,000	1,000,000			
Saffron Dr SW Improvements	29,000				
Suncoast Dr (vic59) SW Upgrade		361,500			
Stirling Ave (vic???) SW Upgrade	151,000				
STORMWATER TOTAL	1,477,750	2,520,500	1,308,000	890,000	1,194,100
TOTAL CAPITAL WORKS EXCLUDING PLANT	9,213,250	13,659,000	14,582,800	13,621,500	14,840,100
TOTAL CAPITAL WORKS INCLUDING PLANT	10,998,250	14,959,000	15,882,800	14,921,500	16,140,100
COMPRISING:					
WORKS: ASSET RENEWAL/REPLACEMENT	5,517,500				
WORKS: NEW ASSET	2,247,400				
WORKS: ASSET UPGRADE	1,448,350				
PLANT - NEW AND REPLACEMENT	1,785,000				
	10,998,250				

KINGBOROUGH COUNCIL

BUDGET STATEMENT OF CASH FLOWS 2024/25

	Budget 2024/25 \$'000	2023/24 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from Ratepayers & Users	49,206	44,080
Payments to Suppliers & Staff	(37,808)	(35,298)
Interest	400	370
Operating Grants	3,000	3,344
Dividends - TasWater	1,478	1,478
Borrowing Costs	(610)	(33)
Contributions - cash	0	0
Payments to Government	(2,131)	(1,972)
Net Cash Flow from Operating Activities	13,535	11,969
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from the Sale of Assets	400	2,400
Investment in KWS	0	0
Developer Contributions	227	223
Acquisition of Capital Assets (incl Plant)	(10,997)	(18,308)
Net Cash Flow used in Investing Activities	(10,370)	(15,685)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of Borrowings	0	(2,800)
Repayment of Community Service Loan	0	0
Receipts from Government - Capital	596	1,700
Loan proceeds	0	0
Net Cash Flow from Financing Activities	596	(1,100)
NET (DECREASE)/INCREASE IN CASH HELD	3,761	(4,816)
Cash at the Beginning of the Year	7,049	11,865
CASH AT THE END OF THE YEAR	10,810	7,049

The logo for Kingborough Council, featuring the word "Kingborough" in a black serif font, with a thin black arc underneath it. The background of the entire page is a grid of six squares in three shades of green: dark green, medium green, and light green.

Kingborough

DRAFT BUDGET CONSULTATION 2024/25

ENGAGEMENT REPORT

PREPARED BY
Kingborough Council

May 2024

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Image: Whitewater Creek (Kingston) Track extension

Budget

Kingborough Council released its 2024/25 Draft Budget for community consultation, seeking feedback before the elected Councillors finalised the budget in June 2024.

The consultation highlighted that Council faced financial challenges with the rising costs associated with maintaining and building infrastructure projects.

This financial year Council is looking at an operating loss of \$2.3M, as well as a draft operating loss of \$2.9M in the following financial year.

This year, Council proposed a 12% increase in rates, which for the average residential ratepayer is \$232 per annum or approximately \$4.50 week per week.

Consultation

Public consultation about the 2024/25 *Draft Council Budget* occurred between **3 April and 1 May 2024**, through inviting responses to a survey or written submissions.

During consultation:

- **78** submissions were received via emails and mail to the General Manager.

The following community groups submitted a response:

- Blackmans Bay Community Association
- Bruny Island Community Association
- Taroona Community Association
- Friends of Longley-Area Group

Council will review these results and submissions and formally decide on the draft budget at the Council Meeting on 3 June 2024.



Draft Budget

The 2024/25 Draft Council Budget aims to maintain the community's expectations for a high level of service by ensuring staff have the resources to deliver a range of services and projects that benefit the many different parts of our community.

It is with this in mind, that Council has based the 24/25 Draft Council Budget on a **12.0%** rate increase.

Some Capital Projects

During 2024/25, some of the capital projects identified to connect residents to better services, upgrade infrastructure and advance community safety are:

Woodbridge:

- Silverwater Park toilet replacement \$331,000
- Rowleys Road bridge approach sealing \$20,500
- Thomas Road (vicinity of 4 - 110) resheeting \$107,000

Kettering:

- Trial Bay Foreshore toilet replacement \$331,000

Snug:

- Channel Hwy (south from the school) Snug footpath \$425,000
- Davies Rd reconstruction \$825,000
- Snug Tiers Road (vicinity of 166) bridge approach sealing \$23,000
- Snug River (north) Track upgrade \$41,400

Blackmans Bay:

- Sherburd Oval Clubrooms Upgrade \$466,000
- Wells Pde (Illawarra-Suncoast) reconstruction design \$20,000
- Algona Rd shared path feasibility study \$40,000
- Stirling Ave stormwater upgrade \$151,000

Allens Rivulet:

- Nort West Bay River Trail (Stage 2) \$199,000

Kaoota:

- Pelverata Rd (vicinity of 609) \$820,000
- Pelverata Rd (vicinity of 239-379) spray seal \$115,000

Margate

- Channel Heritage Museum rockface rehabilitation \$200,000
- Dru Point Timber Play Ship replacement \$132,600
- Margate Tramway Track upgrade \$27,000

Leslie Vale:

- Leslie Road (vicinity of 192-436) resheeting \$221,000

Some Capital Projects – cont.

Bruny Island

- Adventure Bay Cemetery Columbarium Wall \$10,000
- Adventure Bay Exercise Equipment replacement \$116,000
- Alonnah Playground renewal \$69,000
- Cloudy Bay Road (vicinity 202 – 884) resheeting \$469,000

Kingston:

- Boronia Hill Royce Thompson track upgrade \$84,500
- Kingston Mountain Bike Park dirt jump ramps \$61,000
- Kingston View Drive (School vicinity) asphalt reseal \$160,000
- Channel Highway Westside Court to Whitewater path upgrade \$150,000
- Church St/Beach Rd Junction signalisation \$750,000
- Ewing Ave stormwater upgrade \$388,500

Taroona:

- Taroona Bowls Club disability parking design \$20,000
- Harrow Place (vicinity 2-18) asphalt reseal \$43,000
- Stewart Crescent reconstruction design \$40,000
- Baringa Road/Wandella Road storm water upgrade \$ 400,000

Gordon:

- Three Hut Point recreation carpark upgrade \$25,000

Middleton:

- Esplanade Middleton culvert upgrade \$166,000



Public Consultation Results

– Main Themes

Many submissions included multiple themes.

- | | |
|--|--|
| <p>32 Cost of living crisis</p> <p>25 Call for better prioritisation of Capital projects</p> <p>18 Focus on Council's core business and services for rates</p> <p>7 Cap rates increase at CPI or increase at slower pace</p> <p>7 Supportive of 12% increase</p> <p>7 Reduce staff / staff costs</p> <p>6 Concern about Kingston Park / Main Street, Kingston expenditure (including loan repayment)</p> <p>5 Questioning why population increase hasn't resulted in increased income for Council.</p> <p>4 Council previously promised a lower rate increase for 2024/25</p> <p>4 Request for more information and the formation of a Community Rates Committee</p> | <p>2 Fear of property re-valuation further increasing rates</p> <p>2 Refine processes to find cost efficiencies</p> <p>2 Encourage more development</p> <p>2 Diversify funding streams</p> <p>2 Review long-term financial plan</p> <p>1 Lower Councillor numbers</p> <p>1 Calling for more active transport spending</p> <p>1 Review asset valuations</p> <p>1 Share equipment (plant) with other Councils</p> |
|--|--|



Council Officer Responses to Main Themes

Cost of living crisis

32 responses

The reason the rate increase has been proposed is because Council faces a number of financial challenges. These challenges include rising operational costs due to inflation, a growing community which is requiring additional investment, ongoing costs from community infrastructure investments already made and a long history of making operational financial losses. Council has also actively kept past rate increases as low as possible. Incurring ongoing operational losses is not sustainable. It is due to the accumulation of these issues that a rate increase has been proposed to improve Council's financial position for the present, and future. Council understands the proposed rate increase is significant and would not be contemplating this were it not necessary.

Call for better prioritisation of Capital projects

25 responses

Capital works projects are prioritised based on need, as such allocations may vary each year as will the type of projects and the locations of projects. Project prioritisation is based on a number of factors including whether:

- The project is required to renew assets which have been identified through our Asset Management System;
- The project addresses a significant maintenance or safety issue;
- If there is external grant funding available to support the project;
- The project/s identified through a Council adopted strategy; and
- There is strong community support for the project.

None of these factors are considered in isolation, however, while Council has financial challenges extra emphasis is being put towards managing and renewing (if required) our existing asset stock.

Council Officer Responses to Main Themes – cont.

Focus on Council's core business and services for rates

18 responses

Rates go towards providing a range of services and assets across the municipality.

The Local Government Act requires Council to be responsible for a range of regulatory requirements in many areas such as planning, public health and animal control.

Rates support the building and maintenance/cleaning of public toilets, community sporting facilities, street lighting, animal control, monitoring food premises, operating Sports Centre, halls, environment protection, roads, footpaths, and stormwater infrastructure throughout the community to name some services.

Every property is charged a General Rate, Stormwater and Fire Service. The Fire Service charge is collected on behalf of the State Fire Service and paid to them.

The stormwater levy is collected through individual rates on all properties across the municipality and funds necessary upgrades and improvements of all public stormwater system. This is a municipality-wide service which provides flood protection to our homes, businesses and facilities provided throughout the municipality.

Council also manages waste and maintains council roads and footpaths (80% of Kingborough's roads), as well as sporting facilities, playgrounds, community halls, parks and reserves and arts, cultural and youth and programs.

Cap rates increase at CPI or increase at slower pace

7 responses

Council rate increases are regularly below the prevailing CPI at the time the rates and budget are approved. Over the last 5 years total rate increases have been less than CPI.

CPI does not necessarily reflect the increasing costs that Council needs to respond to. Cost indices such as the Construction Price Index have grown more rapidly than CPI.

Theme #1 above sets out the reasons for the proposed rate increase.

Council Officer Responses to Main Themes – Cont.

Supportive of 12% increase

7 responses

Support for the increase was noted.

Reduce staff / staff costs

7 responses

Kingborough Council has one of the lowest levels of staff numbers and wages of all Tasmanian councils. According to a Tasmanian Audit Office review in 2019, Kingborough was 20th of the 29 councils for average cost per employee, and 20th for employee numbers per 1000 head of population served.

Employee costs in this draft budget are higher than 2023/24 due to a salary and wage increase in 2024/25 pursuant to Council's enterprise agreement together with some new positions to increase Council's service to a growing community.

Additionally, staff reductions may result in unintended impacts on service levels and customer and community satisfaction, as well as increased staff turnover.

Concern about Kingston Park / Main Street, Kingston expenditure (including loan repayment)

6 responses

Upgrades to Kingston have been undertaken to create a more attractive and vibrant centre to stimulate investment in the area. This was developed in consultation with over 1,800 local community members and local businesses.

Unfortunately, the (private) development delays for Kingston Park have affected the ability of Council to pay down debt.

Questioning why population increase hasn't resulted in increased income for Council

5 responses

Increases in development have generated additional income but this has also generated additional operational costs, e.g. waste collection and depreciation of infrastructure assets. An estimate of the additional rate revenue from development growth has been incorporated into the draft 2024/25 budget and Council's ten-year financial plan forecasts.

Council Officer Responses to Main Themes

- Cont.

Council previously promised a lower rate increase for 2024/25 *4 responses*

Council's Long Term Financial Plan approved in June 2023 forecast a rate increase for 2024/25 of 3.90%. However, financial circumstances since that plan was approved have changed requiring a review of the plan. This process is still underway, and Council anticipates adopting a new Long Term Financial Plan either later this year, or in 2025.

Request for more information and the formation of a Community Rates Committee *4 responses*

Council's consultation approach is consistent with previous years, however it will be considering its approach to future budget consultations.

Council works with approximately 17 community groups throughout the year. It hosts 4 community forums a year to hear the issues raised by these community groups which also includes at an Annual General Meeting.

Refine processes to find cost efficiencies *2 responses*

Council undertakes regular reviews of internal processes to increase efficiency.

Fear of property re-valuation further increasing rates *2 responses*

The Office of the Valuer-General has issued the property valuation indexes to apply in 2024/25 and these are available on their website. The only change has been a 10% increase in properties classified as industrial.

Increases in property valuations do not result in additional Council rate revenue.

Encourage more development *2 responses*

Council has significantly invested in Kingston community infrastructure to help support business and community development. Council assists developers to navigate the approvals process to facilitate their developments.

Returns from increased development occur over time and can result in additional cost for Council in the short term.

Council Officer Responses to Main Themes – Cont.

Diversify funding streams

2 responses

Local Councils play a crucial role in providing essential services and maintaining infrastructure, but their revenue sources are limited. Many Councils across Australia face challenges in generating sufficient revenue to maintain community infrastructure. Funding for Councils comes from three main sources: rates, user fees and charges and grants from Federal and State Governments. Council is currently exploring possibilities for further revenue streams.

Review long-term financial plan

2 responses

Council approved a long-term financial plan in June 2023. Some circumstances have changed since then, and Council is currently reviewing and updating the plan. It is likely to be adopted either later this year, or in 2025.

Lower Councillor numbers

1 response

The number of Councillors for each Council, and their allowance, is determined by the State Government.

Calling for more active transport spending

1 response

Council has a bike strategy that it is actively pursuing and managing via Council's Bike Committee. Improved or new linkages can be standalone projects or can be part of a larger project where accessibility for both pedestrians and cyclists is considered. Council will also continue to work closely with the State Government to leverage off opportunities for grant funding.

Review asset valuations

1 response

Council's annual financial statements, and thus asset valuations, asset lives and depreciation are subject to annual audit. Given the significance of both the depreciation charge and the value of assets, they receive a focused review as part of the audit.

Council Officer Responses to Main Themes – Cont.

Share equipment (plant) with other Councils

1 response

Plant and fleet replacement is a relatively small amount of Council's budget however, consideration is given to each item prior to replacement, including opportunities for sharing across teams or with other Councils. Plant and equipment are replaced at optimum times to minimise ongoing maintenance and maximise trade-in prices. Each is assessed on its own merits however, Council refers to IPWEA guidelines as to optimum times to replace.

We work closely with our neighbouring councils to look at possible resource sharing opportunities which in the past have included items of plant, IT systems and on occasions, human resources. We will continue to explore which opportunities can be implemented and suit all parties.



Random sample of submissions

"I write to oppose the proposed 12% rate hike. In the context of a cost of living crisis, it is unconscionable to impose such an increased burden on ratepayers already struggling with the increased cost of groceries, health care, petrol and mortgages."



"At the moment I consider my rates to be somewhat reasonable given the economical climate at the moment, though however a rate hike such as this would indicate that there might have been some improvements to services in my area. I can tell you that there has not. There is no bitumen on my road, no safety side barriers, no gutters/guttering, footpath, paving, no option for town water, no stormwater, no rubbish collection, no street lighting."



"As a resident and business owner in Kingston, although there are many things improved over the years, there were also many unnecessary things too. Council needs to spend money wisely instead of just charging from residents."

"Thank you for the opportunity to comment on the 2024-25 draft budget. For background, my family and I live in our home in Blackmans Bay. My partner and I are, therefore, Kingborough ratepayers. While nobody welcomes rate rises, I understand the need for Council to increase revenue in order to maintain services and facilities and invest in capital works. In recent years, Council has completed substantial works which have, in my view, improved the amenity and liveability of Kingborough. I write in support of the draft budget and encourage Council to continue to actively pursue projects which support the local environment and community."



"As a rate paying pensioner of Kingborough Council I'm writing to protest against the huge 12% rate increase. I believe that the Council needs to stay within CPI with any increases. As my property was valued at the height of the property boom I am already paying an increased rate and can't see how I can be expected to pay such an increase when I have no similar increase in pension. I hope this proposal of increase will not go ahead."

Random sample of submissions - cont.

"If the deficits are as indicated then Councillors should demand on behalf of those who elected them, that Council find a way to reduce staff costs. It is a fact of corporate life that sometimes sails must be trimmed. Council should do the same, and not take the easy route of increasing the financial burden on ratepayers."



"In this time of cost of living crisis people are already struggling to pay expenses this is a huge extra cost rate payers will face. In this crisis time I would like to see non-essential property/building works, and upgrades to reserves and playgrounds and car parks put on hold until a time the budget can be managed without rates increases."



"As an 85-year-old resident in Kingston Beach for nearly 25 years, I have always expected, and accepted without question, a reasonable rise in rates each year. However, the recent expenditure on a certainly wonderful, children's playground, and main street facilities are of no benefit at all to we many quite elderly people."

"It is crucial for the council to explore alternative avenues for addressing budget shortfalls and meeting community needs without placing undue financial strain on residents. It is commendable that the council has kept rate rises low in recent years to help the economic impacts of Covid-19, a sudden 12% increase now could make worse the financial hardships faced by many households, ultimately undermining the council's efforts to support the community during challenging times. I urge the Council to reconsider this proposed rate hike and to explore more balanced approach to budget management."



"Thank you for the opportunity to comment on the draft budget; Whilst we appreciate Council's concerns on the increasing costs they are experiencing & the effect it has on maintaining infrastructure & other projects around the municipality, I wish to point out that our household income has not increased by 12.5% or anything remotely like that amount per annum. We feel that rate increases should be limited to CPI and if this means that council revenue falls short, then you would postpone or shelve projects to balance the books."

15.2 FINANCIAL HARDSHIP POLICY 1.8

File Number: 12.261

Author: Tim Jones, Manager Finance

Authoriser: David Spinks, Director People & Finance

Strategic Plan Reference

Key Priority Area: 1 Encourage and support a safe, healthy and connected community.

Strategic Outcome: 1.1 A Council that engages with and enables its community.

1. PURPOSE

1.1 The purpose of this report is to provide a review of the Financial Hardship Policy 1.8.

2. BACKGROUND

2.1 Council adopted a Financial Hardship Policy on 6 June 2020 and it was reviewed in 2022.

2.3 The policy was developed to provide assistance during COVID but also to provide a framework for hardship assistance going forward.

2.4 Rates are levied on all property owners within a municipality as a means of funding Council's operations, both operational and capital.

2.5 Based on the draft 2024/25 budget, Council's annual revenue is approximately \$52 million, of which \$43 million is from rates.

2.6 The *Local Government Act* s.86A(1)(a) specifies "Rates constitute taxation for the purposes of local government, rather than a fee for a service".

3. STATUTORY REQUIREMENTS

3.1 Rates are levied under the *Local Government Act 1993*, Tasmania.

3.2 The *Local Government Act* s.125 and 126 gives Council the ability to postpone the due date for the payment of rates.

125. Postponement of payment

(1) A ratepayer may apply to the council for a postponement of payment of rates on the ground of hardship.

(2) An application is to be –

(a) made in writing; and

(b) lodged with the general manager.

126. Conditions of postponement

(1) A council may grant a postponement of the payment of rates for a specified period if satisfied that such payment would cause hardship.

(2) A council may grant a postponement of payment of rates –

(a) on the condition that the ratepayer pay interest on the amount of rates postponed at a rate fixed by the council; and

(b) on any other condition the council determines.

(3) Interest fixed under subsection (2) (a) is not to exceed the prescribed percentage as calculated in section 128 (2) .

- 3.3 The *Local Government Act* s.129 gives Council the ability to remit part, or all, rates paid or payable.

129. Remission of rates

(1) A ratepayer may apply to the council for remission of all or part of any rates paid or payable by the ratepayer or any penalty imposed or interest charged under section 128.

(2) An application is to be –

(a) made in writing; and

(b) lodged with the general manager.

(3) A council, by absolute majority, may grant a remission of all or part of any rates, penalty or interest paid or payable by the ratepayer.

(4) council, by absolute majority, may grant a remission of any rates, penalty or interest paid or payable by a class of ratepayers.

(5) The general manager is to keep a record of the details of any remission granted under this section.

- 3.4 The application of these sections is delegated to the Chief Executive Officer by Council, and in turn delegated to the Director People & Finance and Manager Finance. Any remissions given are reported to Council quarterly.

4. DISCUSSION

- 4.1 This policy is due for review later this year but it is appropriate to bring that review forward slightly in order to coincide with the consideration of the 2024/25 annual budget, given the draft budget proposes a significant rate increase.
- 4.2 The policy provides a range of assistance in cases of genuine financial hardship.
- 4.3 The policy has been updated to more closely reflect the Local Government Association of Tasmania (LGAT) template with the addition of the assistance provided under Council's current policy to commercial/industrial ratepayers or Council tenants.
- 4.4 Council's current policy does not provide for the provision of rate remissions to residential ratepayers. In moving to more closely reflect the LGAT template, this ability is now included.
- 4.5 The *Local Government Act 1993* gives Council the ability to vary the due date for the payment of rates, and/or to remit all, or part, of rates paid, or payable.
- 4.6 Rates are a taxation and the source of funding for Council's operation. It is extremely rare for any taxation to be remitted.
- 4.7 Kingborough's current financial situation means it does not have a large buffer for remissions in times of natural disaster or states of emergency. However, it is desirable

for Council to be able to provide assistance to those experiencing difficulty paying their rates due to genuine financial hardship.

- 4.8 When Council initially developed this policy there was no LGAT template. This was developed shortly after, but Council's policy was not modified at the time. During this review it has been decided to model the current policy on the LGAT template.
- 4.9 The policy has been revised to include a remission option. This has always been available under section 129 of the *Local Government Act*, however it is now specifically provided for in the policy.
- 4.10 Highlighted sections of the attached proposed policy are those not included in the LGAT model.
- 4.11 Similarly, the highlighted sections of the LGAT Model have not been taken up in the proposed Council Policy.
- 4.12 Remission of Rates is reserved for "only the most serious and exceptional of financial hardship cases".

RESIDENTIAL RATEPAYERS

- 4.13 Council already utilises a range of methods to assist ratepayers with rates payments. These include the entering into of payment arrangements, direct debit arrangements, and waiver of interest and penalties when required under delegations.
- 4.14 Staff regularly vary due dates in discussion with ratepayers. Currently Council have approximately 3,400 ratepayers on direct debit arrangements. The majority of these arrangements are calculated at the start of the year to assist cash flow of ratepayers.
- 4.15 In addition to postponement of payment of rates, Council staff also waive interest and penalties and charges for errors of fact, and gesture of goodwill. These are reported to Council quarterly.
- 4.16 Hardship applications, when received, are resolved through establishing payment arrangements, or allowing debt to accrue on a property until the property is sold.
- 4.17 The policy also now incorporates the ability to remit rates.

COMMERCIAL/INDUSTRIAL RATEPAYERS

- 4.18 The policy does not specifically provide rate relief for commercial, and industrial, ratepayers. It specifies they should apply under section 129 of the *Local Government Act*.
- 4.19 Relief is only provided to ratepayers with a turnover of less than \$1,000,000. This measure is to target relief to smaller local businesses. A ratepayer will be required to provide evidence of their loss of revenue.
- 4.20 Applications for assistance on residential investment properties will generally not be considered.
- 4.21 It is to be noted the LGAT template does not address the question of commercial/industrial property owner ratepayers.

TENANTS OF COUNCIL PROPERTIES

- 4.22 Council have some tenants who may find, due to circumstances beyond their control, they are unable to conduct their normal activities. An example would be the suspension of a sporting competition as in the COVID-19 crisis.

4.23 Rental relief will usually only be granted where the tenant is not using the Council facilities. This relief will only be available where the hardship is for a period of longer than one month.

4.24 It is to be noted the LGAT template does not address the question of tenants of council owned properties.

SPORTING CLUBS

4.25 Applications for assistance from sporting clubs are not covered by this policy.

4.26 Any applications should be made directly with Director Governance, Recreation and Property Services.

PROPOSED CHANGES

4.27 The policy has been completely rewritten and it has not been possible to track changes between the two documents. However, the existing version is provided for reference.

4.28 Attached to this report is:

- Council's existing policy;
- The LGAT template with sections not included in Council's proposed updated policy highlighted;
- The proposed updated policy with highlighted sections in yellow showing those that differ from the LGAT template

4.29 It is to be noted the policy introduces at 5.4.3, as per the LGAT template, a provision that instances of rates remission are to be minimised to no more than one rates remission per applicant. In the event more than one application is received, it is intended the application be referred to Council for determination.

5. FINANCE

5.1 Remission of interest and penalties, and postponement of due dates for small numbers of ratepayers would not have a significant impact on Council.

5.2 In addition, given the intent of the remission of rates provision reserved for "only the most serious and exceptional of financial hardship cases", it is not expected this will have a significant financial impact.

5.3 If however, the number of approvals became more than anticipated and the financial effects significant, this would be brought to Council's attention for consideration.

5.4 It is anticipated this policy would only have a significant impact on Council in times of a major emergency or crisis.

6. ENVIRONMENT

6.1 There is no impact on the environment from this policy.

7. COMMUNICATION AND CONSULTATION

7.1 This policy will be communicated to ratepayers.

8. RISK

8.1 Financial risks are covered in section 5.

9. CONCLUSION

- 9.1 Council adopted a Financial Hardship Policy on 6 June 2020 and it was reviewed in 2022.
- 9.2 The policy is due for review again later this year but has been brought forward slightly in order to coincide with the consideration of the 2024/25 annual budget, given the draft budget proposes a significant rate increase.
- 9.3 The policy has been updated to more closely reflect the Local Government Association of Tasmania (LGAT) template with the addition of the assistance provided under Council's current policy to commercial/industrial ratepayers or Council tenants.
- 9.4 Council's current policy does not provide for the provision of rate remissions to residential ratepayers. In moving to more closely reflect the LGAT template, this ability is now included.

10. RECOMMENDATION

That Council adopt the updated Financial Hardship Policy 1.8 attached to this report.

ATTACHMENTS

1. Existing Policy
2. LGAT Model Financial Hardship Policy
3. Updated Policy for Approval

Public Copy

EXISTING POLICY



Financial Hardship Policy

Policy No:	1.18
Approved by Council:	August 2022
New Review Date:	August 2024
Minute No:	C324/15-2022
ECM File No:	12.261
Version:	2.0
Responsible Officer:	Manager Finance
Strategic Plan Reference:	1.1 A Council that engages with and enables its community

1. POLICY STATEMENTS

- 1.1 Kingborough Council acknowledges that from time to time some residents/ratepayers may suffer from financial hardship.
- 1.2 The purpose of this policy is to provide assistance to those ratepayers who are experiencing financial hardship.

2. DEFINITIONS

- 2.1 ***‘Financial Hardship’*** means when a ratepayer is unable to pay their bills, or meet other financial obligations, when they are due.

3. OBJECTIVE

- 3.1 This policy is to help ratepayers who are suffering financial hardship by providing relief via alternative payment arrangements to the requirement to pay Council rates and charges. Relief may also be available in the application of interest and penalties applied to overdue rates.

4. SCOPE

- 4.1 This policy establishes the guidelines for the assessment of financial hardship applications.

5. PROCEDURE (POLICY DETAIL)

- 5.1 A ratepayer may be eligible for consideration for hardship assistance in the payment of rates, service charges, interest and penalties, where:
 - 5.1.1 the person is unable to pay rates, or charges, when due and payable, for reasons beyond the person’s control, or
 - 5.1.2 payment would cause the person hardship.
- 5.2 What is Financial Hardship?
 - 5.2.1 Serious financial hardship involves both low income/cash flow and a low asset base. Personal property portfolios, beyond a primary residence or a business’s primary operating space, may be employed to improve an applicant’s cash flow and financial sustainability. Applications for assistance on residential investment properties will generally not be considered. The nature of a hardship application means Council will request financial information.
- 5.3 Assistance for Residential
 - 5.3.1 Council will consider waiving the application of interest and penalties and a deferment of due dates for payment. In most instances an application for deferment will only be agreed if the ratepayer enters into, and adheres to, a direct debit payment plan.
- 5.4 Assistance for Commercial and Industrial
 - 5.4.1 Any rate relief will only be available upon provision of evidence of loss of revenue over the previous year. It will only be available for ratepayers with an annual turnover of less than \$1,000,000.
 - 5.4.2 For a revenue loss, over the previous year, of:
 - i. between 75 - 100%
there will be a waiver of rates for the quarter where the revenue loss is verified by evidence supplied;
 - ii. between 50 – 75%
there will be negotiated payment terms and/or waiver of penalty and interest charges over the following twelve months;

- iii. between 30 – 50%
there will be negotiated payment terms and/or waiver of penalty and interest charges over following six months;
- iv. between 0 – 30%
there will be no benefit provided unless they show individual cause, in which case some benefit may be considered.

5.5 Tenants of Commercial properties

5.5.1 Rate relief can only be provided to a ratepayer that is the landlord of a commercial property where that ratepayer agrees to provide the rate relief to a commercial tenant. A landlord may apply on a tenant's behalf, on condition that:

- i. the revenue loss of the tenant is verified under the same criteria as the commercial ratepayer above; and
- ii. the landlord agrees to pass the rate relief on to the tenant and the tenant must verify they have received the rate relief.

5.5.2 Where a commercial property has multiple tenants', relief may be given to portions of a property that are associated with individual tenants. Council will determine appropriate allocations.

5.5.3 The assistance given to tenants will be to treat each tenant as a "stand alone" ratepayer and apply the assistance from 5.4 above.

5.6 Application process

5.6.1 Ratepayers seeking assistance from this policy should apply via the application form on Council's website.

5.7 Assistance for Tenants of Council properties

5.7.1 Council will consider any application for rental relief from tenants of Council properties where, due to circumstances beyond their control, they are unable to conduct their normal activities. Rental relief will usually only be granted where the tenant is not using the Council facilities. This relief will only be available where the hardship is for a period of longer than one month.

5.7.2 Normal outgoings that are charged to tenants will still be payable.

5.8 Sporting Clubs

This policy is not designed for Sporting Clubs. If they require assistance they should apply directly to Council.

5.9 Limit of Rate/Rental relief

5.9.1 Any rate or rental relief under this policy will only be for a period of no longer than twelve months. Applications should be submitted quarterly.

6 GUIDELINES

6.1 A ratepayer or tenant seeking relief under this policy must apply by completing the application form and describing why they are in genuine financial hardship. The application form is available on the Council website.

6.2 Assistance can only be given to ratepayers. If the ratepayer agrees to pass any assistance provided, in full, on to a tenant, a tenant will be assessed individually using the above turnover criteria. This may mean only a portion of a rate assessment will qualify for hardship assistance.

- 6.3 Council may ask the ratepayer to provide evidence that they are suffering, or will suffer, genuine financial hardship. For Commercial and Industrial ratepayers independently verified turnover information will be required.
- 6.4 Ratepayers and tenants will be assisted through consideration of the application of interest and penalties on overdue rates and an extension of due dates for payment.
- 6.5 Decisions for applications under this policy are to be made by
 - 6.5.1 Rates Officers, for the deferment of the payment due-date, or the waiving of interest and penalties, and where these alternative payment arrangements still result in the full payment of rates within the financial year.
 - 6.5.2 Chief Financial Officer, or Manager Finance, for decisions up to \$2,500, or payment of rates over multiple rating years,
 - 6.5.3 Executive Manager Governance and Community Services, for decisions on tenants' rental up to \$2,500, and
 - 6.5.4 General Manager for decisions above \$2,500.

7 COMMUNICATION

- 7.1 Members of the public
- 7.2 Kingborough Councillors
- 7.3 Kingborough Council staff

8 LEGISLATION

- 8.1 Sections 125 and 126 of the *Local Government Act 1993*.

9 RELATED DOCUMENTS

- 9.1 Nil.

10 AUDIENCE

- 10.1 Public.

APPLICATION FOR FINANCIAL HARDSHIP CONSIDERATION

Kingborough Council has approved a Financial Hardship Policy which will be used to assist households, businesses. This Policy provides for the deferral of rates and charges and remission or deferral of user fees and charges.

Name	
Address	
Ratepayer name	
What assistance are you seeking from Council?	
Reason for application	
If a landlord, will you pass the benefit of this remission onto your tenant(s)?	
Property address	
PID	
Employment Details	
Additional information you would like to add to this application	
Contact Telephone number	
Contact email address	



lgat.tas.gov.au

[Council Name]

Financial Hardship Assistance Model Policy

Version [1.0]

Adopted:
[Date published]

Document Control

Policy Name	Financial Hardship Assistance Policy
First issued/approved	[Insert]
Source of approval/authority	[Insert]
Last reviewed	[Insert]
Next review date	[Insert]
Version number	[Insert]
Responsible Officer	[Insert]
Department responsible for policy development	[Insert]
Strategic Plan reference	[Insert]
Related policies	<ul style="list-style-type: none"> • Local Government Act 1993, Part 9 – Rates and Charges • Rates and Charges Policy • [Insert relevant policies]
Publication of policy	[E.g. Administration, website, Customer Service Centre]

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1 Introduction

1.1 Purpose

The purpose of this policy is to enable Council to provide assistance to community members who are suffering financial hardship by providing an appropriate level of relief from Local Government rates.

1.2 Scope

1.2.1 Application and Intent

This policy applies to ratepayers experiencing genuine and serious financial hardship and needing assistance to meet both their basic needs and their rate payment obligations to Council. It is not intended to be used to maintain financial positions for those who do not need it and are not genuinely impacted by serious financial hardship.

This policy applies only to Council rates and charges levied in accordance with Part 9 – Rates and Charges of the *Local Government Act 1993*. This policy does not apply to rates or fees collected on behalf of other authorities in accordance with section 88 of the *Local Government Act 1993*., such as fire service contributions collected pursuant to section 79B of the *Fire Service Act 1973*.

1.2.2 Background

This policy was developed and implemented during the 2020 COVID-19 coronavirus pandemic that is spreading across the world. To respond to the disease, governments around the world are shutting down social activities and interaction to prevent transmission, which is necessarily causing significant impacts on many economic activities and transactions. As a result, many people have lost jobs, their clients or their business, destroying incomes and spending. Council is determined to assist those most critically impacted by the economic slowdown caused by the pandemic with a robust and fair hardship policy.

Despite this, serious financial hardship can occur at any time, so this policy is designed to address a range of circumstances.

1.3 Principles

This policy will be applied in accordance with the following principles:

- (1) Consistent, equitable and respectful treatment of all residents and ratepayers that is sensitive to their specific circumstances.
- (2) Maintaining Council's ability to provide essential services to our community through appropriately applied rating.
- (3) Assisting ratepayers who are suffering serious financial hardship, so that they may overcome these circumstances and return to financial stability and contributing equitably to local services.
- (4) Ensuring that those able to contribute to local services, continue to do so.
- (5) Minimising the opportunity for misuse, exploitation or fraud by ensuring decisions made to provide special relief or assistance are supported by sufficient evidence.
- (6) Maintaining confidentiality and privacy of applicants and ratepayers, their applications and any information provided.

1.4 Related Policies and Legislation

This policy relates to and depends on other Council policies, as well as Tasmanian Government legislation, including:

- *Local Government Act 1993*, Part 9 – Rates and Charges¹, particularly:
 - Section 86A – General principles in relation to making or varying rates
 - Sections 125-127 – Postponement of payment
 - Section 128 – Late payments
 - Section 129 – Remission of rates
- *COVID-19 Disease Emergency (Miscellaneous Provisions) Act 2020*²
- Rates and Charges Policy (pursuant to section 86B of the *Local Government Act 1993*).

1.5 Policy Review and Update Cycle

This policy is to be reviewed initially in July or August 2021 and thereafter, every four years.

2 Policy

2.1 Genuine Financial Hardship

According to the Australian Taxation Office (ATO)³, individuals are considered to be in serious hardship when they are unable to provide the following for themselves, their family or other dependants:

- (1) Food;
- (2) Accommodation;
- (3) Clothing;
- (4) Medical treatment;
- (5) Education;
- (6) Other basic necessities.

A number of factors can contribute to or trigger serious financial hardship, including:

- (1) Loss of employment of the property owner, family member or household primary income earner;
- (2) Serious illness, including physical incapacity, hospitalization, or mental illness of the property owner or family member;
- (3) A natural disaster;
- (4) A public health emergency or declared state of emergency;
- (5) Family tragedy;
- (6) Family breakdown;
- (7) Financial misfortune;
- (8) Other serious or complicating circumstances.

Community wide issues and circumstances, such as the COVID-19 pandemic, may impact financial hardship, but hardship is always assessed at an individual level, and requires reviewing personal circumstances.

Serious financial hardship involves both low income/cash flow and a low asset base. Personal property portfolios beyond a primary residence [or a business's primary operating space] can be employed to improve an applicant's cash flow and financial sustainability. Applications for assistance on residential investment properties will not be considered.

¹ See: <https://www.legislation.tas.gov.au/view/html/inforce/current/act-1993-095#HP9@HD9@EN>

² See: <https://www.legislation.tas.gov.au/view/whole/html/inforce/current/act-2020-011>

³ See: <https://www.ato.gov.au/General/Financial-difficulties-and-serious-hardship/Individuals-with-serious-hardship/>

2.2 Evidence of Financial Hardship

Applicants will need to provide evidence of their circumstances of financial hardship to justify Council's special consideration of their case. The type of evidence required will depend on your circumstances and may include, for example, one or more of the following:

- Assessment by an independent accredited financial counsellor demonstrating an inability to both pay rates and to rearrange asset portfolios to facilitate payment;
- A statutory declaration from an appropriate and independent professional, familiar with the applicant's circumstances (e.g. a family doctor for health-related evidence, a bank official, insurance policy manager, etc.);
- Pending disconnection of essential services, like water, electricity, gas (does not include mobile phone or internet bills);
- Notice of impending legal action;
- Letter from charitable organisation regarding loss of employment or inability to provide for basic necessities;
- Bank notice for example, overdraft call or mortgaged property repossession;
- Employer notice of redundancy or termination of employment;
- Overdue medical bills;
- Letter from doctor verifying the inability to earn an income due to illness or caring for a sick family member;
- Final notice from school regarding payment of mandatory fees;
- Funeral expenses;
- Repossession notice of essential items, like a car or motorcycle.

2.3 How Council can Help

The *Local Government Act 1993* provides Council with three methods of rate relief:

- (1) Postponing rate payments (sections 125-127)
- (2) Remission of late payment penalties or interest (section 128)
- (3) Remission of rates (section 129)

2.3.1 Postponing Rate Payments – Deferral Arrangements

In confirmed cases of financial hardship, Council may choose deferral of individual rates payments within a defined period, in whole or in part, to be paid back at a later date, subject to any conditions Council determines. The deferral arrangement applies to specified payments and other rate payments are not affected and continue to accrue as normal.

The terms of rate deferral arrangements will be proportionate to the applicant's demonstrated financial hardship circumstances, so supplying sufficient evidence of these circumstances is important for developing the appropriate terms.

Rate payment deferrals approved under this section are typically deferred by 3 months. However, rate deferral arrangements can only defer individual payments up to a maximum of two (2) years and only in the most serious circumstances.

[Councils may choose to add the following statement:]

[In response to the COVID-19 pandemic, Council will approve deferral arrangements for 6 months for ratepayers meeting hardship requirements.]

All deferred payments must be repaid as specified in accordance with the deferral arrangement, otherwise regular late payment penalties and/or interest will apply.

Ratepayers who are subject to a deferral arrangement who overcome their financial hardship circumstances are encouraged to begin repaying their deferred rates payments as early as they are able.

Note that Council may revoke any postponement of rates payments at any time, in accordance with section 127 of the *Local Government Act 1993*, by giving 60 days notice in writing to the ratepayer.

2.3.2 Remitting Late Payment Penalties and Interest

For typical circumstances that are not of financial hardship, rates must be paid by the due date and Councils may charge a penalty or daily interest or both for each late payment. However, for confirmed cases of financial hardship, Council may waive either the applicable late payment penalties, or the interest accumulated, or both, for a specified period that relates to the period of financial hardship.

[Councils may choose to add the following statement:]

[Council will not charge any late payment penalties or interest for late rate payments during the 2020 COVID-19 state of emergency until 30 June 2020.]

2.3.3 Remitting Rates

Remission of any rates, late payment penalties or interest, in part or in full, is reserved only for the most serious and exceptional of financial hardship cases. Even in these cases, deferral of rate payments must be applied for and granted first, before an application for rates remission can be considered.

After the applicant has entered into a deferral arrangement with Council, the applicant may apply for remission of rates. The application must demonstrate:

- (1) Financial hardship;
- (2) Exceptional and serious circumstances;
- (3) How the applicant's exceptional financial hardship circumstances make the maximum term deferral arrangement under section 0 unfeasible and unreasonable to fulfil; and
- (4) How enforcing fulfilment of the maximum term deferral arrangement would only deepen the seriousness of applicant's financial hardship and critically impact their ability to provide for the basic living necessities (food, accommodation, clothing, medical treatment) of the applicant and dependents.

In the interests of community fairness and equity, wherever possible and appropriate in determining rates remission applications:

- (1) Deferral arrangements are preferable to rates remission;
- (2) Amounts or proportions of rates to be remitted are to be minimised, for example, below \$1000 or 50%; the remainder subject to payment arrangements;
- (3) Instances of rates remission are to be minimised to no more than one rates remission per applicant.

3 Applications

3.1 Applying for Financial Hardship Assistance

To seek financial hardship assistance from Council, an application must be made in writing, addressed to the General Manager, and submitted as follows:

- Submitted via online form at: [e.g. www.council.tas.gov.au/onlineform]
- Emailed to [e.g. rates@council.tas.gov.au]; or
- Mailed to [ADDRESS].

Applications must:

- Demonstrate and provide evidence for financial hardship and circumstances (see section 0 – 2.2 Evidence of Financial Hardship);
- Describe the type of assistance sought, being:
 - Postponing rate payments (a deferral arrangement);
 - Postponing or waiving late payment penalties or interest;
 - Remitting rates, late payment penalties or interest, in part or in full;
- Address the requirements of the relevant subsections of section 0 – 2.3 How Council can Help

3.2 Assessing Applications

Applications for deferral arrangements must be decided by:

- (1) For amounts less than [\$2,500 – the Chief Financial Officer]; or
- (2) For amounts of [\$2,500 or greater – the General Manager].

Applications for remission of any rates or late payment penalties or interest charges must be decided by Council and require absolute majority to be approved. [However, Council has delegated all remission decisions to the General Manager.]

UPDATED POLICY FOR APPROVAL



Financial Hardship Policy

Policy No:	1.18
Approved by Council:	June 2024
New Review Date:	June 2029
Minute No:	TBA
ECM File No:	12.261
Version:	3.0
Responsible Officer:	Manager Finance
Strategic Plan Reference:	1.1 A Council that engages with and enables its community

1. POLICY STATEMENTS

- 1.1 Kingborough Council acknowledges that from time to time some residents/ratepayers may suffer from financial hardship.
- 1.2 The purpose of this policy is to provide assistance to those ratepayers who are experiencing financial hardship.

2. DEFINITIONS

- 2.1 **‘Financial Hardship’** means when a ratepayer is unable to pay their bills, or meet other financial obligations, when they are due.

3. OBJECTIVE

- 3.1 The purpose of this policy is to enable Council to provide assistance to community members who are suffering financial hardship by providing an appropriate level of relief from Local Government rates.

4. SCOPE

4.1 Application and Intent

This policy applies to ratepayers experiencing genuine and serious financial hardship and needing assistance to meet both their basic needs and their rate payment obligations to Council. It is not intended to be used to maintain financial positions for those who do not need it and are not genuinely impacted by serious financial hardship.

This policy applies only to Council rates and charges levied in accordance with Part 9 – Rates and Charges of the *Local Government Act 1993*. This policy does not apply to rates or fees collected on behalf of other authorities in accordance with section 88 of the *Local Government Act 1993*, such as fire service contributions collected pursuant to section 79B of the *Fire Service Act 1973*.

5. PROCEDURE (POLICY DETAIL)

5.1 Genuine Financial Hardship

According to the Australian Taxation Office (ATO)⁴, individuals are considered to be in serious hardship when they are unable to provide the following for themselves, their family or other dependants:

- 1) Food;
- 2) Accommodation;
- 3) Clothing;
- 4) Medical treatment;
- 5) Education;
- 6) Other basic necessities.

A number of factors can contribute to or trigger serious financial hardship, including:

- 1) Loss of employment of the property owner, family member or household primary income earner;
- 2) Serious illness, including physical incapacity, hospitalization, or mental illness of the property owner or family member;
- 3) A natural disaster;

⁴ See: <https://www.ato.gov.au/General/Financial-difficulties-and-serious-hardship/Individuals-with-serious-hardship/>

- 4) A public health emergency or declared state of emergency;
- 5) Family tragedy;
- 6) Family breakdown;
- 7) Financial misfortune;
- 8) Other serious or complicating circumstances.

Community wide issues and circumstances, such as the COVID-19 pandemic, may impact financial hardship, but hardship is always assessed at an individual level, and requires reviewing personal circumstances.

Serious financial hardship involves both low income/cash flow and a low asset base. Personal property portfolios beyond a primary residence or a business's primary operating space can be employed to improve an applicant's cash flow and financial sustainability. Applications for assistance on residential investment properties will not be considered.

5.2 Evidence of Financial Hardship - Residential

Applicants will need to provide evidence of their circumstances of financial hardship to justify Council's special consideration of their case. The type of evidence required will depend on your circumstances and may include, for example, one or more of the following:

- Assessment by an independent accredited financial counsellor demonstrating an inability to both pay rates and to rearrange asset portfolios to facilitate payment;
- A statutory declaration from an appropriate and independent professional, familiar with the applicant's circumstances (e.g. a family doctor for health-related evidence, a bank official, insurance policy manager, etc.);
- Pending disconnection of essential services, like water, electricity, gas (does not include mobile phone or internet bills);
- Notice of impending legal action;
- Letter from charitable organisation regarding loss of employment or inability to provide for basic necessities;
- Bank notice for example, overdraft call or mortgaged property repossession;
- Employer notice of redundancy or termination of employment;
- Overdue medical bills;
- Letter from doctor verifying the inability to earn an income due to illness or caring for a sick family member;
- Final notice from school regarding payment of mandatory fees;
- Funeral expenses;
- Repossession notice of essential items, like a car or motorcycle.

5.3 Evidence of Financial Hardship – Commercial and Industrial Applications

This will only be considered upon provision of evidence of loss of revenue over the previous year. It will usually be provision of revenue figures provided by an accountant, or equivalent.

5.4 How Council can Help

The *Local Government Act 1993* provides Council with three methods of rate relief:

- 1) Postponing rate payments (sections 125-127)
- 2) Remission of late payment penalties or interest (section 128)

3) Remission of rates (section 129)

5.4.1 Postponing – Deferral Arrangements

In confirmed cases of financial hardship, Council may choose deferral of individual rates payments within a defined period, in whole or in part, to be paid back at a later date, subject to any conditions Council determines. The deferral arrangement applies to specified payments and other rate payments are not affected and continue to accrue as normal.

The terms of rate deferral arrangements will be proportionate to the applicant's demonstrated financial hardship circumstances, so supplying sufficient evidence of these circumstances is important for developing the appropriate terms.

Rate payment deferrals approved under this section are typically deferred by 3 months. However, rate deferral arrangements can only defer individual payments up to a maximum of two (2) years and only in the most serious circumstances.

All deferred payments must be repaid as specified in accordance with the deferral arrangement, otherwise regular late payment penalties and/or interest will apply.

Ratepayers who are subject to a deferral arrangement who overcome their financial hardship circumstances are encouraged to begin repaying their deferred rates payments as early as they are able.

Note that Council may revoke any postponement of rates payments at any time, in accordance with section 127 of the *Local Government Act 1993*, by giving 60 days notice in writing to the ratepayer.

5.4.2 Remitting Late Payment Penalties and Interest

For typical circumstances that are not of financial hardship, rates must be paid by the due date and Councils may charge a penalty or daily interest or both for each late payment. However, for confirmed cases of financial hardship, Council may waive either the applicable late payment penalties, or the interest accumulated, or both, for a specified period that relates to the period of financial hardship.

5.4.3 Remitting Rates

Remission of any rates, late payment penalties or interest, in part or in full, is reserved only for the most serious and exceptional of financial hardship cases. Even in these cases, deferral of rate payments must be applied for and granted first, before an application for rates remission can be considered.

After the applicant has entered into a deferral arrangement with Council, the applicant may apply for remission of rates. The application must demonstrate:

- 1) Financial hardship;
- 2) Exceptional and serious circumstances;
- 3) How the applicant's exceptional financial hardship circumstances make the maximum term deferral arrangement under section 0 unfeasible and unreasonable to fulfil; and
- 4) How enforcing fulfilment of the maximum term deferral arrangement would only deepen the seriousness of applicant's financial hardship and critically impact their ability to provide for the basic living necessities (food, accommodation, clothing, medical treatment) of the applicant and dependents.

In the interests of community fairness and equity, wherever possible and appropriate in determining rates remission applications:

- 1) Deferral arrangements are preferable to rates remission;

- 2) Amounts or proportions of rates to be remitted are to be minimised, for example, below \$1000 or 50%; the remainder subject to payment arrangements;
- 3) Instances of rates remission are to be minimised to no more than one rates remission per applicant.

5.4.4 Commercial and Industrial Applications

Applications for Rate Relief under the *Local Government Act* s. 129 Remission of Rates will be considered, for ratepayers with a turnover of less than \$1,000,000. To be eligible, the ratepayer will have incurred a revenue loss, over the previous year, of greater than 75%.

5.4.5 Tenants of Council Properties

Council have some tenants who may find, due to circumstances beyond their control, they are unable to conduct their normal activities. An example would be the suspension of a sporting competition as in the COVID-19 crisis. Rental relief will usually only be granted where the tenant is not using the Council facilities. Any applications should be made directly with Director Governance, Recreation and Property Services.

5.4.6 Sporting Clubs

Applications for assistance from sporting clubs are not covered by this policy.

Any applications should be made directly with Director Governance, Recreation and Property Services.

5.5 Applications

5.5.1 Applying for Financial Hardship Assistance

To seek financial hardship assistance from Council, an application must be made in writing, addressed to the General Manager, and submitted as follows:

- Submitted via online form at www.kingborough.tas.gov.au;
- Emailed to kc@kingborough.tas.gov.au; or
- Mailed to 15 Channel Highway, Kingston, 7050.

Applications must:

- Demonstrate and provide evidence for financial hardship and circumstances (see section 0 and 5.3 – 5.2 Evidence of Financial Hardship).
- Describe the type of assistance sought, being:
 - Postponing rate payments (a deferral arrangement);
 - Postponing or waiving late payment penalties or interest;
 - Remitting rates, late payment penalties or interest, in part or in full;
- Address the requirements of the relevant subsections of section 5.4.4 – 5.3 Evidence of Financial Hardship – Commercial and Industrial Applications
 - This will only be considered upon provision of evidence of loss of revenue over the previous year. It will usually be provision of revenue figures provided by an accountant, or equivalent.

5.4 How Council can Help

5.5.2 Assessing Applications

Applications for deferral arrangements must be decided by:

- 1) For amounts less than \$2,500 – the **Manager Finance**; or

- 2) For amounts of \$2,500 or greater – the Director People & Finance.

Applications for remission of any rates or late payment penalties or interest charges must be decided by the Chief Executive Officer under delegation from Council. These will be reported quarterly to Council, however due to privacy considerations only numbers and dollars will be reported, not personal information.

Any rate or rental relief under this policy will only be for a period of no longer than twelve months.

6 COMMUNICATION

- 6.1 Members of the public.
- 6.2 Kingborough Councillors.
- 6.3 Kingborough Council staff.

7 LEGISLATION

- 7.1 Sections 125 and 126 of the *Local Government Act 1993*.

8 RELATED DOCUMENTS

- 8.1 Nil.

9 AUDIENCE

- 9.1 Public.

Public Copy

APPLICATION FOR FINANCIAL HARDSHIP CONSIDERATION

Kingborough Council has approved a Financial Hardship Policy which will be used to assist households, businesses. This Policy provides for the deferral of rates and charges and remission or deferral of user fees and charges.

Name	
Address	
Ratepayer name	
What assistance are you seeking from Council?	
Reason for application	
If a landlord, will you pass the benefit of this remission onto your tenant(s)?	
Property address	
PID	
Employment Details	
Additional information you would like to add to this application	
Contact Telephone number	
Contact email address	

Please attach evidence requested in Item 5 of the Financial Hardship Policy.

15.3 APPENDICES

RECOMMENDATION

That the Appendices attached to the Agenda be received and noted.

16 NOTICES OF MOTION

At the time the Agenda was compiled there were no Notices of Motion received.

17 CONFIRMATION OF ITEMS TO BE DEALT WITH IN CLOSED SESSION

RECOMMENDATION

That in accordance with the *Local Government (Meeting Procedures) Regulations 2015* Council, by absolute majority, move into closed session to consider the following items:

Confirmation of Minutes

Regulation 34(6) *In confirming the minutes of a meeting, debate is allowed only in respect of the accuracy of the minutes.*

Applications for Leave of Absence

Regulation 15(2)(h) *applications by councillors for a leave of absence*

Tender Assessment - AB2406 Kingston Beach Oval Changing Rooms and Carpark Construction

Regulation 15(2)(b), and (2)(d) *information that, if disclosed, is likely to confer a commercial advantage on a person with whom the Council is conducting, or proposes to conduct business, and contracts, and tenders, for the supply and purchase of goods and services and their terms, conditions, approval and renewal.*

Current Court Matters

Regulation 15(2)(i) *relating to actual or possible litigation taken, or to be taken, by or involving the council or an employee of the council.*

In accordance with the Kingborough Council *Meetings Audio Recording Guidelines Policy*, recording of the open session of the meeting will now cease.

Open Session of Council adjourned at

OPEN SESSION ADJOURNS

OPEN SESSION RESUMES

RECOMMENDATION

The Closed Session of Council having met and dealt with its business resolves to report that it has determined the following:

Item	Decision
Confirmation of Minutes	
Applications for Leave of Absence	
Tender Assessment - AB2406 Kingston Beach Oval Changing Rooms and Carpark Construction	
Current Court Matters	

CLOSURE

Public Copy